CITY OF ALAMOGORDO

2016-2017

BUDGET BOOK

1376 E. Ninth Street
Alamogordoo, NM 88310

MISSION STATEMENT

The City of Alamogordo is a Municipal Corporation that exists solely for the purpose of providing the best possible services to our customers, the citizens of Alamogordo. We are committed to providing these services with honesty, integrity, compassion, fairness, and a commitment to excellence.

We are committed to the long-term financial stability and responsible growth of the City and all decisions will be driven by our commitment to provide the best services possible in a financially sound and responsible manner given the economic realities facing the City.

Adopted by the City Commission on March 24, 1995

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Alamogordo

New Mexico

For the Fiscal Year Beginning

July 1, 2015

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Alamogordo, New Mexico for its annual budget for the fiscal year beginning July 1, 2015 through June 30, 2016.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget (FY 2017) continues to conform to program requirements, and we are submitting it to GFOA to determine eligibility for another award.

Officials

CITY COMMISSION

Richard Boss, Mayor-At-Large

Alfonso “Al” Hernandez, Mayor Pro-Tem, District Five

Jason Baldwin, Commissioner, District One

Nadia Sikes, Commissioner, District Two

Susan Payne, Commissioner, District Three

Jenny Turnbull, Commissioner, District Four

Erica Martin, Commissioner, District Six

EXECUTIVE

George Straface, City Manager

Maggie Paluch, Assistant City Manager

ADMINISTRATIVE

Nancy Jacobs, City Clerk

Stephen Thies, City Attorney

DIRECTORS

LeeAnn Nichols, Finance Director

Brian Cesar, Director of Public Works

Human Resource Director, Katie Josselyn

Daron Syling, Police Chief

Mikel Ward, Fire Chief

(Vacant), Director of City Engineering

Veronica Ortega, Director of Community Services

Evelyn Huff, Operations Manager, Public Housing Authority

TABLE OF CONTENTS

Table of Contents i

INTRODUCTION
Welcome to Alamogordo 1
City Manager's Budget Message 5
Budget Overview 7
All Funds Summary 22

GENERAL FUND
General Fund Summary 24
General Fund Operating Revenues 25
General Fund Operating Transfers 29
General Fund Operating Expenses 30
Legislative (11-11) 31
City Manager (11-13) 33
Legal (11-15) 36
Purchasing (11-16) 39
Human Resources (11-17) 42
City Clerk (11-20) 45
Finance/Accounting (11-21) 48
Accounts Receivable (11-23) 52
Non-Departmental (11-24) 54
DPS – Bench Warrant (11-28) 55
Code Enforcement (11-31) 57
Facility Maintenance (11-33) 60
Management Information Systems (MIS) (11-34) 63
Fleet Management (11-35) 66
Planning & Zoning (11-37) 69
Animal Control (11-38) 72
Dispatch (11-40) 75
Police (11-41) 77
Fire (11-42) 80
FEMA (11-43) 83
A.P.S Resource Program (11-47) 84
GIS/Land Management (11-54) 87

TABLE OF CONTENTS

SPECIAL REVENUE FUND

Special Revenue Summary 90
Jail Expense (15-00) 91
Tourism and Promotions (16-00) 92
Court Automation City/State (19-00) 95
Lodger's Tax – City Share Civic Center (20-00) 99
D.A.R.E. (21-00) 103
Municipal Court Operations (27-00) 104
Police Contingency (28-00) 108
Community Services Fund 109
- Cemetery (32-00) 110
- Leisure Services (32-61) 113
- Parks (32-62) 116
- Alameda Park Zoo (32-63) 119
- Community Services Administration (32-66) 122
- Library (32-71) 124

State Fire Protection (33-00) 127
Law Enforcement Grant (36-00) 129
Keep Alamogordo Beautiful (37-00) 131
Traffic Safety (38-00) 133
1984 GRT (Street/Drainage) (42-00) 134
Transportation (44-00) 135
- Non-Departmental (44-24) 136
- Public Works Street Division (44-52) 137
- Weed & Drainage (44-53) 140
- Street Capital Projects (44-94) 142

Engineering (63-00) 143
Inspectors (65-00) 146
1984 Gross Receipts (69-00) 149
Senior Center (71-00) 150
Retired & Senior Volunteer Program 155
- Retired & Senior Volunteer Program (75-82) 156
- Senior Companion Program (75-87) 159
- Foster Grandparent Program (75-88) 162

ESGRT (89-00) 165
Fleet Collision Insurance (96-00) 166
Self-Insured/Liability (107-00) 167

TABLE OF CONTENTS

CAPITAL PROJECTS FUND

Capital Projects Fund Summary 168
Grant Capital Improvements (24-00) 169
Airport Improvements (40-00) 170
CDBG (48-00) 171
1986 Gross Receipts Tax (49-00) 173
Property Acquisition (50-00) 174
Reverse Osmosis Project (54-00) 175
Flood Control Project (56-00) 176
Municipal Infrastructure GRT (61-00) 177
Economic Development (105-00) 178
Street Capital Gross Receipt Tax (109-00) 180
2009 Sewer Improvement Bond Acq (113-00) 181
Sidewalks Revolving Loans (114-00) 182
Regional Water Supply Transmission Line (116-00) 183
2011 JT W/S Ref/Imp Revbd (117) 184
2011 NMFA ST GRT Street #15 (118) 185
2012 GRT Ref/Imp Revbd (119) 186
2015 GO Bond – Fun Center (121) 187
2015 GO Bond – Streets (122) 188

DEBT SERVICE

Debt Service Funds Summary 189
Summary of Bonds 191
General Obligation (53-00) 195
Revenue Bond P&I (59-00) 200
Jt. Water & Sewer P & I (82-00) 207

ENTERPRISE FUND

Enterprise Fund Summary 216
Water/Sewer Operating Summary (81-00) 217
- Bonito Lake (81-0008) 219
- Central Receiving (81-16) 220
- Administrative Services (81-18) 222
- Customer Service (81-22) 224
- Public Works Utility Maintenance (81-55) 227
- Wastewater Treatment Plant (81-56) 230
- Water Filter Plant (81-57) 232
- Construction (81-78) 235
- Water/Sewer Fund Projects (81-93) 237

TABLE OF CONTENTS

Solid Waste Collection System (086-00) 238
Bonito Campground (88-00) 241
Desert Lakes Golf Course (90-00) 242
White Sands Regional Airport (91-00) 245

TRUST & AGENCY
Trust & Agency Fund Summary 247
Police Court Bonds (17-00) 248
Designated Gift Fund (22-00) 249
Cemetery Perpetual (31-00) 250
State Judicial (39-00) 251
Senior Center Gift Fund (74-00) 253
Otero-Greentree Regional Landfill (94-00) 254
Utility Deposits (104-00) 257
Housing Low Rent Operating (901-00) 258
Housing Homeownership Operating (903-00) 262
Housing Capital Fund Projects (904) 264

HUMAN RESOURCE SUMMARY
Organizational Chart 266
Compensation, Classification, & Staffing Plan FY2016 267
Personnel Summary 272

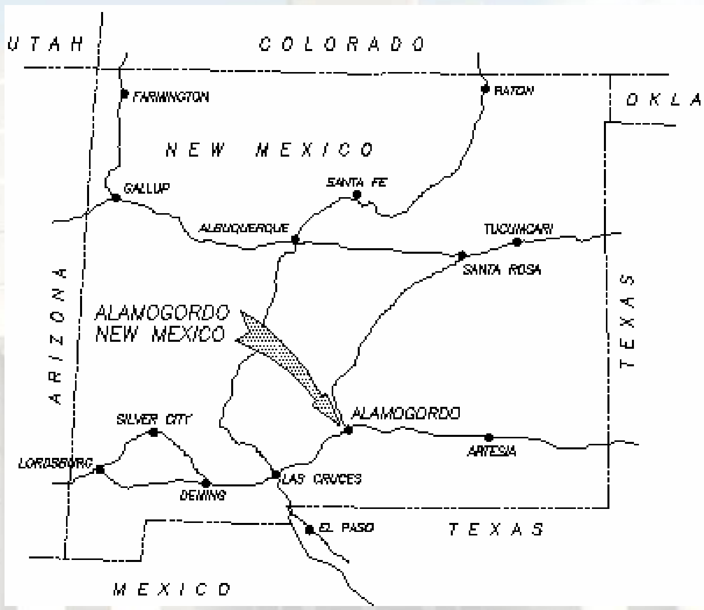
BUDGET HIGHLIGHTS & SUMMARIES
Budget Resolution 282
Budget, Accounting & Funds 283
Planning Calendar 286
General Support Resources 287
Analysis of Interfund Transactions 290

GLOSSARY 297

GENERAL INFORMATION

WELCOME TO ALAMOGORDO

The City of Alamogordo is located in south central New Mexico and serves as the county seat of Otero County. The City, founded in 1898 and incorporated in 1912, exists under City Charter, and operates under a Commission-City Manager form of government. Alamogordo is located along the southern portion of Highway 54 approximately 215 miles south of Albuquerque and 90 miles northeast of El Paso, Texas. The City has a land area of approximately 19.3 square miles and an estimated 2010 census population of 30,403. The elevation is 4,350 ft. and the average temperature is 75^0.



Military installations in the vicinity of the City significantly affect its population, labor force and industrial base. Holloman Air Force Base is located six miles west of the City, and White Sands Missile Range, a United States Army post, is located near the City. The economy of the City is dependent upon the continued federal government spending from Holloman Air Force Base and White Sands Missile Range.

Tourism is a major business in Otero County because of the dry climate, national parks and forests and historic landmarks. The IMAX Theatre and the NM Museum of Space History attract an average of approximately 110,000 visitors per year. Another major attraction is the White Sands National Monument, which is situated about fifteen miles southwest of the City. At various times of the year, there are guided tours to Lake Lucero, a dry lakebed where formation of the White Sands started. Nearby Socorro County is home of the Trinity Site where the first atomic bomb exploded. The Lincoln National Forest boundaries extend to the City and consist of 1,087,000 acres.

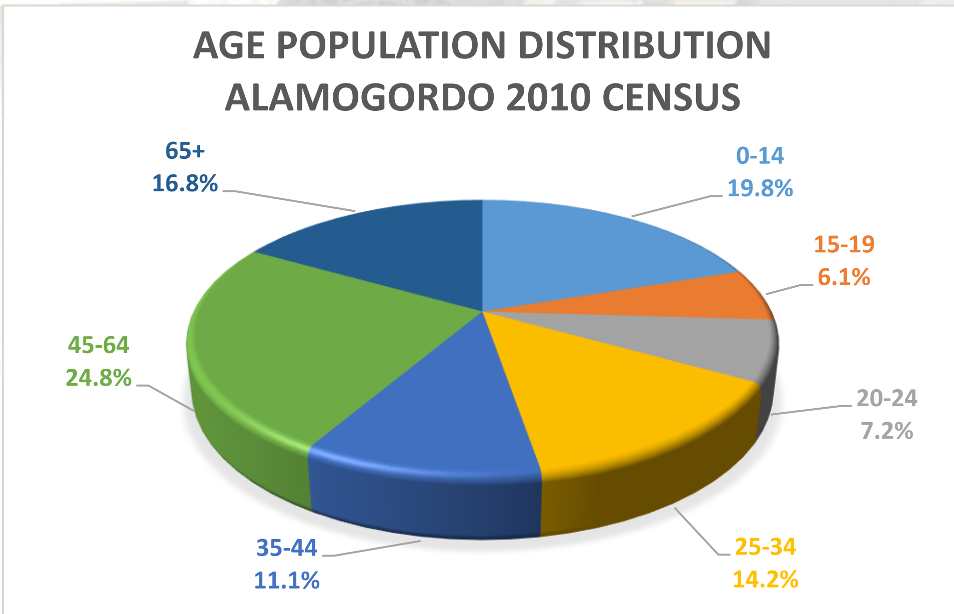
Mayor at Large and City Commission

The City operates with a mayor-city commission form of government. The Commission consists of the Mayor, elected at-large, to serve a four year term, The Mayor serves along with six Commission members who are elected by districts within the City. Commissioners' terms are four years and are staggered so that three commissioners are elected at one election and the other three commissioners are elected at the following regular election. The Mayor and the City Commission function as policy makers and are responsible for supervisory functions pursuant to Section 3-14-12, NMSA 1978.

The Commission appoints a City Manager who is responsible for the proper and efficient administration of municipal government and is charged with enforcing all ordinances, rules and regulations enacted by the Commission. The City Manager fully advises the Commission of the financial condition and needs of the City, prepares and submits an annual budget, and makes recommendations to the Commission on all matters concerning the welfare of the City.

Demographics

Alamogordo's population is older, with a median age of 37.4 in the 2010 census, than Otero County 36.5, the State 36.7, and the national average of 37.2 according to the U.S Census Bureau, 2010 Census Summary File 1. People 65 years of age or older represented 16.8% of Alamogordo's total population. By comparison, the percentage of people 65 years or older in Otero County, the State, and the nation were 15.3%, 14.1%, and 13.7% respectively.

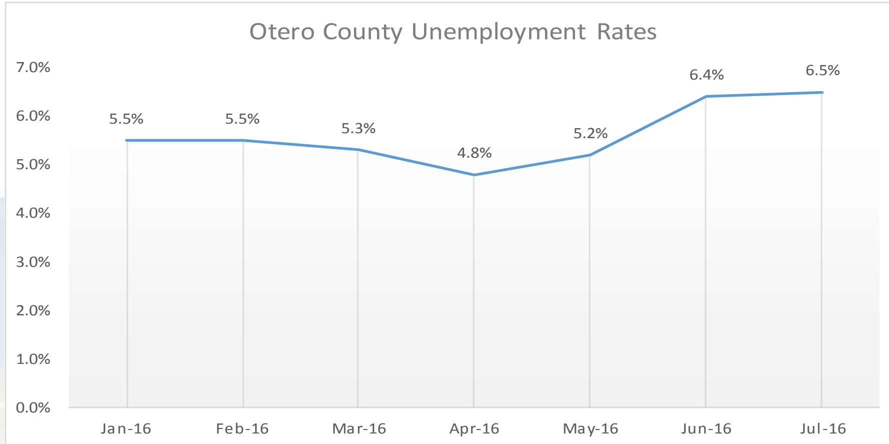


The City's population is 48% of Otero County's total population of 63,797 based on the 2010 US Census. The City's number of people per household is lower than Otero County and the national average at 2.34, 2.54, and 2.60 respectively.

Economics

Unemployment Rate for July 2016
(Not seasonally adjusted):

Alamogordo: 5.6%
Otero County: 6.5%
New Mexico: 6.4%
US: 4.9%



Source: Bureau of Labor Statistics
http://data.bls.gov , Retrieved 9/02/16

Major Employers in Alamogordo by Employee Total (2016)		
EMPLOYER	**TYPE OF BUSINESS**	**# OF EMPLOYEES**
Holloman Air Force Base	Fed. Government - Defense	4,043
White Sands Missile Range	Fed. Government - Defense	6,211
Alamogordo Public Schools	Public Education	832
Inn of the Mountain Gods	Mescalero Resort	>1,000
Wal-Mart Supercenter	Retailer	435
Gerald Champion Memorial Hospital	Healthcare	726
City Of Alamogordo	Government	336
NMSU-Alamogordo	College Education	324
New Mexico School for the Blind and Visually Impaired	Special Education	220

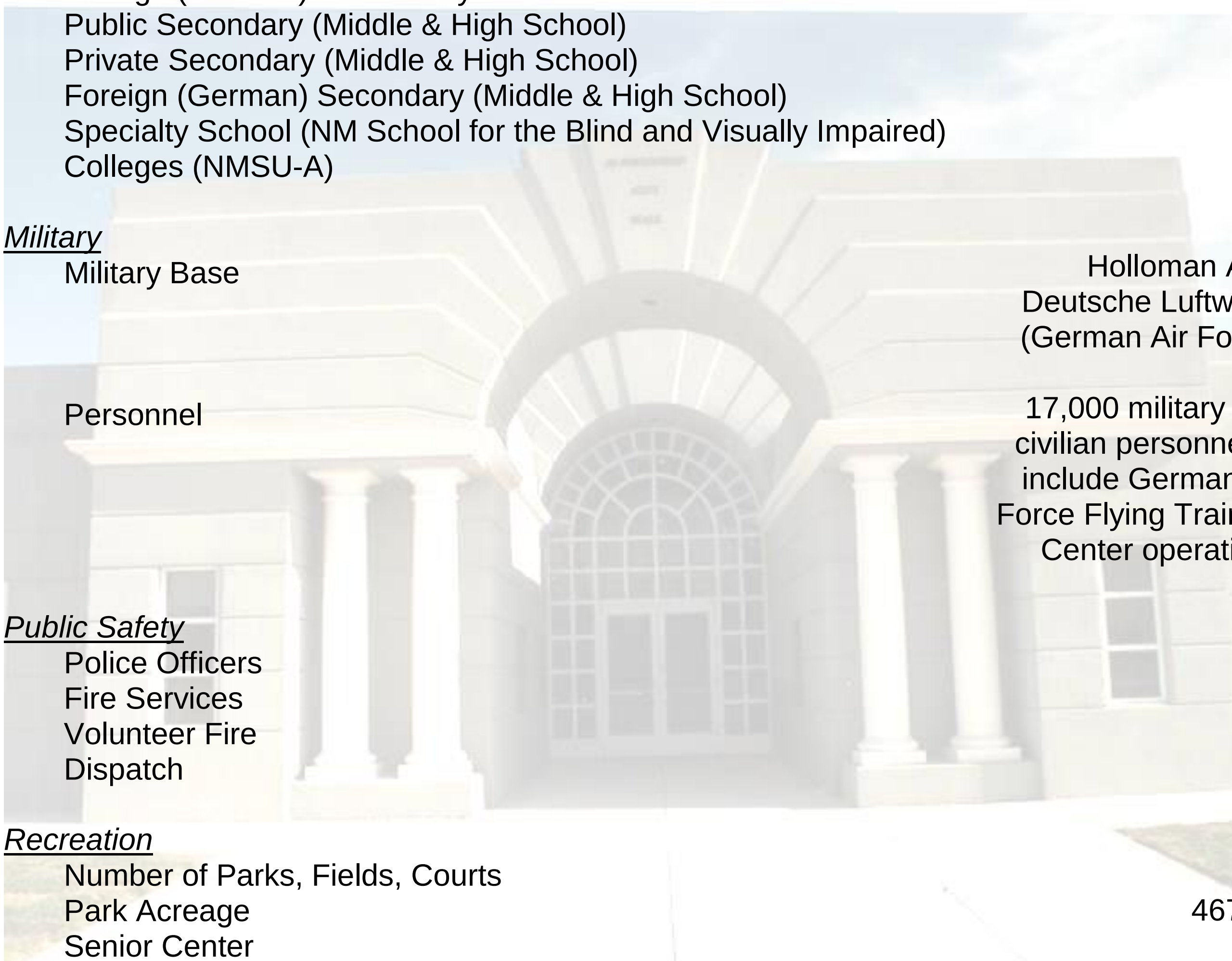
Recreation and Services

Alamogordo is a thriving city that has been transformed from a railroad, ranching and farming settlement into a progressive vibrant community. Alamogordo provides a full range of service for the promotion of citizen health, safety, and welfare.

These services include public works, police and fire protection, maintaining over 400 acres of parks and sports-related areas, an 18-hole championship golf course, zoo, senior center, water and sewer, and general administration.

Alamogordo hosts the oldest zoo in the southwest United States, and the smallest zoo to be Association of Zoo & Aquarium (AZA) Accredited, a prestigious distinction which indicates that the zoo has achieved rigorous standards for animal care, education, wildlife conservation and science.

Statistical Profile



City of Alamogordo	
Population 2010 Census	30,403
Square Miles	19.3
Education	
Public Elementary	9
Private Elementary	3
Foreign (German) Elementary	1
Public Secondary (Middle & High School)	5
Private Secondary (Middle & High School)	3
Foreign (German) Secondary (Middle & High School)	1
Specialty School (NM School for the Blind and Visually Impaired)	1
Colleges (NMSU-A)	1
Military	
Military Base	Holloman AFB Deutsche Luftwaffe (German Air Force)
Personnel	17,000 military and civilian personnel to include German Air Force Flying Training Center operations
Public Safety	
Police Officers	65
Fire Services	21
Volunteer Fire	12
Dispatch	10
Recreation	
Number of Parks, Fields, Courts	56
Park Acreage	467.55
Senior Center	1
Lakes (Fishing) (Bonito-no vessels)	1
Library	
Cardholders	25,926
Books in Library	102,323
Airport	
Airport Acreage	1500
Hangers	26
Customers	6,000
US Forest Service Fire Tanker Base	1

CITY MANAGER BUDGET MESSAGE

As your City Manager, it is my duty per Section 2-03-100 of the City Code to prepare and submit the annual budget and make recommendations to the city commission. It is my pleasure to present the preliminary budget for all operations and capital funds for the City of Alamogordo for Fiscal Year 2015-2016. The recommended budget continues to provide basic services, and maintains the quality standards our residents have come to expect. However, serious plans are needed to continue to provide these basic services. While this proposed budget is balanced, the General Fund still requires a substantial amount from its reserves to balance the budget.

The FY15-16 total budget for all funds combined is proposed at $127 million. Of this total, there is $69 million in capital improvements, $18 million in debt service and $40 million in operating costs. Total revenue for this proposed budget is estimated to be $86 million. Revenue and expenditures are conservative and assume no new revenue and no new tax. Expenditure estimates are equally conservative factoring in increases for major cost drivers such as the PNM rate increases, medical benefits, and other inflationary costs.

The static revenues and slow economic recovery coupled with the State's efforts to take back the Hold Harmless Gross Receipts Tax on food and medical have made this budget year one of the most difficult. The greatest impact of the hold harmless reduction is to the General Operating Fund which provides for the operations of general administration, police, fire, community Services, parks and planning. As you will see, the General Fund budget remains in a deficit state with the FY17 using $2,397,726 from reserves to balance the budget. In spite of the difficulty in preparing this budget, however, the directors and staff from each department were asked to reflect realistic budgets and they have approached the challenge in a professional and constructive manner. The focus clearly remains on how to best serve our community, carefully balancing the myriad of needs with the limited resources.

The General Fund total expenditure budget is $16.4 million and transfers-out of the general fund total $4.7 million for a total use of $21.10 million. Total estimated revenues for the General Fund are $17.5 million and transfers-in total $1,208,987 for a total of $18.8 million. The FY16-17 utilizes $2,397,726 of the General Fund's fund balance (Revenues + Transfers-In *less* Expenditures + Transfers-Out). After the DFA required 1/12th reserve and the City's new fund reserve of 2/7th is met, the General Fund is estimated to end with a positive balance of $1.9 million.

The bad news is that the FY17 budget is a tread-water budget. Estimates show that in FY18, there will not be enough fund reserves to cover the budget deficit if changes are not made. In order to achieve and maintain a structural balance (where in all of our ongoing costs are met by ongoing revenues), Alamogordo must continue to focus on fiscal discipline. Considering the future, it is critical that we downsize or increase revenue or a combination thereof.

Curing the deficit in one year would be very challenging and would demand drastically cutting staffing, which would result in drastically cutting services. It would seem more prudent to cure the deficit by planning revenue enhancements and reductions if necessary over a period of time, say over three to five years. With this said options to consider for both raising revenues and cutting costs will be distributed later next week. It is now apparent to me that without exercising the authority granted by the legislature to raise the GRT to make up for Hold Harmless reductions, dramatic service reductions will be required.

On top of our ongoing operating costs to maintain the current service levels, the City must consider adding funding for our technology infrastructure. Per the IT Assessment completed most recently, the City's technology infrastructure is in need of major changes and improvements, but there is no funding in the FY16 budget for this other than the ongoing desk top computer replacement program. In addition, the capital equipment replacement funding in the proposed FY17 budget is not sustainable. More funding is required for the City to incorporate equipment replacement into the budget. FY17 provides for equipment replacement, but was reduced in the General Fund for Police from $300,000 to $100,000.

While we look forward to meeting with the Commission to address the future of the city services, you will be asked to make far reaching and important decisions. The time has come to face the reality of our financial situation and look past just the next budget year and plan effectively for the years to come.

I want to acknowledge and thank the Department Heads, but in particular Finance Director LeeAnn Nichols and her capable staff for their hard work in preparing this year's budget proposal.

Budget Overview
City of Alamogordo
Fiscal Year 2016-2017

The City of Alamogordo provides services to over 30,000 citizens, who live, work and play in our community. In support of the programs and services needed to provide public services to residents, the Preliminary Fiscal Year (FY) 2017 Budget totals $86,415,658 in anticipated revenue, and $127,061,516 in appropriations. This adopted budget is in alignment with the City's mission to provide the best possible services to our customers and citizens with honesty, integrity, compassion, fairness, and commitment to excellence.

During the development of the preliminary budget, the staff re-projects the current fiscal year for a better assumption of how the current year will end for revenue and expenditure projections. From these re-projections, the estimated beginning fund balances are used for the FY17 preliminary budget. Comparisons throughout the Budget Overview and the budget document, reflect the difference between the re-projected amounts to the FY17 estimates.

The FY 2016-2017 budget is divided into five (5) governmental fund types in addition to enterprise funds and trust and agency funds. These seven (7) fund types are comprised of sixty-two (62) separate funds. The governmental fund types are explained under the appropriations detail section of this document (Reference page 13). This budget book is in compliance with the financial guidelines prescribed by the governing body which influenced the development of the FY 2016-2017 department, division, and program budgets.

ECONOMY:

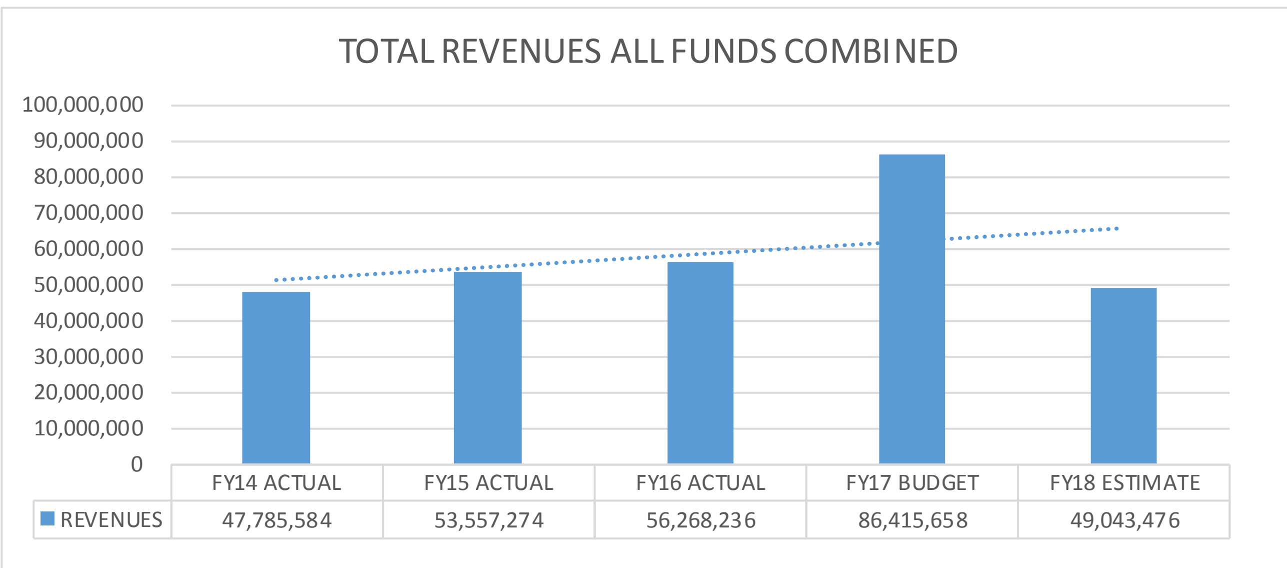
Per the Forbes profile (http://www.forbes.com/places/nm/), New Mexico ranks in the bottom six overall for a second straight year largely due to a lousy current economic climate and a weak forecast. Jobs and household incomes are both expected to grow at the second slowest rates in the country over the next five years.

As per the UNM Bureau of Business & Economic Research 2015 Economic Outlook (https://bber.unm.edu/presentations/BBER-EconOutlook2015.pdf) New Mexico's recovery from the Great Recession has been very slow – employment remains nearly 4% pre-recession levels (2008). The assumptions for New Mexico are that spending increases by federal, state and local governments remain constrained and that Medicaid expansions will get traction.

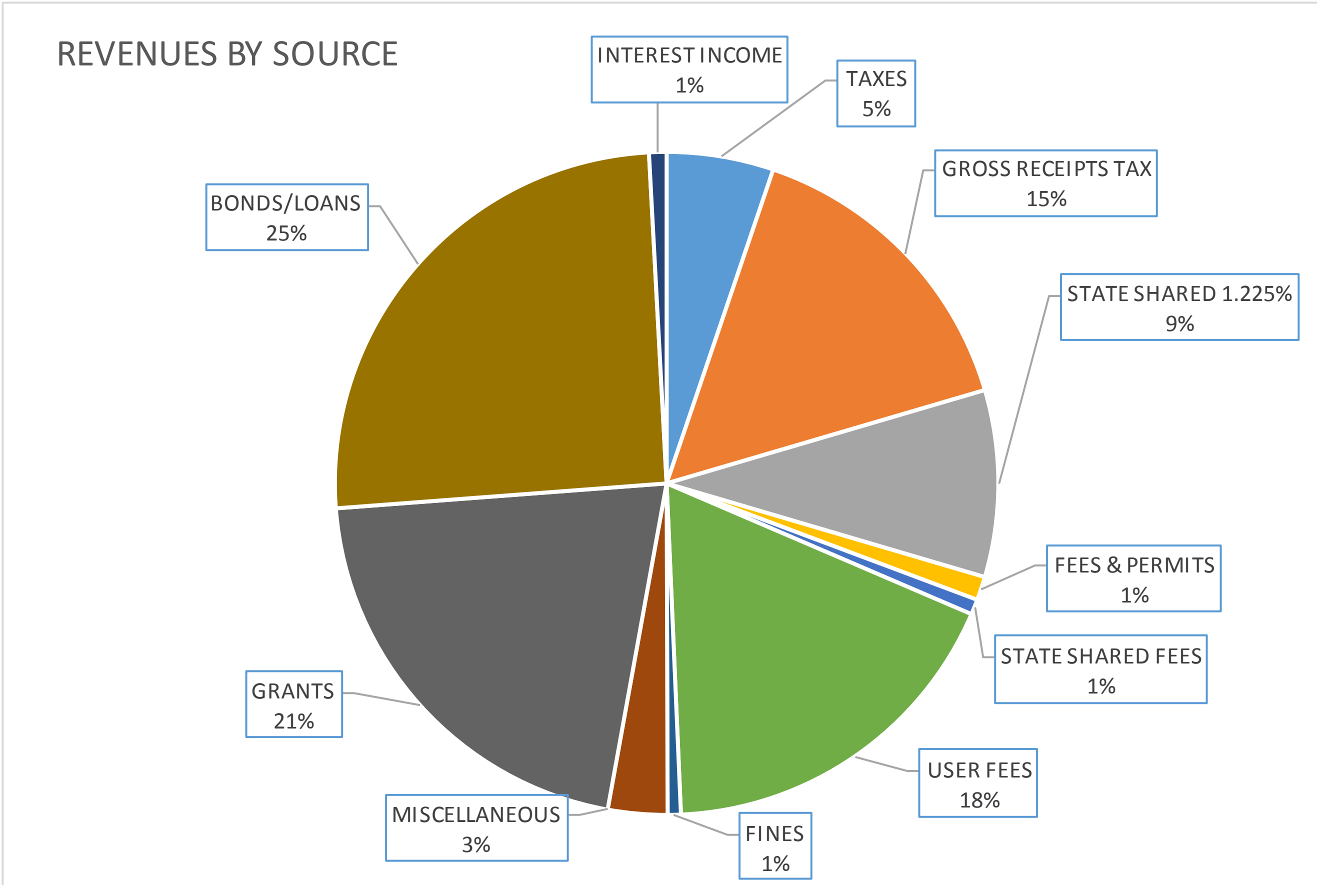
Alamogordo's unemployment rate is 5.6% compared to the US's 4.9% and job growth is 1.2%. The outlook is a bit bleak with the City revenue holding stagnant along with gross receipts on retail sales and tapering construction projects. Consumers are still unsure of the future and this tends to make them more conservative. Gross Receipts Tax (GRT) is up 6.9% from last year at this time (August 2016), however, the GRT was down by $800,000 for March 2014 compared to March 2013. March 2015 GRT is up by $756,000, this basically makes us even to 2013. Retail trade is stagnant with 2014, and Construction is 37% over 2014 for March 2015, Real Estate, Rental and Leasing has decreased 24%. Overall, GRT is estimated to be 5.3% higher than FY2014 by the end of the fiscal year 2015, but only 1.1% over 2013 receipts. Again, staff is unsure of the market and economy of Alamogordo and took a conservative estimate for GRT with the Hold Harmless reductions for FY16 and used a slight growth of 1%, which is the overall average for the past five years.

REVENUE SUMMARY:

FY17 total revenue for all funds combined is $86,415,658. In summary, there is an increase in anticipated revenues between the FY16 actuals and FY17 budget of $13.7 million. The majority of this is due to the G.O. Bond proceeds not received last year of $4.6 million. Grant funding is also included in the increase of revenue; the City's budget for FY16 Actual included $9.37 million in Grants and FY17 estimate is $18.97 million, a difference of $8.7 million.

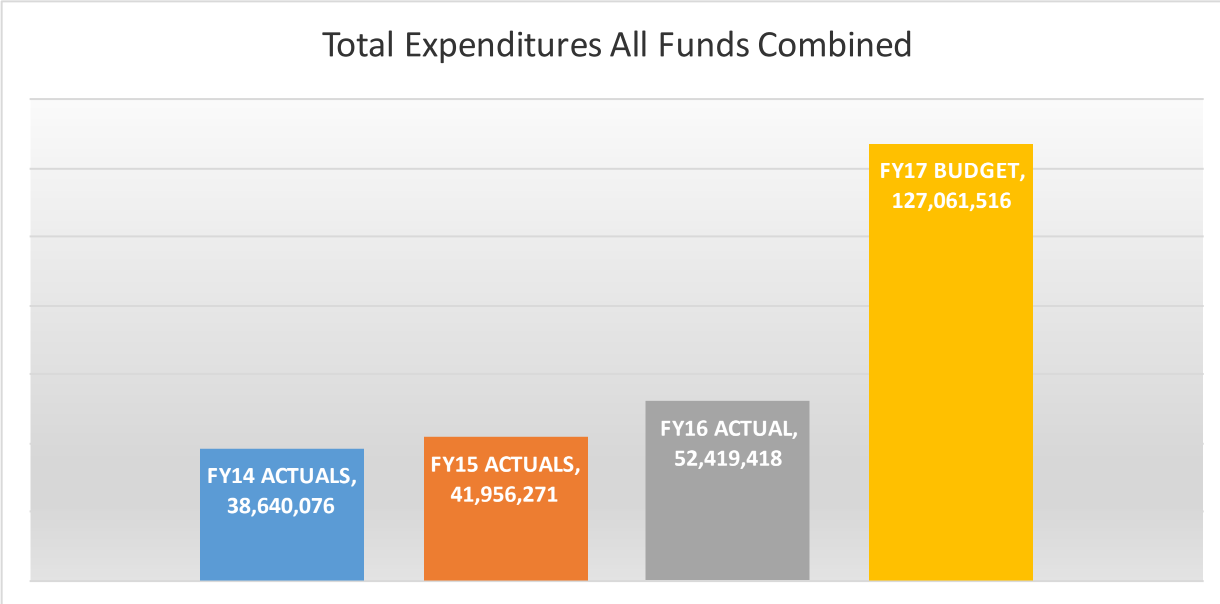


The City's largest revenue resource comes from Taxes and is 20.5% of the total combined revenues. The Tax category includes the Property Tax, Lodger's Tax and the City's Gross Receipts Tax (GRT). User Fees are 17.9% of total revenues and includes all rates and fees charged by the City for services. State Shared Fees includes the 1.225% GRT that is enacted by the State, but shared with municipalities at 9.8%. The pie chart below breaks out the various revenues and their percentage of the total by source.

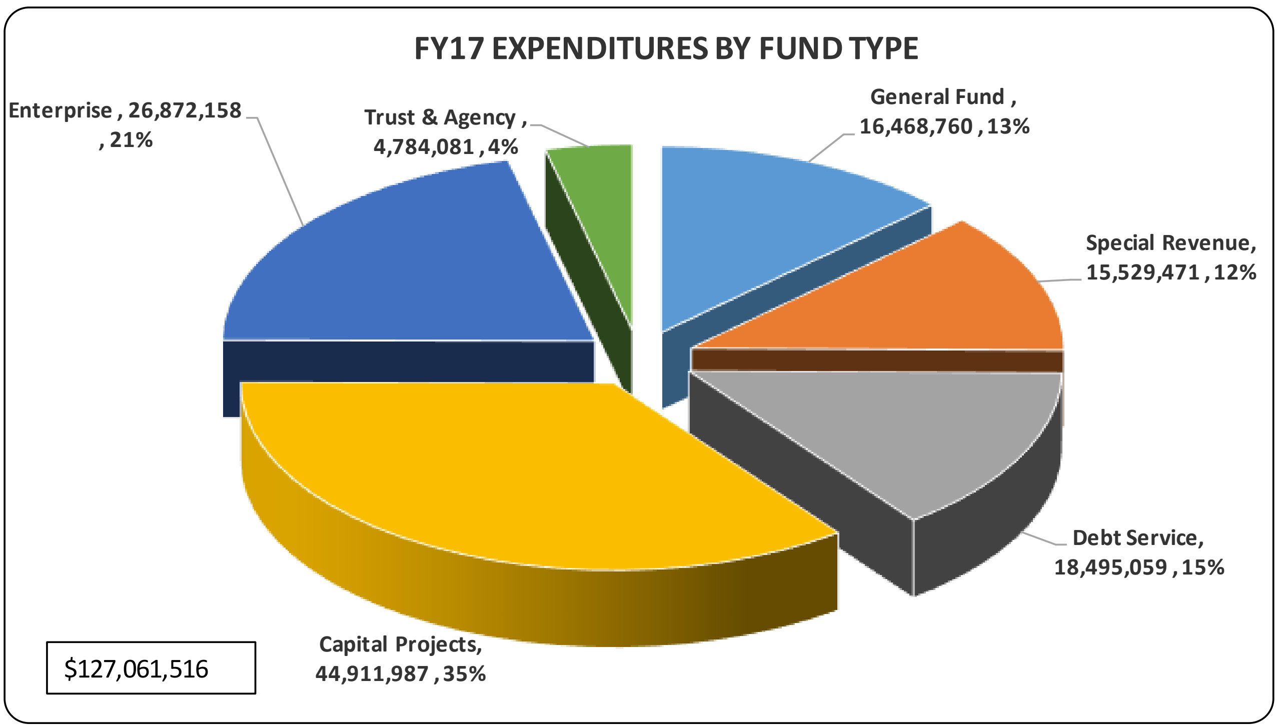


APPROPRIATION SUMMARY:

Total appropriations in the FY17 budget are $127,061,516. Actuals for the previous year are at $52,419,418, a difference of $74,642,098 more, in total. The current fiscal year includes $69,613,430 million more in capital improvements. The capital projects that do not get completed in the previous year are carried over to FY17 in the final budget. The Capital Improvement Projects will be explained and illustrated in the Capital Funds section of the document.



Expenditures by Fund type are illustrated as follows:



Special Revenues represent 12 percent of all appropriations and includes Leisure Services, Transportation, Special GRT dedications, and Grant Funded appropriations, Community Development and Lodger's Tax (both City Share and Promotions).

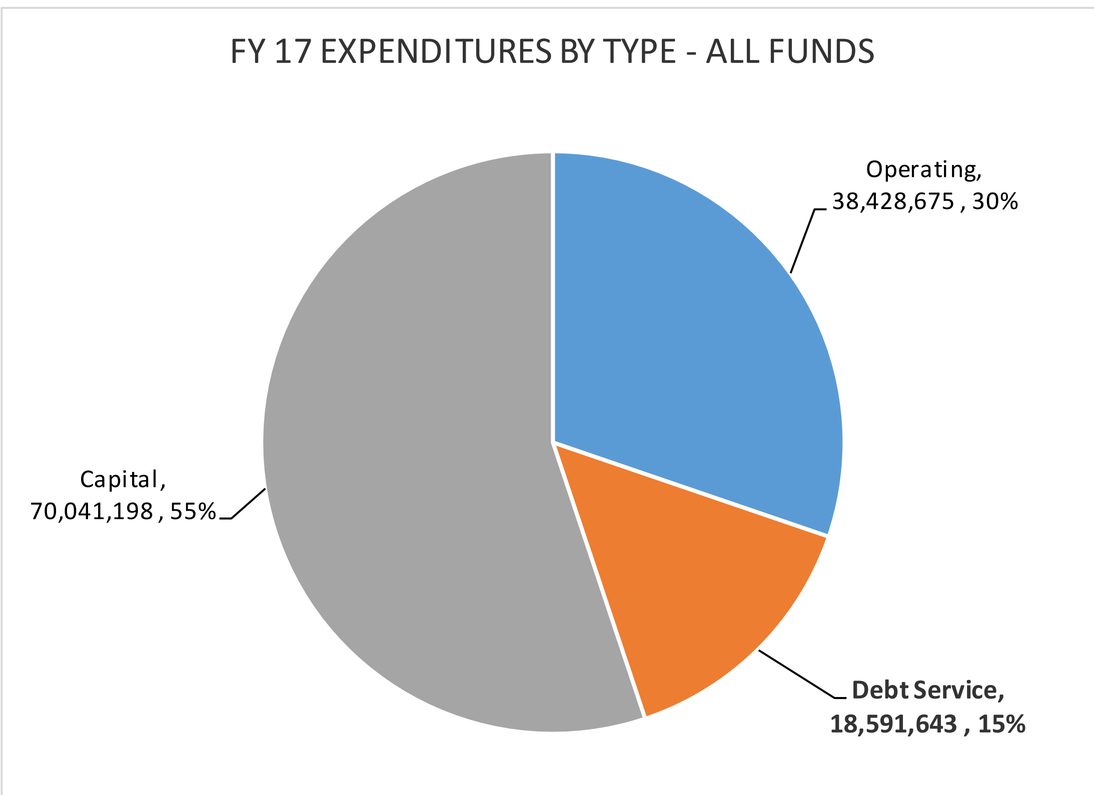
Enterprise funds represent 21 percent of total appropriations and include Solid Waste, Golf Course, Airport, Landfill and Water & Sewer Funds.

The General Fund accounts for 13 percent of total appropriations and includes city administration, police and fire, planning and finance.

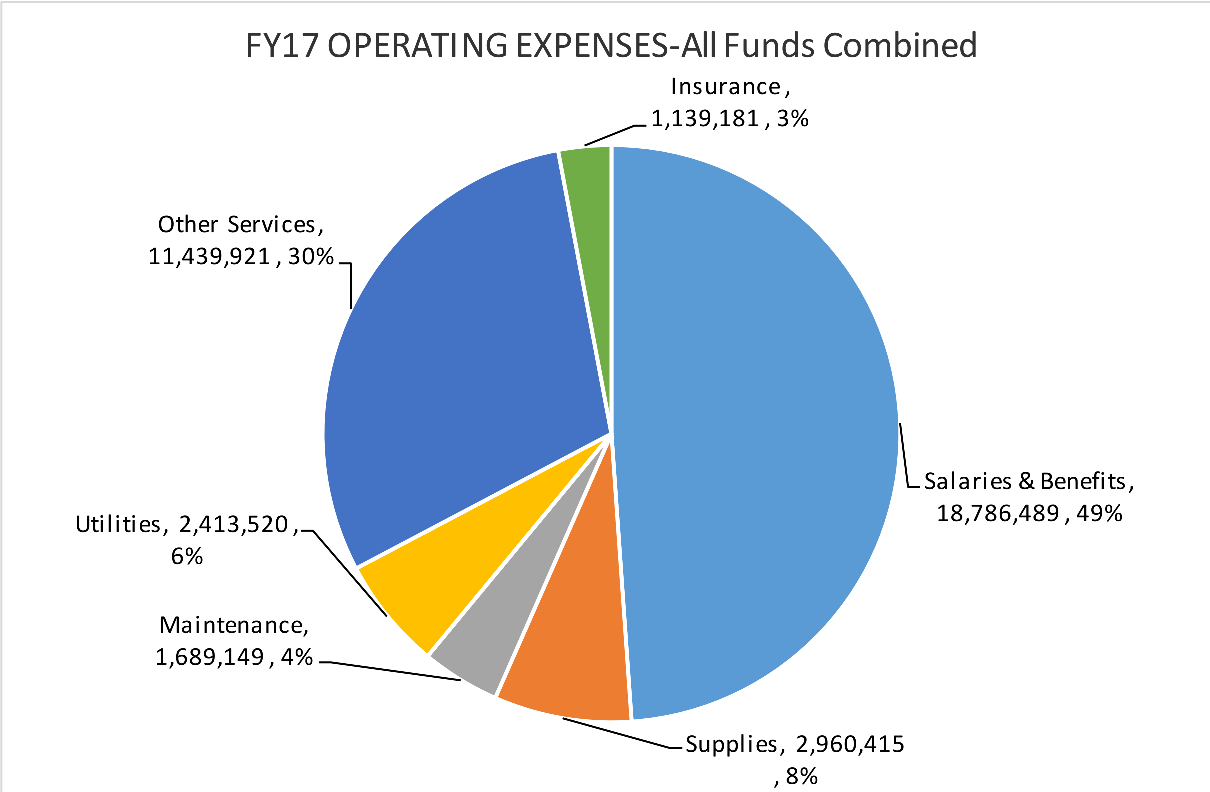
Debt Service includes all Funds which account for the principal and interest payments of the City's debt obligations and represents 15 percent of total expenditures. Capital Project Funds consist of all major capital improvement projects outside of the other funds and represent 35 percent of the total appropriations.

Trust & Agency funds, representing 4 percent of the total budget is comprised of such funds as the State Judicial, Utility Deposits, Court Bonds, as well as, the bond required reserve accounts.

Of the overall total expenditures, operating expenses make up 30% of the total, capital represents 55% and Debt Service is 15%, as illustrated in the pie chart below.



Total of all operating expenses for all funds combined is $38,428,675 for FY17 and is 37.9% more than the FY16 actuals. As you can see from the pie chart below, salaries and benefits is (49%) of the total expenditures of all funds combined. Other services is 30% and includes contract services, consulting fees, and travel-training-conferences.



REVENUE DETAIL:

Gross Receipts Tax

The largest revenue resource the City receives is Gross Receipts Tax (GRT). The purpose of the Gross Receipts and Compensating Tax Act is to provide revenue for public purposes by levying a tax on the privilege of engaging in certain activities within New Mexico and to protect New Mexico businessmen from the unfair competition that would otherwise result from the importation into the state of property without payment of a similar tax. (Reference Section 7-9-2 NMSA).

The GRT rate for Alamogordo beginning July 1, 2016 is 8.0000 percent. Of the total rate, the City has imposed 2.0625 percent, the State of New Mexico imposed 5.125 percent and Otero County has imposed .0.8125 percent. Based on the impositions of each entity, 64 percent of collections go to the State of New Mexico, 26 percent goes to the City of Alamogordo and 10 percent goes to the County. The State shares 1.225 percent of their percentage with Municipalities which is referred as the “State Share” of GRT. (The following chart illustrates the specific rates of enactments by the City).

Effective January 1, 2016

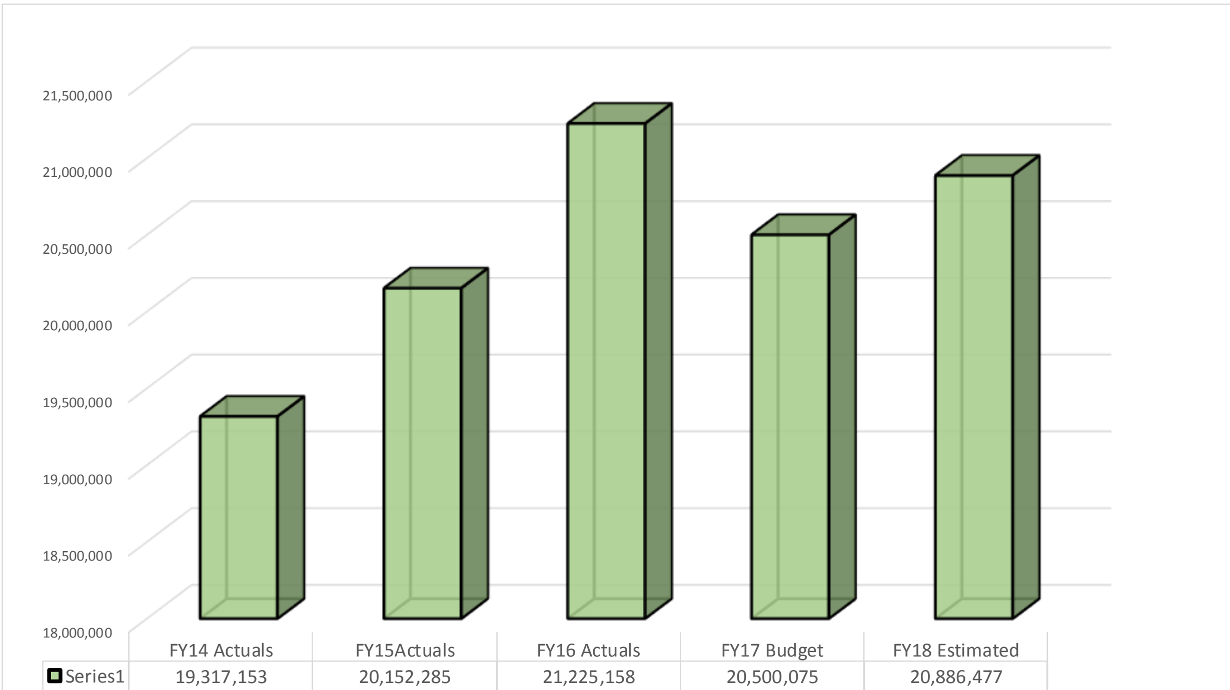
GROSS RECEIPTS TAX RATES

	Current Rate	Authorized Maximum	Remaining Authority	For Every $100
Municipal:	1.2500%	1.2500%	0.0000%	$ 1.25
Infrastructure:	0.1250%	0.1250%	0.0000%	$ 0.13
Environmental:	0.0625%	0.0625%	0.0000%	$ 0.06
Economic Development:	0.1250%	0.1250%	0.0000%	$ 0.13
Capital Outlay - St. Maint Prog:	0.2500%	0.2500%	0.0000%	$ 0.25
Municipal - Street Capital:	0.2500%	0.2500%	0.0000%	$ 0.25
Hold Harmless GRT	0.0000%	0.3750%	0.3750%	$ -
COA Enacted Tax:	**2.0625%**	**2.4375%**	**0.3750%**	**$ 2.06**
State Enacted Tax:	5.1250%			$ 5.13
County Enacted Tax:	0.8125%			$ 0.81
TOTAL ALAMOGORDO RATE:	**8.0000%**			**$ 8.0000**

** The City Receives a portion of the State's Share equal to 1.225%

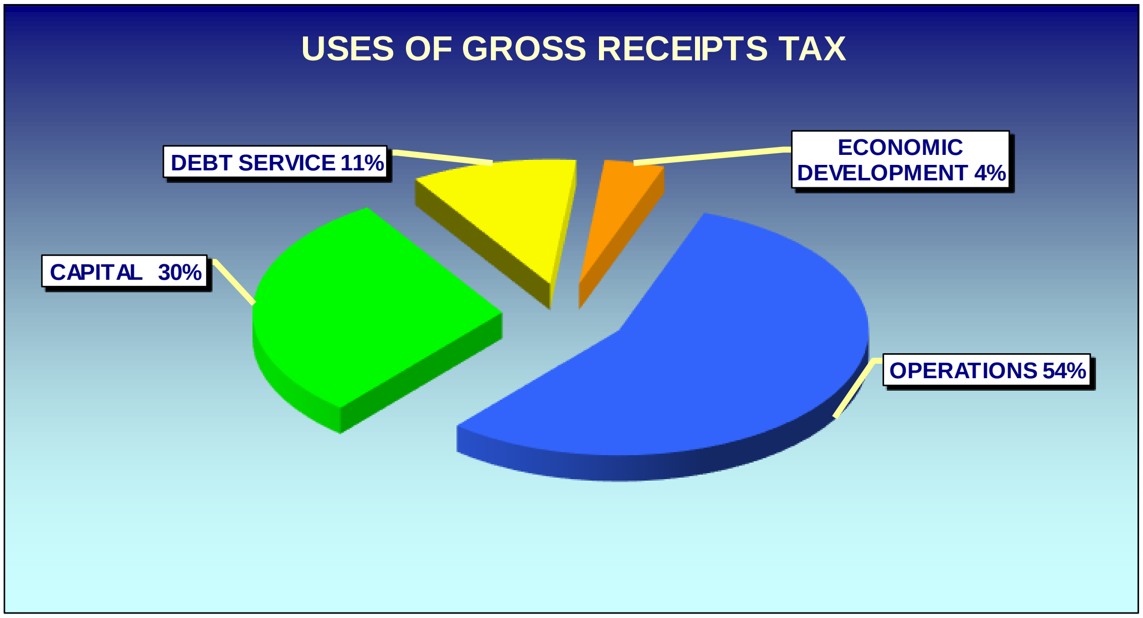
HB 612 was passed during the 2013 legislative session which will impact the State share of GRT received by municipalities during FY16 (beginning July 1, 2015). The Hold Harmless bill reduces the amount of Gross Receipts tax by 6% of the amount of GRT on the Food and Medical receipts. When the legislation exempted food and medical receipts being subject to GRT, they increased the State's GRT and from the additional increment they paid the municipalities and counties the amount of GRT calculated on food and medical receipts and this was deemed the "hold harmless". The State approved the bill as a method to slowly remove the "hold harmless" over a 15 year period and provided an additional 3/8^{ths}% GRT increment to the local governments to pass to defray the impact on their balanced budgets. This new GRT tax can be implemented in 1/8th increments. The City Commission has not enacted this tax as of the date of this report.

In FY14, the City experienced a significant loss in GRT of $797,486. As of August 2016, the City is up $222,588 from the original budgeted estimates. The City is estimating to receive a total of $20,500,075 in GRT (including the State Share) for the period ending 06/30/2017. Based on the trend for the past 5 years, estimates for total GRT in FY17 is a conservative 1% over FY16 projections and then includes the impact of the Hold Harmless Reduction. FY18 is currently estimated at 1% and FY19 is estimated at 1%.



GRT is imposed for operations as well as for specific purposes and Capital Improvements. The State share is not restricted and is used for operations of the General Fund as well as pledged security for bond issues. The Bonds and pledging of any GRT is explained in more detail under the Debt Service Section.

The graph below illustrates the uses of the City's GRT.



Property Tax

Property Tax represents 4.6 percent of total combined revenues and for this fiscal year 2016-17 the City has estimated a collection of $4,003,978. This amount represents two components of Property Tax; operations and debt service and considers a 5 percent delinquency rate. The City's Operational rate is 7.064 and the Debt Service rate is 1.876 as of September 2015. The chart below illustrates the amounts for each.

	OPERATING	DEBT SERVICE
FY14 Actuals	2,865,212	751,199
FY15 Actuals	2,876,167	1,029,976
FY16 Actuals	3,021,150	1,022,683
FY17 Budget	2,940,928	1,063,050
FY18 Estimated	2,947,073	1,084,311
FY19 Estimated	2,947,073	1,052,729

Property tax rates are determined in September of each year and are officially set by the New Mexico Department of Finance and Administration. Otero County bills the property tax for all entities within the jurisdiction in November of each year, with half due in December and the other half due the following May. The County distributes the proportionate share to each entity as collected each month. The County also receives a one percent administrative fee for the billing and collection of property tax; for the City this is paid and budgeted within the Non-Departmental division of the General Fund.

The Otero County Tax Assessor's office prepares the valuation of property in Otero County and re-evaluates these values every other year. The valuations for budget purposes are based on the most current valuations.

Municipal Operations Property Tax

The maximum levy allowable for operations are 7.650, the City's current levy is 7.064; with a remaining levy allowable is 0.586. Operational property tax is also subject to the Yield Control Factor (YCF), which provides that no tax rate certified by DFA for residential and non-residential property by governmental units is allowed to produce revenue in excess of a 5 percent increase from one year to the next except for certain causes. This YCF is the reason there is a variance in the 7.064 rate imposed by the City and the rate *actually charged.

Total Valuation	Rate:	Valuation	Production
Residential	4.959	$397,174,329	$1,969,587
Non-Residential	7.064	$142,858,336	$1,009,151
Total:		$540,032,665	**$2,978,739**

Debt Service Property Tax

The New Mexico Constitution limits the amount of outstanding debt at 4% for General Obligations of Property Tax. Further details of this limitation and the current obligations of the City are detailed further under the Debt Service Section.

Total Valuation	Rate:	Valuation	Production
Residential	1.876	$397,174,329	$745,099
Non-Residential	1.876	$142,858,336	$268,002
Total:		$540,032,665	**$1,013,101**

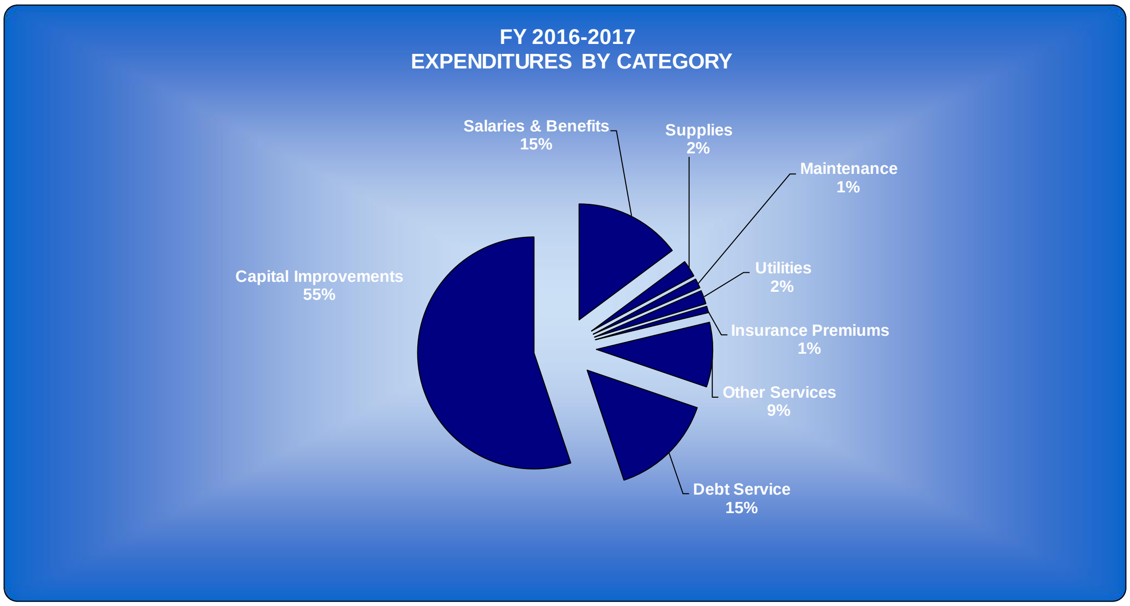
TOTAL COMBINED RATES: RESIDENTIAL: 6.835 NON-RESIDENTIAL: 8.940

EXPENDITURE DETAIL:

In projecting operating expenses for FY17, departments were asked to project a realistic budget. Estimated expenditures include inflation and known increases in contracts and other services used by the City. Other major impacts on operation costs included:

Health Insurance had an increase of 1%, an additional estimated amount for the Affordable Health Care Act, which will be covered under the Human Resource section. In addition, the electric costs up 1% due to the rate increase by PNM.

The Graph below best illustrates which categories and percentage of total appropriations that we anticipate our FY 2016-17 appropriations will be classified by expenditure category.



Capital Equipment encompasses equipment replacement for vehicles and rolling stock, which will be discussed under each department. There is a need to continue to replace equipment that is obsolete and/or old and worn out. The FY17 budget includes Capital Equipment Replacement (CER) funds for:

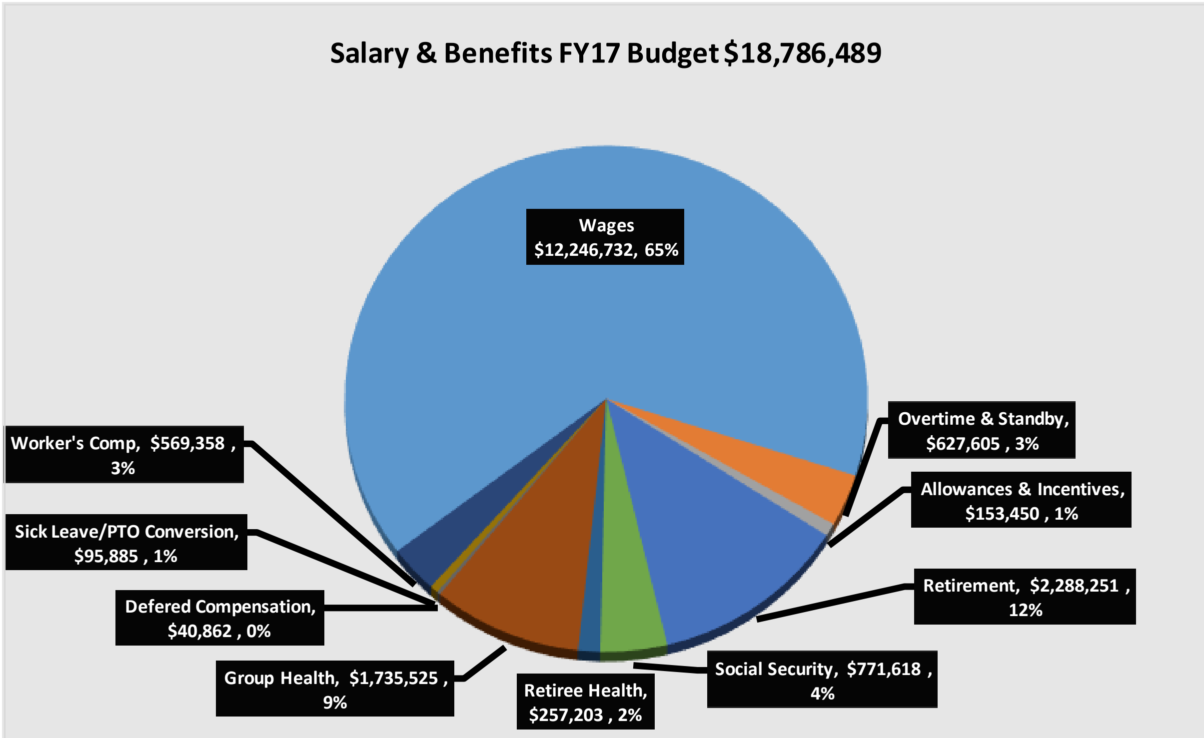
Capital Improvements include projects covered by grants, as well as, local funding from reserves and/or bond or loan proceeds.

Other Services: This category of expenditures has a variety of expenses within it, which are broken down on the following schedule of expenditures within this category.

Other Services	FY15 Actual	FY16 Actual	FY17	$ Diff	% Diff
Travel & Conf	124,716	126,142	222,580	96,438	76.5%
Tuition Reimb	0	0	700	700	**
In-Service Training	33,768	41,325	94,465	53,140	128.6%
Volunteer Travel	71,317	58,127	58,366	239	0.4%
Training/Travel Costs	**229,801**	**225,594**	**376,111**	**150,517**	**66.7%**
Consultant Fees	111,159	108,613	241,015	132,402	121.9%
Contract Services	2,446,518	2,469,698	3,101,487	631,789	25.6%
Prof Services	27,481	54,679	160,524	105,845	193.6%
Indigent Attorneys	11,643	10,221	15,000	4,779	46.8%
Abatement Actions	4,972	4,585	10,000	5,415	118.1%
Legal & Expert Services	6,506	18,603	18,200	(403)	-2.2%
Line Locates (F81)	17,034	12,959	17,255	4,296	33.2%
Monitoring Test (F91)	0	0	2,500	2,500	**
Volunteer Services (F75)	56,843	56,877	56,879	2	0.0%
Audit Services	71,181	60,885	76,960	16,075	26.4%
Incentives	0	82,637	100,000	17,363	21.0%
Engineering Fees (In-House)	99,404	102,032	453,889	351,857	344.8%
Janitorial Services	117	0	32,400	32,400	**
Equipment Rental/Lease	8,929	7,039	407,674	400,635	5691.6%
Otero County JPA	163,169	81,585	244,755	163,170	200.0%
Prisoner Support	114,764	79,173	177,909	98,736	124.7%
Econ Development	30,000	30,000	30,000	0	0.0%
Golf Pro Services	869,505	906,055	981,326	75,271	8.3%
Marketing Plan (OCEDC)	70,000	70,000	70,000	0	0.0%
Total Contractual Services	**4,109,225**	**4,155,641**	**6,197,773**	**2,042,132**	**49.1%**
Special Events	74,998	55,946	176,128	120,182	214.8%
Advertising	190,788	200,424	277,346	76,922	38.4%
Printing	41,541	36,638	41,733	5,095	13.9%
Membership & Dues	52,806	52,073	66,841	14,768	28.4%
Bank/CC Fees & Collection Fee	3,380	2,629	8,505	5,876	223.5%
Water Tower Lease	2,123	2,123	2,200	77	3.6%
Public Relations	155	147	800	653	444.2%
Inventory O/S & Obsolete	3,049	29,788	18,061	(11,727)	-39.4%
Notary Bond	70	70	280	210	300.0%
Post Closure Reserve Cost	0	95,307	34,026	(61,281)	-64.3%
Election Expense	0	33,435	0	(33,435)	-100%
Landfill Tipping Fees	39,776	43,478	37,823	(5,655)	-13.0%
Admin Charges	943,183	862,421	2,156,360	1,293,939	150.0%
Fund 39/State Judicial Fees	14,002	10,795	21,500	10,705	99.2%
NM Unemployment Security	26,225	18,108	65,000	46,892	259.0%
Court Automation Fees	27,510	20,794	40,000	19,206	92.4%
Water Conserv Fee-NM	48,942	43,527	60,755	17,228	39.6%
Services-Narcotics	2,544	364	8,160	7,796	2141.8%
Property Tax Admin Fees	38,939	40,438	38,102	(2,336)	-5.8%
City Newsletter	7,662	7,071	7,704	633	9.0%
July 4th Special Event	30,000	30,000	30,000	0	0.0%
Personnel Service Costs	0	0	11,100	11,100	**
Special Projects	1,200	3,194	2,156	(1,038)	-32.5%
Bldg/Land-Rental/Lease	65,373	65,419	65,583	164	0.3%
	1,614,266	**1,654,189**	**3,170,163**	**1,515,974**	**91.6%**
Other:	**1,798,707**	**1,126,893**	**1,695,874**	**568,981**	**50.5%**
Grand Totals	**7,751,999**	**7,162,317**	**11,439,921**	**4,277,604**	**59.7%**

SALARY & BENEFITS

Salary & Benefits for Fiscal Year 2017 total $18,786,489. Salaries and Wages (including overtime) equal $12,874,337 and benefits total $5,912,152, this is 68% and 32%, respectively for total salary and benefits.



Overall FY17 salaries and benefits have increased by 18% or $2,924,971 compared to the actual FY16 service levels. The breakdown is illustrated in the following schedule.

SALARY & BENEFITS	FY16 ACTUAL	FY17 BUDGET BUDGET	$ Variance	% Variance
Wages	10,579,773	12,246,732	1,666,959	16%
Overtime & Standby	518,452	627,605	109,153	21%
Allowances	101,307	153,450	52,143	51%
Retirement	1,945,669	2,288,251	342,582	18%
Social Security	642,371	771,618	129,247	20%
Retiree Health	215,381	257,203	41,822	19%
Group Health	1,252,390	1,735,525	483,135	39%
Deferred Compensation	38,069	40,862	2,793	7%
Sick Leave/PTO Conversion	53,488	95,885	42,397	79%
Worker's Comp	514,618	569,358	54,740	11%
	15,861,518	**18,786,489**	**2,924,971**	**18%**

Group Health Insurance is increasing by 1% and the Worker's Compensation Insurance's modifier is decreasing. The specific differences will be covered in the Human Resource section of the document.

GENERAL FUND

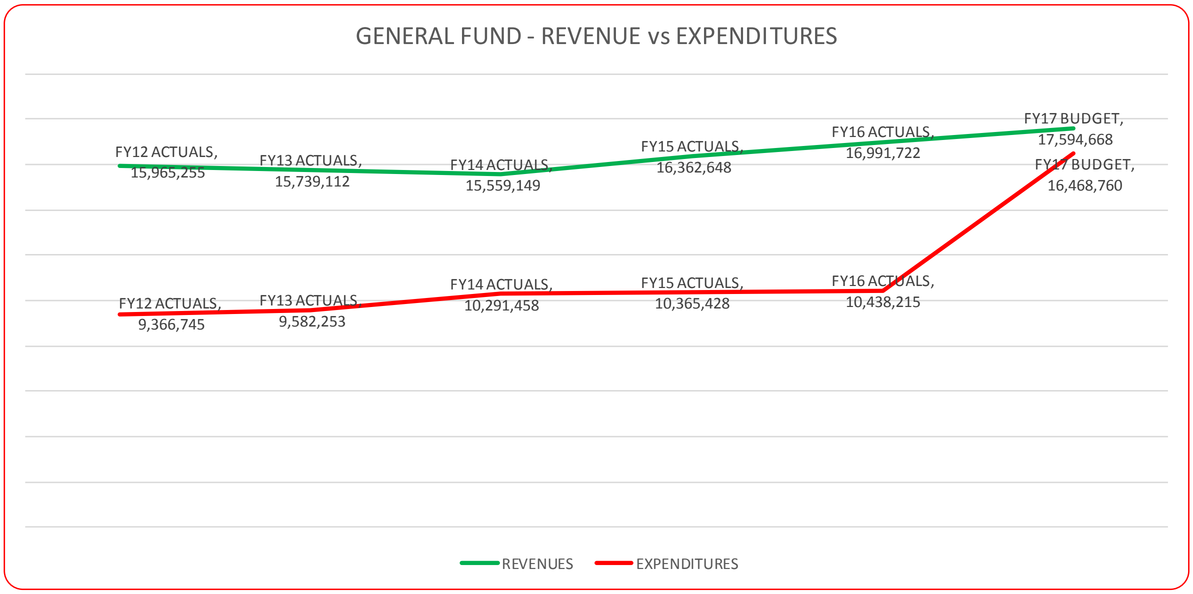
The General Fund total estimate of revenues for FY17 are $17.5 million and is 3.48% more than the actual revenue for FY16 or $592,038. Total Expenditures for FY17 are $16.4 million and are $6,030,545 more than actual FY16.

The General Fund subsidizes several funds including, but not limited to Municipal Court, Community Services, Senior Center and RSVP. The transfer out for these various subsidies for FY17 is $4.7 million, compared to $5.5 million in FY16 and are 18.6% less than estimates for the current year. In FY17, a transfer in total of $1,208,987 is proposed; $365,931 is proposed to cover Internal Services now in the General Fund ; $109,989 to cover costs of Zia Transportation; $561,948 to balance the General Fund; and $171,119 from Fund 69 – 1986 GRT Income Fund to cover the roof replacement at the Animal Shelter.

The General Fund proposed budget for FY17 is utilizing $2,397,726 from reserves to balance the budget.

GENERAL FUND	FY16 Actuals	FY17 Budget	$ Diff	% Diff
Beginning Fund Balance	**7,502,843**	**8,647,206**	**1,144,363**	**15%**
Revenues	**17,002,630**	**17,594,668**	**592,038**	**3%**
Transfers In	158,405	1,208,987	1,050,582	
Transfers Out	(5,578,457)	(4,732,621)	845,836	-15%
Net Transfers	**(5,420,052)**	**(3,523,634)**	**1,896,418**	
Expenditures	**10,438,215**	**16,468,760**	**6,030,545**	**58%**
Net Revenue	**985,958**	**(3,606,713)**	**(4,592,671)**	**-466%**
Estimated Ending Fund Balance	**8,647,206**	**6,249,480**	**(2,397,726)**	**-28%**
DFA Reserve	869,851	1,372,397	502,545	**58%**
City Fund Balance Reserve 2/7th	338,795	487,127	148,332	**44%**
Total Reserve:	**1,208,646**	**1,859,524**	**650,877**	**54%**
Estimated Unallocated Balance	**7,438,560**	**4,389,956**	**(3,048,603)**	**-41%**

The General Fund has a Budget Deficit, as illustrated in the graph below. Showing the actual revenue and expenditures from FY12 to FY16, the actual **revenues** exceeded actual expenditures. The Budgeted amounts reflect that <u>expenditures</u> are close to the revenue.



The following pages and sections of this budget document will provide additional information and detail.

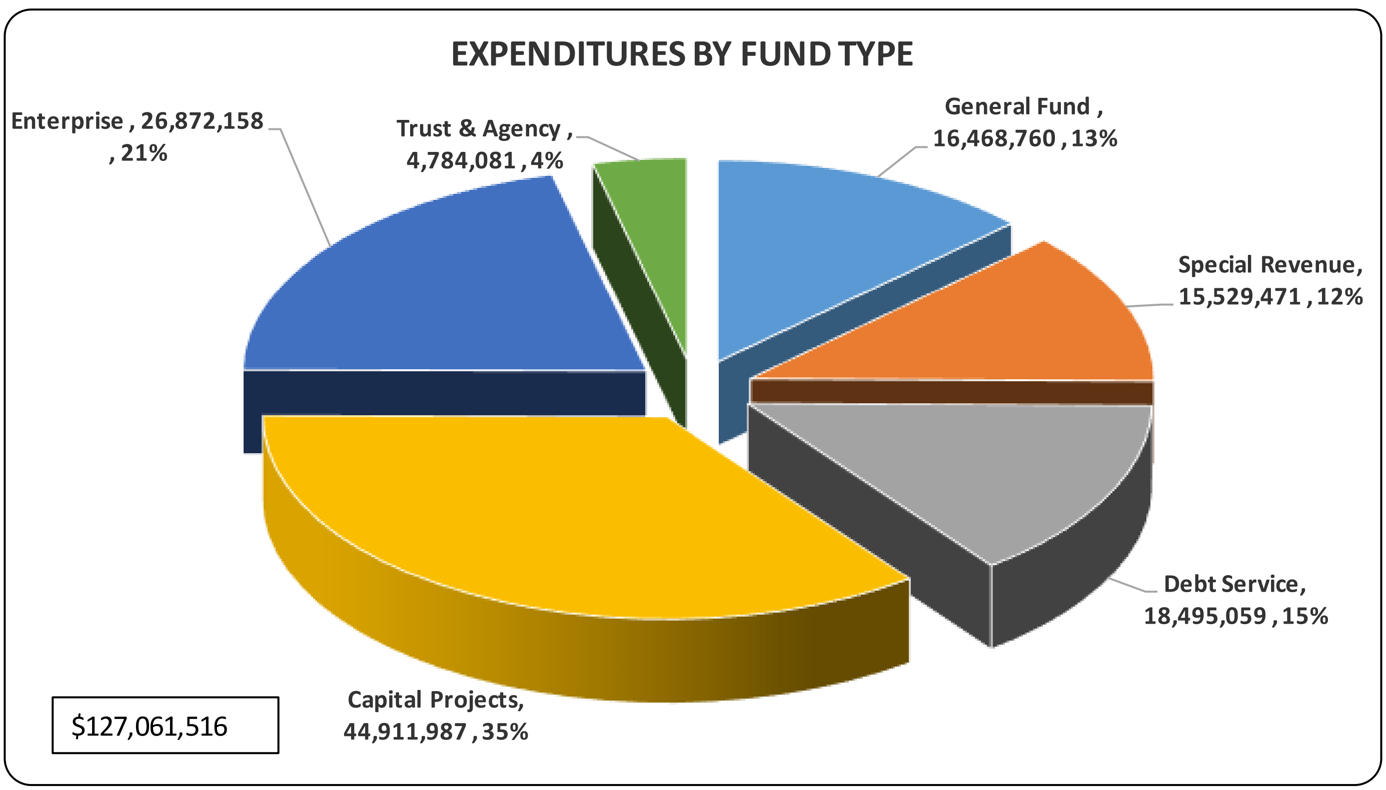
All Funds Summary
Approved Budget Fiscal Year 2016-2017

1/12TH REQ RSRV
1,372,397
RESERVE
283,730
Bal. Remaining
4,593,354

FUND NO.	FUND DESCRIPTION	UNAUDITED BEGINNING CASH BALANCE 06/30/15	ESTIMATED REVENUES	NET CASH TRANSFERS	BUDGETED EXPENDITURES	ESTIMATED ENDING CASH BALANCE	PERCENT CHANGE IN CASH BALANCE
11	GENERAL OPERATING	8,647,206	17,594,668	(3,523,634)	16,468,760	6,249,480	-27.7%
	TOTAL GENERAL FUND	**8,647,206**	**17,594,668**	**(3,523,634)**	**16,468,760**	**6,249,480**	**-27.7%**
12	INTERNAL SERVICE	365,931	0	(365,931)	0	(0)	-100.0%
	TOTAL INTERNAL SERVICE FUND	**365,931**	**0**	**(365,931)**	**0**	**(0)**	**-100.0%**
15	CORRECTIONS - JAIL	12,557	109,394	63,300	180,251	5,000	-60.2%
16	LODGER'S TAX-PROMOTIONAL	133,841	224,639	0	346,071	12,409	-90.7%
19	COURT AUTOMATION	30,746	81,014	0	80,623	31,137	1.3%
20	LODGER'S TAX-CITY	218,324	381,627	218,280	708,912	109,319	-49.9%
21	D.A.R.E. DONATIONS	15,868	5,409	0	15,601	5,676	-64.2%
27	MUNICIPAL COURT	0	8,500	397,818	403,413	2,905	-100%
28	POLICE CONTINGENCY	50,292	8,487	0	14,960	43,819	-12.9%
32	COMMUNITY SERVICES	3,275	853,019	3,421,007	4,272,301	5,000	52.7%
33	STATE FIRE PROTECTION	397,398	606,364	0	785,106	218,656	-45.0%
36	LAW ENFORCEMENT	6,743	115,440	0	119,919	2,264	-66.4%
37	STATE HIGHWAY	109,640	45,695	0	38,064	117,271	7.0%
38	TRAFFIC SAFETY	52,991	30,451	0	30,000	53,442	0.9%
42	1984 GROSS RECEIPTS TAX	3,463,672	1,634,314	(4,258,776)	0	839,210	-75.8%
44	TRANSPORTATION	301,293	3,873,914	1,616,004	5,790,023	1,188	-99.6%
63	COMMUNITY DEVELOPMENT	0	74,800	464,998	515,774	24,024	-100%
69	1994 GROSS RECEIPTS	1,872,234	1,624,065	(2,491,155)	0	1,005,144	-46.3%
71	SENIOR CENTER-MEALS	19,479	747,698	426,882	1,189,059	5,000	-74.3%
75	RETIRED & SENIOR VOL. PROGRAM	6,104	244,475	30,857	276,436	5,000	-18.1%
89	ESGRT .0625%	1,692,801	764,071	(125,000)	369,266	1,962,606	15.9%
96	SELF-INSURED FUND	768,892	202,232	0	203,692	767,432	-0.2%
107	LIABILITIES/DEDUCTIBLES	517,613	5,349	140,640	190,000	473,602	-8.5%
	TOTAL SPECIAL REVENUE FUNDS	**9,673,766**	**11,640,957**	**(95,145)**	**15,529,471**	**5,690,107**	**-41.2%**
53	GENERAL OBLIGATION	763,600	1,067,809	0	1,004,968	826,441	8.2%
59	REVENUE BOND P & I	7,818	14,880,434	2,336,436	12,360,486	4,864,202	62119.4%
82	98 JT WATER/SEWER BOND P&I	1,595,071	3,188,429	1,961,081	5,129,605	1,614,976	1.2%
	TOTAL DEBT SERVICE FUNDS	**2,366,490**	**19,136,672**	**4,297,517**	**18,495,059**	**7,305,620**	**208.7%**
24	GRANT CAPITAL IMPROVEMENT	0	699,811	0	691,955	7,856	-100%
40	AIRPORT IMPROVEMENT PROJECTS	0	655,560	216,159	864,271	7,448	-100%
48	NEW MEXICO C.D.B.G.	90,276	1,000,000	260,732	1,290,275	60,733	-32.7%
49	1986 GROSS RECEIPTS TAX	9,337,698	1,705,083	(7,496,444)	1,084,548	2,461,789	-73.6%
50	PROPERTY ACQUISITION	55,975	2,015	65,000	116,421	6,569	-88.3%
54	REVERSE OSMOSIS PROJECT RSV	16,538	5,684,900	5,447,185	11,128,739	19,884	20.2%
56	99 GRT FLOOD CONTROL BOND PROJ	411,157	2,541,194	3,634,564	6,586,915	(0)	-100.0%
61	MUNICIPAL INFRASTRUCTURE .0625%	653,987	406,391	(1,056,257)	0	4,121	-99.4%
105	ECONOMIC DEVELOPMENT	6,214,563	873,155	0	1,377,828	5,709,890	-8.1%
109	STREET CAPITAL GRT	10,458,110	3,274,154	(937,782)	11,060,791	1,733,691	-83.4%
113	2009 SEWER IMPROVEMENT BOND ACQ FUND	105,113	0	0	97,340	7,773	-92.6%
114	SIDEWALKS REVOLVING LOANS	133,232	1,572	0	31,900	102,904	-22.8%
116	REG WATER SUPPLY TRANSMISSION LINE	2,886	0	0	0	2,886	0.0%
117	2011 JT W/S REF/IMP REVBD	17,053	0	0	10,000	7,053	-58.6%
118	2011 NMFA ST GRT STREET #15	0	0	0	0	0	**
119	2012 GRT REF/IMP REVBD	1,452,277	75,845	0	1,399,000	129,122	-91.1%
121	2015 GO BONDS-FUN CENTER	5,982,109	61,800	0	5,871,160	172,749	-97.1%
122	2015 GO BONDS-STREETS	3,397,224	15,000	0	3,300,844	111,380	-96.7%
	TOTAL CAPITAL PROJECTS FUNDS	**38,328,198**	**16,996,480**	**133,157**	**44,911,987**	**10,545,848**	**-72.5%**

All Funds Summary

81	WATER/SEWER OPERATING	9,747,968	14,311,209	2,303,758	22,734,348	3,628,587	-62.8%
86	SOLID WASTE COLLECTION SYSTEM	391,541	2,033,746	10,587	2,036,450	399,424	2.0%
88	BONITO LAKE	3,357,870	0	(2,980,414)	0	377,456	-88.8%
90	GOLF COURSE	115,033	1,443,627	142,114	1,673,320	27,454	-76.1%
91	AIRPORT	201,984	257,470	79,711	428,040	111,125	-45.0%
	TOTAL ENTERPRISE FUNDS	**13,814,396**	**18,046,052**	**(444,244)**	**26,872,158**	**4,544,046**	**-67.1%**
17	POLICE COURT BOND	6,338	0	0	0	6,338	0.0%
22	DESIGNATED GIFT	26,880	950	0	20,752	7,078	-73.7%
31	CEMETERY-PERPETUAL CARE	786,285	21,880	0	0	808,165	2.8%
39	STATE JUDICIAL	3,253	75,500	0	75,500	3,253	0.0%
74	ALAMO SENIOR CENTER GIFT	98,508	21,159	0	68,529	51,138	-48.1%
94	OTERO/LINCOLN REGIONAL LANDFILL	4,548,076	1,004,974	(1,720)	2,337,006	3,214,324	-29.3%
98	PAYROLL CLEARING	193,597	0	0	0	193,597	0.0%
104	UTILITY DEPOSITS	739,804	0	0	0	739,804	0.0%
115	CORP ESCROW ACCOUNT RESERVE	0	0	0	0	0	**
901	HOUSING LOW RENT OPERATING	986,190	791,468	0	973,565	804,093	-18.5%
903	HOUSING HOMEOWNERSHIP OPER	679,898	48,203	0	272,034	456,067	-32.9%
904	HOUSING CAPITAL FUND PROJECTS	0	1,036,695	0	1,036,695	0	**
	TOTAL TRUST & AGENCY FUNDS	**8,068,828**	**3,000,829**	**(1,720)**	**4,784,081**	**6,283,856**	**-22.1%**
	TOTAL APPROVED BUDGET	**81,264,815**	**86,415,658**	**0**	**127,061,516**	**40,618,957**	**-50.0%**



General Fund 11

Fund Overview

INSIDE THIS FUND:

Administration

Finance/Accounting

Internal Services

Non-departmental

Police & Fire

Planning

GIS

The General Fund is used to account for all activities typically considered governmental functions of the city. These include administration, finance, internal services, public safety and community functions

GENERAL FUND
COMPARITIVE BUDGET STATEMENT

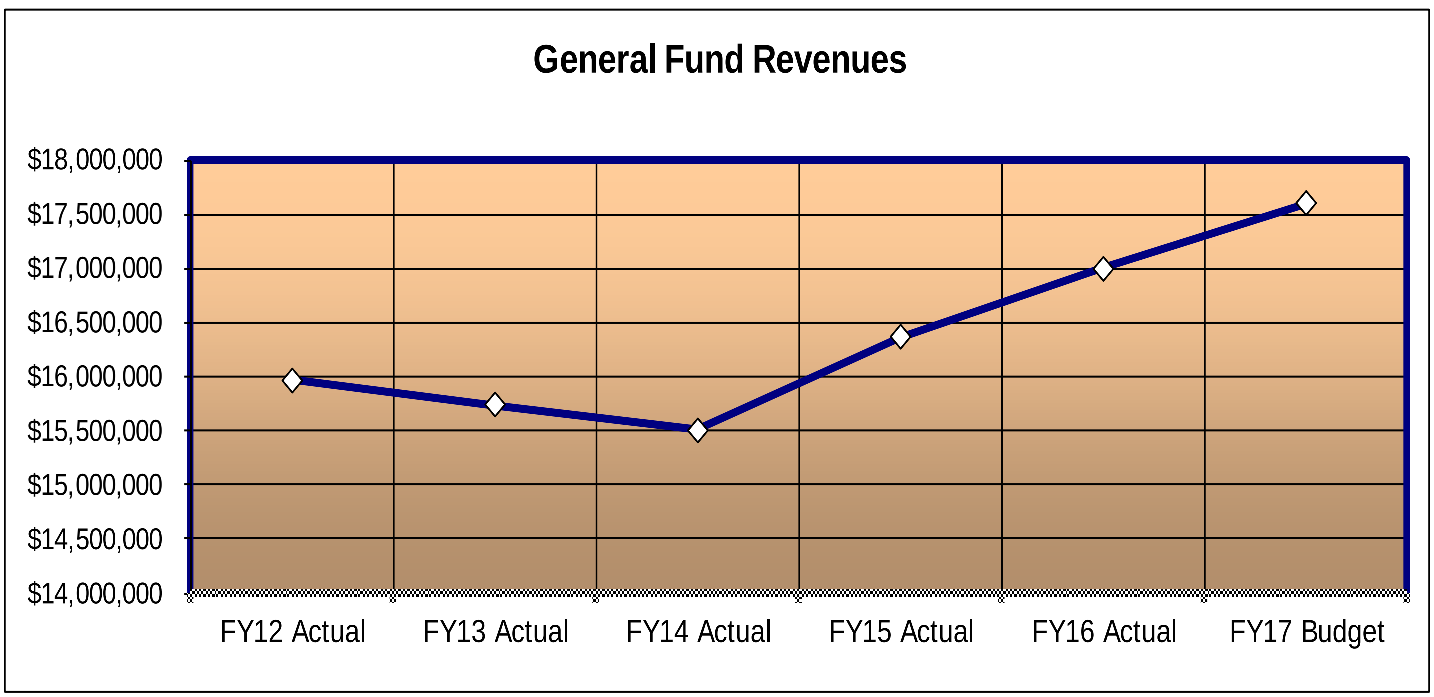
	FY13 ACTUALS 6/30/2013	FY14 ACTUALS 6/30/2014	FY15 ACTUALS 6/30/2015	FY16 ACTUALS 6/30/2016	FY17 BUDGET
Beginning Cash Fund Balance	**6,333,834**	**6,630,144**	**6,406,255**	**7,502,843**	**8,647,206**
Revenues					
Taxes	5,794,415	5,785,326	5,941,154	6,234,102	6,078,400
Fees & Permits	1,079,404	1,067,026	1,068,065	1,045,036	950,055
State Shared Fees	7,364,554	7,158,700	7,509,217	7,871,731	7,867,266
User Fees	303,334	309,188	312,400	220,827	273,137
Fines	316,959	296,800	269,931	228,271	259,513
Miscellaneous Revenue	864,524	833,970	1,010,108	1,066,744	2,112,297
Grants	(3,434)	5,600	200,589	260,041	0
Investment Income	19,056	46,021	55,424	75,878	54,000
Total Revenues	**15,738,812**	**15,502,631**	**16,366,888**	**17,002,630**	**17,594,668**
Other Financing Sources					
Transfers In	0	0	0	158,405	1,208,987
Total Other Financing Sources	**0**	**0**	**0**	**158,405**	**1,208,987**
Total Revenues & Other Financing	**15,738,812**	**15,502,631**	**16,366,888**	**17,161,035**	**18,803,655**
Expenditures					
Legislative	$109,922	118,911	121,904	119,353	136,366
City Manager	198,588	228,360	227,866	314,084	411,617
Legal	266,106	282,834	282,721	296,764	315,379
Purchasing	0	0	0	0	152,932
Human Resources	0	0	0	0	352,451
City Clerk	170,536	236,449	233,239	238,332	237,114
Finance/Accounting	588,489	653,271	636,159	626,453	674,319
Accounts Receivable	84,247	94,314	97,604	96,541	100,116
Non-Departmental	304,374	377,689	483,806	569,234	1,383,670
Public Safety-Bench Warrant	9,410	10,413	3,491	1,058	5,221
Code Enforcement	244,139	280,531	278,211	244,000	551,846
Facility Maintenance	0	0	0	0	776,681
Management Information Systems	0	0	0	0	1,231,330
Fleet Maintenance	0	0	0	0	328,440
Planning	152,559	160,720	124,794	151,433	254,938
Animal Control	362,524	334,736	366,340	448,233	383,916
Public Safety-Dispatch	430,592	485,704	520,944	500,818	665,960
Public Safety-Police	5,141,664	5,432,936	5,091,966	4,907,058	6,116,691
Fire	1,149,393	1,261,449	1,362,982	1,637,491	2,098,996
FEMA	0	0	97,103	2,901	0
A.P.S. Resource Program	287,836	274,635	315,466	227,229	225,334
GIS/Land Management	81,874	54,422	53,674	57,233	65,443
Total Expenditures	**9,582,253**	**10,287,374**	**10,298,270**	**10,438,215**	**16,468,760**
Other Financing Uses					
Transfers Out	5,860,249	5,439,146	4,972,030	5,578,457	4,732,621
Total Other Financing Uses	**5,860,249**	**5,439,146**	**4,972,030**	**5,578,457**	**4,732,621**
Total Expenditures & Other Finance Uses	**6,148,085**	**15,726,520**	**15,270,300**	**16,016,672**	**21,201,381**
Net Change in Fund Balance	296,310	(223,889)	1,096,588	1,144,363	(2,397,726)
Ending Cash Fund Balance	**6,630,144**	**6,406,255**	**7,502,843**	**8,647,206**	**6,249,480**
diff cash 101 & Inv 103	0	0	0		
DFA Required Reserve					**1,372,397**
Fund Reserve Policy					**487,127**

REVENUE HISTORICAL SUMMARY

The General Fund is estimated to receive $17,594,668 in total revenues for Fiscal Year 2017. This amount represents a slight increase over the prior year.

Gross Receipts show to be 2% below actual receipts over the previous year. The State Shared Fees category includes the 1.225% GRT received from the State.

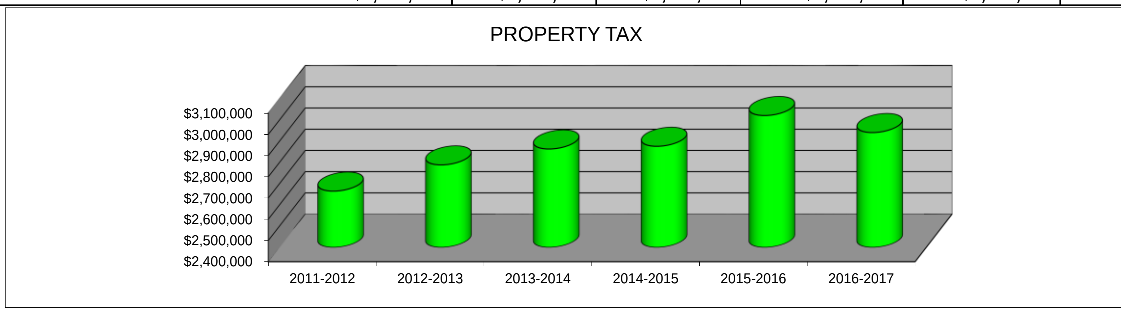
	ACTUAL FY12	ACTUAL FY13	ACTUAL FY14	ACTUAL FY15	ACTUAL FY16	BUDGET FY17	$ Diff FY16 Actual vs. FY17
CURRENT PROPERTY TAXES	$2,664,833	$2,788,474	$2,863,407	$2,876,167	$3,021,150	$2,940,928	($80,222)
GROSS RECEIPTS TAX	$3,017,923	$3,005,941	$2,921,919	$3,064,987	$3,212,952	$3,137,472	($75,480)
FRANCHISE FEES/FEES AND PERMITS	$978,443	$983,289	$977,669	$985,299	$961,299	$859,480	($101,819)
FEES AND PERMITS	$82,498	$96,115	$89,357	$82,766	$83,737	$90,575	$6,838
STATE SHARED FEES	$7,393,912	$7,364,554	$7,158,700	$7,509,217	$7,871,731	$7,867,266	($4,465)
USER FEES	$302,326	$303,334	$309,188	$312,400	$220,827	$273,137	$52,310
FINES	$381,911	$316,959	$296,800	$269,931	$228,271	$259,513	$31,242
MISCELLANEOUS REVENUE	$1,113,351	$864,524	$833,970	$1,010,108	$1,066,744	$2,112,297	$1,045,553
GRANTS	$16,924	($3,434)	$5,600	$200,589	$260,041	$0	($260,041)
INTEREST INCOME	$13,134	$19,056	$46,021	$55,424	$75,878	$54,000	($21,878)
	$15,965,255	**$15,738,812**	**$15,502,631**	**$16,366,888**	**$17,002,630**	**$17,594,668**	**$592,038**



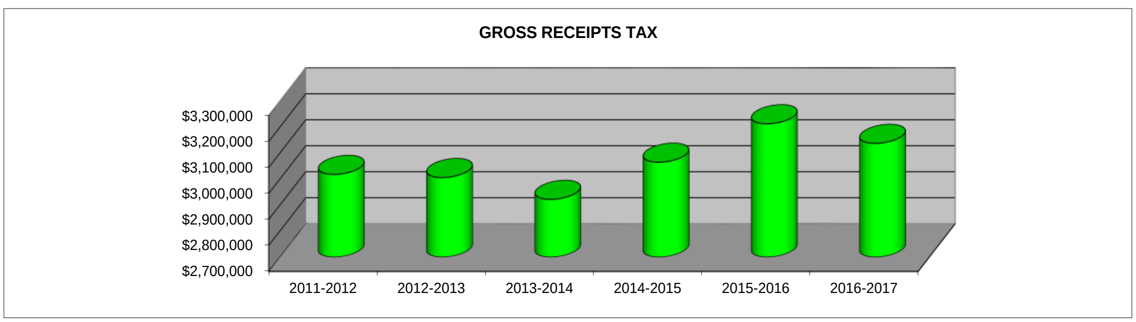
GENERAL FUND 11

CITY OF ALAMOGORDO
FISCAL YEAR BUDGET 2016-2017
GENERAL FUND OPERATING REVENUES
FUND 11

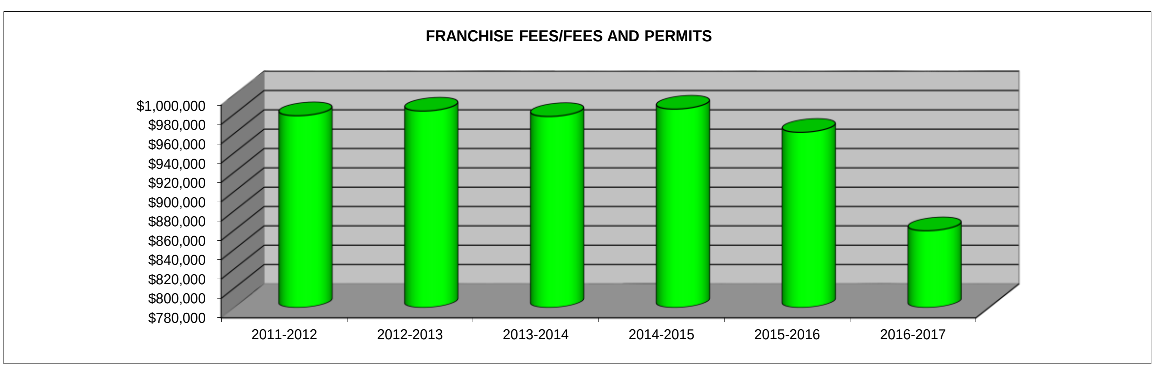
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	BUDGET 2016-2017
1001	CURRENT PROPERTY TAXES	$2,664,833	$2,788,474	$2,863,407	$2,760,785	$2,906,911	$2,829,802
1031	DELINQUENT PROPERTY TAXES	$0	$0	$0	$115,382	$114,239	$111,126
	PROPERTY TAX	$2,664,833	$2,788,474	$2,863,407	$2,876,167	$3,021,150	$2,940,928



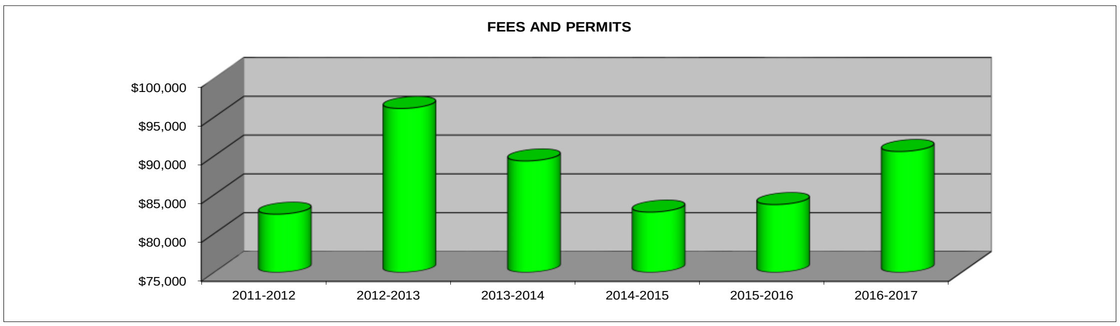
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	BUDGET 2016-2017
1010	GROSS RECEIPTS .5%	3,017,923	3,005,941	2,921,919	3,064,987	3,212,952	3,137,472
	GROSS RECEIPTS TAX	$3,017,923	$3,005,941	$2,921,919	$3,064,987	$3,212,952	$3,137,472



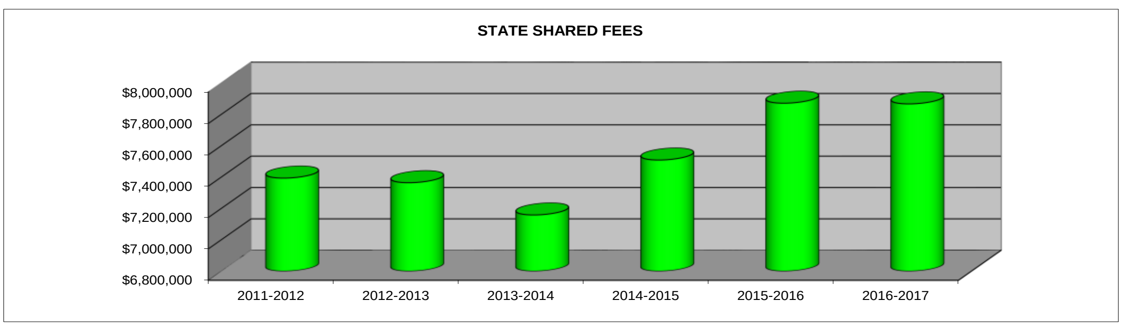
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013-2014	ACTUAL 2014-2015	ACTUAL 2015-2016	BUDGET 2016-2017
1130	FRANCHISE FEE - ELECTRIC	491,312	521,840	506,960	529,847	537,419	413,470
1131	FRANCHISE FEE - GAS	180,240	184,490	187,227	179,092	161,807	195,137
1132	FRANCHISE FEE - PHONE	75,235	52,931	64,654	74,264	69,269	58,259
1133	FRANCHISE FEE - TV CABLE	163,977	156,520	148,380	124,829	120,336	120,447
1134	FRANCHISE FEE - TOY TRAIN DEPOT	970	10	10	0	10	0
1135	FRANCHISE FEE - S.W. DISPOSAL	58,136	57,928	59,501	66,652	58,481	61,714
1136	FRANCHISE FEE - CASA DEL SOL	486	478	473	505	923	510
1137	FRANCHISE FEE - TRUE VALUE	2,410	2,880	4,173	2,718	4,080	3,868
1138	FRANCHISE FEE - CHOICE WEST	5,677	6,212	6,291	7,392	8,974	6,075
	FRANCHISE FEES/FEES AND PERMITS	$978,443	$983,289	$977,669	$985,299	$961,299	$859,480



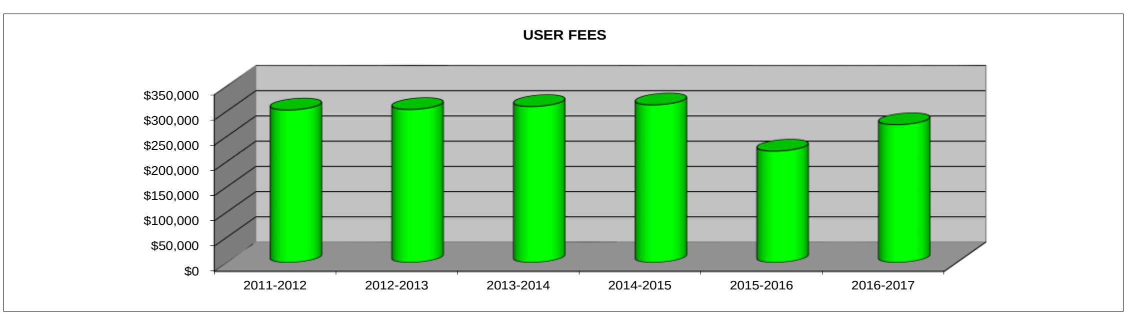
1102	BUSINESS REGISTRATION-RENEWAL	64,900	66,395	62,065	62,090	61,155	68,000
1103	BUSINESS REGISTRATION-PENALTY	1,770	1,640	1,950	1,710	1,580	2,000
1104	BUILDING PERMITS	0	0	0	0	0	0
1105	BLOCKING PERMITS	0	0	0	0	0	0
1106	PLANNING PERMITS	0	15,010	14,125	10,155	11,015	12,575
1108	PLUMBING PERMITS	0	0	0	0	0	0
1111	BIDDER'S LIST FEE	15	15	0	0	0	0
1116	MISCELLANEOUS LICENSE FEES	9,660	7,880	5,165	5,140	5,880	6,000
1118	DWI SCREENING FEES	6,153	5,175	6,052	3,671	4,107	2,000
	FEES AND PERMITS	$82,498	$96,115	$89,357	$82,766	$83,737	$90,575



1209	GROSS RECEIPTS 1.225%	7,393,912	7,364,554	7,158,700	7,509,217	7,871,731	7,867,266
	STATE SHARED FEES	$7,393,912	$7,364,554	$7,158,700	$7,509,217	$7,871,731	$7,867,266

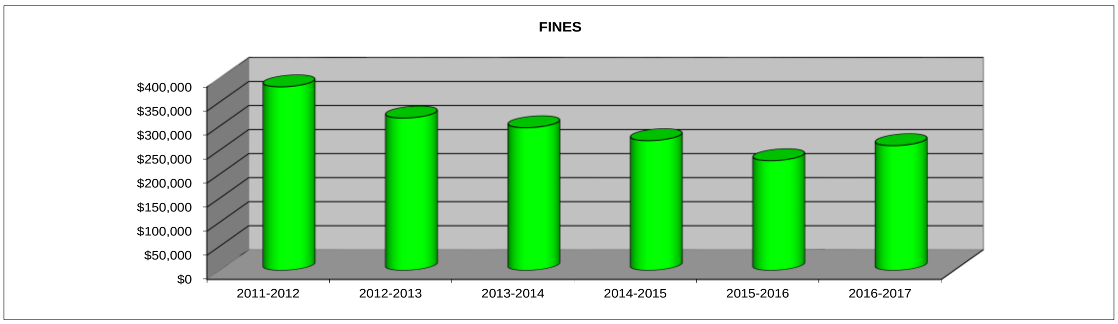


1302	PRINTING & COPYING	11,273	9,622	6,745	6,263	6,091	6,115
1303	AMBULANCE DISPATCH SVCS	64,098	64,866	66,593	79,225	0	67,266
1308	ALARM RESPONSE FEES	2,325	2,585	2,475	1,365	0	1,560
1321	ADOPTION FEES-ANIMAL SHELTER	51,281	38,558	51,046	58,642	65,630	49,940
1349	FORECLOSURE FEES	0	25	0	0	0	0
1350	RELEASE OF LIEN	839	2,291	1,018	687	761	0
1355	PUBLICATION FEES	0	452	450	0	0	0
1356	SCHOOL RESRC CONTRACTS	28,253	29,182	29,182	26,226	29,182	29,182
1357	A.P.S. REIMBURSEMENT	144,107	155,639	151,552	139,869	119,074	119,074
1394	VENDING POOL	150	114	127	123	89	0
	USER FEES	$302,326	$303,334	$309,188	$312,400	$220,827	$273,137

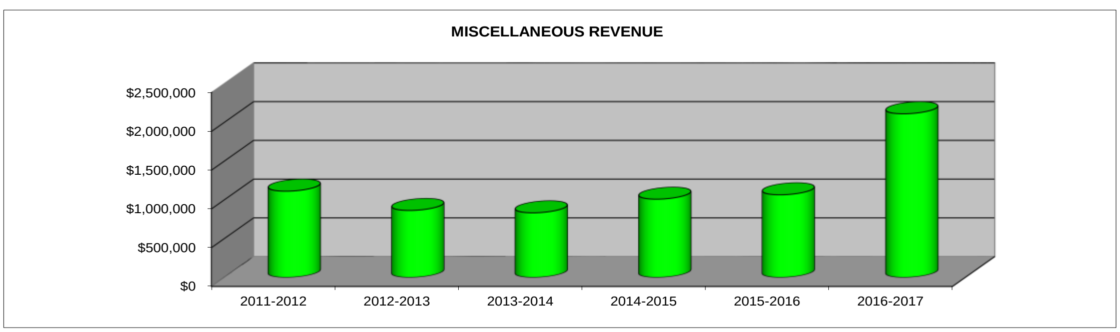


GENERAL FUND 11

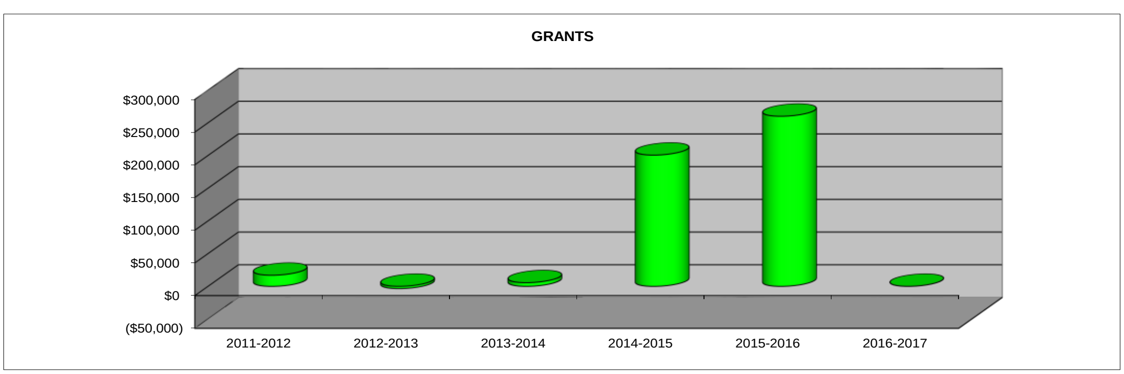
1401	COURT FINES	$367,695	$299,376	$277,313	$240,641	$202,032	$237,236
1406	BENCH WARRANT FEES	5,317	4,393	3,406	12,140	11,600	4,590
1414	RESTITUTIONS	0	0	0	50	229	0
1450	ANIMAL SHELTER FEES	14,954	13,190	16,081	16,600	14,410	17,687
1499	FORFEITED FINES	(6,055)	0	0	500	0	0
	FINES	$381,911	$316,959	$296,800	$269,931	$228,271	$259,513



1501	REFUNDS & COLLECTIONS	$41,547	$2,496	$2,584	$1,999	$1,557	$2,217
1505	SALE OF SCRAP	6,846	11,906	7,203	4,003	18,063	0
1508	ABATEMENT RECOVERIES	12,874	22,254	4	5,137	3,473	5,000
1510	CASHIER'S OVER/SHORT	1,727	100	(140)	4	(139)	0
1513	INTEREST	1,265	2,145	1,006	1,650	1,593	0
1515	CITY MISC REIMB/CLAIMS	162,439	1,184	7,969	53,686	64,710	3,060
1516	VOIDED CHECKS-PRIOR YEAR	0	0	0	0	29	0
1556	ADMINISTRATION FEES	714,918	692,623	705,446	880,980	796,440	2,032,998
1566	CREDIT CARD FEES	(1,022)	(1,196)	(1,043)	(954)	(1,182)	(1,100)
1580	INSURANCE CREDITS	122,084	82,339	46,342	0	115,417	0
1594	LANDFILL REIMBURSEMENT	50,673	50,673	64,599	63,603	66,783	70,122
	MISCELLANEOUS REVENUE	$1,113,351	$864,524	$833,970	$1,010,108	$1,066,744	$2,112,297

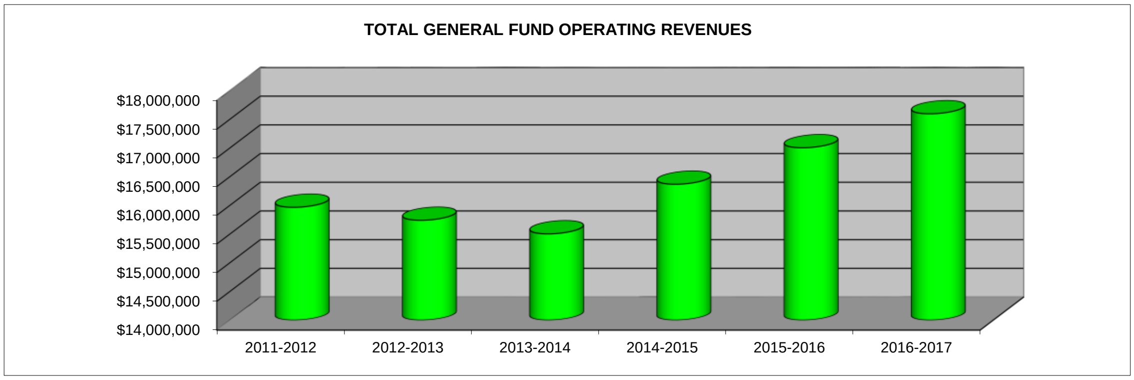


1613	STATE GRANT	$17,017	($6,474)	$0	$196,349	$175,173	$0
1617	DPS-VEST PROGRAM GRANT	0	3,040	5,600	4,240	10,908	0
1673	FEDERAL GRANT	(93)	0	0	0	73,960	0
	GRANTS	$16,924	($3,434)	$5,600	$200,589	$260,041	$0



1701	INVESTMENT INCOME	$13,134	$19,056	$46,021	$55,424	$75,878	$54,000
	INTEREST INCOME	$13,134	$19,056	$46,021	$55,424	$75,878	$54,000

	TOTAL GENERAL FUND OPERATING REVENUES	**$15,965,255**	**$15,738,812**	**$15,502,631**	**$16,366,888**	**$17,002,630**	**$17,594,668**

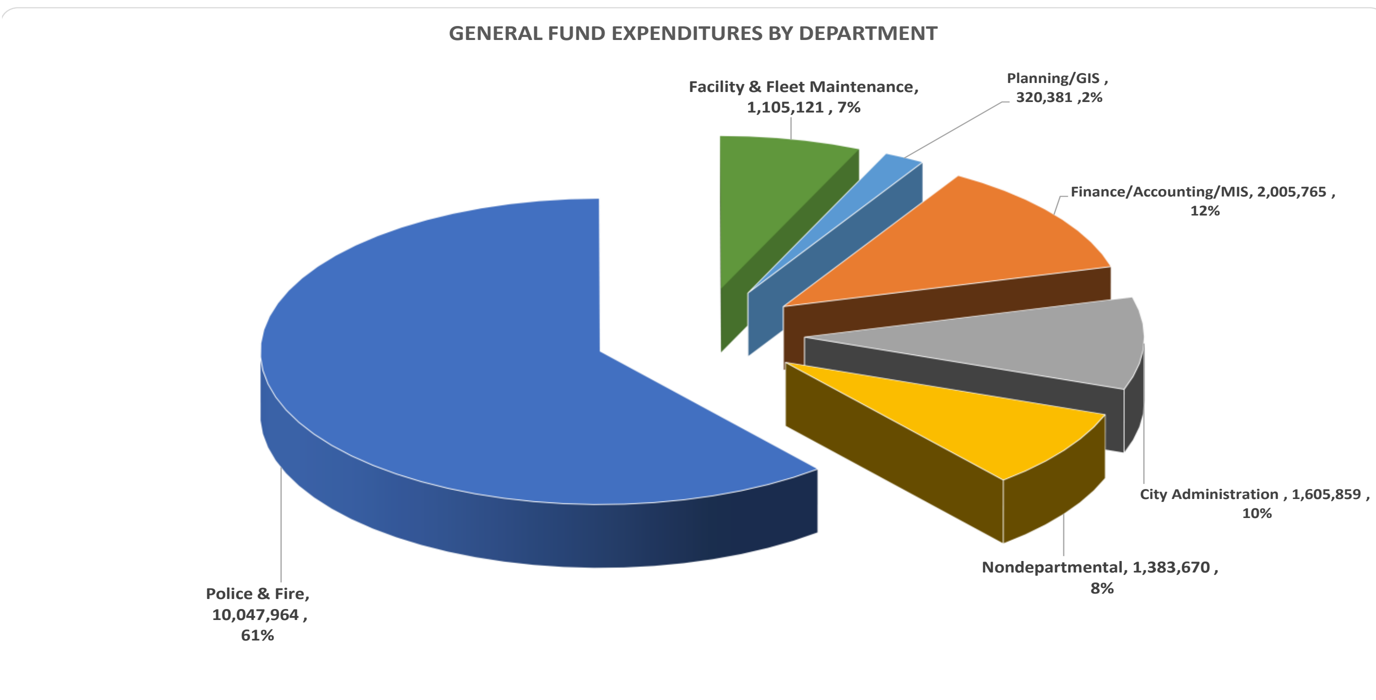


	TRANSFERS OUT						
1812	TRAN TO (12) INTERNAL SERVICE	($964,840)	($1,300,207)	($1,007,895)	($1,185,397)	($1,569,565)	$0
1815	TRAN TO (15) CORRECTIONS	0	(19,000)	(49,484)	0	0	(63,300)
1824	TRAN TO (24) CAPITAL IMP	0	0	0	0	(6,400)	0
1827	TRAN TO (27) MUN. COURT OPER.	(408,000)	(366,718)	(425,769)	(293,950)	(370,217)	(397,818)
1832	TRAN TO (32) COMMUNITY SERVICE	(3,399,519)	(3,330,059)	(3,058,899)	(2,717,986)	(3,096,567)	(3,336,487)
1833	TRAN TO (33) FIRE PROTECTION	(3,699)	0	0	0	0	0
1848	TRAN TO (48) CDBG	(10,189)	0	(857)	0	0	(260,732)
1863	TRAN TO (63) COMM DEVELOPMENT	(30,000)	(30,000)	0	0	0	0
1865	TRAN TO (65) BLDG CODES	(172,461)	(8,451)	(128,735)	0	0	0
1871	TRAN TO (71) SENIOR PROG.	(596,141)	(542,522)	(506,300)	(438,928)	(312,785)	(426,882)
1875	TRAN TO (75) RSVP	(49,595)	(59,258)	(55,453)	(39,797)	(46,089)	(30,857)
1890	TRAN TO (90) GOLF COURSE	(287,668)	(143,834)	(143,834)	(234,052)	(143,834)	(143,834)
1891	TRAN TO (91) AIRPORT	0	0	0	0	0	(39,711)
8107	TRAN TO (107) SELF-INSURED	(58,450)	(60,200)	(61,920)	(61,920)	(33,000)	(33,000)
	TRANSFER OUT - SUBTOTAL	**($5,980,562)**	**($5,860,249)**	**($5,439,146)**	**($4,972,030)**	**($5,578,457)**	**($4,732,621)**
	TRANSFERS IN						
1912	TRAN FR (12) INTERNAL SERVICES	$0	$0	$0	$0	$0	$365,931
1924	TRAN FR (24) CAPITAL IMP	$0	$0	$0	$0	$29,524	$0
1942	TRAN FR (42) 84 GRT	$0	$0	$0	$0	$0	$109,989
1949	TRAN FR (49) 86 GRT	$0	$0	$0	$0	$0	$561,948
1969	TRAN FR (69) 94 GRT	$0	$0	$0	$0	128,881	171,119
	TRANSFER IN - SUBTOTAL	**$0**	**$0**	**$0**	**$0**	**$158,405**	**$1,208,987**
	TOTAL NET TRANSFERS	**($5,980,562)**	**($5,860,249)**	**($5,439,146)**	**($4,972,030)**	**($5,420,052)**	**($3,523,634)**
	NET REVENUES AND TRANSFERS	**$9,984,693**	**$9,878,563**	**$10,063,485**	**$11,394,858**	**$11,582,578**	**$14,071,034**

GENERAL FUND 11

GENERAL FUND OPERATING EXPENSES
FUND 11

DEPARTMENT	ACTUAL 2011-2012	ACTUAL 2012-2013	ACTUAL 2013/2014	ACTUAL 2014/2015	ACTUAL 2015/2016	BUDGET 2016/2017	% Of Total FY17 Exp	% Inc or Decrease FY17 Budget to FY16 Actual
Legislative 1101	$104,868	$109,922	$118,911	$121,904	$119,353	$136,366	0.83%	11.86%
City Manager 1301	245,134	198,588	228,360	227,866	314,084	411,617	2.50%	80.64%
Legal 1501	188,527	266,106	282,834	282,721	296,764	315,379	1.92%	11.55%
Purchasing 1602	0	0	0	0	0	152,932	0.93%	#DIV/0!
Human Resources 1701	0	0	0	0	0	352,451	2.14%	#DIV/0!
City Clerk 2001	227,893	170,536	236,449	233,239	238,332	237,114	1.44%	1.66%
Finance/Accounting 2102	530,649	588,489	653,271	636,159	626,453	674,319	4.09%	6.00%
Accounts Receivable 2302	88,567	84,247	94,314	97,604	96,541	100,116	0.61%	2.57%
Nondepartmental 2400	421,395	304,374	377,689	483,806	569,234	1,383,670	8.40%	186.00%
Bench Warrant Program 2804	6,830	9,410	10,413	3,491	1,058	5,221	0.03%	49.56%
Code Enforcement 3104	186,843	244,139	280,531	278,211	244,000	551,846	3.35%	98.36%
Facility Maintenance	0	0	0	0	0	776,681	4.72%	#DIV/0!
Management Information Sys	0	0	0	0	0	1,231,330	7.48%	#DIV/0!
Fleet Maintenance	0	0	0	0	0	328,440	1.99%	#DIV/0!
Planning & Zoning 3705	187,414	152,559	160,720	124,794	151,433	254,938	1.55%	104.29%
Animal Control 3804	340,798	362,524	334,736	366,340	448,233	383,916	2.33%	4.80%
DPS-Dispatch 4004	410,715	430,592	485,704	520,944	500,818	665,960	4.04%	27.84%
DPS-Police 4104	5,184,635	5,141,664	5,432,936	5,091,966	4,907,058	6,116,691	37.14%	20.12%
Fire 4204	903,588	1,149,393	1,261,449	1,362,982	1,637,491	2,098,996	12.75%	54.00%
Fire-FEMA 4304	0	0	0	97,103	2,901	0	0.00%	-100.00%
DPS-A.P.S. Res.Prog 4704	286,576	287,836	274,635	315,466	227,229	225,334	1.37%	-28.57%
GIS/Land Management 5405	52,313	81,874	54,422	53,674	57,233	65,443	0.40%	21.93%
TOTALS	$9,366,745	$9,582,253	$10,287,374	$10,298,270	$10,438,215	$16,468,760	100.00%	59.92%



Legislative 11-1101

Department Overview

The City Commission is the legislative and policy making body of the City of Alamogordo, and is directly responsible to the general public. The Commission is vested with all powers and authority, except as otherwise provided for in the Charter, and is charged with all duties and obligations imposed on municipalities and their governing bodies by the Constitution and Statutes of the State of New Mexico. The Legislative division promotes and protects the well-being of the citizens of Alamogordo and assures continued improvement in the quality of services; provides necessary leadership so that policies and actions of the Commission result in efficient and effective government; enacts Ordinances, adopts a budget, develops rules and regulations; and provides a forum for citizen involvement in City government.

Mission Statement

The City of Alamogordo is a Municipal Corporation that exists solely for the purpose of providing the best possible services to our customers, the citizens of Alamogordo. We are committed to providing these services with honesty, integrity, compassion, fairness, and a commitment to excellence.

We are also committed to the long-term financial stability and responsible growth of the City and all decisions will be driven by our commitment to provide the best services possible in a financially sound and responsible manner given the economic realities facing the City.

Funding Sources

The Legislative area is exclusively funded by the General Fund revenues.

CITY MAYOR AND COMMISSIONERS

		TERM	DISTRICT
Mayor-At-Large	**Richard Boss**	March 2018	
Mayor Pro-Tem	**Alfonso "Al" Hernandez**	March 2020	5
Commissioners:	**Jason Baldwin**	March 2020	1
	Nadia Sikes	March 2018	2
	Susan Payne	March 2020	3
	Jenny Turnbull	March 2018	4
	Erica Martin	March 2020	6

Legislative 011-1101

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adopted Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Compensation	20,611	69,194	77,821	94,871	85,829	85,829	81,611	**89,504**	**3,675**	**4.3%**
Utilities	54,257	244	245	412	362	362	550	**312**	**(50)**	**-13.8%**
Other Services	30,000	40,484	40,845	45,150	45,450	45,450	37,192	**46,550**	**1,100**	**2.4%**
Total Appropriations/Expenditures	104,868	109,922	118,911	140,433	131,641	131,641	119,353	**136,366**	**4,725**	**3.6%**

**** One or more zero value fields**

1	a.	City Commissioners (7)	0	
2		Total Benefit Adjustment		3,675
3		Adjustment of telephone costs		(50)
4		Increase for Training & Travel		1,500
5		Decrease in Printing costs		(200)
6		Decrease in Public Relations		(200)
		TOTAL OPERATING CHANGES		**4,725**

City Manager 11-1301

Department Overview

The City Manager is responsible for fulfilling the objectives of the City Commission, and effectively and efficiently managing the City organization. The City Manager is the Chief Executive Officer of the City, and is charged, by charter, to carry out all ordinances, rules and regulations adopted by the City Commission, and making recommendations to them concerning the community in general, and City organization in particular.

The City Manager is also the Director for the Administration Department, which includes the Offices of the City Attorney, City Clerk and City Manager. Additionally, the Office of Human Resources reports directly to the City Manager as does the following personnel: the Assistant City Manager(s), the Police Chief, the Finance Director, the Public Works Director, the City Engineer and the Senior Executive Assistant/ Public Information Officer.

Mission Statement

To implement City Commission policy through professional management and oversight of all City operations as well as coordinating the work of department directors and other employees to ensure equitable, effective and efficient service delivery.

Funding Sources

The City Manager's office is exclusively funded by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Administration - City Manager
1.00	1.00	1.00	1.00	1.00	City Manager
1.00	1.00	1.00	1.00	1.00	PIO-Senior Executive Assistant to CM
0.00	0.00	0.00	1.00	1.00	Assistant City Manager
2.00	2.00	2.00	3.00	3.00	**City Manager**

City Manager 011-1301

The City Manager's goals are created in support of the City Commission's goals of Economic Development and Quality of Life as established in the 2013 Strategic planning session.

OBJECTIVES	GOALS
Facilitate greater interaction among residents in the community.	Conduct Fireside Chats
Vigilant oversight of City's Budget during challenging economic times locally and nationally.	Initiating 5 year budget planning so that the City can look beyond immediate needs.
Ensure effective working relationships with outside agencies.	Build and maintain working relationships with outside agencies (Otero County, GCRMC, Space Museum, BLM, Forest Service, etc.) Work with staff on better oversight of our contract with the Chamber of Commerce and OCEDEC to ensure the agreed upon measurables are met.
Plan, Expand, Upgrade, and Maintain Infrastructure.	Work in conjunction with the Forest Service, BLM and other stakeholders regarding the Sacramento Lake and pipeline. Follow the Direction of City Commission in implementing policies and overseeing projects.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Facilitate greater interaction among residents in the community.

Action: Conducted 10 Fireside chat sessions at the Public Library.

Objective: Vigilant oversight of City's Budget during economic times locally and nationally.

Action: Directed staff to construct 5 year Capital Plan and Fund Reserve Plan

Action: Created and filled a new Special Events Manager Position in order to enhance community events and potentially create new events that attract outside folks to visit and spend in alamogordo.

Objective: Ensure effective working external relationships.

Action: Directed Staff to revisit the PSAP and work toward a common goal with the County.

Objective: Plan, Expand, Upgrade and Maintain Infrastructure

Action: Directed Staff to renew efforts to beautify City owned property including medians, right of way and parks.

Action: Worked with parks staff to create more of a landscaping team instead of just a lawn care team.

Action: Solar Project Complete at WWTP.

Action: Working with White Sands Regional Airport and exploring regional jet service.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	209,427	163,511	220,418	319,051	230,215	352,922	305,724	**376,312**	**146,097**	**63.5%**
Supplies	2,351	1,912	1,908	1,264	2,250	3,150	1,883	**1,850**	**(400)**	**-17.8%**
Utilities	1,110	1,350	1,519	1,594	2,008	2,008	1,787	**1,681**	**(327)**	**-16.3%**
Other Services	31,963	31,815	7,834	5,957	27,124	27,106	4,398	**31,774**	**4,650**	**17.1%**
Operating Capital	283	0	0	0	450	450	292	**0**	**(450)**	**-100%**
Total Appropriations/Expenditures	245,134	198,588	231,679	327,866	262,047	385,636	314,084	**411,617**	**149,570**	**57.1%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		106,800
	a.	Supervisory Positions (1)	100,000	
	b.	Administrative Staff (1)	6,800	
2		Total Benefit Adjustment		39,297
3		Decreased Supplies and Materials		(400)
4		Adjustment of telephone services		(327)
5		Decrease in Training and Travel		(500)
6		Increase in Contract Services		5,000
7		Increase in Copier Charges		150
8		Decrease in Computer Software		(450)
		TOTAL OPERATING CHANGES		**149,570**

Legal 11-1501

Department Overview

The City's legal department is the legal advisor to the City Commission, to various City boards, committees and to the City administration and departments. The department provides a full range of dedicated, in-house legal services intended to ensure the legality of legislation, contracts, and programs, as well as ethically and competently defending legal actions filed against the City and its employees. Examples of the functions performed by the Legal Department include:

- Providing day-to-day legal advice and counseling to the City Commission, the City Manager, administrative staff, boards, and committees and the various departments, divisions and staff of the City of Alamogordo.
- Preparing and reviewing all legal documents and contracts.
- Assisting with the collection of debts owed to the City on such matters as water accounts, weed abatements, library charges, and damage to City owned property.
- Drafting and reviewing real estate documents.
- Working with outside legal counsel.
- Assisting with water rights acquisitions, preparing and monitoring protests to applications for water wells filed both by the City and by outside parties.
- Coordinating claims and proceedings with the New Mexico Self Insurer's Fund.
- Prosecuting all municipal ordinance violations.

The City Attorney's Office does not represent private citizens in private legal matters involving the City or otherwise.

Mission Statement

The Legal Department's mission is to efficiently and effectively administer the legal affairs of the City by internally providing professional, timely, and useful legal advice and services, arranging and actively managing the services of outside counsel as needed; to minimize liability exposure by recommending and implementing appropriate policies, practices, and procedures; and to administer such legal affairs in a reasonable and cost-efficient manner.

Funding Sources

The Legal office is exclusively funded by the General Fund revenues.

Legal 011-1501

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Administration - Legal
1.00	1.00	1.00	1.00	1.00	City Attorney
1.00	1.00	1.00	1.00	1.00	Assistant City Attorney
1.00	1.00	1.00	1.00	1.00	Paralegal
3.00	**3.00**	**3.00**	**3.00**	**3.00**	**Legal**

OBJECTIVES	GOALS
Effectively work with departments and directors.	Research and prepare foreclosures for past due Utility Billing and Weed abatement liens.
Provide valuable services to internal client departments.	Complete the preparation of a form contract bank to allow for a faster turn-around for requested contracts. Assure the City operations comply with federal, state and local laws and regulations by timely response to requests for legal analysis and advice.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Effectively work with departments and directors.

Action: Worked with Purchasing to begin the process of redrafting the purchasing ordinance.

Action: Worked with local communities and local law enforcement to prepare a JPA for PSAP.

Action: Paralegal trained with Municipal Court staff using the FullCourt Enterprise and FullCase Prosecutor Module databases to better assist the Assistant City Attorney.

Objective: Provide valuable services to internal client departments.

Action: Continued to provide legal assistance and advice to other City departments.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Appropriations/Expenditures										
Salaries & Benefits	175,457	233,106	251,502	268,984	276,716	274,225	273,030	**293,213**	**16,497**	**6.0%**
Supplies	2,310	3,589	3,816	2,880	4,200	3,120	2,481	**4,400**	**200**	**4.8%**
Maintenance	0	0	0	0	1,500	1,500	1,500	**1,500**	**0**	**0.0%**
Utilities	1,133	1,509	2,061	1,736	1,944	1,944	1,740	**1,856**	**(88)**	**-4.5%**
Other Services	9,627	27,902	25,072	8,415	17,850	18,650	17,733	**14,410**	**(3,440)**	**-19.3%**
Operating Capital	0	0	390	0	0	280	280	**0**	**0**	**
Total Appropriations/Expenditures	188,527	266,106	282,841	282,015	302,210	299,719	296,764	**315,379**	**13,169**	**4.4%**

** One or more zero value fields

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		12,766
	a.	Supervisory Positions (1)	1,585	
	b.	Administrative Staff (2)	11,181	
2		Total Benefit Adjustment		3,731
3		Realignment of supplies and materials		200
4		Adjustment in Utilities		(88)
5		Decrease in Training & Travel		(1,000)
6		Increase in Copier Charges		10
7		Decrease in Legal Fees & Services		(2,500)
8		Increase in Membership & Dues		50
		TOTAL OPERATING CHANGES		**13,169**

Purchasing 11-1602

Department Overview

The Purchasing Department is responsible for reviewing and administering the Public Purchasing Ordinance to maintain integrity and provide assistance in this area to all departments within the City's organization. The Purchasing Department ensures that all quotes, purchases, IFB's, Public Works Bid's and RFP's are awarded according to the City Public Purchasing Ordinance and the State Procurement Code. In addition, the Purchasing Department oversees the Central Receiving Warehouse.

Mission Statement

To provide efficient Customer and Procurement Services for the City while ensuring compliance with the City's Public Purchasing Ordinance and State Procurement Code Regulations.

Funding Sources

The Purchasing Department is funded on a cost-reimbursement basis for services rendered to other governmental departments.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Purchasing
0.85	0.85	0.85	0.85	0.85	Procurement Manager
1.00	1.00	1.00	1.00	1.00	Procurement Specialist
0.10	0.10	0.10	0.10	0.10	Inventory Administrator
0.10	0.10	0.10	0.10	0.10	Central Receiving Attendant
2.05	**2.05**	**2.05**	**2.05**	**2.05**	**Purchasing**

OBJECTIVES	GOALS
Provide valuable services to internal client departments and Citizens of Alamogordo	The Procurement Department will continue to provide up to date information for all departments in having it's Purchasing Specialist Certified under the SB443. This will ensure that the City will have a Certified Procurement Officer on hand at all times.
	To update the Procurement Code so as to provide all City Departments with accurate and up to date training in accordance with the City Public Purchasing Ordinance and the State Procurement Code.
Ensure financial stability	To continue to utilize electronic media to dispose of surplus and unclaimed property. To have a stationary location for City Surplus Scrap Metals
MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016	
Objective: Provide valuable services to internal client department	
Action: Procurement Manager obtained the certification of Certified Procurement Officer keep the City of Alamogordo in compliance with new state statue SB443	
Objective: Ensure finance stability	
Action: Purchasing has been successful in the disposal of the City's surplus and unclaimed property through electronic media. The City has received revenues of $68,000.00 for FY16 with no operating expense.	

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Appropriations/Expenditures										
Salaries & Benefits	135,402	143,910	114,227	97,851	100,085	99,274	99,274	**97,663**	**(2,422)**	**-2.4%**
Supplies	4,972	5,388	5,266	4,839	5,030	5,030	5,030	**8,526**	**3,496**	**69.5%**
Maintenance	606	2,303	1,362	100	1,500	1,500	1,500	**1,300**	**(200)**	**-13.3%**
Utilities	1,201	1,138	1,179	923	1,010	1,010	1,012	**1,021**	**11**	**1.1%**
Other Services	9,363	32,258	(4,461)	13,398	18,265	18,265	18,265	**44,422**	**26,157**	**143.2%**
Capital	16,023	3,761	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	167,567	188,758	117,573	117,111	125,890	125,079	125,081	**152,932**	**27,042**	**21.5%**

**** One or more zero value fields**

****In FY14 Accounts Payable moved to 12-6802**

****Previously in Fund 12 Internal Services

CHANGES FOR OPERATIONS			AMOUNT
1	Total Salary Adjustment		143
a.	Supervisory Positions (1)	629	
b.	Administrative Staff (1)	(486)	
2	Total Benefit Adjustment		(2,565)
3	Increase in Janitorial Supplies moved to Purchasing		3,496
4	Adjustment in Copier Maintenance & Fleet Commercial Parts		(200)
5	Adjustment of telephone costs & Utilities		11
6	Decrease in Copier charges		(30)
7	Decrease in Advertising for bids		(1,000)
8	Decrease in inventory		(1,019)
9	Increase in Janitorial Services		28,400
10	Decrease in Insurance		(194)
	TOTAL OPERATING CHANGES		**27,042**

Human Resources 11-1701

Department Overview

Once referred to as “Personnel”, the role and functions of Human Resources have rapidly expanded, partly in response to regulatory requirements affecting employers---to include such responsibilities as equal employment opportunity programs, health and safety efforts, labor relations, more complex and variable benefits programs, specialized training and development, and a range of organizational development, and career planning programs that had not been considered essential in simpler times.

The HR management strategic role emphasizes that the employees are the most valuable resources and they represent a significant investment in the organization. The operational role of HR management is administrative and tactical in nature; ensuring that there is compliance with city policies, equal employment opportunity and other employment laws and regulations.

Mission Statement

As a strategic partner with city departments, the Human Resources Department seeks to provide our customers with a full range of professional quality services in a timely and cost efficient manner.

We will actively attract, retain, develop and ensure that each individual has an equal opportunity to succeed in the organization.

Funding Sources

The Human Resource Department is funded on a cost-reimbursement basis for services rendered to other governmental departments.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Administration - Human Resources
1.00	1.00	1.00	1.00	1.00	Director
3.00	3.00	3.00	3.00	2.00	Human Resource/Risk Mgmt. Generalists
0.00	0.00	0.00	0.00	1.00	Senior Human Resource Generalist
0.80	0.80	0.80	0.80	0.80	Administrative Assistant
4.80	**4.80**	**4.80**	**4.80**	**4.80**	**Human Resources**

OBJECTIVES	GOALS
	Assist departments in recruiting and retaining qualified employees within the means provided by the City Commission.
Retain a high quality workforce	Contract with a provider to complete a salary survey of City positions compared to other comparable New Mexico employers.
	Continue the education of managers and supervisors in leadership and management practices to provide a better work environment.
	Engage with employees through a survey to determine non-monetary benefits they would like for us to pursue in efforts of providing them more job satisfaction.
	Create a seasonal recruitment policy to incorporate the Affordable Care Act guidelines and streamline the recruitment of seasonal positions.
Ensure financial stability	Update the City of Alamogordo Safety Policy to incorporate more up to date principles and strategies; encouraging a safer work environment, as well as reducing injuries and insurance expense.
	Create testing methods and procedures to meet ACA compliance; continue research and analysis to ensure the City elects valuable and cost effective group insurance for staff.
Ensure effective communication exchange	Continue updates to the City Personnel Manual, incorporating new State and Federal laws, and improve cohesiveness and continuity between departments and within the City of Alamogordo.
	Complete a Job Hazard Analysis of City positions in efforts of working safer.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Appropriations/Expenditures										
Salaries & Benefits	117,845	210,688	263,118	272,471	279,014	276,737	276,737	**279,779**	**765**	**0.3%**
Supplies	2,672	6,500	4,171	3,204	4,350	4,350	4,100	**4,150**	**(200)**	**-4.6%**
Maintenance	0	886	137	1,956	6,470	6,781	6,841	**6,430**	**(40)**	**-0.6%**
Utilities	1,589	1,530	1,582	1,637	1,940	1,940	1,789	**1,842**	**(98)**	**-5.1%**
Other Services	24,886	24,386	30,116	48,049	71,514	76,058	76,328	**59,900**	**(11,614)**	**-16.2%**
Capital	0	0	130	7,044	650	650	650	**350**	**(300)**	**-46.2%**
Total Appropriations/Expenditures	146,992	243,990	299,254	334,361	363,938	366,516	366,445	**352,451**	**(11,487)**	**-3.2%**

**** One or more zero value fields**

** Previously in Fund 12 Internal Services

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		11,613
	a.	Supervisory Positions (1)	8,497	
	b.	Administrative Staff (4)	3,116	
2		Total Benefit Adjustment		(10,848)
3		Decrease in Supplies needed		(200)
4		Increase in Software Support Fees		(40)
5		Adjustment of telephone costs		(98)
6		Increase in Training & Travel		200
7		Increase Membership & Dues		10
8		Increase in Drug Testing		600
9		Increase in EAP/Mediation Services		300
10		Decrease in Award/Recognistion Program		(500)
11		Increase in Personnel Service Costs for Salary Survey		(11,900)
12		Decrease in Fleet Insurance		(324)
13		Capital Additions/replacements		
	a.	No new Capital Allocated		(300)
		TOTAL OPERATING CHANGES		**(11,487)**

City Clerk 11-2001

Department Overview

The City Clerk's Office is the official recording and corresponding secretary of the City Commission. It is responsible for being the custodian of all records of the municipality, including but not limited to, Ordinances, Resolutions, agreements, and City Commission minutes, and serves as the clearinghouse for information about the municipal government. It is responsible for providing election services to voters, petitioners, city departments and candidates so they can participate in the election process. We also administer all business registrations, special licenses, and Cemetery Deeds.

Mission Statement

To maintain the integrity of the legislative process in the City of Alamogordo and ensure an informed citizenry by providing administrative and technical support to the City Commission; conducting their legislative meetings; disseminative information concerning legislative decisions and policy issues; protecting and preserving official City records; administering municipal elections; and administering business registrations and licenses.

Funding Sources

The City Clerk's office is exclusively funded by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Administration - City Clerk's Office
1.00	1.00	1.00	1.00	1.00	City Clerk
1.00	1.00	1.00	1.00	1.00	Deputy City Clerk
1.00	1.00	1.00	1.00	1.00	Administrative Assistant
0.00	0.75	0.00	0.00	0.00	Records & Archive Clerk
3.00	**3.75**	**3.00**	**3.00**	**3.00**	**City Clerk**

OBJECTIVES	GOALS
Provide valuable public services.	Provide quality customer service to residents, visitors, and the business community. Provide transparency and public access to city government. Provide quality customer service to new and existing business license customers. Retain complete and accurate city records. To preserve Commission approved records, manage the lifecycle of city generated records and to provide timely, convenient access to Commission approved documents and other information held by the Office of the City Clerk to the Commission, staff, media, candidates and the public. Identifies and preserves records with permanent value, and disposes of those according to the NMAC Records Retention Schedule. Provide information in a timely manner. Conduct elections accurately and impartially following state election code.
Ensure effective communication exchange.	Compliance with Open Meetings Act & Inspection of Public Records Act.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services.

Action: Issued 32 Special licenses; and 40 Liquor licenses for an estimated revenue of $10,550.

Action: Issued Business Registration renewals for an estimated revenue of $70,000.

Action: Implemented the Audio on Demand System and New Agenda Software.

Action: Scanning and filing of documents has been caught up. Records & Archives Clerk has updated all file logs and is working on purging old agreements to be archived.

Action: Scanned all agreements approved in 2015 and other documents. (Continued to add all files to a City Clerk File shared drive for easy retrieval of documents by departments & Director's).

Objective: Ensure effective communication exchange.

Action: Worked on the Implementation of the Agenda Management System and Full Meeting on Demand System for the Live Streaming of Commission meetings.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Appropriations/Expenditures										
Salaries & Benefits	142,947	146,918	176,617	185,104	178,789	180,220	174,431	**189,915**	**11,126**	**6.2%**
Supplies	7,817	8,282	9,028	9,909	9,420	8,597	7,836	**9,420**	**0**	**0.0%**
Maintenance	75	0	0	6,916	10,516	10,516	7,987	**13,910**	**3,394**	**32.3%**
Utilities	2,059	1,884	1,988	1,764	1,963	1,963	1,681	**1,949**	**(14)**	**-0.7%**
Other Services	74,995	13,452	48,767	29,546	53,400	54,050	45,521	**21,920**	**(31,480)**	**-59.0%**
Operating Capital	0	0	0	0	1,350	1,673	876	**0**	**(1,350)**	-100%
Total Appropriations/Expenditures	227,893	170,536	236,400	233,239	255,438	257,019	238,332	**237,114**	**(18,324)**	**-7.2%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		8,446
	a.	Supervisory Positions (1)	3,461	
	b.	Administrative Staff (3)	4,985	
2		Total Benefit Adjustment		2,680
3		Adjustment in supplies		0
4		Increase in Software Support for JCG Agenda Software Support		3,394
5		Adjustment of telephone costs		(14)
6		Decrease in Training & Travel		(1,500)
7		Increase in Election Expense		(30,000)
8		Increase in Notory Bond		20
9		Decrease in Computer Software		(1,350)
		TOTAL OPERATING CHANGES		**(18,324)**

Finance/Accounting 11-2102

Department Overview

The Department of Finance oversees the operational and capital finances of a $70 million municipal corporation and manages the City's financial assets and resources in accordance with the goals established by City Commission, the City Manager, and in compliance with applicable laws, principles, rules, and regulations promulgated by the DFA, State Statutes and Generally Accepted Accounting Principals. The Finance Department is also responsible for standardization of processes city-wide in areas of finance/budget. The Finance Director oversees the operations of Management Information Systems (MIS) and Customer Service/Utility Billing.

The Finance/Accounting Division is organized into five areas: Accounting, Payroll, Accounts Payable, Internal Controls, and Budget. Grant Coordination was previously part of the Finance/Accounting Division, but was moved to Planning in FY2015.

Accounting: The Accounting area of finance is responsible for the maintenance and control of general accounting records, financial reporting, maintenance and management of debt service, maintenance and assistance of investments, as well as administering the annual audit. Accounting also oversees the functions of Payroll and Accounts Payable.

Payroll: The Payroll area of finance is responsible for the administration of all payroll related functions and activities, including preparation and issuance of bi-weekly payroll for 360 employees.

Accounts Payable: The Accounts Payable area of finance is responsible for the preparation and issuance of all vendor checks; and pre-audits of all purchase orders, invoices, and disbursements charged against the City.

Internal Controls: The Internal Controls area of finance is a function administered by the Finance Director, responsible for writing, implementing and enforcing finance policies of the City; performing internal audits, and audits pertaining to contracts with financial impacts to the City, (i.e. Economic Development Incentive Contracts).

Budget: The Budget area of finance is responsible for administering and coordinating the annual budget, to include the preparation, projection of revenues and expenditures, department assistance and training, resolutions, and amendments to the budget document.

Mission Statement

To effectively and efficiently manage the City's financial resources, and provide professional support to City management for making fiscal and organizational decisions necessary to plan for the optimum use of City resources and to maximize external/internal customer services.

Funding Sources

The Finance/Accounting Department is funded exclusively by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Finance/Accounting
0.80	0.80	0.80	0.80	0.80	Finance Director
1.00	1.00	1.00	1.00	1.00	Accounting Manager
1.00	1.00	1.00	1.00	1.00	Accounting Technician
1.00	1.00	1.00	1.00	1.00	Accounting Specialist
1.00	1.00	1.00	1.00	1.00	Senior Accountant
0.80	0.80	0.80	0.80	1.00	Administrative Assistant - Finance
1.00	1.00	1.00	1.00	1.00	Payroll Accounting Technician
1.00	1.00	1.00	1.00	1.00	Lead Payroll Accounting Technician
1.00	1.00	1.00	1.00	1.00	Budget Analyst
1.00	1.00	1.00	1.00	0.00	Grant Coordinator
1.00	1.00	1.00	1.00	0.00	Assistant Finance Director
0.00	1.00	1.00	1.00	1.00	Internal Control Analyst
0.00	0.00	0.00	0.00	2.00	Accounts Payable Specialist
10.60	**11.60**	**11.60**	**11.60**	**11.80**	**Finance/Accounting**

OBJECTIVES	GOALS
Ensure financial stability	Improve and develop finance policies: Review and update existing finance policies to ensure they meet the organizational structure efficiently and effectively. Develop new finance policies that will institutionalize good financial management practices, define boundaries and promote long-term and strategic thinking. Provide effective cash management and timely investment of City funds. Maintain an unqualified opinion on the City's annual audit and clear of findings.
Ensure effective communication exchange	Provide user departments and staff training on financial software use, report information, budgeting and finance policies. Improve financial reports to City Commission, City Manager, Departments, and Auditor.
Retain high quality workforce	Effectively structure finance personnel and provide training for backing up key management in the finance division.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Ensure financial stability

Action: Finance was successful in improving the Annual Budget document to meet the criteria of the GFOA Distinguished Budget Award. Award was received for the Annual Budget Document for FY15 & FY16.

Objective: Ensure effective communication exchange

Action: Budget to Actual reporting is distributed to Commission & City Management on a quarterly basis.

Action: Budget to Actual reports are required to be submitted to Finance by all departments for analysis.

Objective: Retain high quality workforce

Action: The finance department remained consistent in recognizing and rewarding employees of the finance department for exceptional services by awarding 4 employees of the quarter for last year.

Finance/Accounting 011-2102

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Appropriations/Expenditures										
Salaries & Benefits	492,787	514,741	570,833	579,252	602,709	601,780	569,675	**585,008**	**(17,701)**	**-2.9%**
Supplies	7,505	37,740	10,747	9,536	13,725	16,225	13,650	**13,213**	**(512)**	**-3.7%**
Utilities	1,943	1,969	1,763	1,912	1,550	1,550	1,477	**1,582**	**32**	**2.1%**
Other Services	28,414	34,039	69,928	44,763	52,028	51,789	39,861	**74,516**	**22,488**	**43.2%**
Operating Capital	0	0	0	696	1,530	1,794	1,790	**0**	**(1,530)**	**-100%**
Total Appropriations/Expenditures	530,649	588,489	653,271	636,159	671,542	673,138	626,453	**674,319**	**2,777**	**0.4%**

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CHANGES FOR OPERATIONS			**AMOUNT**
1	Total Salary Adjustment		12,639
a.	Finance Director (1)	(10,300)	
b.	Supervisory Positions (2)	0	
c.	Administrative Staff (9)	22,939	
2	Total Benefit Adjustment		(29,740)
3	Decrease in Supplies and Materials		(512)
4	Adjustment of telephone costs		32
5	Increase in Training & Travel		4,150
6	Decrease in Membership & Dues		(50)
7	Decrease in Budget Preparation		(500)
8	Increase in Audit		2,238
9	Increase in In-service training		16,050
10	Decrease in Computer Software		(1,530)
	TOTAL OPERATING CHANGES		**2,777**

Accounts Receivable 11-2302

Department Overview

The scope of Accounts Receivable Division functional duties and responsibilities include providing financial, administrative and cashiering services. The services need to be provided in an accurate and efficient manner. All duties will be performed in adherence to the established policies and procedures of the City of Alamogordo Ordinances. Processing and monitoring payment and expenditures in a timely and competent manner are among the main responsibilities of the Division. The Accounts Receivable Division functions and activities fall within the affairs to be managed by the Finance Department.

Mission Statement

The Accounts Receivable Division mission is to provide courteous, understanding, efficient service to our customers, citizens and the Internal Divisions that we are privileged to serve.

Funding Sources

The Accounts Receivable Department is exclusively funded by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Accounts Receivable
1.00	1.00	1.00	1.00	1.00	Cashier Supervisor
1.50	1.50	1.50	1.50	1.50	General Cashier/Customer Service
2.50	**2.50**	**2.50**	**2.50**	**2.50**	**Accounts Receivable**

OBJECTIVES	GOALS
Provide valuable services and amenities	Complete business process analysis and training to enhance utilization of HTE applications.
Retain high quality workforce	Continue to cross-train all Customers Service Cashiers in the entire Utility Billing processing.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services and amenities

Action: Staff trained to query radio read application in order to provide improved customer service.

Action: Began review and standardization of Division Policies & Procedures to insure uniformity and adherence to city ordinances.

Accounts Receivable 011-2302

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	82,538	79,070	88,780	92,621	94,531	94,048	92,156	**92,799**	**(1,732)**	**-1.8%**
Supplies	5,144	3,913	4,463	3,278	3,700	3,636	2,917	**3,914**	**214**	**5.8%**
Maintenance	645	869	879	1,080	1,185	1,249	1,248	**1,209**	**24**	**2.0%**
Utilities	141	126	134	133	166	166	138	**141**	**(25)**	**-15.1%**
Other Services	99	269	58	492	2,052	2,052	82	**2,053**	**1**	**0.0%**
Operating Capital	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	88,567	84,247	94,314	97,604	101,634	101,151	96,541	**100,116**	**(1,518)**	**-1.5%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		93
	a.	Administrative Staff (3)	93	
2		Total Benefit Adjustment		(1,825)
3		Increase in supplies and materials		214
4		Decrease in Phone Service		(25)
5		Increase in Equipment maintenance		24
6		Increase in Copier Charges		1
		TOTAL OPERATING CHANGES		**(1,518)**

Non-departmental 11-2400

Department Overview

This division within the General Fund accounts for the utilities, building maintenance/fax/postage machines and other services provided for general operations of City Hall. Also included within this budget are the contractual services for Emergency Medical Services / Ambulance Services between the City of Alamogordo and Otero County.

Funding Sources

The Non-Departmental Department is exclusively funded by the General Fund revenues.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Supplies	0	0	134	109	400	400	143	**400**	**0**	**0.0%**
Maintenance	2,702	3,520	4,251	3,922	4,500	4,500	3,053	**4,500**	**0**	**0.0%**
Utilities	81,967	80,334	81,894	81,370	85,924	85,924	74,156	**88,545**	**2,621**	**3.1%**
Other Services	209,682	173,207	291,410	330,646	517,417	466,533	387,454	**769,187**	**251,770**	**48.66%**
Operating Capital	127,044	47,313	0	67,759	0	169,544	104,428	**521,038**	**521,038**	**
Total Appropriations/Expenditures	421,395	304,374	377,689	483,806	608,241	726,901	569,234	**1,383,670**	**775,429**	**127.5%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS			**AMOUNT**
1		Increase in City Hall Utilities	2,621
2		Increase in Contract Services	31,852
3		Decrease in Land Rental/Lease for Sq Ft Hanger Changes	(10,761)
4		Increase in Property Tax Admin Fee	747
5		Increase in Insurance due to Internal Service change	229,932
6		Capital Additions/Replacements	
	a.	HVAC for City Hall	86,000
	b.	Carpet Replacement	270,000
	c.	Radio Voting System for Fire	100,000
	d.	Carry over of DPS roof	65,038
		TOTAL OPERATING CHANGES	**775,429**

Bench Warrant 11-2804

Department Overview

In 2002, the City Commission enacted Ordinance 1159, which states the fees collected on Warrants ($100/per warrant) shall be distributed 50/50 to Municipal Court and the Police Department.

In 2006, fund 11-2804 was created to track this revenue and expenses. These monies are used for overtime and equipment associated with serving Municipal bench warrants.

Mission Statement

The primary mission of the Alamogordo Police Department is committed in keeping all citizens of Alamogordo safe by providing professional, competent and effective services.

Funding Sources

The Bench Warrant Department is exclusively funded by the General Fund revenues.

OBJECTIVES	GOALS
Provide valuable public services.	Continue to serve Municipal Court Bench Warrants. Purchase equipment needed to safely serve warrants.
MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016	
Objective: Provide valuable public services Action: 1,186 warrants were served in calendar year 2015. Action: Conducted warrant projects locally and assisted the US Marshal's Office with serving local warrants.	

Bench Warrant 011-2804

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	0	2,385	6,158	2,047	3,992	3,992	0	**3,221**	**(771)**	**-19.3%**
Supplies	2,989	5,619	4,004	1,307	2,000	2,000	1,058	**2,000**	**0**	**0.0%**
Other Services	833	0	0	0	0	0	0	**0**	**0**	**
Operating Capital	3,008	1,406	251	137	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	6,830	9,410	10,413	3,491	5,992	5,992	1,058	**5,221**	**(771)**	**-12.9%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		(500)
	a.	Overtime	(500)	
2		Total Benefit Adjustment		(271)
		TOTAL OPERATING CHANGES		**(771)**

Code Enforcement 11-3104

Department Overview

The Fire Department Code Enforcement Division provides the services most commonly associated with ensuring compliance of the City of Alamogordo Code of Ordinances, and the enforcement of violations of the Code; as it relates to: advertising; garbage, trash, refuse and debris; inoperable vehicles; unlawful accumulation of growth; business license/registrations enforcement; garage and yard sales; vegetation; and the enforcement of the International Property Maintenance Code addressing dilapidated and unsafe structures.

Mission Statement

The primary mission of the Code Enforcement Department is to provide the citizens of Alamogordo with professional enforcement of code violations relating to public health and welfare; to strive to eliminate blight promoting a more beautiful Alamogordo; and to educate and engage the citizens in the enforcement process in order to achieve a higher level of voluntary compliance.

Funding Sources

The Code Enforcement Division is exclusively funded by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Code Enforcement
1.00	1.00	1.00	1.00	1.00	Code Enforcement Supervisor
3.00	3.00	3.00	3.00	3.00	Code Enforcement Officer
1.00	1.00	1.00	1.00	1.00	Code Enforcement Manager
1.00	1.00	1.00	0.00	0.00	Administrative Assistant
6.00	**6.00**	**6.00**	**5.00**	**5.00**	**Code Enforcement**

Code Enforcement 011-3104

OBJECTIVES	GOALS
	Continue to improve and maintain customer service and community accessibility to information, education, and assistance; increase positive perception of the division.
	Ensure continuous community-wide proactive enforcement of City of Alamogordo Code of Ordinances. Continue to develop, research, and modify compliance and enforcement initiatives with the goals of offering assistance, cooperation, and enforcement utilizing the most appropriate strategies to produce the friendliest, fastest and most efficient actions toward community cleanliness and beautification.
Provide the citizens of Alamogordo with a safe, sanitary and healthy community environment.	Continue to develop and expand upon the district enforcement system's statistical data to identify areas of frequent violations and low compliance, and to assign enforcement efforts accordingly to achieve a more uniform and efficient approach.
	Ensure the community business and high traffic public areas remain clean, healthy, and free of code violations; thereby promoting the community and assisting community leadership to promote economic development and expansion.
	Identify, improve and create innovative, functional and easy-to-use processes and methods for interdepartmental cooperative efforts for addressing code violations and customer complaints.
	Identify, evaluate, and mitigate dangerous, dilapidated structures, through citizen compliance, community efforts and enforcement where necessary to ensure public safety and health.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide the citizens of Alamogordo with a safe and aesthetically appealing community.

Action: Continued enforcement of the International Property Maintenance Code resulting in the identification 160 properties and notification of 36 unsafe or dilapidated properties. This has resulted in the voluntary demolition of several site built structures and the voluntary abatement of unsafe conditions at numerous properties.

Action: Developed and Incorporated 7-day Friendly Reminder door hangers into the District Enforcement System providing additional means of education and citizen interaction; and resulting in a friendlier, more efficient and cost effective method of enforcement.

Action: Created and implemented within the District Enforcement System a process to identify vacant and dilapidated structures in the city thereby creating a continual and comprehensive list utilized to categorize and rank such structures for evaluation and notification.

Action: Implementation of increased electronic document exchange in interdepartmental communications and enforcement actions. Consolidation of all electronic case documentation and statistics on the Code Enforcement shared drive.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	156,792	184,198	256,585	251,206	260,236	226,146	210,380	**163,246**	**(96,990)**	**-37.3%**
Supplies	9,869	11,260	17,283	15,084	21,403	21,403	14,625	**25,594**	**4,191**	**19.6%**
Maintenance	273	115	989	777	1,000	1,000	690	**1,500**	**500**	**50.0%**
Utilities	761	1,132	3,081	2,961	4,936	4,936	4,201	**5,369**	**433**	**8.8%**
Other Services	19,148	22,680	2,593	8,183	119,939	268,939	12,049	**334,437**	**214,498**	**178.8%**
Operating Capital	0	24,754	0	0	2,487	2,487	2,055	**21,700**	**19,213**	**772.5%**
Total Appropriations/Expenditures	186,843	244,139	280,531	278,211	410,001	524,911	244,000	**551,846**	**141,845**	**34.6%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		(69,446)
	a.	Supervisory Positions (2)	(47,463)	
	b.	Administrative Staff (4)	(21,983)	
2		Total Benefit Adjustment		(27,544)
3		Increase in Supplies & Materials		4,191
4		Increase in Fleet Commercial Parts		500
5		Adjustment in Utility Costs (Telephone/Water)		433
6		Decrease in Training & Travel for certifications		(1,100)
7		Decrease in abatements		(5,000)
8		Increase in printing for notices		75
9		Increase in Membership & Dues		30
10		Increase in Beautification		219,846
11		Increase in Fleet Insurance		647
12		Capital Additions/replacements		
	a.	Increase for new vehicle		19,213
		TOTAL OPERATING CHANGES		**141,845**

Facility Maintenance 11-3303

Department Overview

The Facility Maintenance Department's fundamental role is providing quality repairs and maintenance services to City owned facilities including permanent building structures, traffic lights, alarm systems, radio and telephone. Minor maintenance and repair services include structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance.

Mission Statement

Our mission is to provide a professional service to all city departments and their employees, as well as the citizens of Alamogordo by maintaining all city owned equipment and buildings to the best of our ability. To accomplish this, we will strive to maintain a highly professional and knowledgeable staff.

Funding Sources

The Facility Maintenance Department is funded on a cost-allocation basis for services rendered to other governmental departments.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Facility Maintenance
1.00	1.00	1.00	1.00	1.00	Dispatcher/Clerk
2.00	2.00	2.00	2.00	2.00	Electrician
1.00	1.00	1.00	1.00	1.00	Electronic Tech Apprentice
1.00	1.00	1.00	1.00	1.00	Electronic Technician
1.00	1.00	1.00	1.00	1.00	Superintendent
2.00	2.00	2.00	2.00	2.00	Facility Maintenance Technician
1.00	1.00	1.00	1.00	1.00	Facility Maintenance Tech II
9.00	**9.00**	**9.00**	**9.00**	**9.00**	**Facility Maintenance**

Facility Maintenance 011-3303

OBJECTIVES	GOALS
Provide valuable public services and amenities	Continue to provide professional service and attitude to all City Departments.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Continue the replacement of outdated and inefficient equipment, Install energy saving devices in an effort to lower costs and reduce the rates the taxpayers of Alamogordo pay in utilizing City services.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2015

Objective: Provide valuable public services and amenities

Action: Several locations throughout the City were re-wired cat 5 lines to computers for faster speeds up to 1 Gig. Requested by the MIS department.

Objective: Plan, Expand, Upgrade, and Maintain infrastructure and equipment

Action: At the Public Library, florescent lighting was replaced with LED lighting Fixtures, two areas drop ceiling was installed to better balance the heating and air condition and the carpet was replaced throughout the building.

Action: The lighting at Oregon Tennis courts was replaced and increased to enable for night time tournaments.

Action: Lights, wiring and new conduits were installed in order to light the old skate park area at Washington Park

Action: The Recreation Center started and completed remodeling to the building, opening up the main area with the elimination of one of the restrooms, dropping the ceiling throughout the area, replaced fluorescent lighting in the weight room and replacement of the metal highlight in Gym to LED lighting.

Action: Ran new conduit and power lines to several new exhibits in the Alameda Zoo.

Action: Refurbished, restored and cleaned the Hydro system in City Hall for heating.

Action: Replaced fluorescent lighting throughout building at the Senior Center to LED.

Action: Installed illuminated street signs at all traffic signal controlled intersections.

Action: Installed and wired backup Generator for the Senior Center for an Emergency Shelter.

Action: The new Waste Water Sewer Plant was wired and a phone system installed for the facility.

Action: Remodeled Municipal Courts, turning the back file room into a file room/break room.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	460,462	432,130	451,685	475,292	475,455	472,043	455,673	**485,620**	**10,165**	**2.1%**
Supplies	44,203	30,605	28,689	28,541	32,994	30,852	23,783	**28,103**	**(4,891)**	**-14.8%**
Maintenance	82,565	91,723	77,202	75,426	85,500	94,406	75,575	**84,022**	**(1,478)**	**-1.7%**
Utilities	10,411	8,673	7,623	8,102	7,852	11,280	10,439	**7,650**	**(202)**	**-2.6%**
Other Services	35,065	41,552	32,330	32,430	36,169	36,169	32,063	**8,070**	**(28,099)**	**-77.7%**
Capital	216,962	252,079	0	34,630	46,000	494,148	349,822	**163,216**	**117,216**	**254.8%**
Total Appropriations/Expenditures	849,668	856,762	597,529	654,421	683,970	1,138,898	947,355	**776,681**	**92,711**	**13.6%**

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** Previously in Fund 12 Internal Services

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		12,157
	a.	Supervisory Positions (1)	972	
	b.	Administrative Staff (9)	11,185	
2		Total Benefit Adjustment		(1,992)
3		Realignment of supplies and materials.		(4,891)
4		Decrease in Equipment Maintenance		(17)
5		Decrease in Heating, Building & Communication Maintenance		(1,461)
6		Decrease in Telephone charges and other Utilities		(202)
7		Decrease in Training & Travel		(44)
8		Decrease in Janitorial Services moved to purchasing		(28,000)
9		Decrease in insurance costs		(55)
10		Capital Additions/replacements		
	a.	HVAC Replacement Program $15,000		0
	b.	Carryover Radio Voting System Phase 1 $148,216		117,216
		TOTAL OPERATING CHANGES		**92,711**

Management Information Systems 11-3402

Department Overview

The MIS Division is responsible for the maintenance of over 438 workstations, 19 servers, 2 IBM mid-range systems, a citywide 6 fiber run computer network, multiple wireless access points, computer support to all departments and the main VoIP phone system. The MIS Division is managed by the Finance Department.

Mission Statement

Our mission is to provide for the proper purchase, installation, training, maintenance, and repair of all city-owned computer equipment to ensure that each city department has the necessary computer resources available to them to get the job done in an efficient and timely manner within the approved division budget.

MIS also strives to assist users, our customers, in technology and software use in an efficient and courteous manner.

Funding Sources

The MIS Department is funded on an allocation basis for services rendered to other governmental departments.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Management Information Systems
1.00	1.00	1.00	1.00	1.00	Manager
1.00	1.00	1.00	1.00	1.00	Systems Analyst
2.00	2.00	2.00	2.00	2.00	Computer Specualist
0.50	0.50	0.50	0.50	0.50	Administrative Secretary
4.50	**4.50**	**4.50**	**4.50**	**4.50**	**Management Information Systems**

OBJECTIVES	GOALS
Provide valuable services and amenities	The MIS division will visit with departments on immediate and future needs to enhance and build user knowledge. Redesign the Sungard documents to use the Sungard DMS reporting application. Review and Evaluate the Records Archive and Retention Management System. The City Clerk and MIS will design, install and train all departments on how to maintain documents for search, retrieval and destruction of best practices.
Plan, Expand, Upgrade, and Maintain infrastructure	Replacement of the mid-range IBM hardware systems that contain the Financial and Crimes/CAD applications. [Carried over from FY16] Computer Replacement Program – continue with the regular replacement and maintenance program to upgrade desktop technology on a 5 year rotation basis. Expanded to include additional PC's not replaced from a prior year cut-back on replacement.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable services and amenities

Action: MIS and Community Services upgraded the Class software to the New Interactive Online ActiveNet software.

Action: The PC/Printer/Monitor Replacement Program - MIS replaced 71 PC's. All desktops are running MS Windows 7.

Action: The city upgraded application software to Office 365 and Exchange Email on the Cloud.

Action: The city acquired IBM Cognos BI for compiling and creating Financial reports.

Action: MIS increased data storage for the overall network from 36Tb to 60TB. {40%}

Action: Quick Stats: Internet Hits: 243,823 Phone Traffic Calls: 1,148,372*

*Does not include DPS, Fire Substations, WWTP, LLFP, Golf Course, Cell Phones. Data purged 8/16.

Objective: Plan, Expand, and maintain infrastructure

Action: MIS and Facility Maintenance replaced the fiber run between City Hall and the Public Housing Authority with single mode high speed line. Line will be relocated due to the Core of Engineer Project.

Action: The overall network system security is being re-analyzed and enhanced by evaluating all users individually and assigning access as needed for the specified job duties. [Ongoing review]

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Appropriations/Expenditures										
Salaries & Benefits	200,749	238,657	260,003	258,200	271,969	269,942	249,484	**256,640**	**(15,329)**	**-5.6%**
Supplies	4,177	4,860	4,462	4,218	4,820	5,283	7,037	**4,952**	**132**	**2.7%**
Maintenance	255,388	405,747	153,405	305,462	406,699	348,301	312,370	**310,042**	**(96,657)**	**-23.8%**
Utilities	3,613	3,179	3,524	4,169	4,304	4,304	4,205	**5,088**	**784**	**18.2%**
Other Services	24,673	8,403	15,404	64,445	291,794	293,894	76,747	**539,837**	**248,043**	**85.0%**
Capital	270,880	254,105	54,416	122,040	73,817	294,926	194,024	**114,771**	**40,954**	**55.5%**
Total Appropriations/Expenditures	759,480	914,951	491,214	758,534	1,053,403	1,216,650	843,867	**1,231,330**	**177,927**	**16.9%**

**** One or more zero value fields**

**** Previously in Fund 12 Internal**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		(1,662)
	a.	Supervisory Positions (1)	972	
	b.	Administrative Staff (4)	(2,634)	
2		Total Benefit Adjustment		(13,667)
3		Increase in Fuels		132
4		Increase in Software Support Maintenance for new software		(92,775)
5		Decrease in Internet Support Fees		18
6		Increase in Fleet Commercial Parts for aging vehicles		100
7		Decrease in Phone Maintenance		(4,000)
8		Increase in Telephone costs		784
9		Increase in Membership & Dues		50
10		Increase in Contract Services for COA		34,677
11		Increase in Equipment Rental/Lease for Computer System		213,517
12		Decrease in Fleet Insurance		(201)
13		Capital Additions/Replacements		
14	a.	Computer Hardware & Software		40,954
		TOTAL OPERATING CHANGES		**177,927**

Fleet Maintenance 11-3503

Department Overview

The Fleet Management Division of the Public Works Department provides for all operational aspects of the City of Alamogordo's fleet of vehicles and equipment. This includes procurement, maintenance, fueling, insuring and disposal, thus allowing other Departments/Divisions to perform their missions.

Mission Statement

The Fleet Management Division exists solely for the purpose of providing a fleet of reliable, safe, and well maintained vehicles and equipment to all City of Alamogordo Divisions.

Funding Sources

The Fleet Management Department is funded on a cost-reimbursement basis for services rendered to other governmental departments.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Fleet Maintenance
1.00	1.00	1.00	1.00	1.00	Manager
4.00	4.00	4.00	3.00	3.00	Mechanic
0.00	0.00	0.00	1.00	1.00	Parts Clerk
5.00	**5.00**	**5.00**	**5.00**	**5.00**	**Fleet Maintenance**

OBJECTIVES	GOALS
Provide valuable public services and amenities	To maximize the availability, serviceability, safety, and appearance of the City's vehicles and equipment by providing scheduled maintenance, replacement or refurbishment and repairs as needed.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services and amenities

Action: Reorganized the Fleet Maintenance Division.

Fleet Maintenance 011-3503

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Appropriations/Expenditures - Fleet Services										
Supplies	84,859	94,075	91,014	53,235	99,500	99,500	24,939	**0**	**(99,500)**	**-100%**
Other Services	140,357	167,738	152,982	151,792	174,889	174,889	168,851	**0**	**(174,889)**	**-100%**
Capital	0	0	0	0	0	0	0	**0**	**0**	******
Total Appropriations/Expenditures	225,216	261,813	243,996	205,027	274,389	274,389	193,790	**0**	**(274,389)**	**-100%**

**** One or more zero value fields**

** Previously in Fund 12 Internal Services

CHANGES FOR OPERATIONS		AMOUNT
1	Realignment of supplies and materials moved to Fleet Maintenance	(99,500)
2	Decrease in Fleet Insurance moved to Fund 96	(174,889)
	TOTAL OPERATING CHANGES	**(274,389)**

	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Appropriations/Expenditures - Fleet Maintenance										
Salaries & Benefits	277,143	262,842	254,877	241,842	253,539	253,059	240,786	**266,514**	**12,975**	**5.1%**
Supplies	9,500	10,568	8,268	8,872	11,796	11,796	9,094	**36,560**	**24,764**	**209.9%**
Maintenance	7,023	2,529	6,268	5,862	6,720	6,720	5,324	**7,694**	**974**	**14.5%**
Utilities	8,385	8,672	10,228	9,604	11,151	11,151	8,975	**11,353**	**202**	**1.8%**
Other Services	5,287	709	3,812	3,447	6,319	5,319	3,420	**6,319**	**0**	**0.0%**
Capital	16,316	1,545	103,335	1,910	25,000	37,189	31,728	**0**	**(25,000)**	**-100%**
Total Appropriations/Expenditures	323,654	286,865	386,788	271,537	314,525	325,234	299,327	**328,440**	**13,915**	**4.4%**

**** One or more zero value fields**

** Previously in Fund 12 Internal Services

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		17,055
	a.	Supervisory Positions (1)	(219)	
	b.	Administrative Staff (4)	17,274	
2		Total Benefit Adjustment		(4,080)
3		Adjustment in Supplies and Materials		24,764
4		Increase in Equipment Maintenance, Fleet Parts & Copier Maintenance		974
5		Increase in Telephone and Utility costs		202
6		Capital Additions/Replacements		
	a.	Capital Equipment Replacement		(25,000)
		TOTAL OPERATING CHANGES		**13,915**

Planning & Zoning 11-3705

Department Overview

Planning and Zoning is a function of the Community Development Division responsible for current and long-range municipal planning. For FY17 this function will also incorporate the ordinance review function for building and construction permits.

- Responsible for planning, zoning, and other land use activity within COA and the extra-territorial platting jurisdiction as staff for the Planning and Zoning Commission.
- Responsible for developing new ordinances and standards in response to City Commission requests. This allows for additional public hearings in the rule-making process.
- Reviews requests for subdivisions, building permits, business licenses and certifications, and zoning certifications for compliance with zoning and subdivision regulations and conformity with the policies, objectives and goals of the Comprehensive Plan.
- Manages the application, public meeting and hearing processes by which the City evaluates and responds to requests for land use changes (annexations, subdivisions, zoning, acquisition and devolution of City real estate, etc.) and other activities that relate to either current or long range planning for our community.

Mission Statement

The mission of the Planning Department is to provide a framework through which the community can evaluate land use options and make both incremental and comprehensive decisions to best position the City to maximize the benefits of change. We are focused on providing information and professional expertise to people to assist them in their efforts to formulate achievable images of their community across various planning horizons.

We work to fulfill this mission by maximizing community and neighborhood involvement in the decision-making process.

Funding Sources

The Planning & Zoning Division is exclusively funded by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Planning & Zoning
1.00	1.00	1.00	1.00	1.00	City Planner
0.50	0.50	0.50	0.50	0.50	Planning & Zoning Admin Assist
0.00	0.00	0.00	1.00	1.00	Grant Compliance Officer
1.00	1.00	1.00	1.00	1.00	Administrator Coordinator
2.50	**2.50**	**2.50**	**3.50**	**3.50**	**Planning & Zoning**

OBJECTIVES	GOALS
Provide responsive, high quality, personalized customer service.	Process requests for land use approvals in an efficient and effective manner with a customer-oriented approach. Analyze internal procedural mechanisms and existing municipal code regulations relating to land use approval to streamline process and reduce service delivery delays. Create mechanisms within the department's areas of responsibilities that allow for public involvement and input. Modify the Community Development Department's web page to enhance the user experience and making it more user-friendly to visitors by allowing them to find the information they need quickly and easily. Improve cooperative resolution techniques for discretionary land use approvals through facilitation of interaction between applicants and the public.
Promote economic development and enhance quality of life in the community.	Worked to facilitate economic development and enhance quality of life, character and sense of place within the community through an industry targeted approach by generating strategic plans that supplement the City's Comprehensive Plan. Work with City Commission, Planning and Zoning Commission, stakeholders, interest groups and the general public to develop strategic plans and strategies.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide responsive, high quality, personalized customer service.

Action: Continue to refine timeframes for processing of development related documents to provide better service to contractors and developers.

Objective: Promote economic development and enhance quality of life in the community.

Action: Worked to facilitate economic development and enhance quality of life, character and sense of place within the community through an industry targeted approach by generating strategic plans that supplement the City's Comprehensive Plan.

Objective: Assess and enhance subdivision and zoning process.

Action: Conduct an analysis of existing regulations, forms and procedures and make a comparative analysis on existing practices to address issues, gaps and concerns in the area of subdivision regulation, zoning and other types of land use control.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	127,972	124,127	119,228	115,911	130,791	129,803	128,584	**203,891**	**73,100**	**55.9%**
Supplies	881	222	454	1,335	2,300	2,850	2,323	**2,544**	**244**	**10.6%**
Maintenance	120	0	0	0	0	0	0	**0**	**0**	**
Utilities	1,050	850	649	666	830	1,455	806	**1,303**	**473**	**57.0%**
Other Services	57,391	27,360	40,389	6,882	14,935	28,290	19,276	**46,500**	**31,565**	**211.3%**
Operating Capital	0	0	0	0	0	450	444	**700**	**700**	**
Total Appropriations/Expenditures	187,414	152,559	160,720	124,794	148,856	162,848	151,433	**254,938**	**106,082**	**71.3%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		55,517
	a.	Administrative Staff (4)	55,517	
2		Total Benefit Adjustment		17,583
3		Realignment of Supplies and Materials		244
4		Adjustment of Telephone Costs		473
5		Decrease in Training & Travel		(125)
6		Increase in Advertising		500
7		Decrease in Printing		(60)
8		Increase in Contract Services		31,250
9		Capital Additions/Replacements		
	a.	Computer Monitors		700
		TOTAL OPERATING CHANGES		**106,082**

Animal Control 11-3804

Department Overview

The function of the Animal Control Division is to enforce City of Alamogordo Animal Control ordinances; impound stray animals within Alamogordo; increase public health by reducing the spread of animal-borne diseases, such as rabies, plague, hookworm, roundworm and other parasites or diseases that can be transmitted to humans, to be a deterrent to violators of animal ordinances by issuing citations to offenders; and to provide a safe, caring and humane facility for the impoundment, adoption and occasional euthanasia of stray animals.

Mission Statement

The mission of the Alamogordo Animal Shelter is to provide the citizens of Alamogordo with quality animal control and to educate the public in its awareness of animal laws, ordinances, and controlling the pet population.

Funding Sources

The Animal Control Department is exclusively funded by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Animal Control
1.00	1.00	1.00	1.00	1.00	Animal Control Manager
4.00	4.00	4.00	4.00	4.00	Animal Control Officer
1.00	1.00	1.00	1.00	1.00	Kennel Officer
1.00	1.00	1.00	1.00	1.00	Animal Control Admin. Secr
7.00	**7.00**	**7.00**	**7.00**	**7.00**	**Animal Control**

Animal Control 011-3804

OBJECTIVES	GOALS
Provide valuable public services.	Continue to utilize current and past overall Animal Control yearly totals in an analytical fashion to target adoption events in the months with worst live exit rates and identify problem areas within the City of Alamogordo. Increase patrols in areas identified as problem areas to increase response time and ensure compliance of city ordinances. Continue to keep live exit rate above 65% for the year.
Ensure effective communication exchange.	Increase number of education programs in APS to teach responsible pet ownership. Reinvigorate educational information to the public and pet owners

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: Purchased replacement supplies to include throw nets, transfer cages, traps for cats and dart guns for each unit.

Objective: Ensure effective communication exchange

Action: Sent two Animal Control Officers to Euthanasia Certification Class.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	250,192	249,155	253,865	273,662	279,134	279,712	250,566	**275,511**	**(3,623)**	**-1.3%**
Supplies	34,519	27,178	30,443	29,921	32,559	33,059	29,742	**34,577**	**2,018**	**6.2%**
Maintenance	1,520	2,336	2,714	2,194	2,944	1,944	1,615	**2,403**	**(541)**	**-18.4%**
Utilities	16,282	16,954	17,621	18,489	19,044	19,044	16,700	**19,238**	**194**	**1.0%**
Other Services	38,285	30,901	30,093	42,074	51,448	83,425	81,904	**52,187**	**739**	**1.4%**
Operating Capital	0	36,000	0	0	25,000	69,187	67,706	**0**	**(25,000)**	**-100%**
Total Appropriations/Expenditures	340,798	362,524	334,736	366,340	410,129	486,371	448,233	**383,916**	**(26,213)**	**-6.4%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		3,017
	a.	Supervisory Positions (1)	6,299	
	b.	Administrative Staff (6)	(3,282)	
2		Total Benefit Adjustment		(6,640)
3		Adjustment in Supplies & Materials		2,018
		Increase in Office Machines Maintenance		3
4		Increase in Pest Control		6
5		Decrease in Fleet Commercial Parts		(550)
6		Adjustment in Utility Costs (Telephone/Water)		194
7		Decrease in Training & Travel		(40)
8		Increase in Contract Services for Veterinary Services		455
9		Increase in insurance costs		324
		No Capital Allocated		(25,000)
		TOTAL OPERATING CHANGES		**(26,213)**

Dispatch 11-4004

Department Overview

The Alamogordo Police Department Dispatch Center provides the citizens of Alamogordo with the most professional and efficient dispatchers attainable for police, fire and EMS calls.

Mission Statement

The mission of the Alamogordo Police Department Dispatch is to gather and disseminate information on emergency and non-emergency requests for service, resulting in an efficient, professional response; and utilizing communications training and resources to assist other public safety personnel in reaching department objectives.

Funding Sources

The Dispatch Department is exclusively funded by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Dispatch
1.00	1.00	1.00	1.00	1.00	Dispatch Supervisor
9.00	9.00	9.00	7.00	7.00	Certified Dispatcher
1.00	1.00	1.00	5.00	5.00	Dispatch Trainee
11.00	**11.00**	**11.00**	**13.00**	**13.00**	**Dispatch**

OBJECTIVES	GOALS
Provide valuable public services.	Continue to receive a zero error rate for all NCIC and NMCIC entries. Continue to maintain training required biennium NMLEA dispatch hours.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: Certified two Communication Equipment Operators through the NM Law Enforcement Academy.

Action: Received approval to repair radio for better reception.

Dispatch 011-4004

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	371,493	386,771	426,526	449,188	467,814	527,943	438,082	**562,644**	**94,830**	**20.3%**
Supplies	0	0	1,000	993	1,020	1,020	697	**1,040**	**20**	**2.0%**
Maintenance	15,698	19,557	34,463	44,324	48,356	48,356	37,582	**55,356**	**7,000**	**14.5%**
Utilities	23,524	23,329	23,158	23,218	23,280	23,280	23,280	**24,355**	**1,075**	**4.6%**
Other Services	0	935	557	3,221	1,632	1,632	1,177	**1,665**	**33**	**2.0%**
Operating Capital	0	0	0	0	0	0	0	**20,900**	**20,900**	**
Total Appropriations/Expenditures	410,715	430,592	485,704	520,944	542,102	602,231	500,818	**665,960**	**123,858**	**22.8%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		61,541
	a.	Supervisory Positions (1)	699	
	b.	Administrative Staff (10)	60,842	
2		Total Benefit Adjustment		33,289
3		Increase in Office Supplies		20
3		Increase in Equipment Maintenance		7,000
5		Increase in Utilities & Telephone Services		1,075
		Increase in In-Service Training		33
6		Capital Additions/Replacements		
	a.	New vehicle & Computer Hardware		20,900
		TOTAL OPERATING CHANGES		**123,858**

Police 11-4104

Division Overview

The primary functions of the Alamogordo Police Department include the preservation of law and order, the prevention and detection of crime, the apprehension of offenders, and the protection of persons and property in accordance with Federal Law, State Law, and City Ordinances.

Mission Statement

The primary mission of the Alamogordo Police Department is committed in keeping all citizens of Alamogordo safe by providing professional, competent and effective services.

The Alamogordo Police Department strives to maintain the highest standards of excellence in all we do utilizing sound traffic enforcement, crime prevention strategies, and animal control services and continue as a state leader in law enforcement

The Alamogordo Police Department has the following core values:

Duty - We will fulfill our responsibilities as police officers despite challenges

Honor – We never betray our profession, our integrity, or the public trust

Courage – We will hold ourselves and others accountable for our actions

Respect – We will have dignity and treat others the way we want to be treated

Funding Sources

The Police Department is exclusively funded by the General Fund revenues.

Police 011-4104

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Police
1.00	1.00	1.00	1.00	1.00	Police Chief
1.00	1.00	1.00	1.00	1.00	Administrative Manager
1.00	1.00	0.00	0.00	0.00	Executive Secretary
1.00	1.00	1.00	2.00	2.00	Administrative Assistant
0.00	0.00	0.00	1.00	1.00	Crime Analysis/Accredited
3.00	3.00	3.00	3.00	3.00	Records Clerk
2.00	2.00	2.00	2.00	2.00	Captain
4.00	4.00	4.00	4.00	4.00	Lieutenant
10.00	10.00	10.00	9.00	8.00	Sergeant
47.00	47.00	47.00	41.50	41.50	Police Officer
2.00	2.00	2.00	2.00	2.00	Evidence Techinician
0.50	0.50	0.50	0.50	0.50	Custodian
72.50	**72.50**	**71.50**	**67.00**	**66.00**	**Police**

OBJECTIVES	GOALS
Ensure Public Safety	Continue to maintain lowering Violent Crime Rate.
	Continue to maintain lowering Property Crime Rate.
	Complete one on one vehicle assignment for all certified officers.
Retain High Quality Workforce	Hire new Police Officers to fill current vacancies and replacement due to retirements and resignations.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Insure Public Safety

Action: Purchased a bar coding system for the evidence section for better records management.

Action: Continued to purchase replacement and additional patrol cars to build fleet for officers to have one on one vehicles.

Action: Purchased lapel cameras for every officer and tactical rifle vests which are to protect officers from being shot by high caliber rifles.

Objective: Ensure effective communication exchange

Action: Passed the Accreditation process and became accredited by the NM Municipal League.

MAJOR BUDGETARY ISSUES

- Investigated 125 Burglaries during 2015
- Responded to 485 Domestic Disturbance calls and 539 Assaults
- Recovered 19 Motor Vehicles
- Recovered $268,449 in stolen property
- Conducted 10 DWI Roadblocks during 2015

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Appropriations/Expenditures										
Salaries & Benefits	4,531,825	4,344,354	4,519,001	4,233,627	4,589,200	4,598,393	4,122,021	**4,401,990**	**(187,210)**	**-4.1%**
Supplies	184,312	210,811	236,883	229,927	320,023	316,345	205,248	**306,838**	**(13,185)**	**-4.1%**
Maintenance	64,468	50,557	70,155	60,378	71,799	75,934	65,466	**70,426**	**(1,373)**	**-1.9%**
Utilities	30,881	30,704	77,975	87,641	91,080	91,080	85,854	**92,944**	**1,864**	**2.0%**
Other Services	200,709	234,610	178,975	190,252	224,896	228,896	216,938	**226,854**	**1,958**	**0.9%**
Capital	172,440	270,628	349,947	290,141	407,119	1,087,500	211,531	**1,017,639**	**610,520**	**150.0%**
Total Appropriations/Expenditures	5,184,635	5,141,664	5,432,936	5,091,966	5,704,117	6,398,148	4,907,058	**6,116,691**	**412,574**	**7.2%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		(16,902)
	a.	Supervisory Positions (17)	2,378	
	b.	Administrative Staff (47)	(19,280)	
2		Total Benefit Adjustment		(170,308)
3		Decrease in Fuels		(2,640)
4		Increase in Uniforms		6,753
5		Decrease in Equipment		(29,797)
6		Adjustment of other Supplies & Materials		12,499
7		Decrease in Maintenance Costs		(1,373)
8		Adjustment of Utility charges		1,864
9		Increase in Travel costs		600
10		Decrease in Notory Bond		(74)
11		Decrease in Printing		(1,500)
12		Decrease in Membership & Dues		(20)
13		Increase in Investigative Services		2,044
14		Decrease in Physicals		(2,320)
15		Increase in Contract Services		800
16		Increase in Insurances Costs/Police Liability Insurance		2,428
17		Capital Additions/Replacements		
	a.	Replacement Program $100,000		426,520
	b.	Facility Improvements		191,119
	b.	Computer Hardware & Software		(7,119)
		TOTAL OPERATING CHANGES		**412,574**

Fire 11-4204

Department Overview

The Alamogordo Fire Department provides services for the suppression of fire within the City, educates the public on fire prevention, performs fire inspections and assists Community Development in ensuring a fire safe community. This Department also assists Otero County and Holloman AFB Fire Departments and other departments in mutual aid response during emergencies.

Mission Statement

The mission of the Alamogordo Fire Department is to provide the citizens of Alamogordo with the most effective, efficient and professional fire protection available at the lowest cost possible.

Funding Sources

The Fire Department is exclusively funded by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Fire Department
0.00	1.00	1.00	1.00	1.00	Fire Chief
1.00	1.00	1.00	1.00	1.00	Deputy Fire Chief
1.00	1.00	1.00	1.00	0.00	Fire Operations Mgr.
12.00	17.00	17.00	14.00	0.00	Fire Equipment Operator
0.00	1.00	1.00	1.00	1.00	Executive Secretary
0.00	0.00	0.00	1.00	1.00	Administrative Assistant-Fire
0.00	0.00	0.00	2.00	3.00	Fire Lieutenant
0.00	0.00	0.00	1.00	15.00	Firefighter
14.00	**21.00**	**21.00**	**22.00**	**22.00**	**Fire Department**

Fire 011-4204

OBJECTIVES	GOALS
	Provide for the safety and welfare of the public by responding with rapid and aggressive intervention to all calls for service, and to maintain an overall initial incident response to all emergencies in no greater than 6 minutes response time.
	Ensure the continuation and expansion of the training and mentoring for all department personnel to meet the growing demands of the City of Alamogordo, the Fire Department, and ISO (Insurance Service Office) standards.
Provide the citizens of Alamogordo with a fire rescue team that is constantly in a ready state to provide Emergency Fire Response, Fire Prevention Education, and Life Saving Intervention & Rescue	Continue working, to reduce and prevent fires within our community through reinforcement of our proactive fire inspection program, by inspecting and pre-planning 100% of all businesses within Alamogordo in a 12 month period.
	Continue to evaluate, maintain, and update all equipment and facilities, as necessary to ensure the citizens of Alamogordo are provided with properly equipped and maintained emergency response equipment.
	Continue efforts to expand the public education program to business, civic groups, and schools, with programs such as fire prevention, emergency evacuation planning, and fire extinguisher training.
	Continually evaluate, maintain, and ensure all components of the Fire Department's emergency response, meet local, state, national, and ISO standards, as well as the needs of the citizens of Alamogordo. Strive to educate, inform, and support our community.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide the citizens of Alamogordo with a fire rescue team that is constantly in a ready state to provide service of protection and education

Action: The Alamogordo Fire Department continues to develop & expand capabilities of Tech Rescue Team by developing advanced level instructors in several areas.

Action: The Alamogordo Fire Department expanded our Public Education & Community Prevention Programs by hosting and expanding the Annual Association Competition in the Park. The AFD Suppression Team competed in skills competition between State, County and Federal teams, and took first place in most events.

Action: The Fire Department developed an Airport Rescue Firefighting Response Team, in compliance with FAA CFR 139 regulations, as well as state and national standards. These efforts including sending Firefighters to a nationally accredited Airport Rescue Firefighting school in Salt Lake City, and aiding to restore the FAA certification of the New Mexico Fire Academy and adjunct programs.

Action: Fire Department personnel attended the Fire & EMS Expo at the State Fire Academy, which features classing in high angles response rescue, basic grant writing, fire behavior burns, structural firefighting, ventilation, ISO training, fire attack for small companies, fire air management, as well as many other topics.

Action: The Alamogordo Fire Department Hazmat Team increased its operational response abilities by adding two specialist trained at the Center for Domestic Preparedness in Alabama, to attend Hazardous Materials Technician Training.

Action: Fire Department personnel inspected, tested for static pressures and performed maintenance on all 1,750 City fire hydrants within our community.

Action: Fire Department personnel gave numerous fire safety presentations to include fire extinguisher training and emergency evacuation training to businesses, schools and civic groups within our community.

Action: Fire Department personnel maintained and tested more than 25,000 feet of fire hose; 30 ground ladders; pump tested 10 apparatuses; tested 49 self-contained breathing apparatuses; and tested numerous SCBA cylinders.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	740,419	887,621	1,085,789	1,140,907	1,338,263	1,366,604	1,190,473	**1,424,437**	**86,174**	**6.4%**
Supplies	0	9,950	12,491	31,906	49,940	47,740	34,062	**42,050**	**(7,890)**	**-15.8%**
Maintenance	0	0	0	0	13,000	13,000	7,004	**18,731**	**5,731**	**44.1%**
Utilities	0	0	0	0	0	0	0	**41,600**	**41,600**	**
Other Services	163,169	163,169	163,169	163,169	183,530	184,580	102,847	**272,178**	**88,648**	**48.3%**
Operating Capital	0	88,653	0	27,000	102,128	403,278	303,105	**300,000**	**197,872**	**193.7%**
Total Appropriations/Expenditures	903,588	1,149,393	1,261,449	1,362,982	1,686,861	2,015,202	1,637,491	**2,098,996**	**412,135**	**24.4%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		76,243
	a.	Supervisory Positions (4)	67,704	
	b.	Administrative Staff (18)	8,539	
2		Total Benefit Adjustment		9,931
3		Decrease in Equipment		(7,890)
3		Increase for Maintenance		5,731
4		Increase in Utilities moved from Fund 33		41,600
5		Increase in Contract Services and Other County JPA		89,355
6		Decrease in Fleet Insurance		(707)
7		Capital Additions/Replacements		
	a.	Capital for Computer Hardware		(2,128)
	b.	Capital Allocated for Vehicles ($300,000 put toward Vehicles)		200,000
		TOTAL OPERATING CHANGES		**412,135**

FEMA 11-4304

Department Overview

This division accounts for receipts and disbursements of monies from grant funding from the Federal Emergency Management Agency and the State of New Mexico for disaster relief and emergency assistance.

Funding Sources

The FEMA Department is funded by the NM Department of Homeland Security.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	0	0	0	0	0	0	0	**0**	**0**	**
Supplies	0	0	0	73,960	0	0	0	**0**	**0**	**
Maintenance	0	0	0	0	0	0	0	**0**	**0**	**
Other Services	0	0	0	23,143	0	24,800	2,901	**0**	**0**	**
Capital	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditure	0	0	0	97,103	0	24,800	2,901	**0**	**0**	**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		0
	a.	Supervisory Positions (0)	0	
	b.	Administrative Staff (0)	0	
2		Total Benefit Adjustment		0
3		Increase in Consulting Fees		2,901
		TOTAL OPERATING CHANGES		**2,901**

A.P.S. Resource Program 11-4704

Department Overview

This program is a joint effort between the Alamogordo Police Department and the Alamogordo Public Schools (APS). Funding is provided by APS at 50% of total costs. The objective of the School Resource Program is to establish a spirit of community policing and to be a liaison between students, staff and law enforcement, which will ultimately reduce the number of juvenile incidences and crime.

Mission Statement

The mission of the Alamogordo Police Department School Resource Program is to provide law enforcement services for the students and teachers at the secondary schools for school activities and other law enforcement related functions; resulting in a positive atmosphere in the spirit of the community-policing concept.

Funding Sources

The Resource Program Department is funded by the General Fund revenues and the Alamogordo Public Schools (APS).

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					A.P.S Resource Program
4.00	4.00	3.00	3.00	3.00	Police Officer
4.00	**4.00**	**3.00**	**3.00**	**3.00**	**A.P.S Resource Program**

A.P.S Resource Program 011-4704

OBJECTIVES	GOALS
Provide valuable public services	Maintain High visibility around he High School and Middle Schools. SROs maintained a high level of visibility in and around their respective schools and have SROs monitor bus activities and traffic before and after school. Target juvenile crime related areas between education and enforcement.
Ensure effective communication exchange	Continue Officers maintaining monthly car seat clinics and community events for Safer NM grant and instructing the DARE program in all elementary schools in the Alamogordo Public School system. Insure SROs actively participate and coordinate with Criminal Investigation on all high profile crimes involving the school system to insure their expertise is utilized to assist in the solving of these crimes. Continue involvement in Teen Court and Juvenile Drug Court. This is were the SRO's interact with the kids and discuss their violations, possible consequences, make better choices, and build rapport with alternatives such as physical exercise and health. Continue involving other law enforcement personnel in student and school related activities

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: Work in coordination with other agencies to conduct physical training for Juvenile Drug Court each Tuesday of the every month.

Action: Conducted Career Days at several elementary schools and high school.

Action: Assisted in the coordination of the Take Back the Night Rally (held in April) to raise awareness of juvenile sexual assault.

Action: Hosted a non-alcoholic event (Casino Night) at Alamogordo High School.

Action: Assisted Border Patrol in the R.E.A.L. Program.

Objective: Ensure effective communication exchange

Action: Conducted Health Fairs in coordination with Chaparral Middle School and Mountain View Middle School to educate students on the dangers of texting and driving.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	283,095	285,389	269,757	313,064	314,774	241,541	227,013	**221,228**	**(93,546)**	**-29.7%**
Supplies	2,402	1,503	3,153	1,512	3,264	217	216	**2,400**	**(864)**	**-26.5%**
Maintenance	0	0	430	0	1,000	0	0	**735**	**(265)**	**-26.5%**
Other Services	1,079	944	1,295	890	972	0	0	**971**	**(1)**	**-0.1%**
Capital	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditure	286,576	287,836	274,635	315,466	320,010	241,758	227,229	**225,334**	**(94,676)**	**-29.6%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		(54,555)
	a.	Supervisory Positions (0)	0	
	b.	Administrative Staff (3)	(54,555)	
2		Total Benefit Adjustment		(38,991)
3		Decrease in Fuels		(864)
4		Decrease in Fleet Commercial Parts & insurance		(266)
5		No New Capital Allocated		0
		TOTAL OPERATING CHANGES		**(94,676)**

GIS/Land Management 11-5405

Department Overview

The GIS (**G**eographic **I**nformation **S**ystem) Division supports all City mapping functions. GIS is a technology that links geographic information (features) with descriptive information (attributes). GIS can be described as having multiple layers of data assembled into a digital map. GIS is a dynamic service, which means that the user can interact with the map rather than just looking at it. This greatly increases it's variety of uses – GIS allows the user to visualize, explore, query, edit, and analyze geographic information.

Mission Statement

Develop and provide support for the use of GIS and related technologies to more effectively and efficiently address problems, develop plans, and manage infrastructure resources for the City of Alamogordo; to provide easily understood information and mapping to assist all departments in accomplishing their mission.

Funding Sources

The GIS/Land Management Department is exclusively funded by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					GIS/Land Management
1.00	1.00	1.00	1.00	1.00	GIS Technician
1.00	**1.00**	**1.00**	**1.00**	**1.00**	**GIS/Land Management**

OBJECTIVES	GOALS
Provide valuable public services and amenities	Public awareness on online mapping capability. Continue to develop and update GIS data layers and maps. Provide mapping support for all city departments and public
Ensure effective communication exchange	Live link to Sunguard (HTE) for dispatch showing location of current calls. When all patrols have GPS installed, the goal would be for dispatch to be able to see where all vehicles are at any given time. Provide knowledge and expertise to assist city departments to utilize GIS capabilities to improve efficiency and production (geo-enabling). Brief Commissioners about online mapping capabilities and demo. Establish working relationship with Otero County Assessor GIS department for data sharing and further web map improvements and capabilities.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services and amenities

Action: Developed and initiated the City of Alamogordo enterprise GIS solution through ArcGIS online. Bringing GIS capabilities to all departments as well as the public.

Action: Designed and developed a prototype map to be used in Public Safety Dispatch showing real-time calls and their locations.

Action: Developed password secured web map for homicide trail which was used exclusively in court aiding in the conviction of the perpetrator of the crime.

Action: Created or improved numerous city wall maps with higher quality cartographic techniques.

Objective: Ensure effective communication exchange

Action: Currently providing map support for Public Safety detectives on homicide investigation. By creating a web map portal the Public Safety mapping capabilities that are not viewable by the public.

Action: Created custom ArcReader maps for the Airport and Code Enforcement giving those departments highest quality tools making their mission more efficient.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Appropriations/Expenditures										
Salaries & Benefits	45,235	46,482	48,784	49,656	50,867	50,425	52,087	**57,678**	**6,811**	**13.4%**
Supplies	2,155	920	910	300	1,470	1,470	1,052	**1,470**	**0**	**0.0%**
Maintenance	0	0	0	87	500	500	159	**500**	**0**	**0.0%**
Utilities	214	1,755	1,493	1,261	866	866	853	**841**	**(25)**	**-2.9%**
Other Services	597	3,041	3,235	2,026	3,404	3,404	2,348	**3,454**	**50**	**1.5%**
Capital	176	115	0	344	1,000	2,500	734	**1,500**	**500**	**50.0%**
Total Appropriations/Expenditures	48,377	52,313	54,422	53,674	58,107	59,165	57,233	**65,443**	**7,336**	**12.6%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		6,708
	a.	Supervisory Positions (0)	0	
	b.	Administrative Staff (1)	6,708	
2		Total Benefit Adjustment		103
3		Decrease In Telephone costs		(25)
4		Increase in Training & Travel		50
5		Computer Hardware		500
		TOTAL OPERATING CHANGES		**7,336**

Special Revenue Funds

Fund Overview

Funds used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

COMPARITIVE BUDGET STATEMENT

	FY13 ACTUALS 6/30/2013	FY14 ACTUALS 6/30/2014	FY15 ACTUALS 6/30/2015	FY16 ACTUALS 6/30/2016	FY17 BUDGET
Beginning Cash Fund Balance	**10,994,171**	**8,472,100**	**9,917,070**	**9,098,570**	**9,673,766**
Revenues					
Taxes	4,230,817	4,141,914	4,332,032	4,546,303	4,513,695
Fines	199,989	199,932	180,887	131,817	206,344
User Fees	1,334,279	1,405,283	1,340,761	1,368,573	1,379,666
Miscellaneous Revenue	223,464	401,168	216,346	235,551	319,031
Grants	1,424,272	1,447,537	1,638,271	2,656,585	5,118,952
Investment Income	45,624	58,735	100,079	128,187	103,269
Loan & Bond Proceeds	0	0	-	-	-
Total Revenues	**7,458,445**	**7,654,569**	**7,808,376**	**9,067,016**	**11,640,957**
Other Financing Sources					
Transfers In	7,210,023	4,641,180	3,887,337	4,309,766	6,814,186
Total Other Financing Sources	**7,210,023**	**4,641,180**	**3,887,337**	**4,309,766**	**6,814,186**
Total Revenues & Other Financing	**14,668,468**	**12,295,749**	**11,695,713**	**13,376,782**	**18,455,143**
Expenditures					
Corrections - City Expense	118,539	119,208	115,231	79,943	180,251
Lodger's Tax - Promotional	261,863	217,140	237,080	240,698	346,071
Court Automation	49,196	69,718	63,558	52,454	80,623
Lodger's Tax - City's Share	324,149	359,062	316,063	351,225	708,912
D.A.R.E. Donations	9,532	13,763	5,464	8,891	15,601
Municipal Court	372,076	374,400	384,226	381,577	403,413
Police Contingency	12,531	15,022	13,638	7,846	14,960
Community Services	3,369,620	3,151,332	3,377,475	3,331,777	4,272,301
State Fire Protection	429,685	491,170	364,232	806,037	785,106
Law Enforcement	129,988	127,519	91,471	79,848	119,919
State Highway	32,986	28,443	19,709	32,735	38,064
Traffic Safety	22,125	41,267	23,148	17,706	30,000
Transportation	2,518,216	1,379,894	1,572,915	1,675,742	5,790,023
Engineering	199,520	329,334	234,308	353,006	515,774
Inspections	116,469	130,644	110,364	0	0
Senior Center	1,052,264	1,055,551	1,430,051	1,164,897	1,189,059
Retired & Senior Vol. Program	229,521	225,702	270,797	241,780	276,436
ESGRT .0625%	0	7,591	6,139	375,146	369,266
Self-Insured Fund	6,383	16,609	20,776	33,554	203,692
Liabilities/Deductibles	140,621	175,511	122,069	97,415	190,000
Total Expenditures	**9,395,284**	**8,328,880**	**8,778,714**	**9,332,277**	**15,529,471**
Other Financing Uses					
Transfers Out	7,795,255	2,521,899	3,735,499	3,469,309	6,909,331
Total Other Financing Uses	**7,795,255**	**2,521,899**	**3,735,499**	**3,469,309**	**6,909,331**
Total Expenditures & Other Finance Uses	**17,190,539**	**10,850,779**	**12,514,213**	**12,801,586**	**22,438,802**
Net Change in Fund Balance	(2,522,071)	1,444,970	(818,500)	575,196	(3,983,659)
Ending Cash Fund Balance	**8,472,100**	**9,917,070**	**9,098,570**	**9,673,766**	**5,690,107**
diff cash 101 & Inv 103	0	0	0		

Corrections – Jail Fund 15-0000

Department Overview

This fund is established to account for the expenses related to jail costs. Funds are transferred from the General Fund (11) and Municipal Court (Fund 27).

Funding Sources

The Corrections - Jail Department is funded from Correction Fees and from the Municipal Court Fund revenues.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										12,557
Revenues										
Fees & Permits	4,900	5,300	6,950	5,950	5,550	5,550	5,550	**5,550**	**0**	**0.0%**
Fines	135,012	106,770	109,083	91,656	103,092	103,092	66,767	**103,844**	**752**	**0.7%**
Interest Income	0	0	0	0	0	0	0	**0**	**0**	**
Total Revenues	139,912	112,070	116,033	97,606	108,642	108,642	72,317	**109,394**	**752**	**0.01**
Transfers										
Transfers In	0	19,000	49,484	0	68,323	51,488	0	**63,300**	**(5,023)**	**-7.4%**
Transfers Out	4,042	6,555	3,419	2,375	1,895	1,723	1,479	**0**	**(1,895)**	**-100%**
Total Net Transfers	(4,042)	12,445	46,065	(2,375)	66,428	49,765	(1,479)	**63,300**	**(3,128)**	**-4.7%**
Total Resources Available										185,251
Appropriations/Expenditures										
Other Services	145,776	118,539	119,208	115,231	175,070	175,070	79,943	**180,251**	**5,181**	**3.0%**
Total Operating Cost	145,776	118,539	119,208	115,231	175,070	175,070	79,943	**180,251**	**5,181**	**3.0%**
Capital Outlay	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	145,776	118,539	119,208	115,231	175,070	175,070	79,943	**180,251**	**5,181**	**3.0%**
Ending Cash Balance - June 30										5,000

** One or more zero value fields

Tourism and Promotions-Lodger's Tax 16-0000

Department Overview

To act as point of contact for tourist-related information by representing and promoting the City of Alamogordo before visitors and local community alike. Further, to develop tourism attraction programs and to participate with tourism entities locally, statewide and regionally on other related projects.

Mission Statement

To advise the mayor and the city commission on the expenditure of lodgers tax revenues for advertising, publicizing and promoting tourist attractions and facilities in the city, as the expenditure of such funds may be authorized by state law, and to provide favorable representation to the benefit of the City of Alamogordo, its economy and its residents through publicity and promotion at all times.

Funding Sources

The Tourism and Promotions Department is exclusively funded from Lodger's Tax revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Tourism and Promotions
0.25	0.25	0.25	0.25	0.25	Special Events Manager
0.25	**0.25**	**0.25**	**0.25**	**0.25**	**Tourism and Promotions**

Tourism and Promotions-Lodger's Tax 016-0000

OBJECTIVES	GOALS
Provide valuable public services	Produce and distribute brochures, rack cards and advertising and media continuously for tourism and film attraction and information.
	Make new/additional placements with state and regional advertising. Place advertising dollars <u>outside</u> Otero County to increase Unique Visitors numbers to the Chamber Website and to the area attractions by increasing the number of targeted markets.
	Promote events, musical festivals and local activities for tourists. Focus on advertising that is "New Mexico True" and emphasize "site-doing" instead "sight-seeing" for a younger more active repeat tourist.
Ensure financial stability	To promote and backup the state of New Mexico's $9 Million national branding and advertising campaign with cooperative marketing to garner more "bang for the buck" to increase lodger's tax.
	Raise visibility of the southern NM Film Industry with constituents in Northern NM Film Markets to insure that more and more production is offered locations in the Alamogordo area and other southern NM locations.
	To promote tourism and film tourism for the City of Alamogordo and its area attractions to increase growth of the local economy and the population within the city.
Ensure effective communication exchange	Use the New Mexico Tourism Department training and research to formulate new media communications and strategic marketing practices to insure a substantial Return on Investment (ROI).
	To create and implement new social media ads and placements dedicated to tourism and film for the City of Alamogordo

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: Participated in more than 60 larger photography, television, tourism and film productions in Otero County for the calendar year 2014. Principal locations: White Sands National Monument, Alamogordo sites, Wineries/Pistachio Farms, HAFB, City Museums and Cloudcroft locations.(*saw a marked increase in television production in 2014-After 9 yrs-finally got feature film in Cloudcroft, NM)

Action: Increased Google Analytics Visitation by 12,113 Unique Visitors for Tourism. Calendar year 2013 was 75,838 Unique Visitors to WWW.ALAMOGORDO.COM website increased to 87,951 Unique Visitors in Calendar year 2014. (Chamber Google Analytics Reports)

Action: Increased total visitation at area attractions by 163,078. (Calendar year 2013 was 523,609 and Calendar year 2014 was 686,687 (Chamber EOY 2014 Reports)

Action: Increased Total Visitation at Area Attractions by 163,078. (Calendar year 2013 was 532,609 and Calendar year 2014 was 686,687 (The Chamber reports are on the calendar year.) This indicates that visitation is up somewhat, but hotel nights are down according to actual receipts so far this year.

Objective: Ensure financial stability

Action: Increased the promotion of Alamogordo area through representations at 15 new and regular tourism conferences and trade show booths.

Fashion Catalogue Shoot-Duckbox Productions, Miami, FL; Japanese Travel TV; Polka Kings-Chardon, Ohio Band-HAFB, Reelz Reality TV-High Noon Productions, Denver, CO; Official Best of NM Television shoot, Discovery Channel, Los Angeles, CA-5 locations; Germany-ICON Magazine Fashion Shoot-Scharenberg Mgmt-NY, NY; Indie Shoot "Running As It Runs" Festival Film, Brooklyn, NY; and numerous TV commercials for autos, fashion, and photography.

Action: Hosted and preparing significant research study project for Dr. Thomas Donnelly-Prof. of Film

Objective: Ensure effective communication exchange

Action: Co-directed Desert Light Film Festival 2016. Provided sponsorship, educational seminars and keynote addresses in addition to film competition open to 45 New Mexico middle and high schools.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**133,841**
Revenues										
Taxes & Fees	206,934	189,358	189,245	200,424	199,115	199,115	212,029	**201,106**	**1,991**	**1.0%**
Miscellaneous Revenue	(497)	3,228	3,134	3,322	(23)	(23)	3,140	**2,500**	**2,523**	**-10969.6%**
Grants	40,000	61,015	25,000	40,000	33,333	20,000	20,000	**20,000**	**(13,333)**	**-40.0%**
Investment Income	344	530	583	1,279	1,112	1,112	1,174	**1,033**	**(79)**	**-7.1%**
Total Revenues	246,781	254,131	217,962	245,025	233,537	220,204	236,343	**224,639**	**(8,898)**	**-0.04**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	4,265	4,660	4,567	5,121	3,148	3,183	2,743	**0**	**(3,148)**	**-100%**
Total Net Transfers	(4,265)	(4,660)	(4,567)	(5,121)	(3,148)	(3,183)	(2,743)	**0**	**3,148**	**-100%**
Total Resources Available										**358,480**
Appropriations/Expenditures										
Salaries & Benefits	10,309	10,307	11,618	11,906	12,422	12,348	14,074	**16,483**	**4,061**	**32.7%**
Supplies	183	89	82	53	253	253	139	**253**	**0**	**0.0%**
Utilities	0	0	0	549	625	625	604	**625**	**0**	**0.0%**
Other Services	46,004	44,624	42,616	58,501	50,057	76,356	39,642	**90,131**	**40,074**	**80.1%**
Advertising/Promo	167,938	206,843	162,824	166,071	172,333	254,521	186,239	**238,579**	**66,246**	**38.4%**
Total Operating Cost	224,434	261,863	217,140	237,080	235,690	344,103	240,698	**346,071**	**110,381**	**46.8%**
Capital Outlay	760	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	225,194	261,863	217,140	237,080	235,690	344,103	240,698	**346,071**	**110,381**	**46.8%**
Ending Cash Balance - June 30										**12,409**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		3,515
	a.	Supervisory Positions (0)	0	
	b.	Administrative Staff (1)	3,515	
2		Total Benefit Adjustment		546
3		Increase in Advertising		66,246
4		Increase in Copier Charges		30
3		Decrease in Printing		(434)
4		Increase in Membership & Dues		45
5		Increase in Audit		475
6		Increase in Administration Fees		3,597
7		Increase in Promotional Materials		3,751
8		Increase in Miscellaneous Events		32,610
		Capital Additions/Replacements		
	a.	No New Capital Allocated		0
		TOTAL OPERATING CHANGES		**110,381**

Court Automation-City/State 19-0000

Department Overview

The court automation fund accounts for the collection and disbursement of a $6.00 fee charged for all violations of municipal ordinances and $13.00 for violations of penalty assessment by city ordinance. The court automation fees are used to maintain statewide computer systems for Municipal Courts and automation costs for Municipal Court.

Mission Statement

To provide a constitutionally guaranteed right to due process for persons cited for violations of Municipal Ordinances. Further, to use the Court to be an avenue for public awareness of the Judicial System in the hope that the knowledge will foster compliance with the legal requirements of our City Ordinances by both adults and juveniles.

Funding Sources

The Court Automation Department is funded Court Automation Fees from violations.

					Court Automation
0.25	0.25	0.65	0.65	0.65	Judicial Aide/File Clerk
0.25	**0.25**	**0.65**	**0.65**	**0.65**	**Court Automation**

OBJECTIVES	GOALS
City Automation 19-1201	
Provide valuable public services	To use the money allocated to the benefit of the citizens we serve. To follow purchasing guidelines set forth by statute.
Ensure effective communication exchange	Submit the Municipal Court Monthly Report to the Commissioners by the fifth of every month. Work with the Alamogordo Finance Department to establish a positive working relationship.
State Automation 19-2701	
Provide valuable public services	Maintain an accurate budget based on the allocations AOC provides for us on a yearly basis. To follow AOC purchasing guidelines by staying within their parameters of reimbursable items.
Ensure financial stability	Submit for reimbursements within 60 days of payments being made.
Ensure effective communication exchange	Submit the Municipal Court Monthly Fee Report to the Finance Department by the fifth of every month. Work with the Administrative Office of the courts to establish a positive working relationship.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: State Automation funded the Municipal Court through reimbursements for the following: Computer Hardware, Xerox, Qwest T-1 Line, Computer Maintenance Fees & JSI Fees, and the City MIS Fees.

Objective: Ensure financial stability

Action: 100% reimbursements for requests submitted.

Objective: Ensure effective communication exchange

Action: All reports/requests submitted within deadline

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**30,746**
Revenues										
Fines	59,456	43,410	44,851	37,921	50,000	50,000	25,757	**52,500**	**2,500**	**5.0%**
Grants	28,746	41,502	15,851	32,540	28,000	28,000	21,862	**28,000**	**0**	**0.0%**
Miscellaneous Revenue	0	0	0	0	0	0	0	**0**	**0**	**
Investment Income	141	216	374	520	593	593	500	**514**	**(79)**	**-13.3%**
Total Revenues	88,343	85,128	61,076	70,981	78,593	78,593	48,119	**81,014**	**2,421**	**3.1%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	18,381	23,217	17,958	18,313	22,163	20,639	20,126	**0**	**(22,163)**	**-100%**
Total Net Transfers	(18,381)	(23,217)	(17,958)	(18,313)	(22,163)	(20,639)	(20,126)	**0**	**22,163**	**-100%**
Total Resources Available										**111,760**
Expenditures (1201) Judicial										
Salaries & Benefits	3,737	6,315	6,280	5,972	8,934	8,819	6,220	**8,471**	**(463)**	**-5.2%**
Supplies	4,572	6,370	5,684	5,558	8,750	8,750	6,793	**8,880**	**130**	**1.5%**
Maintenance	3,523	762	11,243	3,608	4,430	4,430	4,332	**4,570**	**140**	**3.2%**
Utilities	2,750	2,882	2,270	1,829	1,728	1,728	1,893	**1,745**	**17**	**1.0%**
Other Services	8,692	19,077	10,038	11,269	12,120	12,120	10,900	**38,607**	**26,487**	**218.5%**
Total Operating Cost	23,274	35,406	35,515	28,236	35,962	35,847	30,138	**62,273**	**26,311**	**73.2%**
Capital Outlay	10,846	1,266	28,979	21,303	10,000	10,000	8,454	**3,000**	**(7,000)**	**-70.0%**
Total Appropriations/Expenditures	34,120	36,672	64,494	49,539	45,962	45,847	38,592	**65,273**	**19,311**	**42.0%**
Expenditures (2701) State Court Automation										
Supplies	0	0	1,545	0	0	0	0	**0**	**0**	**
Maintenance	914	9,674	829	11,163	11,650	11,650	11,004	**12,100**	**450**	**3.9%**
Other Services	2,921	2,850	2,850	2,856	3,100	3,100	2,858	**3,250**	**150**	**4.8%**
Total Operating Cost	3,835	12,524	5,224	14,019	14,750	14,750	13,862	**15,350**	**600**	**4.1%**
Capital Outlay	6,202	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	10,037	12,524	5,224	14,019	14,750	14,750	13,862	**15,350**	**600**	**4.1%**
Total Appropriations/Expenditures	44,157	49,196	69,718	63,558	60,712	60,597	52,454	80,623	**19,911**	0
Ending Cash Balance - June 30										**31,137**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		(203)
	a.	Supervisory Positions (0)	0	
	b.	Administrative Staff (1)	(203)	
2		Total Benefit Adjustment		(260)
3		Adjustment in Supplies and Materials		130
4		Increase in Internet Support fees		40
5		Increase in Equipment Maintenance		100
6		Decrease in Telephone charges		17
7		Increase in Administrative Fees		17,987
8		Increase in Training & Travel		8,500
9		Increase in Software Support		400
10		increase in Copier Maintenance		50
		Increase in Video Arraignment		150
		Capital Additions/Replacements		
	a.	Decrease in Computer Hardware & Software		(10,000)
	b.	Judges Chamber Furniture		3,000
		TOTAL OPERATING CHANGES		**19,911**

Lodger's Tax – City's Share
Civic Center 20-0000

Department Overview

The Civic Center provides facilities and services for meetings, seminars, conventions, trade expositions, concerts, and social, educational, cultural, business or entertainment events plus maintains the exterior of the Chamber of Commerce building.

Mission Statement

To provide clean and comfortable facilities at reasonable rates for all citizens and visitors to enjoy.

Funding Sources

The Civic Center Department is funded by Lodger's Tax revenues and use of the facility.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Civic Center
0.00	0.00	0.00	0.50	0.50	Special Events Manager
0.50	0.50	0.50	0.50	0.50	Civic Center Maintenance
1.00	1.00	1.00	1.00	1.00	Civic Center Specialist
0.30	0.30	0.30	0.30	0.30	Beverage Servers
1.80	**1.80**	**1.80**	**2.30**	**2.30**	**Civic Center**

OBJECTIVES	GOALS
Provide valuable public services	Provide the best quality service & facility for meetings, conventions, social business and entertainment events. Enhance the outside East side tree line area. Provide quality customer service to new and existing business license customers. Utilize facility for additional City sponsored events. Routine maintenance on facility.
Ensure financial stability	Show performance measures on special events.
Ensure effective communication exchange	Aid of the digital sign to help promote sponsors at City sponsored events and also help promote other City facilities and activities. Do routine training on State requirement on liquor services.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: Routine maintenance of the facility before and after events.

Action: Continuing to provide liquor services for functions at the Civic Center, special events at the Zoo, and at Griggs Sports Complex.

Objective: Ensure financial stability

Action: Funded overtime for community wide special events when needed.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**218,324**
Revenues										
Taxes & Fees	310,801	284,033	282,213	300,376	298,677	298,677	318,084	**298,677**	**0**	**0.0%**
User Fees	39,904	66,549	56,494	45,985	61,899	61,899	59,713	**60,700**	**(1,199)**	**-1.9%**
Fines	1,237	3,092	535	1,594	0	0	0	**0**	**0**	**
Grants	0	2,382	0	0	17,862	57,618	45,726	**0**	**(17,862)**	**-100%**
Miscellaneous Revenue	13,666	4,441	60,353	6,430	14,346	14,346	(618)	**20,450**	**6,104**	**42.5%**
Investment Income	399	654	1,165	1,960	1,955	1,955	2,142	**1,800**	**(155)**	**-7.9%**
Total Revenues	366,007	361,151	400,760	356,345	394,739	434,495	425,047	**381,627**	**(13,112)**	**-3.3%**
Transfers										
Transfers In	0	1,180	0	0	0	0	0	**220,000**	**220,000**	**
Transfers Out	27,264	29,967	28,231	34,206	36,224	35,970	33,845	**1,720**	**(34,504)**	**-95.3%**
Total Net Transfers	(27,264)	(28,787)	(28,231)	(34,206)	(36,224)	(35,970)	(33,845)	**218,280**	**254,504**	**-702.6%**
Total Resources Available										**818,231**
Appropriations/Expenditures										
Salaries & Benefits	111,364	127,635	146,075	116,569	122,943	122,500	105,171	**153,056**	**30,113**	**24.5%**
Supplies	9,087	8,891	10,720	8,529	13,475	13,218	8,763	**13,475**	**0**	**0.0%**
Maintenance	1,131	1,235	1,191	1,243	1,584	1,584	1,302	**1,598**	**14**	**0.9%**
Utilities	28,577	28,154	29,167	26,971	32,893	35,843	31,531	**35,772**	**2,879**	**8.8%**
Other Services	155,264	144,927	171,909	161,918	180,463	195,272	145,314	**262,776**	**82,313**	**45.6%**
Total Operating Cost	305,423	310,842	359,062	315,230	351,358	368,417	292,081	**466,677**	**115,319**	**32.8%**
Capital Outlay	11,011	13,307	0	833	9,573	9,573	7,679	**1,677**	**(7,896)**	**-82.5%**
Capital Improvement	18	0	0	0	21,190	72,023	51,465	**240,558**	**219,368**	**1035.2%**
Total Appropriations/Expenditures	316,452	324,149	359,062	316,063	382,121	450,013	351,225	**708,912**	**326,791**	**85.5%**
Ending Cash Balance - June 30										**109,319**

**** One or more zero value fields**

Civic Center 020-0000

CHANGES FOR OPERATIONS			AMOUNT
1	Total Salary Adjustment		24,534
a.	Supervisory Positions (1)	23,920	
b.	Administrative Staff (3)	614	
2	Total Benefit Adjustment		5,579
3	Increase in Internet Support Fees		14
4	Adjustment in Telephone & Utilities		2,879
5	Increase in Equipment		1,021
6	Increase in Transaction Fees		500
7	Increase in Advertising		3,387
8	Increase in Audit charges		475
9	Increase in Administrative Charges		36,074
10	Increase in Special Events		40,275
11	Increase in Insurance costs		581
12	Capital Additions/Replacements		
a.	Civic Center Roof		220,000
b.	Bike Walking Path		(632)
c.	Computer Hardware & Software		(7,896)
	TOTAL OPERATING CHANGES		**326,791**

D.A.R.E 21-0000

Department Overview

This fund accounts for receipts and disbursements of monies donated by individuals who are court ordered to contribute to the D.A.R.E. program as part of their sentencing. This account continues to receive contributions from citizens/organizations in Alamogordo. This comprehensive program provides funding for officers that teach approximately 500 students annually.

The donations are restricted for the exclusive benefit of the D.A.R.E. program. These funds are used to pay overtime to D.A.R.E. officers, train new D.A.R.E. officers and maintain their current certification, purchase instructional supplies and to fund other related costs for special projects associated with D.A.R.E., such as Saturday in the Park, D.A.R.E. Picnic and D.A.R.E. graduations.

Mission Statement

The primary mission of D.A.R.E is in training students in keeping students/citizens of Alamogordo safe and free of drugs by providing professional, competent and effective services.

Funding Sources

The D.A.R.E. Department is exclusively funded by revenues generated by fines and donations from citizens.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**15,868**
Revenues										
User Fees	5,000	5,532	5,816	5,539	3,500	7,564	10,991	**5,300**	**1,800**	**51.4%**
Interest Income	58	72	93	105	120	120	124	**109**	**(11)**	**-9.2%**
Total Revenues	5,058	5,604	5,909	5,644	3,620	7,684	11,115	**5,409**	**1,789**	**49.4%**
Total Resources Available										**21,277**
Expenditures										
Salaries & Benefits	1,137	3,102	3,262	445	2,281	2,281	786	**2,148**	**(133)**	**-5.8%**
Other Services	9,516	6,430	10,501	5,019	6,000	11,564	8,105	**13,453**	**7,453**	**124.2%**
Total Appropriations/Expenditures	10,653	9,532	13,763	5,464	8,281	13,845	8,891	**15,601**	**7,320**	**88.4%**
Ending Cash Balance - June 30										**5,676**

**** One or more zero value fields**

Municipal Court 27-0000

Department Overview

Municipal Courts were created to secure the just, speedy and inexpensive determination of every municipal court action. Rule 8-101.

Under state statute 35-14-1 any municipality with a population over 2500 shall have established a municipal court.

The Municipal Court's purpose is to not gather revenue but to adjudicate the violators of the ordinances of the City of Alamogordo in a fair and impartial manner. It is important that the fines and fees collected are placed into line items that are not under the control of the court, thus avoiding a perception of impropriety. The following are the fines and fees for violations of ordinances within the City of Alamogordo:

1. Correction Fee ($20.00) - This fee goes to fund 015-0000-315-14.04 to offset the cost of Prisoner Support. See state statute 35-14-11.
2. City Automation Fee ($13.00) – This fee goes to fund 019-0000-315-14.12 and is used by the court for automation, supplies and training.
3. State Automation Fee ($6.00) – This fee goes to fund 039-0000-315.14-12 and is sent to the state for automation of the municipal courts throughout the state. The Alamogordo Municipal Court applies for and receives approximately $50,000 in reimbursement from this fund. This fund is used to pay for software, maintenance and helps support MIS.
4. Judicial Education Fee ($3.00) – 039-0000-315-14.13. This fee is collected and sent to the State Treasurer to assist the Judicial Education Center to train the municipal judges and clerks throughout the state.
5. Bench Warrant Fee (100.00) – This fee is split 50/50 and goes to DPS fund 011-2804.-315-14.06 and Court fund 027-2801-315-14.06. The court pays for the salary of a part time filing clerk with their half.
6. DWI Screening Fee ($100.00) – This fee goes to fund 011-0000-312-11.18. It is used to offset the cost of DWI supervision by the court.

There are other fees collected by the court that do not directly affect the operation of the Alamogordo Municipal Court such as: Traffic Safety Fee ($8.00), DWI Prevention Fee ($75.00), Lab/Drug/Alcohol Fee ($85.00), and Drug Analysis Fee ($75.00).

Mission Statement

To provide constitutionally guaranteed right to due process for persons cited for violations of Municipal Ordinances. Further, to use the Court to be an avenue for public awareness of the Judicial System in the hope that the knowledge will foster compliance with the legal requirements of our City Ordinances by both adults and juveniles.

Funding Sources

The Municipal Court department is funded exclusively by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Municipal Court
1.00	1.00	1.00	1.00	1.00	Municipal Judge
0.01	0.01	0.01	0.01	0.01	Municipal Judge Substitute
1.00	1.00	1.00	1.00	1.00	Court Administrator
1.00	1.00	1.00	1.00	1.00	Deputy Court Clerk
1.00	1.00	1.00	1.00	1.00	Judicial Clerk
1.00	1.00	1.00	1.00	1.00	Judicial Specialist
0.25	0.25	0.35	0.35	0.35	Judicial Aide/File Clerk
5.26	**5.26**	**5.36**	**5.36**	**5.36**	**Municipal Court**

OBJECTIVES	GOALS
Provide valuable public services	To focus on meeting the needs of persons using the Court, and provide customer service training to ensure continued quality service, and maintain a commitment by all judicial employees to provide an ongoing user-friendly court system. To provide an effective manner to address the addiction of defendants with drug and/or alcohol related charges To continue to utilize offender in work programs rather than incarceration when appropriate. To work with and encourage DPS to use digital tickets in place of hand written tickets.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Replace sound system in Courtroom. To install a new metal detector to ensure our citizens and staff re safe and secure.
Ensure effective communication exchange	Court Clerk continues to keep track of classes available to become certified as a German Language Specialist. Work with the Administrative Office of the courts to establish a positive working relationship.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: Goals met to management's satisfaction and staff will continue to strive for excellence.

Action: By the end of the fiscal year, defendants should be able to pay their bonds, fines and fees through Cite Pay at DPS. We are in process of revamping our current warrant process. This would enable the defendants to satisfy their obligation with the Court, avoid jail, as well as, reducing the annual cost of housing prisoners.

Action: Purchased a new credit card machine that should be installed shortly for the public to use through Cite Pay.

Objective: Plan, Expand, Upgrade, and maintain infrastructure and equipment

Action: The Municipal Court has been successful with installing an electric lateral filing system.

Action: Municipal Courts' filing room has been converted into a new conference room.

Objective: Ensure effective communication exchange

Action: The Video Arraignment equipment was replaced by AOC and is working great.

Municipal Court 027-0000

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**0**
Revenues										
Taxes & Fees	0	0	0	0	0	0	0	**0**	**0**	**
Fines	5,487	4,268	3,790	13,382	5,000	8,000	11,937	**8,500**	**3,500**	**70.0%**
Interest income	0	0	0	208	0	0	0	**0**	**0**	**
Miscellaneous Revenue	0	0	0	0	0	0	0	**0**	**0**	**
Total Revenues	5,487	4,268	3,790	13,590	5,000	8,000	11,937	**8,500**	**3,500**	**70.0%**
Transfers										
Transfers In	408,000	366,718	425,769	293,950	338,459	411,173	370,217	**397,818**	**59,359**	**17.5%**
Transfers Out	3,641	5,365	5,443	6,067	6,246	6,323	5,709	**0**	**(6,246)**	**-100%**
Total Net Transfers	404,359	361,353	420,326	287,883	332,213	404,850	364,508	**397,818**	**65,605**	**19.7%**
Total Resources Available										**406,318**
Expenditures										
Salaries & Benefits	327,681	338,044	318,796	295,351	309,971	308,461	299,343	305,941	**(4,030)**	**-1.3%**
Supplies	4,900	2,674	2,884	2,368	7,100	7,100	4,778	**4,350**	**(2,750)**	**-38.7%**
Utilities	3,040	3,547	3,169	3,166	3,410	3,410	3,286	**3,338**	**(72)**	**-2.1%**
Other Services	25,503	27,811	43,600	79,151	88,879	88,879	74,170	**82,164**	**(6,715)**	**-7.6%**
Capital Outlay	7,864	0	5,951	4,190	0	5,000	0	**7,620**	**7,620**	**
Total Appropriations/Expenditures	368,988	372,076	374,400	384,226	409,360	412,850	381,577	**403,413**	**(5,947)**	**-1.5%**
Ending Cash Balance - June 30										**2,905**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		2,102
	a.	Supervisory Positions (2)	633	
	b.	Administrative Staff (7)	1,469	
2		Total Benefit Adjustment		(6,132)
3		Decrease in supplies & materials for uniforms		(2,750)
4		Decrease in telephone phone costs and utilities		(72)
5		Increase in Training and Travel		(13,980)
6		Increase in Administrative Charges		6,715
7		Increase in Contract Services for Bailiff		550
8		Capital Additions/replacements		
9	a.	Judges Chambers Furnature $5,000		7,620
		TOTAL OPERATING CHANGES		**(5,947)**

Police Contingency Fund 28-0000

Department Overview

This fund accounts for the revenue and disbursement of confiscated items and the expense of confidential criminal investigations

Funding Sources

The Police Contingency Department is funded from confiscated items.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										50,292
Revenues										
Miscellaneous Revenue	8,334	4,508	4,993	21,161	8,000	8,000	3,235	**8,160**	**160**	**2.0%**
Interest Income	106	180	319	362	473	473	372	**327**	**(146)**	**-30.9%**
Total Revenues	8,440	4,688	5,312	21,523	8,473	8,473	3,607	**8,487**	**14**	**0.2%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	0	0	0	0	0	0	0	**0**	**0**	**
Total Resources Available										58,779
Expenditures										
Utilities	5,304	7,745	9,055	6,704	6,684	6,684	7,482	**6,800**	**116**	**1.7%**
Other Services	1,658	4,786	5,967	2,544	8,000	8,000	364	**8,160**	**160**	**2.0%**
Capital Outlay	0	0	0	4,390	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	6,962	12,531	15,022	13,638	14,684	14,684	7,846	**14,960**	**276**	**1.9%**
Ending Cash Balance - June 30										43,819

** One or more zero value fields

Community Services Fund 032-0000

Department Overview

This fund combines several departments that provide services to the City of Alamogordo and accounts for the financing of goods and services provided to the community by the Community Service departments.

Funding Sources

The Community Services Department is funded primarily by the General Fund revenues along with grants and uses of the facilities.

Fund 32 Combined

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**3,275**
Revenues										
Leisure Services	276,369	285,158	289,736	235,073	318,041	418,041	363,422	**539,654**	**221,613**	**69.7%**
Cemetery	24,265	29,719	48,853	15,187	38,329	48,754	57,619	**41,990**	**3,661**	**9.6%**
Parks	2,308	3,519	128	9,974	0	15,000	8,957	**10,000**	**10,000**	**
Zoo	97,715	97,805	99,078	104,641	91,994	98,191	119,599	**108,500**	**16,506**	**17.9%**
Library	284,320	110,032	122,474	101,770	77,384	107,888	106,140	**152,875**	**75,491**	**97.6%**
Total Revenues	684,977	526,233	560,269	466,645	525,748	687,874	655,737	**853,019**	**327,271**	**62.2%**
Transfers										
Transfers In	2,698,855	3,599,299	3,058,899	2,717,986	3,218,058	3,639,186	3,096,567	**3,436,487**	**218,429**	**6.8%**
Transfers Out	423,030	397,237	427,487	410,283	490,575	448,507	419,525	**15,480**	**(475,095)**	**-96.8%**
Total Net Transfers	2,275,825	3,202,062	2,631,412	2,307,703	2,727,483	3,190,679	2,677,042	**3,421,007**	**693,524**	**25.4%**
Total Resources Available										**4,277,301**
Appropriations/Expenditures										
Leisure Services	1,153,032	1,069,548	925,018	1,043,231	1,052,207	1,400,719	996,323	**1,511,900**	**459,693**	**43.7%**
Cemetery	136,462	125,929	81,433	84,598	66,724	71,780	63,353	**89,221**	**22,497**	**33.7%**
Parks	883,242	944,875	907,708	966,596	980,906	1,021,802	965,424	**1,007,353**	**26,447**	**2.7%**
Zoo	404,398	431,463	445,500	481,342	470,051	518,722	500,358	**625,025**	**154,974**	**33.0%**
Administration	0	0	0	0	0	0	0	**160,390**	**160,390**	**
Library	883,260	797,805	791,673	801,708	832,099	867,205	806,319	**878,412**	**46,313**	**5.6%**
Total Expenditures	3,460,394	3,369,620	3,151,332	3,377,475	3,401,987	3,880,228	3,331,777	**4,272,301**	**870,314**	**25.6%**
Ending Cash Balance - June 30										**5,000**

**Summary Includes all departments illustrated in the following pages.

Cemetery 32-0006

Department Overview

Cemetery staff is available to assist families in locating grave sites of loved ones; to open and close graves during funeral services, to set up for services and to provide disinterment upon request. Staff also performs general turf maintenance, work on the irrigation systems, set headstones, and maintain record of funerals.

Mission Statement

To provide a beautiful resting place for the deceased and a comfortable atmosphere for their loved ones.

Funding Sources

The Cemetery Department is funded by the General Fund revenues and use of the facility.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Cemetery
1.00	1.00	0.00	0.00	0.00	Laborer
1.00	1.00	1.00	1.00	1.00	Sexton
2.00	**2.00**	**1.00**	**1.00**	**1.00**	**Cemetery**

Cemetery 032-0006

OBJECTIVES	GOALS
Provide valuable public services	Provide high quality funeral setup and service Provide high quality grounds maintenance for perpetual sections.
Ensure financial stability	Improve staff productivity and organization.
Ensure effective communication exchange	Supervise community workers

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: Provided the highest quality funeral setups and grounds maintenance for the perpetual care sections of the cemetery.

Action: Removed dead trees and limbs that were creating safety concerns.

Action: Monitored and adjusted irrigation as needed in perpetual care sections to facilitate improved turf grass quality and health.

Action: Repaired irrigation as needed.

Action: Provided quality routine turf grass, shrub and tree maintenance though out the year.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**0**
Revenues										
Fines	0	40	0	0	0	0	0	**0**	**0**	**
Miscellaneous	(7,639)	(9,563)	8,884	(16,494)	(6)	(6)	(89)	**(10)**	**(4)**	**66.7%**
Interest Income	201	242	1,694	1,636	1,249	1,249	0	**0**	**(1,249)**	**-100%**
User Fees	31,703	39,000	38,275	30,045	37,086	47,511	57,708	**42,000**	**4,914**	**13.3%**
Total Revenues	24,265	29,719	48,853	15,187	38,329	48,754	57,619	**41,990**	**3,661**	**9.6%**
Transfers										
Transfers In	163,201	104,816	71,476	77,302	57,292	64,054	19,050	**49,811**	**(7,481)**	**-13.1%**
Transfers Out	10,229	10,229	12,867	12,867	12,867	10,627	13,316	**2,580**	**(10,287)**	**-79.9%**
Total Net Transfers	152,972	94,587	58,609	64,435	44,425	53,427	5,734	**47,231**	**2,806**	**6.3%**
Total Resources Available										**89,221**
Appropriations/Expenditures										
Salaries & Benefits	69,007	68,573	73,840	73,652	52,688	57,469	52,703	**76,153**	**23,465**	**44.5%**
Supplies	1,877	1,547	1,792	1,385	2,540	2,540	1,481	**1,620**	**(920)**	**-36.2%**
Maintenance	2,945	2,142	2,806	3,244	4,200	4,200	1,602	**4,080**	**(120)**	**-2.9%**
Utilities	5,064	4,854	5,242	5,227	5,499	5,499	6,122	**6,058**	**559**	**10.2%**
Other Services	1,110	(6,141)	(2,247)	1,090	1,797	2,072	1,445	**1,310**	**(487)**	**-27.1%**
Total Operating Cost	80,003	70,975	81,433	84,598	66,724	71,780	63,353	**89,221**	**22,497**	**33.7%**
Capital Outlay	56,459	54,954	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	136,462	125,929	81,433	84,598	66,724	71,780	63,353	**89,221**	**22,497**	**33.7%**
Ending Cash Balance - June 30										**0**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		18,382
	a.	Supervisory Positions (0)	0	
	b.	Administrative Staff (2)	18,382	
2		Total Benefit Adjustment		5,083
3		Adjustment in Supplies & Materials		(920)
4		Decrease in Equipment & Fleet Maintenance		(120)
5		Adjustment in Telephone costs & Utilities		559
6		Decrease in Printing Needs		(487)
7		Capital Additions/Replacements		
	a.	No New Capital Allocated		0
		TOTAL OPERATING CHANGES		**22,497**

Leisure Services (Recreation) 32-6106

Department Overview

The Leisure Services Department offers a wide range of fitness, sports activities, programs and special events which augment a superb schedule of year round leisure services and recreation for the community.

Mission Statement

To provide a variety of programs, activities and events that enhance the quality of life and promote the physical, mental, and social wellbeing of each individual served.

Funding Sources

The Leisure Services Department is funded by the General Fund revenues and use of the facility.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Leisure Services
0.750	0.750	0.750	0.000	0.000	Administrative Assistant-Comm Srv
1.000	1.000	1.000	1.000	1.000	Aquatics Supervisor
0.556	0.556	0.556	0.000	0.000	Assistant Head Lifeguard/Seasonal
1.000	1.000	1.000	1.000	0.000	Community Services Accountant
1.000	1.000	1.000	1.000	0.000	Community Services Director
0.500	0.500	0.500	0.500	0.500	Head Lifeguard
1.950	1.950	1.950	2.175	2.175	Lifeguard
1.593	1.593	0.840	0.837	0.837	Lifeguard-Seasonal/Part-time
1.875	1.875	1.875	1.875	1.875	Recreation Aide
1.260	1.260	1.378	1.298	1.298	Recreation Aide- Seasonal
0.625	0.625	0.625	0.000	0.000	Recreation Aid-Winter Season
0.278	0.278	0.278	0.462	0.462	Recreation Assistant-Seasonal
1.000	1.000	1.000	1.000	1.000	Recreation Assistant-Full-time
0.278	0.278	0.278	0.288	0.288	Recreation Cashier-Seasonal
2.000	2.000	2.000	2.000	2.000	Recreation Clerk
0.625	0.625	0.625	0.725	0.725	Recreation Clerk - Part-time
0.278	0.278	0.278	0.288	0.288	Recreation Clerk-Seasonal
1.000	1.000	1.000	1.000	1.000	Recreation Facility Manager
1.000	1.000	1.000	1.000	1.000	Recreation Technician
0.000	0.000	1.000	1.000	1.000	Recreation Center Maintenance
0.000	0.000	0.000	0.250	0.250	Special Events Manager
18.568	**18.568**	**18.933**	**17.698**	**15.698**	**Leisure Services**

OBJECTIVES	GOALS
Provide valuable public services	Complete the construction of the new youth restrooms.
Ensure financial stability	Increase Participation in all activities at Alamogordo Family Recreation Center
Ensure effective communication exchange	Work with the Special Events Manager and community partners to increase attendance in existing events as well as develop new events to promote tourism to Alamogordo and improve the quality of life for our citizens.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: Completed the renovation of the pool decking.

Action: Increased attendance in the After School Frenzy.

Action: Constructed new shade structures for pool patrons.

Objective: Ensure financial stability

Action: Pool slide valve fixed to ensure that the slide will work consistently.

Action: Increased participation in the After School Frenzy Camp by 2%.

Objective: Ensure effective communication exchange

Action: Continued to work with other agencies and groups to provide quality programs and services to the citizens of Alamogordo.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										3,275
Revenues										
State Shared Fees	20	0	0	0	0	0	0	**0**	**0**	**
Grants	(35)	0	0	0	0	100,000	87,804	**257,196**	**257,196**	**
User Fees	278,379	287,445	292,562	238,749	319,859	319,859	279,894	**284,133**	**(35,726)**	**-11.2%**
Miscellaneous Revenue	(1,995)	(2,287)	(2,826)	(3,676)	(1,818)	(1,818)	(4,276)	**(1,675)**	**143**	**-7.9%**
Total Revenues	276,369	285,158	289,736	235,073	318,041	418,041	363,422	**539,654**	**221,613**	**69.7%**
Transfers										
Transfers In	1,184,155	1,184,155	834,003	834,003	1,666,872	438,779	750,673	**976,551**	**(690,321)**	**-41.4%**
Transfers Out	134,343	134,343	173,667	173,667	120,827	114,345	157,018	**2,580**	**(118,247)**	**-97.9%**
Total Net Transfers	1,049,812	1,049,812	660,336	660,336	1,546,045	324,434	593,655	**973,971**	**(572,074)**	**-37.0%**
Total Resources Available										1,516,900
Appropriations/Expenditures										
Salaries & Benefits	553,185	583,594	627,689	660,162	698,484	660,754	605,898	**473,959**	**(224,525)**	**-32.1%**
Supplies	62,293	65,592	70,423	63,899	72,325	72,325	59,793	**69,040**	**(3,285)**	**-4.5%**
Maintenance	22,359	24,526	22,620	23,974	28,305	28,480	18,556	**36,532**	**8,227**	**29.1%**
Utilities	136,189	154,541	164,852	136,903	178,070	178,070	134,320	**178,016**	**(54)**	**0.0%**
Other Services	40,983	43,355	39,250	45,055	50,023	83,023	58,585	**472,252**	**422,229**	**844.1%**
Total Operating Cost	815,009	871,608	924,834	929,993	1,027,207	1,022,652	877,152	**1,229,799**	**202,592**	**19.7%**
Capital Outlay	46,956	0	0	1,901	25,000	40,523	40,109	**25,000**	**0**	**0.0%**
Capital Improvements	291,067	197,940	184	111,337	0	337,544	79,062	**257,101**	**257,101**	**
Total Appropriations/Expenditures	1,153,032	1,069,548	925,018	1,043,231	1,052,207	1,400,719	996,323	**1,511,900**	**459,693**	**43.7%**
Ending Cash Balance - June 30										5,000

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		(150,805)
	a.	Supervisory Positions (1)	(82,697)	
	b.	Administrative Staff (34)	(68,108)	
2		Total Benefit Adjustment		(73,720)
3		Adjustment in Supplies and Materials		(3,285)
4		Increase in Internet Support Fees		177
5		Decrease in Fleet Commercial Parts		(400)
6		Decrease in Rec Structures & Equip		(100)
7		Increase in Pool Mechanical Equipment Maint.		8,550
8		Adjustment in Phone Charges and other Utillities		(54)
9		Decrease in Training & Travel		(3,000)
10		Decrease in Copier Charges		(50)
11		Decrease in Membership & Dues		(800)
12		Increase in Transaction Fees		6,000
13		Decrease In Portable Toilet Rental		(500)
14		Increase in Administration Charges for Internal Services		419,446
15		Adjustment in Insurance costs		1,133
16		Capital Additions/Replacements		
	a.	Rec Center Locker Rooms		257,101
		TOTAL OPERATING CHANGES		**459,693**

Parks 32-6206

Department Overview

The Parks Division maintains in excess of 300 acres of parks and sports-related areas in order to provide improved quality of life to the citizens of Alamogordo

Mission Statement

To provide safe, functional, aesthetic areas for the citizens of Alamogordo to rest, recreate and enjoy leisure time.

Funding Sources

The Parks Department is funded by the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Parks
1.000	1.000	1.000	1.000	1.000	Parks Foreman
6.000	6.000	6.000	6.000	6.000	Parks Laborer
3.480	3.480	3.480	3.462	3.462	Parks Laborer-Seasonal
7.000	7.000	7.000	7.000	7.000	Parks Maintenance
1.000	1.000	1.000	1.000	1.000	Parks Maintenance/Welder
1.000	1.000	1.000	1.000	1.000	Parks Mechanic
1.000	1.000	1.000	1.000	1.000	Parks Supervisor
20.480	**20.480**	**20.480**	**20.462**	**20.462**	**Parks**

Parks 032-6206

OBJECTIVES	GOALS
Plan, Expand, Upgrade, and Maintain infrastructure and equipment.	Plan, design and construct xeriscape project at 1st and Washington
	Implement tree replacement by identifying failing trees, remove unsafe and dead limbs & branches on viable trees, remove and replace failed trees with viable Native or Hardy varieties.
	Upgrade Hooser Sports Complex by installing chain link fence and gates on new side, install drainage culvert, and construct storage building.
	Continue Landscaping/Gardening Program by installing median beautification and providing routine maintenance and weed control of landscaped areas.
Provide valuable public services	Support and Coordinate Community Services Quality of life Project (i.e., Skate Park, BMX Course, Playground Shade Structures, and community parks)
	Provide weekly routine parks maintenance during the growing season

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Plan, Expand, Upgrade, and Maintain infrastructure and equipment

Action: Completed infield renovation at Griggs and Hooser Sports Complexes.

Action: Over-seeded field six at Griggs Sports Complex and top-dressed and re-seeded football fields at Griggs with sand.

Action: Provided routine daily maintenance and irrigation maintenance and repair in all park areas as needed.

Action: Supported skatepark development project.

Action: Installed Xeriscape landscapes on medians at White Sands, New York, 1st Street and native plant garden installation at the Alamogordo Public Library.

Action: Provided off-season tree pruning of all park areas and removed multiple large dead trees in the Zoo, Alameda Park, Oregon Park and Indian Wells Park.

Objective: Provided valuable public services

Action: Assisted in the installation and establishment of many new trees throughout common areas along multiple city though fares via Keep Alamogordo Beautiful, Tree NM, and Rotary Club support.

Action: Assisted in annual removal and set up of swimming pool cover at the Recreation Center Pool.

Action: Performed pre-event setup, event coverage, and post-event cleanup for multiple public functions in the City Parks, including Gus Macker, the annual Wine Festival in Alameda Park, the Balloon Festival and the Cottonwood Festival.

Action: Began irrigation certification program for employees.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**0**
Revenues										
User Fees	1,700	3,519	0	0	0	0	0	**0**	**0**	**
Miscellaneous Revenue	608	0	128	4,974	0	5,000	3,957	**5,000**	**5,000**	**
Grants	0	0	0	5,000	0	10,000	5,000	**5,000**	**5,000**	**
Total Revenues	2,308	3,519	128	9,974	0	15,000	8,957	**10,000**	**10,000**	**
Transfers										
Transfers In	1,190,338	1,056,754	1,068,996	1,055,425	1,019,066	1,009,577	1,048,874	**999,933**	**(19,133)**	**-1.9%**
Transfers Out	113,721	113,721	113,721	113,721	113,721	87,570	92,407	**2,580**	**(111,141)**	**-97.7%**
Total Net Transfers	1,076,617	943,033	955,275	941,704	905,345	922,007	956,467	**997,353**	**92,008**	**10.2%**
Total Resources Available										**1,007,353**
Appropriations/Expenditures										
Salaries & Benefits	701,259	676,209	707,762	726,955	738,190	740,156	718,871	**724,902**	**(13,288)**	**-1.8%**
Supplies	50,405	52,526	54,981	54,760	56,105	58,020	46,888	**64,144**	**8,039**	**14.3%**
Maintenance	58,896	69,684	65,339	80,005	71,570	108,585	89,557	**76,570**	**5,000**	**7.0%**
Utilities	48,867	50,998	58,492	62,465	65,396	65,396	59,832	**65,416**	**20**	**0.0%**
Other Services	20,050	22,534	20,647	21,876	24,645	24,645	23,343	**24,321**	**(324)**	**-1.3%**
Total Operating Cost	879,477	871,951	907,221	946,061	955,906	996,802	938,491	**955,353**	**(553)**	**-0.1%**
Capital Outlay	3,765	72,924	487	20,535	25,000	25,000	26,933	**52,000**	**27,000**	**108.0%**
Total Appropriations/Expenditures	883,242	944,875	907,708	966,596	980,906	1,021,802	965,424	**1,007,353**	**26,447**	**2.7%**
Ending Cash Balance - June 30										**0**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		(4,194)
	a.	Supervisory Positions (1)	761	
	b.	Administrative Staff (22)	(4,955)	
2		Total Benefit Adjustment		(9,094)
3		Increase in Supplies & Materials		8,039
4		Increase in Equipment Maintenance		5,000
5		Adjustment in Phone Charges and Utilities		20
6		Decrease in Insurance Charges		(324)
7		Capital Additions/replacements		
		2 Toro Workman Mowers $52,000		27,000
		TOTAL OPERATING CHANGES		**26,447**

Zoo 32-6306

Department Overview

The Alameda Park Zoo was established in 1898. The site consists of an area seven acres long and one and one-half acres wide. Located in southern New Mexico, the climate biome is considered warm desert. The zoo is inhabited by native cottonwood trees, as well as non-indigenous plant species including elm, willow, palm locust, and a number of local and exotic shrubs. Public facilities include a gift shop, restrooms, playground, pavilions, picnic area, education center, and a series of exhibits housing over 265 animals.

Mission Statement

The Alameda Park Zoo provides an aesthetically pleasing naturalistic environment, which promotes education in the environmental fields of study, conservation of local and global environments, recreation, and biological research. The intended concept is to instill through audio, visual, and tactical means, a unity of non-human and human relationships. Through professional cooperation and tactics, the Alameda Park Zoo will provide the public with high standards of environmental education. This educational procedure takes place in an atmosphere that promotes environmental recreation as well as education.

Funding Sources

The Zoo Department is funded by the General Fund revenues and use of the facility.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Zoo
1.00	1.00	1.00	1.00	1.00	Zoo Curator
1.00	1.00	1.00	1.00	1.00	Zoo Facility Support Staff
0.75	0.75	0.75	0.75	0.75	Zoo Gift Shop Cashier
1.00	1.00	1.00	1.00	1.00	Zoo Manager
3.00	3.00	3.50	3.50	3.60	Zookeeper
6.75	**6.75**	**7.25**	**7.25**	**7.35**	**Zoo**

OBJECTIVES	GOALS
Provide valuable public services	Maintain a diverse collection of animals inside a AZA accredited, contemporary, well maintained Facility. Replace outdated exhibits with new contemporary exhibits. Increase participation in Endangered Species Programs through breeding programs and species housing. Bring in new Species of animals
Ensure financial stability	Increase Zoo Attendance by 2.5% in 2016/2017
Ensure effective communication exchange	Promote Education, Conservation, Recreation, and Research through exhibits and activities

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: Hired a new Zoo Manager due to the retirement of the existing manager.

Action: Continued planning and construction New Primate Exhibits.

Action: Completed planning of the new Zoo Parking Lot Extension.

Action: Increased zoo collected size.

Action: Began planning and preparation for the AZA renewal.

Objective: Ensure financial stability

Action: Increased zoo attendance

Objective: Ensure effective communication exchange

Action: Maintained Accreditation and Licenses with the America Zoo and Aquarium Association, United States Department of Agriculture, United States Fish & Wildlife Service and New Mexico Department of Game & Fish.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**0**
Revenues										
User Fees	74,391	72,892	73,504	75,802	69,200	70,700	80,495	**75,700**	**6,500**	**9.4%**
Miscellaneous Revenue	23,324	24,913	25,574	28,839	22,794	27,491	39,104	**32,800**	**10,006**	**43.9%**
Total Revenues	97,715	97,805	99,078	104,641	91,994	98,191	119,599	**108,500**	**16,506**	**17.9%**
Transfers										
Transfers In	320,665	397,209	342,214	371,233	378,030	378,108	413,818	**519,105**	**141,075**	**37.3%**
Transfers Out	40,695	40,695	32,416	32,416	32,416	30,137	33,059	**2,580**	**(29,836)**	**-92.0%**
Total Net Transfers	279,970	356,514	309,798	338,817	345,614	347,971	380,759	**516,525**	**170,911**	**49.5%**
Total Resources Available										**625,025**
Appropriations/Expenditures										
Salaries & Benefits	292,708	308,548	322,143	316,830	315,050	313,434	307,532	**321,097**	**6,047**	**1.9%**
Supplies	62,011	70,526	71,127	80,236	85,461	91,458	86,889	**88,356**	**2,895**	**3.4%**
Maintenance	1,017	933	459	2,088	2,251	2,451	2,356	**2,251**	**0**	**0.0%**
Utilities	35,835	40,524	41,837	68,224	40,394	78,261	74,309	**40,708**	**314**	**0.8%**
Other Services	12,827	10,932	9,934	13,187	14,995	24,246	20,505	**21,113**	**6,118**	**40.8%**
Total Operating Cost	404,398	431,463	445,500	480,565	458,151	509,850	491,591	**473,525**	**15,374**	**3.4%**
Capital Outlay	0	0	0	777	11,900	8,872	8,767	**151,500**	**139,600**	**1173.1%**
Total Appropriations/Expenditures	404,398	431,463	445,500	481,342	470,051	518,722	500,358	**625,025**	**154,974**	**33.0%**
Ending Cash Balance - June 30										**0**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		6,024
	a.	Supervisory Positions (1)	500	
	b.	Administrative Staff (6)	5,524	
2		Total Benefit Adjustment		23
3		Adjustment in Supplies and Materials		2,895
4		Adjustment in Telephone Costs and Other Utilities		314
5		Increase in Professional Services		6,118
6		Capital Additions/Replacements		
7	a.	Waterfowl Pond Deck		40,000
	b.	Zoo Fence Replacement $100,000		99,600
		TOTAL OPERATING CHANGES		**154,974**

Community Services Administration 032-6606

Department Overview

The Community Services Administrative Department is responsible for the management of all aspects of Community Services to include; Cemetery, Leisure Services (Recreation Center), Parks, Alamogordo Zoo, Library, Bonito Campground, Golf Course, Airport, Senior Center and Retired Senior Volunteer Programs. The allocations of expenditures within this department are those directly related to the operations of the Community Services Departments.

Funding Sources

The Community Services Administration is funded primarily by the General Fund revenues along with grants and uses of the facilities.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Administration
0.00	0.00	0.00	0.00	1.00	Community Services Director
0.00	0.00	0.00	0.00	1.00	Executive Assistant
0.00	**0.00**	**0.00**	**0.00**	**2.00**	**Administration**

Community Services Administration 032-6606

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										0
Transfers										
Transfers In	0	0	0	0	0	0	0	**162,970**	**162,970**	**
Transfers Out	0	0	0	0	0	0	0	**2,580**	**2,580**	**
Total Net Transfers	0	0	0	0	0	0	0	**160,390**	**160,390**	**
Total Resources Available										160,390
Appropriations/Expenditures										
Salaries & Benefits	0	0	0	0	0	0	0	**153,718**	**153,718**	**
Supplies	0	0	0	0	0	0	0	**1,860**	**1,860**	**
Utilities	0	0	0	0	0	0	0	**1,012**	**1,012**	**
Other Services	0	0	0	0	0	0	0	**3,800**	**3,800**	**
Total Operating Cost	0	0	0	0	0	0	0	**160,390**	**160,390**	**
Capital Outlay	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	0	0	0	0	0	0	0	**160,390**	**160,390**	**
Ending Cash Balance - June 30										0

**** One or more zero value fields**

****Administration section added FY17**

1		Total Salary Adjustment		105,436
	a.	Supervisory Positions (1)	75,000	
	b.	Administrative Staff (1)	30,436	
2		Total Benefit Adjustment		48,282
3		Adjustment in Supplies & Materials due to new Department		1,860
4		Increase in Utilities due to new Department		1,012
5		Increase in Other Services due to new Department		3,800
6		Capital Additions/Replacements		
		TOTAL OPERATING CHANGES		**160,390**

Library 32-7101

Department Overview

The City Library provides local citizens educational, informational, and recreational resources in print and non-print formats.

Mission Statement

The mission of the Alamogordo Public Library is to provide educational, informational, and recreational resources in the form of print and non-print formats to all residents of all ages and socioeconomic backgrounds in order that they might have equal access to information representing all points of view.

Funding Sources

The Library Department is funded by the General Fund revenues, Grants and use of the facility.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Library
0.00	1.00	1.00	1.00	1.00	Library Manager
0.63	0.63	0.00	0.63	0.00	Acquisitions Clerk
1.00	1.00	1.00	1.00	1.00	Head of Circulation
1.00	1.00	1.00	1.00	1.00	Library Assistant
4.13	4.13	4.13	4.13	4.13	Library Clerk
0.63	0.63	0.63	0.63	0.63	Library Clerk - Children's
0.75	0.75	0.75	0.75	0.75	Library Maintenance
2.16	2.16	2.16	2.16	1.88	Library Page
1.00	1.00	1.00	1.00	1.00	Library Cataloger
1.93	1.93	1.93	1.93	2.00	Reference Libriarian
1.00	1.00	1.00	1.00	1.00	Youth Services Librarian
14.21	**15.21**	**14.58**	**15.21**	**14.38**	**Library**

Library 032-7101

OBJECTIVES	GOALS
Provide valuable public services	Increase outreach using a variety of media, including traditional and social media. Consider more materials in digital and electronic formats, such as music. Monitor public usage to determine most efficient use of resources.
Ensure financial stability	Continue valuable relationships with the community, Friends of the Library, and Alamogordo Public Library Foundation to benefit from their donations to support programming and other library enhancements. Work with National Recovery Agency to increase revenue collection for overdue items and fines.
MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016	
Objective: Provide valuable public services	Action: Completely re-carpeted the library, resulting in a great improvement both in appearance and the physical condition of the building. Action: Increased technology available for both hearing- and visually-impaired patrons. Action: Completed lighting project, increasing visibility and general appearance of facility.
Objective: Ensure financial stability	Action: Received $6,461 from the Friends of the Library for updated public seating. Action: Received $7,000 from the Alamogordo Public Library Foundation to purchase new books. Action: Installed a print-release station with a coin/bill accepter at the reference desk, for printing from the public computers. This replaced the honor system where patrons paid at the front desk. It also frees up staff time from printing out the patron's jobs and ringing up the purchases. Finally, patron privacy is protected by this new system, because it can only be activated by the person who created the print job. Action: Significantly increased revenue from the collection agency by diligently submitting old accounts within the four-year allowable period.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**0**
Revenues										
User Fees	28,605	27,910	25,293	29,281	23,600	23,600	25,118	**24,000**	**400**	**1.7%**
Fines	17,897	15,609	13,912	13,061	14,500	14,500	11,570	**11,500**	**(3,000)**	**-20.7%**
Miscellaneous Revenue	44,153	47,958	14,590	2,317	1,700	26,450	26,143	**26,925**	**25,225**	**1483.8%**
Grants	193,665	18,555	68,679	57,111	37,584	43,338	43,309	**90,450**	**52,866**	**140.7%**
Total Revenues	284,320	110,032	122,474	101,770	77,384	107,888	106,140	**152,875**	**75,491**	**97.6%**
Transfers										
Transfers In	638,427	760,574	864,471	708,904	855,639	827,468	864,142	**728,117**	**(127,522)**	**-14.9%**
Transfers Out	154,076	154,076	147,656	147,656	147,656	152,124	163,963	**2,580**	**(145,076)**	**-98.3%**
Total Net Transfers	484,351	606,498	716,815	561,248	707,983	675,344	700,179	**725,537**	**17,554**	**2.5%**
Total Resources Available										**878,412**
Appropriations/Expenditures										
Salaries & Benefits	444,796	495,373	537,899	567,016	569,924	567,436	553,517	**562,663**	**(7,261)**	**-1.3%**
Supplies	157,227	169,729	130,545	152,379	142,309	178,858	167,484	**217,892**	**75,583**	**53.1%**
Maintenance	18,264	37,497	(9,839)	6,237	6,725	8,835	7,906	**9,830**	**3,105**	**46.2%**
Utilities	40,003	36,172	38,623	37,120	40,909	40,909	36,760	**39,437**	**(1,472)**	**-3.6%**
Other Services	28,467	39,137	33,714	32,764	62,232	60,432	39,119	**34,032**	**(28,200)**	**-45.3%**
Total Operating Cost	688,757	777,908	730,942	795,516	822,099	856,470	804,786	**863,854**	**41,755**	**5.1%**
Capital Outlay	194,503	19,897	60,731	6,192	10,000	10,735	1,533	**14,558**	**4,558**	**45.6%**
Total Appropriations/Expenditures	883,260	797,805	791,673	801,708	832,099	867,205	806,319	**878,412**	**46,313**	**5.6%**
Ending Cash Balance - June 30										**0**

CHANGES FOR OPERATIONS			AMOUNT
1	Total Salary Adjustment		6,313
a.	Supervisory Positions (1)	1,000	
b.	Administrative Staff (19)	5,313	
2	Total Benefit Adjustment		(13,574)
3	Adjustment in Supplies and Materials		(525)
4	Decrease in Library Supplies		(2,000)
5	Increase in Books & Periodicals		66,868
6	Increase in Miscellaneous Donations		11,240
7	Increase in Internet Support Fees		3,200
8	Decrease in Pest Control & Book Binding		(95)
9	Adjustment in Phone Charges and Utilities		(1,472)
10	Decrease in Training & Travel		(3,000)
11	Increase in Collection Agency Fees		(200)
12	Decrease in Contract Services		(25,000)
13	Capital Additions/Replacements		
a.	Equipment Replacement Program $10,000		3,486
b.	Software & Hardware		1,072
	TOTAL OPERATING CHANGES		**46,313**

State Fire Protection Fund 33-0000

Department Overview

The State of New Mexico charges and collects taxes on property insurance premiums throughout the state. These taxes are then distributed to the State of New Mexico Fire Protection Fund, for distribution by the New Mexico State Fire Marshal's Office for the maintenance and advancement of all fire protection departments in the state, who provide structural fire protection. These funds are distributed to local public bodies for the operation, maintenance, and improvement of fire protection services throughout the state. These funds must be applied for annually, and are distributed based on the eligibility, number and type of fire stations, and the communities ISO (Insurance Service Office) rating. A better ISO classification rating caused an increase in the department Fire Protection Fund Distribution.

Funding Sources

The State Fire Protection Department is funded by the State Fire Marshal's Office.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**397,398**
Revenues										
Grants	421,082	394,170	599,737	621,771	599,437	621,617	621,617	**599,437**	**0**	**0.0%**
Miscellaneous	0	0	0	0	0	0	0	**0**	**0**	**
Interest Income	1,305	1,293	1,399	5,276	3,486	3,486	8,657	**6,927**	**3,441**	**98.7%**
Total Revenues	422,387	395,463	601,136	627,047	602,923	625,103	630,274	**606,364**	**3,441**	**0.6%**
Transfers										
Transfers In	3,699	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	3,699	0	0	0	0	0	0	**0**	**0**	**
Total Resources Available										**1,003,762**
Appropriations/Expenditures										
Supplies	131,172	91,030	182,744	73,983	158,954	162,954	106,552	**215,353**	**56,399**	**35.5%**
Maintenance	55,730	44,733	53,269	55,891	47,000	58,832	56,205	**49,596**	**2,596**	**5.5%**
Utilities	105,590	104,309	57,007	59,923	78,796	85,296	65,639	**57,888**	**(20,908)**	**-26.5%**
Other Services	180,379	189,613	165,735	163,867	179,562	241,616	160,142	**181,124**	**1,562**	**0.9%**
Total Operating Cost	472,871	429,685	458,755	353,664	464,312	548,698	388,538	**503,961**	**39,649**	**8.5%**
Capital Improvements	0	0	2,875	2,339	12,500	12,500	1,036	**23,963**	**11,463**	**91.7%**
Capital Outlay	0	0	29,540	8,229	61,236	500,265	416,463	**257,182**	**195,946**	**320.0%**
Total Appropriations/Expenditures	472,871	429,685	491,170	364,232	538,048	1,061,463	806,037	**785,106**	**247,058**	**45.9%**
Ending Cash Balance - June 30										**218,656**
**** One or more zero value fields**									Reserve:	**45,056**
									Available Balance:	**173,600**

CHANGES FOR OPERATIONS			AMOUNT
1		Adjustment in Supplies and Materials	56,399
2		Increase in Maintenance	2,596
3		Adjustment in Expected Utilities moved to General Fund	(20,908)
4		Increase in Equipment	4,852
5		Increase in Training & Travel	6,995
6		Increase in Janitorial Services	2,000
7		Increase In Contract Servuces	35,698
8		Increase in Volunteer Insurance	267
9		Adjustment in Loan Payments	(48,250)
10		Capital Additions/Replacements	
	a.	Computer Hardware & Software	13,000
	b.	Fire Equipment Replacement	182,946
	c.	Increase in Building Improvements	11,463
		TOTAL OPERATING CHANGES	**247,058**

Law Enforcement Grant 36-0000

Department Overview

The Law Enforcement Fund is currently used to track expenditures and revenues from grant funding for the City of Alamogordo, Police Department. Each grant is separated in this fund by department and division to better track revenue and expenditures. Each of the grants received through this fund is explained further below.

Law Enforcement Protection

Pursuant to State Statute 29-13-3, there is created in the State Treasury, the Law Enforcement Protection Fund. Ten percent of all money received for fees, licenses, penalties and taxes from life, general casualty and title insurance is paid to the State Treasurer and credited to the Law Enforcement Protection Fund. The purpose of the Fund Act is to provide the equitable distribution of the funds to Municipal Police and County Sheriff's Departments for use in the maintenance and improvement of these departments in order to enhance the efficiency and effectiveness of law enforcement services provided.

Traffic Safety Grants

Funding is received from the New Mexico Traffic Safety Bureau. This funding is from the conviction of a DWI offender. These grant funds are to be used for equipment, overtime enforcement projects (which include underage drinking enforcement, roadblocks, operation buckle down, and alcohol free events), training and prevention materials.

Funding Sources

The Law Enforcement Grant Department is funded by Grants.

Law Enforcement Grant 36-0000

Summary All Grant Funding BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**6,743**
Revenues										
Grants	95,005	116,221	119,292	105,930	129,763	113,800	83,754	**115,440**	**(14,323)**	**-11.0%**
Miscellaneous	0	0	0	0	0	0	0	**0**	**0**	**
Interest Income	105	74	0	0	0	0	0	**0**	**0**	**
Total Revenues	95,110	116,295	119,292	105,930	129,763	113,800	83,754	**115,440**	**(14,323)**	**-11.0%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	0	0	0	0	0	0	0	**0**	**0**	**
Total Resources Available										**122,183**
Appropriations/Expenditures										
Salaries & Benefits	43,056	39,137	40,959	28,263	45,613	45,613	24,378	**42,947**	**(2,666)**	**-5.8%**
Supplies	39,928	44,523	9,247	12,055	9,114	6,400	4,417	**6,400**	**(2,714)**	**-29.8%**
Maintenance	0	0	0	0	0	16,140	16,140	**0**	**0**	**
Utilities	454	516	470	471	470	470	432	**479**	**9**	**1.9%**
Other Services	34,713	42,995	36,230	34,512	35,500	35,500	29,834	**35,500**	**0**	**0.0%**
Total Operating Cost	118,151	127,171	86,906	75,301	90,697	104,123	75,201	**85,326**	**(5,371)**	**-5.9%**
Capital Outlay	24,597	2,817	40,613	16,170	25,000	8,860	4,767	**34,593**	**9,593**	**38.4%**
Total Appropriations/Expenditures	142,748	129,988	127,519	91,471	115,697	112,983	79,968	**119,919**	**4,222**	**3.6%**
Ending Cash Balance - June 30										**2,264**

CHANGES FOR OPERATIONS		AMOUNT
1	Total Benefit Adjustment	(2,666)
2	Adjustment in supplies and materials	(2,714)
3	Increase in Telephone charges	9
4	Capital Additions/replacements	
a.	Law Enforcement Equipment	9,593
	TOTAL OPERATING CHANGES	**4,222**

Keep Alamogordo Beautiful 37-0000

Department Overview

Keep Alamogordo Beautiful is the City's litter eradication, beautification, waste reduction and community education program. Funding is made possible from an annual grant through New Mexico Clean and Beautiful, a division of the State of New Mexico Tourism Department.

Mission Statement

The mission of Keep Alamogordo Beautiful, an affiliate of New Mexico Clean and Beautiful and Keep America Beautiful, Inc., is to serve the citizens of Alamogordo by developing and implementing effective public education and community improvement programs which enhance the quality of life in the community by instilling pride, a positive attitude and behavior change regarding natural resource conservation, littering, recycling, proper solid waste management, and beautification.

Funding Sources

The KAB Department is funded by the NM Clean and Beautiful Grant and Clean up Fees from garbage collection.

Keep Alamogordo Beautiful 037-0000

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**109,640**
Revenues										
Fees & Permits	21,364	20,325	21,035	21,511	21,500	21,500	21,737	**21,500**	**0**	**0.0%**
Grants	9,034	22,412	17,975	21,398	12,000	25,358	25,163	**23,500**	**11,500**	**95.8%**
Interest Income	113	177	309	593	489	489	1,119	**695**	**206**	**42.1%**
Total Revenues	30,511	42,914	39,319	43,502	33,989	47,347	48,019	**45,695**	**11,706**	**34.4%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	1,300	1,787	1,198	1,506	1,111	1,124	1,006	**0**	**(1,111)**	**-100%**
Total Net Transfers	(1,300)	(1,787)	(1,198)	(1,506)	(1,111)	(1,124)	(1,006)	**0**	**1,111**	**-100%**
Total Resources Available										**155,335**
Appropriations/Expenditures										
Salaries & Benefits	12,064	10,719	7,056	2,387	19,624	(10)	0	**0**	**(19,624)**	**-100%**
Supplies	8,594	14,932	13,451	11,423	13,100	26,900	26,545	**26,900**	**13,800**	**105.3%**
Utilities	0	0	162	401	605	605	0	**605**	**0**	**0.0%**
Other Services	7,719	7,335	7,774	5,498	9,600	9,600	6,190	**10,559**	**959**	**10.0%**
Total Operating Cost	28,377	32,986	28,443	19,709	42,929	37,095	32,735	**38,064**	**(4,865)**	**-11.3%**
Capital Outlay	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	28,377	32,986	28,443	19,709	42,929	37,095	32,735	**38,064**	**(4,865)**	**-11.3%**
Ending Cash Balance - June 30										**117,271**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		(16,219)
	a.	Administrative Staff (4)	(16,219)	
2		Total Benefit Adjustment		(3,405)
3		Adjustment in Supplies and Materials		13,800
4		Increase in Administrative Charges		959
		TOTAL OPERATING CHANGES		**(4,865)**

Traffic Safety Fund 38-0000

Department Overview

In 1990, the State Legislature acted to create the Traffic Safety education and enforcement fund by attaching a $3.00 fee to each penalty assessment and traffic conviction under the State Motor Vehicle Code.

On January 18, 2008, this fee was increased to $8.00. These monies are used for public outreach programs and education activities, as well as, law enforcement needs to promote traffic safety in our area.

Funding Sources

The Traffic Safety Department is funded by penalty assessments and traffic convictions.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**52,991**
Revenues										
Fines	37,137	26,800	27,761	23,481	30,000	30,000	15,786	**30,000**	**0**	**0.0%**
Miscellaneous	0	0	0	0	0	0	0	**0**	**0**	**
Interest Income	117	179	314	435	496	496	513	**451**	**(45)**	**-9.1%**
Total Revenues	37,254	26,979	28,075	23,916	30,496	30,496	16,299	**30,451**	**(45)**	**-0.1%**
Total Resources Available										**83,442**
Appropriations/Expenditures										
Supplies	8,999	12,397	9,618	4,233	10,000	10,000	1,206	**2,000**	**(8,000)**	**-80.0%**
Maintenance	500	1,163	400	320	16,500	16,500	16,500	**16,500**	**0**	**0.0%**
Total Operating Cost	9,499	13,560	10,018	4,553	26,500	26,500	17,706	**18,500**	**(8,000)**	**-30.2%**
Capital Outlay	28,356	8,565	31,249	18,595	11,500	11,500	0	**11,500**	**0**	**0.0%**
Total Appropriations/Expenditures	37,855	22,125	41,267	23,148	38,000	38,000	17,706	**30,000**	**(8,000)**	**-21.1%**
Ending Cash Balance - June 30										**53,442**

**** One or more zero value fields**

CHANGES FOR OPERATIONS		**AMOUNT**
1	Decrease in Law Enforcement Supplies	(8,000)
	TOTAL OPERATING CHANGES	**(8,000)**

1984 Gross Receipts 42-0000

Department Overview

The 1984 Gross Receipts Tax Fund accounts for a one-quarter of one percent Municipal Gross Receipts Tax option enacted by Ordinance 891, effective in 1984 and amended in 1993 to be used for road and street repairs and maintenance, flood control measures, street lighting, drainage system repairs, rehabilitation, maintenance and weed control, and weed abatement.

This gross receipts tax revenue has been pledged and pays (by transfer) the debt service for the 2000 Flood Control Gross Receipts Tax Revenue Bond and the 2008 NMFA Loan obligation. This fund also transfers operational costs to the Transportation Fund (44) for street, weed and drainage maintenance and capital.

Funding Sources

The 1984 Gross Receipts Department is funded from one-quarter of one percent Municipal Gross Receipts.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										3,463,672
Revenues										
Gross Receipts 1/4%	1,508,962	1,502,970	1,468,985	1,513,280	1,522,894	1,522,894	1,606,476	**1,605,565**	**82,671**	**5.4%**
Interest Income	4,153	9,403	20,160	24,660	30,518	30,518	40,913	**28,749**	**(1,769)**	**-5.8%**
Total Revenues	1,513,115	1,512,373	1,489,145	1,537,940	1,553,412	1,553,412	1,647,389	**1,634,314**	**80,902**	**5.2%**
Transfers										
Transfers In	0	217,484	0	0	0	0	0	**0**	**0**	**
Transfers Out	1,096,250	1,811,343	561,807	1,906,696	3,448,674	3,530,292	581,810	**4,258,776**	**810,102**	**23.5%**
Total Net Transfers	(1,096,250)	(1,593,859)	(561,807)	(1,906,696)	(3,448,674)	(3,530,292)	(581,810)	**(4,258,776)**	**(810,102)**	**23.5%**
									0	**
Total Resources Available										839,210
Appropriations/Expenditures										
Capital Outlay	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditu	0	0	0	0	0	0	0	**0**	**0**	**
Ending Cash Balance - June 30										839,210

**** One or more zero value fields**

Transportation Fund 44-0000

Department Overview

This fund was established to account for the one-cent gasoline tax revenues earmarked for local street and bridge capital items. The Gas Tax Reserve comes from the excise tax of gasoline sales in the City of Alamogordo.

Funding Sources

The Transportation Fund is funded from gasoline tax revenues, Municipal GRT, and subsidized by the 84 GRT.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										301,293
Revenues										
Taxes & Fees										
Muni Infrastruct GRT .0625	377,240	380,401	367,246	378,320	380,722	380,722	401,619	**401,391**	**20,669**	**5.4%**
04 Gross Receipts 1/4%	1,521,241	0	0	0	0	0	0	**0**	**0**	**
Fees & Permits	4,250	1,055	175	465	0	0	2,510	**0**	**0**	**
State Shared Fees									**0**	**
Gasoline Taxes	452,668	481,745	500,331	473,229	478,264	478,264	446,267	**482,217**	**3,953**	**0.8%**
Auto Licenses	150,169	153,930	156,240	153,958	156,821	156,821	160,530	**157,966**	**1,145**	**0.7%**
Grants	357,126	424,374	29,468	158,179	0	568,095	359,179	**2,824,415**	**2,824,415**	**
Interest Income	11,288	18,707	9,558	8,573	10,992	10,992	4,684	**5,925**	**(5,067)**	**-46.1%**
Miscellaneous Revenue	4,883	10,208	15,986	7,294	2,000	2,000	41,395	**2,000**	**0**	**0.0%**
Total Revenues	2,878,865	1,470,420	1,079,004	1,180,018	1,028,799	1,596,894	1,416,184	**3,873,914**	**2,845,115**	**276.5%**
Transfers										
Transfers In	727,125	2,140,029	27,722	170,490	1,761,426	2,088,078	124,903	**1,633,204**	**(128,222)**	**-7.3%**
Transfers Out	170,548	170,548	190,419	155,354	162,013	167,316	153,083	**17,200**	**(144,813)**	**-89.4%**
Total Net Transfers	556,577	1,969,481	(162,697)	15,136	1,599,413	1,920,762	(28,180)	**1,616,004**	**16,591**	**1.0%**
Total Resources Available										5,791,211
Appropriations/Expenditures										
NonDepartmental	71,366	98,397	454	454	671	671	341	**144,083**	**143,412**	**21372.9%**
Public Works Admin	1,798	1,546	761	0	0	0	0	**0**	**0**	**
Street Maintenance	947,200	1,438,050	1,166,496	1,369,653	1,357,696	1,369,653	1,112,304	**1,490,251**	**132,555**	**9.8%**
Weed & Drainage	29,545	296	3,488	3,488	391,412	401,781	298,597	**367,470**	**(23,942)**	**-6.1%**
Projects	1,374,631	979,927	208,695	208,695	1,025,000	2,262,303	264,500	**3,788,219**	**2,763,219**	**269.6%**
Total Appropriations/Expenditures	2,424,540	2,518,216	1,379,894	1,582,290	2,774,779	4,034,408	1,675,742	**5,790,023**	**3,015,244**	**108.7%**
Ending Cash Balance - June 30										1,188

* 04 GRT Moved To Fund 109 FY2013

Transportation Non-Departmental 44-2400

Division Overview

This fund was established to account for the one-cent gasoline tax revenues earmarked for local street and bridge capital items. The Gas Tax Reserve comes from the excise tax of gasoline sales in the City of Alamogordo.

Funding Sources

The Transportation Fund Division is funded from gasoline tax revenues, Municipal GRT, and subsidized by the 84 GRT.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Membership & Dues	2,500	0	0	0	0	0	0	**0**	**0**	**
Contract Services	508	456	454	454	671	671	341	**671**	**0**	**0.0%**
Administrative Charges	0	0	0	0	0	0	0	**143,412**	**143,412**	**
Zia Therapy Match	68,358	97,941	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	71,366	98,397	454	454	671	671	341	**144,083**	**143,412**	**21372.9%**

Public Works Street Maintenance 44-5203

Department Overview

This division is responsible for street and alley maintenance. This includes pothole repair, sign installation and maintenance, street striping and pavement marker installation, alley maintenance, street sweeping, and hazardous materials cleanup.

Mission Statement

Our mission is to provide unparalleled service by fostering an organizational environment that encourages a commitment to teamwork and to the efficient delivery of quality municipal services to all of our citizens. To strive to be consistent in the efficient and effective maintenance of our streets, alley and any other area entrusted to this department, ensuring quality and safety for our citizens.

Funding Sources

The Transportation Fund is funded from gasoline tax revenues, Municipal GRT, and subsidized by the 84 GRT.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Street Maintenance
1.00	1.00	1.00	1.00	1.00	Infrastructure Maintenance Manager
3.00	3.00	0.00	0.00	0.00	Laborer/Grade 2
1.00	1.00	0.00	0.00	0.00	Light Equipment Operator
1.00	1.00	2.00	2.00	2.00	Street Maintenance Worker II
3.00	3.00	3.00	3.00	3.00	Street Maintenance Worker III
1.00	1.00	2.00	2.00	2.00	Street Maintenance Worker IV
2.00	2.00	0.00	0.00	0.00	Weed/Drainage Laborer-Seasonal
12.00	**12.00**	**8.00**	**8.00**	**8.00**	**Street Maintenance**

Public Works Street Maintenance 44-5203

OBJECTIVES	GOALS
Provide valuable public services and amenities	Provide warnings and guidance needed for the safe, uniform and efficient operation of all elements of the traffic stream including pedestrian and ADA considerations.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Maintain collector and arterial streets, traffic signals and street lights. Roadway conditions are based on the Pavement Condition Index (PCI) by the Army Corps of Engineers or the Pavement Surface Evaluation and Rating (PASER) system developed at the University of Wisconsin.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services and amenities

Action: Maintained a timely response time on alley maintenance, street marking, sign repair and maintenance requests.

Action: Maintained a quick response time on pothole patches, minimizing tort claims.

Objective: Plan, Expand, Upgrade, and Maintain Infrastructure and Equipment

Action: Completed Indian Wells right turn lanes.

Action: Supported the Engineering Department on the 2014 GRT Projects, performing potholing and subsurface investigation for the design process

Action: Completed preparatory work on Washington Park Walking Trail.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Expenditures-Street Maintenance										
Salaries & Benefits	408,984	521,470	546,483	403,185	419,179	416,626	399,723	**435,152**	**15,973**	**3.8%**
Supplies	81,574	81,125	78,923	76,521	80,642	150,642	48,239	**260,425**	**179,783**	**222.9%**
Maintenance	94,436	112,730	122,090	76,888	191,238	121,238	102,139	**103,719**	**(87,519)**	**-45.8%**
Utilities	321,169	332,149	365,228	404,649	431,793	431,793	417,465	**466,217**	**34,424**	**8.0%**
Other Services	23,377	24,256	22,480	22,263	24,844	24,844	22,260	**22,706**	**(2,138)**	**-8.6%**
Total Operating Cost	929,540	1,071,730	1,135,204	983,506	1,147,696	1,145,143	989,826	**1,288,219**	**140,523**	**12.2%**
Capital Outlay	17,660	366,320	31,292	120,490	210,000	224,510	122,478	**202,032**	**(7,968)**	**-3.8%**
Total Appropriations/Expenditures	947,200	1,438,050	1,166,496	1,103,996	1,357,696	1,369,653	1,112,304	**1,490,251**	**132,555**	**9.8%**

**** FY2015 Weed & Drainage Moved to 5303**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		29,790
	a.	Supervisory Positions (1)	1,023	
	b.	Administrative Staff (14)	28,767	
2		Total Benefit Adjustment		(13,817)
3		Decrease in Supplies and Materials		(5,947)
		Increase in Pavement Markings & Signs		185,730
4		Decrease in Maintenance for Street & Equipment		(87,519)
5		Adjustment in Electricity and Utility Allocation		34,424
6		Decrease in Fleet Insurance		(2,138)
7		Capital Additions/Replacements		
	a.	No new Capital allocated-Carryover balance		(7,968)
		TOTAL OPERATING CHANGES		**132,555**

Drainage/Weed Maintenance 44-5303

Department Overview

This division is responsible for the maintenance of all drainage channels and related structures. Additionally, it is responsible for weed and mosquito control, graffiti eradication, culvert and drain maintenance and installation, soil stabilization, spillway construction and maintenance and tree trimming.

Mission Statement

Our primary mission is to maintain the city's storm drainage system. By doing so we reduce the danger of property damage to the drainage system, community and keep the cost of flood insurance to a minimum.

Funding Sources

The Weed/Drainage Department is funded from gasoline tax revenues, Municipal GRT, and subsidized by the 84 GRT.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Weed/Drainage
0.00	0.00	1.00	1.00	1.00	Light Equipment Operator
0.00	0.00	4.00	4.00	4.00	Street Maintenance Worker
0.00	0.00	2.00	2.00	2.00	Weed/Drainage Laborer-Seasonal
0.00	**0.00**	**7.00**	**7.00**	**7.00**	**Weed/Drainage**

Drainage/Weed Maintenance 44-5303

OBJECTIVES	GOALS
Provide valuable public services and amenities	Continue an effective and efficient graffiti eradication program.
	Aggressively control mosquito larva during the mosquito season.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Maintain an effective and efficient drainage maintenance program.
	Sustain an aggressive weed control program with the drainage channels, city owned property and right-of-ways.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016
Objective: Provide valuable public services and amenities
Action: New Department
Objective: Plan, Expand, Upgrade, and Maintain Infrastructure and Equipment
Action: New Department

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Expenditures-Drainage/Weed Maintenance										
Salaries & Benefits	(827)	0	3,488	159,250	186,142	185,256	121,967	**197,480**	**11,338**	**6.1%**
Supplies	(96)	296	0	10,472	42,367	42,367	11,091	**26,443**	**(15,924)**	**-37.6%**
Maintenance	0	0	0	20,286	80,977	80,555	96,181	**83,858**	**2,881**	**3.6%**
Other Services	0	0	0	1,596	31,926	31,926	7,795	**9,689**	**(22,237)**	**-69.7%**
Total Operating Cost	(923)	296	3,488	191,604	341,412	340,104	237,034	**317,470**	**(23,942)**	**-7.0%**
Capital Outlay	30,468	0	0	89,580	50,000	61,677	61,563	**50,000**	**0**	**0.0%**
Total Appropriations/Expenditures	29,545	296	3,488	281,184	391,412	401,781	298,597	**367,470**	**(23,942)**	**-6.1%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS			**AMOUNT**
1	Total Salary Adjustment		2,734
a.	Supervisory Positions (0)	0	
b.	Administrative Staff (7)	2,734	
2	Total Benefit Adjustment		8,604
3	Decrease in Supplies and Materials		(15,924)
4	Increase in Fleet Parts, Equipment and Drainage Maintenanc		2,881
5	Decrease in Fleet Insurance for currrent vehicles		(22,237)
	TOTAL OPERATING CHANGES		**(23,942)**

Street Capital Projects 44-9499

Department Overview

This division was established to account for street infrastructure Projects.

Funding Sources

The Street Capital Department is funded from gasoline tax revenues, Municipal GRT, and subsidized by the 84 GRT.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Expenditures-Projects										
Engineering Fees	173,138	84,034	3,863	31,047	100,000	297,956	48,240	**245,032**	**145,032**	**145.0%**
Roadway Improvements	5,132	16,203	176,851	149,263	0	120,000	102,355	**17,645**	**17,645**	**
Drainage Project	197,326	19,116	517	0	925,000	1,061,510	113,402	**2,752,608**	**1,827,608**	**197.6%**
Sidewalks	124,391	6,447	0	0	0	0	0	**0**	**0**	**
Traffic Signals	30,000	0	0	0	0	0	0	**0**	**0**	**
First Street	0	0	0	0	0	0	0	**0**	**0**	**
South Florida	0	0	0	0	0	0	0	**0**	**0**	**
Abbott Ditch	0	0	0	0	0	0	0	**0**	**0**	**
ICIP	844,644	854,127	27,464	6,971	0	782,837	503	**772,934**	**772,934**	**
Total Appropriations/Expenditures	1,374,631	979,927	208,695	187,281	1,025,000	2,262,303	264,500	**3,788,219**	**2,763,219**	**269.6%**

**** One or more zero value fields**

Engineering 63-5005

Department Overview

The Engineering Department provides project planning, budgeting, engineering and design, and project management for the city's capital projects. The department provides operational support and consulting to other departments. The department provides plan review services, FEMA floodplain management (with a certified floodplain manager on staff), traffic operation support, water and sewer operation support, technical support for grant writing, maintains the 5-year Capital Improvement Program for streets, and the 5-year Street Maintenance Program. The department also manages the city's interest in the Army Corps of Engineers Flood Reduction Project.

Mission Statement

Provide the highest quality work for the city's infrastructure, while protecting every dollar. Provide the highest quality customer service possible. Foster a work environment that promotes teamwork and empowerment to effectively manage projects.

Funding Sources

The Engineering Department is funded by Engineering Fees, 91 GRT Infrastructure revenues and the Water/Sewer Fund.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Engineering
0.15	1.00	1.00	1.00	1.00	City Engineer
0.00	0.00	1.00	1.00	1.00	Public Works Inspector
2.00	2.00	2.00	2.00	2.00	Project Manager
0.50	0.50	0.50	0.50	0.50	P&Z/Eng Admin Assist
2.65	**3.50**	**4.50**	**4.50**	**4.50**	**Engineering**

Engineering 63-5005

OBJECTIVES	GOALS
Provide valuable public services and amenities	Provide excellent customer service by responding to citizen inquiries in a timely manner.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Complete the construction Washington/1st Street Re-alignment. Complete the construction of pavement improvements on North Florida (10th to 16th), Washington Ave (1st to 10th), Fairgrounds Road (White Sands to Florida), and North Scenic (White Sands to Florida). Complete the construction of Panorama/Hamilton Re-configuration. Complete the construction of Pecan Drive Extension. Complete the construction of FY15 Street Maintenance Program (SMP). Complete construction of Crack Sealing FY15 Project. Complete the design and construction of the Recreation Center Restroom Upgrades. Start construction of the Army Corps of Engineers McKinley Channel Phase 7. Complete the design and property acquisition for the First and Florida Re-alignment. Complete the programming and design of the Family Fun Center. Complete the design of the LaVelle Road Reclaimed Waterline Looping Project.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2015

Objective: Provide valuable public services and amenities

Action: Provided an efficient flow of information to citizens, school districts, and stakeholders.

Objective: Plan, Expand, Upgrade, and Maintain Infrastructure and Equipment

Action: Completed construction of Alameda Zoo Entrance Complex

Action: Completed construction of Pecan/Indian Wells/Washington Re-alignment

Action: Completed the construction of the Army Corps of Engineers McKinley Channel Phase 6

Action: Completed the design and construction of Alamogordo Skate Park.

Engineering 63-5005

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**0**
Revenues										
Fees & Permits	17,952	16,900	15,361	12,608	0	8,700	17,841	**19,700**	**19,700**	**
User Fees	255	63	8	62	0	0	48	**100**	**100**	**
Engineering Fees	132,487	108,721	145,920	91,787	87,825	112,825	101,985	**55,000**	**(32,825)**	**-37.4%**
Investment Income	19	8	0	0	0	0	0	**0**	**0**	**
Total Revenues	150,713	125,692	161,289	104,457	87,825	121,525	119,874	**74,800**	**(13,025)**	**-0.15**
Transfers										
Transfers In	258,827	300,978	200,000	0	206,214	338,302	195,209	**464,998**	**258,784**	**125.5%**
Transfers Out	26,377	28,218	21,634	35,736	28,310	45,791	43,699	**0**	**(28,310)**	**-100%**
Total Net Transfers	232,450	272,760	178,366	(35,736)	177,904	292,511	151,510	**464,998**	**287,094**	**1.61**
Total Resources Available										**539,798**
Appropriations/Expenditures										
Salaries & Benefits	306,033	185,519	297,745	198,485	190,717	324,225	299,573	**379,074**	**188,357**	**98.8%**
Supplies	3,385	2,026	3,820	3,871	4,000	6,670	3,854	**5,520**	**1,520**	**38.0%**
Maintenance	85	0	403	1,036	424	1,424	119	**1,424**	**1,000**	**235.8%**
Utilities	3,492	1,988	2,203	2,115	2,646	4,038	3,518	**3,252**	**606**	**22.9%**
Other Services	13,506	6,696	22,652	28,801	186,841	143,188	34,822	**125,124**	**(61,717)**	**-33.0%**
Total Operating Cost	326,501	196,229	326,823	234,308	384,628	479,545	341,886	**514,394**	**129,766**	**33.7%**
Capital Outlay	300	3,291	2,511	0	0	12,500	11,120	**1,380**	**1,380**	**
Total Appropriations/Expenditu	326,801	199,520	329,334	234,308	384,628	492,045	353,006	**515,774**	**131,146**	**34.1%**
Ending Cash Balance - June 30										**24,024**

**** One or more zero value fields**

*** Fund 65 Inspectors combined with fund 63 Engineering in FY16

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		138,078
	a.	Supervisory Positions (1)	80,000	
	b.	Administrative Staff (3)	58,078	
2		Total Benefit Adjustment		50,279
3		Adjustment in Supplies and Materials		1,520
4		Increase in Fleet Commercial Parts		1,000
5		Adjustment of Telephone Costs		606
6		Increase in Travel & Conferances		3,000
7		Increase in Copier Charges and Membership		150
8		Increase in Contract Services for Enginnering		21,000
9		Increase in In-house Engineering		3,503
10		Increase in Administrative Charges		39,331
11		Decrease in Consultant Fees		(130,000)
12		Increase Insurance Costs		1,299
13		Capital Additions/Replacements		
	a.	No new Capital Allocated-carryover		1,380
		TOTAL OPERATING CHANGES		**131,146**

Inspectors 65-0000

Division Overview

The Public Works Inspectors are responsible for performing construction inspections on all city projects and required public infrastructure improvements in new subdivisions, and oversight for repairs performed by private company's working on the city's infrastructure.

Mission Statement

Public Works Inspectors ensure all work on the city's infrastructure (new work or repairs) are completed to the city's technical standards. The Division is dedicated to accomplishing this mission in a helpful, pleasant and efficient manner, providing optimal benefits to the citizens with the least possible intrusion into their lives and commits to working with everyone; and to perform our duties in a way that enhances the well being, inclusive of the economic well being, of the citizens of our community.

Funding Sources

The Inspector Division is funded by fees, projects and the General Fund revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Inspectors
1.00	1.00	0.00	0.00	0.00	Senior Public Works Inspector
1.00	1.00	0.00	0.00	0.00	Public Works Inspector
2.00	**2.00**	**0.00**	**0.00**	**0.00**	**Inspectors**

Inspectors 65-0000

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										0
Revenues										
Fees & Permits										
Building Permits	555	249	172	153	100	0	0	0	(100)	-100%
Blocking Permits	38	77	96	96	100	0	0	0	(100)	-100%
Plumbing Permits	0	0	0	0	0	0	0	0	0	**
Utility Permit Fee	6,133	7,680	4,999	5,506	6,500	0	0	0	(6,500)	-100%
1.5% Sub-division Fees	2,138	0	0	0	0	0	0	0	0	**
Backflow Prevention Fees	0	0	0	0	0	0	0	0	0	**
Electrical Permits	0	0	0	0	0	0	0	0	0	**
Plan Review Fees	0	0	0	0	0	0	0	0	0	**
Backflow Admin Charge	954	777	0	0	500	0	0	0	(500)	-100%
Appeal Fees	0	0	0	0	0	0	0	0	0	**
Miscellaneous Revenue	42,113	11,231	29,648	35,891	27,000	0	0	0	(27,000)	-100%
Total Revenues	51,931	20,014	34,915	41,646	34,200	0	0	0	(34,200)	-100%
Transfers										
Transfers In	172,461	8,451	128,735	54,186	105,524	0	0	0	(105,524)	-100%
Transfers Out	19,094	12,362	10,242	9,707	12,336	169	169	0	(12,336)	-100%
Total Net Transfers	153,367	(3,911)	118,493	44,479	93,188	(169)	(169)	0	(93,188)	-100%
Total Resources Available										0
Expenditures 5905 Utility Inspectors										
Salaries & Benefits	95,057	106,277	118,517	102,124	122,823	0	0	0	(122,823)	-100%
Supplies	4,289	3,484	3,955	1,936	2,670	0	0	0	(2,670)	-100%
Maintenance	665	248	844	0	1,000	0	0	0	(1,000)	-100%
Utilities	1,754	1,417	2,148	1,810	992	0	0	0	(992)	-100%
Other Services	1,622	5,043	4,832	4,494	4,173	0	0	0	(4,173)	-100%
Operating Capital	0	0	348	0	0	0	0	0	0	**
Total Operating Cost	103,387	116,469	130,644	110,364	131,658	0	0	0	(131,658)	-100%
									0	**
Total Appropriations/Expenditures	103,387	116,469	130,644	110,364	131,658	0	0	0	(131,658)	-100%
Ending Cash Balance - June 30										0

**** One or more zero value fields**

* In FY09 Department 11-3605 has been moved to Fund 65 Building Codes.

**In FY10 Department 081-5903 Utility Inspectors has been moved to Fund 65-5905.

***In FY12 Deparment 65-3605 has been moved to Fund 11 Planning & Zoning.

****In FY16 Department has been moved to Fund 63 Engineering

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		(79,406)
	a.	Supervisory Positions (0)	0	
	b.	Administrative Staff (2)	(79,406)	
2		Total Benefit Adjustment		(41,412)
3		Adjustment in supplies and materials		(4,150)
4		Adjustment of telephone costs		(2,207)
5		Decrease in Fleet Commercial Parts		(1,000)
6		Decrease in Travel & Conferences		(3,500)
7		Decrease in Membership & Dues		(260)
8		Decrease in Insurance costs		(1,513)
9		Capital Additions/replacements		
	a.	No new capital allocated		0
		TOTAL OPERATING CHANGES		**(133,448)**

1994 Gross Receipts 69-0000

Department Overview

This fund serves as an income fund for the one-quarter percentage of 1% Municipal Gross Receipts Tax Revenues.

The Gross Receipts Tax was adopted through Ordinance No. 684 and became effective January 1, 1985. This Gross Receipts Tax Income is used first and foremost to pay the debt service obligation of the 2002 and 2004 Gross Receipts Tax Revenue Bonds.

The dedicated purpose as described by the Ordinance is for capital improvements, which may include a storage reservoir; public safety buildings and fire substations; flood control projects; and library building improvements.

Funding Sources

The 1994 Gross Receipts Department is funded from one-quarter of one percent Municipal Gross Receipts.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										1,872,234
Revenues										
Gross Receipts 1/4%	1,508,962	1,502,970	1,468,985	1,532,493	1,522,894	1,522,894	1,606,476	**1,605,565**	**82,671**	**5.4%**
Miscellaneous	2,417	4,492	11,389	19,671	19,536	19,536	29,070	**18,500**	**(1,036)**	**-5.3%**
Total Revenues	1,511,379	1,507,462	1,480,374	1,552,164	1,542,430	1,542,430	1,635,546	**1,624,065**	**81,635**	**5.3%**
Transfers										
Transfers In	0	0	0	0	0	23,356	23,536	**0**	**0**	**
Transfers Out	1,497,753	1,354,237	1,236,740	1,137,426	2,288,599	2,460,119	1,610,119	**2,491,155**	**202,556**	**8.9%**
Total Net Transfers	(1,497,753)	(1,354,237)	(1,236,740)	(1,137,426)	(2,288,599)	(2,436,763)	(1,586,583)	**(2,491,155)**	**(202,556)**	**8.9%**
Total Resources Available										1,005,144
Appropriations/Expenditures										
Other Services	0	0	0	0	0	0	0	**0**	**0**	**
Capital Outlay	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	0	0	0	0	0	0	0	**0**	**0**	**
Ending Cash Balance - June 30										1,005,144
									Local Reserve:	569,230
									Available Balance:	435,914

** One or more zero value fields

Alamo Senior Center Fund 71-0000

Department Overview

The Senior Center provides a variety of services for persons 60 and over. It is a program governed by Federal Guidelines, administered by the North Central New Mexico Economic Development District/NM Aging & Long Term Services Department, and sponsored by the City of Alamogordo.

Mission Statement

The mission of the Alamo Senior Center is to provide services for persons 60 and over and their spouses regardless of age. The Center is a social environment, which provides support, education, recreation, nutrition and entertainment for elderly persons in Alamogordo and the surrounding area. The Center's goal is to provide an opportunity to maintain a vital role in life for all persons.

Funding Sources

The Senior Center Department is funded by State and Federal Grants, the General Fund revenues and use of the facility.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Alamo Senior Center
1.00	1.00	1.00	1.00	1.00	Home Services Supervisor
1.00	1.00	1.00	1.00	1.00	Nutrition Coordinator/Program Aide
0.50	0.50	0.50	0.50	1.00	Assistant Kitchen Manager
1.00	1.00	1.00	1.00	1.00	Food Services Administrator
1.75	1.75	1.75	1.75	1.50	Kitchen Aide
0.63	0.63	0.63	0.63	1.00	Kitchen Custodian
1.00	1.00	1.00	1.00	1.00	Kitchen Cook
0.38	0.38	0.38	0.38	0.63	Meals on Wheels Aide
0.45	0.45	0.45	0.45	0.45	Data Entry Clerk
1.00	1.00	1.00	1.00	1.00	Receptionist
1.00	1.00	1.00	1.00	1.00	Senior Center Maintenance
1.00	1.00	1.00	1.00	1.00	Senior Info/Resource Coordinator
2.00	2.00	2.00	2.00	2.00	Senior Program Aide/Bus Driver
1.00	1.00	1.00	1.00	1.00	Senior Services Supervisor
0.88	0.88	0.88	0.88	0.73	Senior Homemaker
1.00	1.00	1.00	1.00	1.00	Senior Center Manager
1.00	1.00	1.00	1.00	1.00	Administrative Assistant
0.48	0.48	0.48	0.48	0.48	Fitness Coordinator
17.05	**17.05**	**17.05**	**17.05**	**17.78**	**Alamo Senior Center**

Alamo Senior Center 71-0000

OBJECTIVES	GOALS
Provide valuable public services	To increase the number of units
	To maintain the number of units for home delivered meals (MOW's/Meals on Wheels). These meals are provided to our home bound seniors 60 and over and dependants who meet eligibility requirements.
	To maintain the number of units for congregate meals. These are meals which are eaten at the Center.
Ensure financial stability	Work with Community Services Director to offer all programs and activities while fiscally responsible and mindful of budget constraints.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Establish Vehicle and Equipment Replacement Schedule for transportation.
Ensure effective communication exchange	Continue to use media including the City Website to promote the activities at the Senior Center in Alamogordo. We will also look into replacing our marquee.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: A Legislative funding request in the amount of $22,500 was submitted and prepared for state dollars under the Health Promotions program to fund two part-time fitness coordinators for our exercise facility. This funding was requested last year, and of the $30,000, we received an allocation of $7,500 for our Physical Fitness program. This allowed for us to hire one-part-time Fitness Coordinator and have a small amount for operational supplies. We await the Area Agency on Aging's recommendation as to how much will be allocated to this program for the next fiscal year.

Objective: Ensure financial stability

Action: We have made many successful fundraisers which allow for us to contribute to program income. Program income is the donations received from seniors and the community for our programs. We held and benefited from several fundraising events which brought in $10,957 to assist with meeting our program income budget.

Objective: Plan, Expand, Upgrade, and Maintain infrastructure and equipment

Action: Contracts were awarded in the amount of $499,280 for the replacement of the Senior Center roof, moveable walls, tile and carpet and our serving line. These projects were awarded on a GO Bond. Currently, the roof has already been replaced. The moveable walls project is in progress, and the carpet and tile and serving line replacement took place in fiscal year 15/16.

Revenues Combined

BUDGET SUMMARY	***FY11/12 Actual***	***FY12/13 Actual***	***FY13/14 Actual***	***FY14/15 Actual***	***FY15/16 Adoped Budget***	***FY15/16 Adjusted Budget***	***FY15/16 Actual 06/30/16***	***FY16/17 Preliminary Budget***	***FY17 Dollar Diff From FY16 Adopted***	***Percent Change***
Beginning Cash - July 1										**19,479**
Revenues										
User Fees	152,571	142,453	157,972	150,263	151,800	151,800	150,171	**150,800**	**(1,000)**	**-0.7%**
Miscellaneous Revenue	11,681	11,251	9,189	13,971	5,557	26,037	15,453	**17,149**	**11,592**	**208.6%**
Grants									**0**	**
State Grant	41,515	35,715	0	21,156	103,600	478,125	349,518	**103,600**	**0**	**0.0%**
Prior Years Grant	0	22,261	8,639	8,123	0	41,191	0	**12,875**	**12,875**	**
SWNMAAA Federal	97,227	88,004	113,848	106,673	117,725	117,725	120,567	**114,725**	**(3,000)**	**-2.5%**
Otero County	56,000	56,000	0	51,000	51,000	54,552	54,552	**51,000**	**0**	**0.0%**
HB-2	209,935	205,727	218,188	203,679	227,818	225,148	216,072	**237,123**	**9,305**	**4.1%**
Cash in Lieu of Comm	49,414	52,593	51,625	51,625	51,625	59,256	59,256	**60,426**	**8,801**	**17.0%**
Other Grants	0	0	0	0	0	0	0	**0**	**0**	**
Federal Grant	0	0	0	0	0	0	0	**0**	**0**	**
Total Revenues	618,343	614,004	559,461	606,490	709,125	1,153,834	965,589	**747,698**	**38,573**	**5.4%**
Transfers									**0**	**
Transfers In	596,141	542,522	506,300	438,928	413,542	345,350	312,785	**426,882**	**13,340**	**3.2%**
Transfers Out	86,815	103,462	112,440	95,457	0	0	0	**0**	**0**	**
Total Net Transfers	509,326	439,060	393,860	343,471	413,542	345,350	312,785	**426,882**	**13,340**	**3.2%**
Total Resources Available										**1,194,059**

**** One or more zero value fields**

Alamo Senior Center 71-0000

BUDGET SUMMARY

	FY11/12 Actual	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Expenditures 8023 Congregate										
Salaries & Benefits	193,822	192,442	193,958	192,660	200,827	200,555	175,557	**202,718**	**1,891**	**0.9%**
Supplies	82,996	90,850	90,396	85,962	81,690	88,595	79,212	**85,225**	**3,535**	**4.3%**
Maintenance	74	151	9,168	11,147	11,877	13,083	12,397	**140**	**(11,737)**	**-98.8%**
Utilities	386	359	369	392	422	422	376	**403**	**(19)**	**-4.5%**
Other Services	3,075	3,585	17,666	24,575	21,720	26,283	25,181	**34,519**	**12,799**	**58.9%**
Total Operating Cost	280,353	287,387	311,557	314,736	316,536	328,938	292,723	**323,005**	**6,469**	**2.0%**
Capital Outlay	0	669	1,021	0	0	0	0	**0**	**0**	******
Total Appropriations/Expenditures	280,353	288,056	312,578	314,736	316,536	328,938	292,723	**323,005**	**6,469**	**2.0%**
Expenditures 8024 Home Bound										
Salaries & Benefits	173,815	159,185	168,623	171,288	179,592	181,577	154,106	**181,089**	**1,497**	**0.8%**
Supplies	89,922	89,201	95,175	96,035	95,193	113,107	107,663	**102,029**	**6,836**	**7.2%**
Maintenance	175	1,612	12,112	13,390	17,244	18,101	14,863	**2,818**	**(14,426)**	**-83.7%**
Utilities	457	433	396	399	492	492	404	**433**	**(59)**	**-12.0%**
Other Services	4,969	6,530	20,502	24,149	25,721	27,338	23,219	**35,287**	**9,566**	**37.2%**
Total Operating Cost	269,338	256,961	296,808	305,261	318,242	340,615	300,255	**321,656**	**3,414**	**1.1%**
Capital Outlay	0	2,883	0	0	0	0	330	**0**	**0**	******
Total Appropriations/Expenditures	269,338	259,844	296,808	305,261	318,242	340,615	300,585	**321,656**	**3,414**	**1.1%**
Expenditures 8025 Assisted Transportation										
Salaries & Benefits	113,397	105,977	106,645	98,373	109,256	111,423	89,211	**103,552**	**(5,704)**	**-5.2%**
Supplies	26,744	24,053	23,144	21,018	27,583	32,924	22,538	**25,875**	**(1,708)**	**-6.2%**
Maintenance	11,696	9,924	17,661	12,033	24,215	23,003	17,140	**10,891**	**(13,324)**	**-55.0%**
Utilities	819	1,223	1,255	1,311	1,439	1,439	1,318	**1,382**	**(57)**	**-4.0%**
Other Services	5,266	6,322	13,957	17,438	18,836	21,728	14,134	**38,141**	**19,305**	**102.5%**
Total Operating Cost	157,922	147,499	162,662	150,173	181,329	190,517	144,341	**179,841**	**(1,488)**	**-0.8%**
Capital Outlay	0	55,931	0	200	0	0	0	**0**	**0**	******
Total Appropriations/Expenditures	157,922	203,430	162,662	150,373	181,329	190,517	144,341	**179,841**	**(1,488)**	**-0.8%**
Expenditures 8026 Homemaker Program										
Salaries & Benefits	34,031	36,565	38,286	38,643	40,508	37,621	27,877	**31,908**	**(8,600)**	**-21.2%**
Supplies	2,183	4,199	2,555	1,984	2,517	2,517	1,729	**2,166**	**(351)**	**-13.9%**
Maintenance	0	293	1,995	800	2,095	1,920	945	**750**	**(1,345)**	**-64.2%**
Other Services	324	324	2,955	3,141	3,798	6,261	3,455	**5,129**	**1,331**	**35.0%**
Total Expenditures	36,538	41,381	45,791	44,568	48,918	48,319	34,006	**39,953**	**(8,965)**	**-18.3%**

**** One or more zero value fields**

BUDGET SUMMARY

	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Expenditures- 8030 Physical Fitness/Exercise										
Salaries & Benefits	0	0	6,462	13,476	7,355	12,268	10,688	**11,494**	**4,139**	**56.3%**
Supplies	0	0	229	18,669	635	600	597	**635**	**0**	**0.0%**
Maintenance	0	0	3,011	3,666	3,912	1,372	1,485	**0**	**(3,912)**	**-100%**
Utilities	0	0	0	0	0	0	0	**0**	**0**	**
Other Services	0	0	2,469	2,817	3,031	712	629	**3,252**	**221**	**7.3%**
Total Operating Cost	0	0	12,171	38,628	14,933	14,952	13,399	**15,381**	**448**	**3.0%**
Capital Outlay	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	0	0	12,171	38,628	14,933	14,952	13,399	**15,381**	**448**	**3.0%**
Expenditures- 8115 Senior Services Title 3B										
Salaries & Benefits	108,723	99,930	101,748	105,164	115,693	107,583	99,585	**104,539**	**(11,154)**	**-9.6%**
Supplies	11,436	10,097	8,109	7,169	7,844	7,844	6,897	**6,644**	**(1,200)**	**-15.3%**
Maintenance	0	336	6,054	7,679	8,182	8,202	7,573	**358**	**(7,824)**	**-95.6%**
Utilities	1,779	1,658	1,696	1,710	1,931	1,931	1,732	**1,840**	**(91)**	**-4.7%**
Other Services	14,761	16,023	23,909	23,695	31,546	29,331	27,126	**32,965**	**1,419**	**4.5%**
Total Operating Cost	136,699	128,044	141,516	145,417	165,196	154,891	142,913	**146,346**	**(18,850)**	**-11.4%**
Capital Outlay	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	136,699	128,044	141,516	145,417	165,196	154,891	142,913	**146,346**	**(18,850)**	**-11.4%**
Expenditures-8116 City Share										
Maintenance	3,081	2,167	3,913	4,122	5,000	6,101	4,579	**6,102**	**1,102**	**22.0%**
Utilities	52,384	55,062	57,704	60,019	67,729	67,729	56,792	**67,729**	**0**	**0.0%**
Total Operating Cost	55,465	57,229	61,617	64,141	72,729	73,830	61,371	**73,831**	**1,102**	**1.5%**
Capital Outlay	28,515	2,801	0	0	25,000	44,500	0	**69,500**	**44,500**	**178.0%**
Capital Improvements	332	71,479	22,408	366,927	103,600	200,629	175,559	**19,546**	**(84,054)**	**-81.1%**
Total Appropriations/Expenditures	84,312	131,509	84,025	431,068	201,329	318,959	236,930	**162,877**	**(38,452)**	**-19.1%**
									0	**
Total Appropriations/Expenditures	965,162	1,052,264	1,055,551	1,430,051	1,246,483	1,397,191	1,164,897	**1,189,059**	**(57,424)**	**-4.6%**
Ending Cash Balance - June 30										**5,000**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		(16,359)
	a.	Supervisory Positions (3)	(4,286)	
	b.	Administrative Staff (18)	(12,073)	
2		Total Benefit Adjustment		(1,572)
3		Adjustment in Supplies and Materials		7,112
4		Adjustment in Maintenance Costs		1,102
5		Adjustment in Phone Charges and other Utilities		(226)
6		Increase in Training & Travel		1,400
7		Decrease in Internal Services moved to Administrative Charge:		(116,170)
8		Increase in Administrative Charges		107,680
9		Decrease in Copier Lease Charges		(1,000)
10		Increase in Fleet Insurance		163
11		Capital Additions/Replacements		
	a.	Replacement Program		44,500
	b.	Carry over Grant capital Moveable Walls		(84,054)
		TOTAL OPERATING CHANGES		**(57,424)**

Retired & Senior Volunteer Fund 75-0000

Department Overview

This fund enables seniors who are 55 years of age and older to provide a wide range of volunteer services to the City of Alamogordo to meet the pressing needs of the community.

Funding Sources

The Senior Center RSVP Department is funded by State and Federal Grants, the General Fund revenues and use of the facility.

Fund 75 Combined

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**6,104**
Revenues										
User Fees	0	0	0	0	0	0	0	**0**	**0**	**
Miscellaneous Revenue	6,000	6,613	8,183	8,869	7,250	4,500	6,000	**6,000**	**(1,250)**	**-17.2%**
Grants	163,409	177,455	178,956	200,211	194,644	208,743	236,746	**238,475**	**43,831**	**22.5%**
Total Revenues	169,409	184,068	187,139	209,080	201,894	213,243	242,746	**244,475**	**42,581**	**21.1%**
Transfers										
Transfers In	49,595	59,258	55,453	39,797	41,963	59,281	46,089	**30,857**	**(11,106)**	**-26.5%**
Transfers Out	11,728	14,989	12,754	12,709	14,451	13,962	12,999	**0**	**(14,451)**	**-100%**
Total Net Transfers	37,867	44,269	42,699	27,088	27,512	45,319	33,090	**30,857**	**3,345**	**12.2%**
Total Resources Available										**281,436**
Appropriations/Expenditures										
RSVP	97,950	115,719	112,073	136,627	107,814	134,648	105,919	**141,069**	**33,255**	**30.8%**
SCP	63,454	65,603	65,505	75,280	70,459	70,631	68,842	**70,112**	**(347)**	**-0.5%**
FGP	52,738	48,199	48,124	58,890	58,740	68,784	67,019	**65,255**	**6,515**	**11.1%**
Total Appropriations/Expenditures	214,142	229,521	225,702	270,797	237,013	274,063	241,780	**276,436**	**39,423**	**16.6%**
Ending Cash Balance - June 30										**5,000**

**** One or more zero value fields**

Retired & Senior Volunteer Program
Fund 75-8201

Department Overview

The Retired and Senior Volunteer Program (RSVP) staff recruits, trains and places senior volunteers in meaningful volunteer services in Alamogordo and throughout Otero County to positively impact pressing community needs. RSVP actively seeks out non-profit and governmental organizations wherein senior volunteers can augment paid staff in providing volunteer services that benefit the entire community. Senior volunteers strengthen communities by providing services that community budgets cannot afford and by building bridges across generations.

Mission Statement

RSVP's mission is to encourage Otero County residents who are 55 years of age and older to use their time, talents and lifelong experiences to improve their community's critical needs. The services provided by RSVP volunteers are in seven program emphasis areas: health and nutrition, human needs services, education, environment, public safety, community and economic development and faith-based organizations. The RSVP Volunteer Coordinator will provide the training; encouragement and support that RSVP senior volunteers need to carry out their volunteer duties and to achieve their own personal goals. A primary part of the mission is to educate the local community about the valuable services that the RSVP volunteers provide, and to provide the volunteers with the recognition they so richly deserve.

Funding Sources

The Retired & Senior Volunteer Department is funded by State and Federal Grants, the General Fund revenues and use of the facility.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					RSVP
1.00	1.00	1.00	1.00	1.00	RSVP Volunteer Coordinator
0.85	0.85	0.85	0.85	0.85	Senior Volunteer Program Administrator
1.85	**1.85**	**1.85**	**1.85**	**1.85**	**RSVP**

ADDITIONAL INFORMATION	
Alamogordo has many residents with little or no income. Many seniors are low-income or medium-income residents who need assistance from various social service agencies. The New Mexico Aging and Long-Term Services Department and the New Mexico Legislature recognize that there are many seniors and low-income residents that are in need of outreach in companionship, respite, senior assistance, medical assistance, taxes, mentoring and other human needs. Throughout the year, RSVP volunteers provide outreach to both senior and low-income residents in the above areas. To continue to make this possible, SVP staff will continue an on-going recruitment for volunteers. SVP staff will also continue providing travel reimbursements and recognition for the volunteers.	
OBJECTIVES	**GOALS**
Ensure financial stability	The Senior Advisory Council (SAC) will provide at least two major fundraising activities a year to help with travel/conference reimbursements.
Ensure effective communication exchange	Recruitment of volunteers will continue through the City Profile newsletter, the SVP newsletter, training, media outlets and through word of mouth.
MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016	
Objective: Ensure financial stability Action: RSVP collaborates with a wide variety of non-profit organizations and this has proven to be a venue for developing new volunteer worksites. There are currently 373 RSVP volunteers serving in 70 local RSVP worksites (organizations) such as the Cancer Resource Center, Gerald Champion Regional Medical Center, Animal Rescue Mission, and Habitat for Humanity.	
STORY: We currently have 24 dedicated volunteers who work out at Holloman AFB Pharmacy. They assist with handing out prescriptions to Retirees, Active Duty, dependents as well as the German Military and their dependents stationed at Holloman AFB. On average, our volunteers hand out over 200 prescriptions daily. Our volunteers save the clinic and patrons time. The volunteers cut down on the wait time for prescriptions and they provide a service for handing out the prescriptions when military personnel are called away to other readiness tasks.	
Objective: Ensure effective communication exchange Action: RSVP collaborates with a wide variety of non-profit organizations and this has proven to be a venue for developing new volunteer worksites. There are currently 373 RSVP volunteers serving in 70 local RSVP worksites (organizations) such as the Cancer Resource Center, Gerald Champion Regional Medical Center, Animal Rescue Mission, and Habitat for Humanity.	

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Expenditures-RSVP										
Salaries & Benefits	47,330	56,208	61,571	58,966	64,622	74,706	46,381	**70,639**	**6,017**	**9.3%**
Supplies	10,057	5,755	7,471	12,612	6,002	11,002	10,853	**10,789**	**4,787**	**79.8%**
Maintenance	0	0	0	0	0	0	0	**0**	**0**	**
Utilities	744	732	769	806	856	856	810	**909**	**53**	**6.2%**
Other Services	39,819	33,658	34,644	63,199	36,334	46,584	46,494	**58,732**	**22,398**	**61.6%**
Total Operating Cost	97,950	96,353	104,455	135,583	107,814	133,148	104,538	**141,069**	**33,255**	**30.8%**
Capital Outlay	0	19,366	7,618	1,044	0	1,500	1,381	**0**	**0**	**
Total Appropriations/Expenditures	97,950	115,719	112,073	136,627	107,814	134,648	105,919	**141,069**	**33,255**	**30.8%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		(435)
	a.	Supervisory Positions (1)	(776)	
	b.	Administrative Staff (1)	341	
2		Total Benefit Adjustment		6,452
3		Increase in Supplies & Materials		4,787
4		Increase in Phone and Utility charges		53
5		Increase in Administrative Charges		13631
6		Increase in Copier Charges		100
7		Increase in Volunteer Travel		8,750
8		Decrease in Insurance		(83)
9		Capital Additions/Replacements		
	a.	No New Capital Allocated		0
		TOTAL OPERATING CHANGES		**33,255**

Senior Companion Program Fund 75-8701

Department Overview

The Senior Companion Program (SCP) recruits, trains, and supervises Senior Companion volunteers to serve one-to-one with frail and elderly persons in Alamogordo and throughout Otero County. The SCP Volunteer Coordinator assesses homebound client needs and nursing home client needs to create a care plan that specifies what duties the Senior Companion volunteers will perform. Some frail and elderly citizens are able to live in their own homes independently and with dignity due to the program's supportive services. Senior Companions assist with activities of daily living but, above all, provide companionship. These volunteers also provide short periods of relief to primary caregivers. Many Senior Companions serve clients for several years and form meaningful friendships. Volunteers are carefully chosen for compatibility with their clients. The SCP Volunteer Coordinator provides close supervision to ensure mutually beneficial experiences for clients and volunteers.

Mission Statement

The mission of the Senior Companion Program is to provide meaningful volunteer opportunities for low-income persons over 55 years of age by providing the mechanism for them to assist other adults who need person-to-person support because of loneliness, isolation, illness, or disability. The Senior Volunteer Program (SVP) staff will provide the training, encouragement and support that the SCP Volunteers need in order to carry out their duties and to achieve their own personal goals. A primary part of the SVP mission is to educate the public on the valuable services that SCP volunteers provide in the local community, and also to provide the recognition that these volunteers so richly deserve.

Funding Sources

The Senior Companion Program Department is funded by State and Federal Grants, the General Fund revenues and use of the facility.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Senior Companion
0.75	0.75	0.75	0.75	0.75	SCP/FGP Volunteer Coordinator
0.08	0.08	0.08	0.08	0.08	Senior Volunteer Program Administrator
0.83	**0.83**	**0.83**	**0.83**	**0.83**	**Senior Companion**

ADDITIONAL INFORMATION	
The SCP not only assists frail elderly persons who reside in their own homes but also assists them if they lose their ability to live in their own homes independently and are placed in a facility. Many suffer from emotional problems such as loneliness and depression, making it difficult for them to assimilate into the facility. Many frail elderly persons, who live in their own homes, or in a facility, do not have a family member or close friend nearby to assist with their needs for many reasons. Therefore, Senior Companion Program is available to fill this gap by matching a Senior Companion volunteer with a frail or homebound senior. Senior Companions typically develop a close personal one-on-one relationship with their clients at this very crucial time in their lives. Senior Companions receive a stipend and are also reimbursed for their mileage and meal expenses. They also receive much-deserved volunteer recognition for their volunteer service as Senior Companions.	
OBJECTIVES	**GOALS**
Provide valuable public services	Senior Companions will each serve assigned clients throughout the year and provide one-on-one companionship for them at scheduled times in their homes, living facilities' or in socializing settings such as the Senior Center.
	The number of resident/homebound clients served by Senior Companions will report decreased isolation, loneliness and, if applicable, depression, and increased socialization
MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016	
Objective: Provide valuable public services	
Action: There are 51 clients in the Senior Companion Program who are categorized as respite care. Five of these clients are living in their homes with structured lifestyles and only some outside assistance for household maintenance provided by other services. Senior Companions enhance the quality-of-life of all of the clients in their homes and in institutions through interpersonal support.	
Action: The special needs of those clients range from seniors with illnesses often associated with advanced age, such as Alzheimer's disease and Dementia, to more physically impairing diseases causing many clients to become wheelchair bound and bedridden. The care and needed attention by SCP volunteers to their clients may be as simple as reading to them or taking short walks. It may also include spending time playing games, singing or going on day outings to just talking of "days of old" together in comfortable surroundings. All of these activities are the means used by Senior Companions to provide much-needed personal attention to seemingly forgotten seniors. This interaction continuously results in noticeable improvements as seen on nursing staff field reports and home respite service visits. Our goal is to keep seniors in their own home, and to also provide that much needed companionship.	
STORY: We have several volunteers who are with clients at one community nursing home. Several of the residents had said that one man was very depressed since having to move into the home. He did not participate in activities and really wanted to go back home so that he was comfortable and could do what he loved, play his guitar. One of the senior companions went to his room one day and said, you should come and hear the band play. He was reluctant, depressed and did not want to; however each day the companion went back and asked him to come and join the group. Finally, he was reluctant but went. After hearing the band, especially the guitar, this man hurried off to his room and got his guitar. The companion noticed that he was strumming and playing along. The band also noticed and asked him to come and play with them; he did and has been playing with the band each day they come to the nursing home. He looks forward to his playing with the band and he is more active and is socializing much more.	

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Expenditures-Senior Companion Program										
Salaries & Benefits	23,499	25,218	24,568	25,501	26,749	26,921	25,532	**27,054**	**305**	**1.1%**
Supplies	3,597	4,294	5,505	7,106	4,790	4,790	5,327	**4,059**	**(731)**	**-15.3%**
Maintenance	50	0	48	179	200	200	0	**100**	**(100)**	**-50.0%**
Utilites	5	0	0	0	5	5	0	**5**	**0**	**0.0%**
Other Services	36,303	36,091	35,384	42,494	38,715	38,715	37,983	**38,894**	**179**	**0.5%**
Total Operating Cost	63,454	65,603	65,505	75,280	70,459	70,631	68,842	**70,112**	**(347)**	**-0.5%**
Capital Outlay	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	63,454	65,603	65,505	75,280	70,459	70,631	68,842	**70,112**	**(347)**	**-0.5%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		(68)
	a.	Supervisory Positions (1)	(68)	
	b.	Administrative Staff (1)	0	
2		Total Benefit Adjustment		373
3		Decrease in Supplies & Materials		(731)
4		Decrease in Fleet Commercial Parts		(100)
5		Increase in Copier Charges		50
6		Increase in Administrative Charges		139
7		Increase in Insurance		(10)
		TOTAL OPERATING CHANGES		**(347)**

Foster Grandparent Program Fund 75-8801

Department Overview

Foster Grandparents serve as mentors, tutors, and caregivers for children and youth with special needs. Foster Grandparents offer emotional support to children who have been abused and neglected, mentor troubled teenagers and young mothers, and care for premature infants and children with physical disabilities. Special needs children are identified and assessed by schoolteachers, and a work plan is developed in a cooperative effort between school personnel and the FGP Coordinator. The FGP Coordinator closely monitors the volunteer's duties, schedule and working conditions to ensure that the experience is beneficial for all involved.

Mission Statement

The mission of the Foster Grandparent Program (FGP) is to provide meaningful retirement opportunities for low-income persons over sixty (60) to serve as mentors, tutors, and caregivers for children and youth with special needs. FGP Volunteers will develop a supportive intergenerational relationship that will enable these students to achieve their educational and personal goals. The Senior Volunteer Program (SVP) Office Staff will provide the training, encouragement and support that our FGP Volunteers need in order to carry out their program duties and to achieve their own personal goals. A primary part of our mission is to educate our community on the valuable services that the FGP volunteers provide in our community and to provide the recognition these volunteers so richly deserve.

Funding Sources

The Foster Grandparent Program Department is funded by State and Federal Grants, the General Fund revenues and use of the facility.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Foster Grandparent
0.25	0.25	0.25	0.25	0.25	SCP/FGP Volunteer Coordinator
0.08	0.08	0.08	0.08	0.08	Senior Volunteer Program Administrator
0.33	**0.33**	**0.33**	**0.33**	**0.33**	**Foster Grandparent**

ADDITIONAL INFORMATION	
The elementary and pre-schools have identified children as needing one-on-one attention, tutoring, mentoring and socialization skills. The school system has asked FGP Volunteers to assist these identified children on a one-on-one and in small group setting in tutoring, mentoring and socialization skills. All volunteers will receive monthly trainings from SVP staff and any additional training that would be beneficial to them in assisting their students. The FGP will reimburse stipend, mileage/meals and provide recognition to volunteers.	
OBJECTIVES	**GOALS**
	Foster Grandparents will provide a one-on-one and small group involvement with students who have been identified as “at risk” during the school year.
Provide valuable public services	Number of students identified by teachers will improve both in literacy and social/behavior skills.
	Provide tutoring in math and reading in after-school and summer programs. Individual tutoring will also be available for those who need one-on-one individualized help.
MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016	
Objective: Provide valuable public services	
Action: We have 11 Foster Grandparents volunteering in eight community schools, working with 46 students. Our goal for this fiscal year is to collaborate with Mescalero Indian schools as well as Alamogordo High School. We currently have 11 Foster Grandparents that assist with 46 school age kids who need help with reading and math skills. Our goal is to collaborate with other programs with having our Foster Grandparents who are bi-lingual help students who are in English as a second language learning groups	
STORY: One of our Foster Grandparent’s is currently taking advanced classes in American Sign Language and is assigned to a kindergarten class to assist a classroom of deaf children. She assists the teacher and the children in the classroom during group instructions as well as one-on-one basis. The teacher says that having her in class is a true blessing. What she bring to the classroom is so beneficial to the learning environment.	

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Expenditures-Foster Grandparent Program										
Salaries & Benefits	8,922	10,364	10,176	10,536	10,973	11,017	9,914	**11,481**	**508**	**4.6%**
Supplies	4,124	4,945	4,717	9,695	7,195	12,075	11,890	**12,025**	**4,830**	**67.1%**
Maintenance	99	0	100	0	100	100	0	**100**	**0**	**0.0%**
Other Services	39,593	32,890	33,131	38,659	40,472	45,592	45,215	**41,649**	**1,177**	**2.9%**
Total Operating Cost	52,738	48,199	48,124	58,890	58,740	68,784	67,019	**65,255**	**6,515**	**11.1%**
Capital Outlay	0	0	0	0	0	0	**0**	**0**	**0**	**
Total Appropriations/Expenditures	52,738	48,199	48,124	58,890	58,740	68,784	67,019	**65,255**	**6,515**	**11.1%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		22
	a.	Supervisory Positions (1)	(68)	
	b.	Administrative Staff (1)	90	
2		Total Benefit Adjustment		486
3		Increase in Supplies and Materials for Volunteer Supplies		4,830
4		Increase in Copier Charges		50
5		Increase in Physicals		120
6		Increase in Administrative Charges		139
7		Increase in Meal Reimbursements		903
8		Decrease in Insurance		(35)
9		Capital Additions/Replacements		
	a.	No New Capital Allocated		0
		TOTAL OPERATING CHANGES		**6,515**

ESGRT .0625% 89-0000

Department Overview

The 1992 Gross Receipts Tax Fund accounts for a one-sixteenth of one percent (.0625%) gross receipts tax dedication adopted in 1992 to be used for the acquisition, construction, operations of solid waste, water facilities sewer systems, and related projects.

Funding Sources

The 1992 Gross Receipts Department is funded from one-sixteenth of one percent Gross Receipts.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**1,692,801**
Revenues										
Taxes & Fees	377,240	380,401	367,246	383,123	380,722	380,722	401,619	**401,391**	**20,669**	**5.4%**
Grants	0	0	0	2,889	0	643,750	306,460	**337,290**	**337,290**	**
Interest Income	1,993	5,342	13,301	22,502	24,669	24,669	23,196	**25,390**	**721**	**2.9%**
Total Revenues	379,233	385,743	380,547	408,514	405,391	1,049,141	731,275	**764,071**	**358,680**	**88.5%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	95,684	0	0	0	0	852,301	837,301	**125,000**	**125,000**	**
Total Net Transfers	(95,684)	0	0	0	0	(852,301)	(837,301)	**(125,000)**	**(125,000)**	**
Total Resources Available										**2,331,872**
Expenditures-ESGRT .0625%										
Other Services	0	0	0	0	0	295,180	61,784	**0**	**0**	**
Engineering Fees	0	0	7,591	3,250	52,000	128,878	97,487	**106,391**	**54,391**	**104.6%**
Total Operating Cost	0	0	7,591	3,250	52,000	424,058	159,271	**106,391**	**54,391**	**104.6%**
Capital Outlay	0	0	0	2,889	0	478,750	215,875	**262,875**	**262,875**	**
Total Appropriations/Expenditures	0	0	7,591	6,139	52,000	902,808	375,146	**369,266**	**317,266**	**610.1%**
Ending Cash Balance - June 30										**1,962,606**
**** One or more zero value fields**									Local Reserve:	**230,180**
									Available Balance:	**1,732,426**

Fleet Collision /Self Insurance 96-0000

Department Overview

This fund provides the City of Alamogordo with funds used toward self-paid and comprehensive claims on City-owned trucks and automotive equipment. Through NMSIF the City pays liability on all motorized vehicles that requires a registration, currently $323.71 per year or $26.98 per month. The City does not charge for collision due to the fact that we average $15,000 per year for repairs earned through interest which exceeds the average repairs. For vehicles that have a purchase price of $50,000 or more, NMSIF sets a price for comp and collision based on the purchase price. Heavy equipment is also covered by NMSIF through a company called Inland Marine although there is no liability added to heavy equipment.

Funding Sources

The Self Insured Department is funded from all departments of various funds with vehicles.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**768,892**
Revenues										
User Fees	50,000	50,000	50,000	50,000	50,000	50,000	50,000	**50,000**	**0**	**0.0%**
Miscellaneous Revenue	5,851	8,991	0	13,395	10,000	10,000	1,079	**144,732**	**134,732**	**1347.3%**
Interest Income	1,388	2,404	4,291	7,434	7,426	7,426	9,757	**7,500**	**74**	**1.0%**
Total Revenues	57,239	61,395	54,291	70,829	67,426	67,426	60,836	**202,232**	**134,806**	**199.9%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	300,000	300,000	0	**0**	**(300,000)**	**-100%**
Total Net Transfers	0	0	0	0	(300,000)	(300,000)	0	**0**	**300,000**	**-100%**
Total Resources Available										**971,124**
Appropriations/Expenditures										
Other Services	17,270	6,383	16,609	20,776	25,000	57,544	33,554	**203,692**	**178,692**	**714.8%**
Total Operating Cost	17,270	6,383	16,609	20,776	25,000	57,544	33,554	**203,692**	**178,692**	**714.8%**
Capital Outlay	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	17,270	6,383	16,609	20,776	25,000	57,544	33,554	**203,692**	**178,692**	**714.8%**
Ending Cash Balance - June 30										**767,432**

** One or more zero value fields

Liabilities/Deductibles 107-0000

Department Overview

This fund provides the City of Alamogordo with an accounting of self-paid claims, NM unemployment security, and the deductibles for general liability. Each year, each department is assessed a premium comparable to a premium charged by New Mexico Self Insurer's Fund.

In FY08, this fund also began paying charges for outside legal services related to claims that are not anticipated or directly involving a specific enterprise fund.

Funding Sources

The Self Insured Department is funded from all departments of various funds.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										517,613
Revenues										
Miscellaneous Revenue	1,476	0	0	0	0	0	0	**0**	**0**	**
Interest Income	941	1,441	2,557	4,865	2,557	4,651	5,966	**5,349**	**2,792**	**109.2%**
Total Revenues	2,417	1,441	2,557	4,865	2,557	4,651	5,966	**5,349**	**2,792**	**109.2%**
Transfers										
Transfers In	167,000	172,000	172,000	17,200	140,640	140,640	140,640	**140,640**	**0**	**0.0%**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	167,000	172,000	172,000	17,200	140,640	140,640	140,640	**140,640**	**0**	**0.0%**
Total Resources Available										663,602
Expenditures										
Appropriations/Expenditures										
Other Services	63,337	50,475	58,529	26,225	65,000	65,000	18,108	**65,000**	**0**	**0.0%**
Insurance Premiums	62,104	90,146	116,982	95,844	125,000	187,000	79,307	**125,000**	**0**	**0.0%**
Total Appropriations/Expenditures	125,441	140,621	175,511	122,069	190,000	252,000	97,415	**190,000**	**0**	**0.0%**
Ending Cash Balance - June 30										473,602

**** One or more zero value fields**

Capital Project Funds

Fund Overview

Funds used to account for financial resources to be used for the acquisition or construction of major capital facilities) other than those financed by proprietary funds. Special Assessment Funds, and Trust Funds).

COMPARATIVE BUDGET STATEMENT

	FY13 ACTUALS 6/30/2013	FY14 ACTUALS 6/30/2014	FY15 ACTUALS 6/30/2015	FY16 ACTUALS 6/30/2016	FY17 BUDGET
Beginning Cash Fund Balance	**28,013,169**	**25,788,143**	**27,993,847**	**37,825,013**	**38,328,198**
Revenues					
Taxes	5,636,138	5,508,694	5,746,849	6,024,285	6,021,425
Fees & Permits	0	0	0	0	0
User Fees	15,237	11,437	38,367	37,286	0
Fines	0	0	0	0	0
Miscellaneous	73,830	91,244	782,277	107,625	0
Grants	4,011,753	3,242,380	2,955,844	5,410,624	6,790,980
Investment Income	116,060	216,879	301,786	478,803	330,008
Loan & Bond Proceeds	5,288,372	1,751,572	10,816,203	372,102	3,854,067
Total Revenues	**15,141,390**	**10,822,206**	**20,641,326**	**12,430,725**	**16,996,480**
Other Financing Sources					
Transfers In	1,249,058	906,826	1,412,588	3,713,900	9,623,640
Total Other Financing Sources	**1,249,058**	**906,826**	**1,412,588**	**3,713,900**	**9,623,640**
Total Revenues & Other Financing	**16,390,448**	**11,729,032**	**22,053,914**	**16,144,625**	**26,620,120**
Expenditures					
Grant Capital Improvement	19,028	109,204	30,319	173,206	691,955
Airport Improvement Projects	143,913	570,236	2,036,975	3,993,265	864,271
New Mexico C.D.B.G.	116,813	37,887	3,282	14,067	1,290,275
86 Gross Receipts	862,368	908,790	120,162	267,305	1,084,548
Property Acquisition	63,627	8,377	9,938	398,660	116,421
Reverse Osmosis Prj Rsv	169	243,552	694,621	646,431	11,128,739
99 GRT Flood Control Bond Proj	456,273	25,574	1,522,639	103,513	6,586,915
Economic Development	384,969	70,319	1,190,571	271,774	1,377,828
2000 Fire Services Bond	0	0	0	0	0
2002 GRT Bond Acquisition	0	0	0	0	0
Street Capital GRT	3,220,972	589,764	242,017	964,075	11,060,791
2009 Sewer Improvement Bond Acq	1,218,640	250,462	329,602	2,953,103	97,340
Sidewalk Revolving Loans	0	0	0	0	31,900
Reg Water Supply Transmission Line	2,431,688	799,819	(20,267)	1,226,923	0
2011 Jt W/S Ref/Imp Revbd	5,220,610	519	314,908	625,227	10,000
2011 NMFA St GRT Street #15	738,567	2,912,537	2,517,132	0	0
2012 GRT Ref/Imp Revbd	1,503,616	362,048	649,647	89,137	1,399,000
Housing Capital Fund Projects	270,135	876,225	28,416	0	0
2015 GO Bonds - Fun Center	0	0	103,272	58,340	5,871,160
2015 GO Bonds - Streets	0	0	203,817	1,041,277	3,300,844
Total Expenditures	**16,651,388**	**7,765,313**	**9,977,051**	**12,826,303**	**44,911,987**
Other Financing Uses					
Transfers Out	1,964,089	1,758,015	2,245,697	2,815,137	9,490,483
Total Other Financing Uses	**1,964,089**	**1,758,015**	**2,245,697**	**2,815,137**	**9,490,483**
Total Expenditures & Other Finance Uses	**18,615,477**	**9,523,328**	**12,222,748**	**15,641,440**	**54,402,470**
Net Change in Fund Balance	(2,225,026)	2,205,704	9,831,166	503,185	(27,782,350)
Ending Cash Fund Balance	**25,788,143**	**27,993,847**	**37,825,013**	**38,328,198**	**10,545,848**
diff cash 101 & Inv 103	0	0	0	0	

Grant Capital Improvement 24-0000

Department Overview

The Grant Capital Improvement fund was created to account for miscellaneous projects that do not fit within any other specific fund, but must be accounted for in the budget. Since the Grant Coordinator handles Capital Outlay fund projects assigned to them and assists in administering and monitoring all grants for the City through individual department project administrators, Grant Capital Improvement projects vary in the implementation stage.

Funding Sources

The Grant Capital Improvement Department is funded from State, Federal, and/or private grants.

BUDGET SUMMARY	***FY11/12 Actual***	***FY12/13 Actual***	***FY13/14 Actual***	***FY14/15 Actual***	***FY15/16 Adoped Budget***	***FY15/16 Adjusted Budget***	***FY15/16 Actual 06/30/16***	***FY16/17 Preliminary Budget***	***FY17 Dollar Diff From FY16 Adopted***	***Percent Change***
Beginning Cash - July 1										**0**
Revenues										
Grants										
State Grant	58,808	0	(4,970)	24,779	0	74,789	24,779	**474,827**	**474,827**	**
Federal Grant	6,757	23,202	109,204	0	0	356,504	135,054	**224,984**	**224,984**	**
Miscellaneous	558	9	0	0	0	0	0	**0**	**0**	**
Total Revenues	66,123	23,211	104,234	24,779	0	431,293	159,833	**699,811**	**699,811**	**
Transfers										
Transfers In	0	0	0	0	0	37,301	43,701	**0**	**0**	**
Transfers Out	0	0	0	0	0	62,880	52,880	**0**	**0**	**
Total Net Transfers	0	0	0	0	0	(25,579)	(9,179)	**0**	**0**	**
Total Resources Available										**699,811**
Appropriations/Expenditures										
Salaries & Benefits	0	0	0	0	0	0	0	**0**	**0**	**
Supplies	195	(95)	0	0	0	0	0	**3,535**	**3,535**	**
Other Services	9,713	5,127	0	5,540	0	5,540	0	**0**	**0**	**
Capital Outlay									**0**	**
State Grant									**0**	**
Legislative Grant	0	0	0	0	0	0	0	**475,787**	**475,787**	**
FEMA Grant	0	0	0	0	0	0	0	**3,114**	**3,114**	**
LEDA NMFA Planning Grant	0	0	0	0	0	50,000	0	**0**	**0**	**
SRTS	0	13,996	0	0	0	0	0	**0**	**0**	**
Federal Grant									**0**	**
AARA Energy	0	0	109,204	0	0	0	0	**0**	**0**	**
CRFP - NEPA Planning	0	0	0	24,779	0	382,725	173,206	**209,519**	**209,519**	**
COPE Shelter HV	0	0	0	0	0	0	0	**0**	**0**	**
COPE Drainage/Renova	58,412	0	0	0	0	0	0	**0**	**0**	**
Building Improvements	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	68,320	19,028	109,204	30,319	0	438,265	173,206	**691,955**	**691,955**	**
Ending Cash Balance - June 30										**7,856**

**** One or more zero value fields**

Airport Improvement Fund 40-0000

Department Overview

This fund accounts for the Federal, State, and City funding for Airport Improvement Projects. Federal funding accounts for 95%, State funding accounts for 2 ½%, and the City funding accounts for 2 ½% of all grant eligible projects.

Funding Sources

The Airport Improvement Department is funded from State and Federal capital grants and City funding.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**0**
Revenues										
Grants										
State Grant	6,205	3,598	27,460	97,363	186,733	243,894	190,982	**45,694**	**(141,039)**	**-75.5%**
Federal - Aviation	235,773	139,913	477,551	1,804,618	3,361,182	4,194,202	3,584,336	**609,866**	**(2,751,316)**	**-81.9%**
Interest Income	83	91	76	0	0	0	0	**0**	**0**	**
Total Revenues	242,061	143,602	505,087	1,901,981	3,547,915	4,438,096	3,775,318	**655,560**	**(2,892,355)**	**-81.5%**
Transfers										
Transfers In	0	0	0	178,484	0	418,676	202,517	**216,159**	**216,159**	**
Transfers Out	248,183	0	569,949	0	0	0	0	**0**	**0**	**
Total Net Transfers	(248,183)	0	(569,949)	178,484	0	418,676	202,517	**216,159**	**216,159**	**
Total Resources Available										**871,719**
Appropriations/Expenditures										
Other Services	0	0	9,856	7,895	28,825	26,577	10,669	**1,865**	**(26,960)**	**-93.5%**
Capital Outlay									**0**	**
Property Acq	0	0	0	0	0	0	0	**0**	**0**	**
Building Improvements	0	0	0	0	0	0	0	**0**	**0**	**
Paving Improvements	0	143,913	0	0	0 .		0	**0**	**0**	**
Capital Improvements	0	0	0	0	0	0	0	**0**	**0**	**
ICIP	248,201	0	560,380	2,029,080	3,612,847	4,846,002	3,982,596	**862,406**	**(2,750,441)**	**-76.1%**
Total Appropriations/Expenditures	248,201	143,913	570,236	2,036,975	3,641,672	4,872,579	3,993,265	**864,271**	**(2,777,401)**	**-76.3%**
Ending Cash Balance - June 30										**7,448**

**** One or more zero value fields**

C.D.B.G. Fund 48-0000

Department Overview

The Small Cities Community Development Block Grant Program (CDBG) is a United States Department of Housing and Urban Development (HUD) competitive program established under Title I of the Housing and Community Development Act of 1974 (as amended). The Small Cities CDBG program assists communities with essential infrastructure (such as constructing community facilities and housing), promote economic development, and maintain a suitable living environment. The CDBG program is administered at the state level by the New Mexico Finance and Administration – Local Government Division (NMDF&A-LGD) under §2.110.2 NMAC.

The CDBG grant program's state and national objectives require that the funded activities address at least one of the following:

1. Benefit principally low to moderate income families;
2. Aid in the prevention or elimination of slums or blight; or
3. To help meet an urgent need of recent origin that pose a serious and immediate threat to the health and welfare of the community where other financial resources are not available.

The grant amount is capped at $500,000 and requires a ten (10) percent cash match on the part of the local entity. In order to apply for a grant, local governments must meet the NMDF&A-LGD required threshold: "any grantee with one or more active grants in the infrastructure, public service, capital outlay categories, and Colonias projects, cannot apply for additional funding until the current project is fully closed".

In 2014, the Community Development Department was successful in obtaining CDBG grant in the amount $500,000 improvements to the domestic violence center being operated by the Center of Protective Environment or COPE.

The CDBG–COPE project is expected to start construction in August 2015. On October 12, 2014 the City of Alamogordo went out for a Request for Proposals (RFP), under RFP No. 2014-007, for architectural design services for this project, which were due November 4, 2014. Subsequently, the City approved the award of RFP No. 2014-007 to ASA Architects on December 2, 2014 at its regular Commission Meeting. ASA Architects are revising the construction documents to CDBG standards and the project should go out to bid at the beginning of June 2015. The City is expected to complete the Domestic Violence Improvement project within six (6) six to (9) months from the construction start date.

Funding Sources

The C.D.B.G. Department is funded from State and Federal capital grants.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										90,276
Revenues										
Miscellaneous Revenue	0	0	0	0	0	107,625	107,625	**0**	**0**	**
Grants	0	97,849	41,999	0	500,000	500,000	0	**1,000,000**	**500,000**	**100.0%**
Total Revenues	0	97,849	41,999	0	500,000	607,625	107,625	**1,000,000**	**500,000**	**100.0%**
Transfers										
Transfers In	10,189	9,785	4,209	0	0	0	0	**260,732**	**260,732**	**
Transfer Out	0	0	0	0	0	0	0	**0**	**0**	**
Net Transfers	10,189	9,785	4,209	0	0	0	0	**260,732**	**260,732**	**
Total Resources Available										1,351,008
Appropriations/Expenditures										
C.D.B.G	0	116,813	37,887	3,282	581,929	604,343	14,067	**1,290,275**	**708,346**	**121.7%**
Total Appropriations/Expenditures	0	116,813	37,887	3,282	581,929	604,343	14,067	**1,290,275**	**708,346**	**121.7%**
Ending Cash Balance - June 30										60,733

**** One or more zero value fields**

1986 Gross Receipts Tax Fund 49-0000

Division Overview

The purpose of this fund is to account for the one-quarter of one-percent gross receipts tax that is dedicated to the purpose of repair, upgrade, rehabilitate, replace and install water facilities outside of the City limits. Included in the eligible projects, but not limited to, are filter plants, including acquisition of necessary real property rights, water rights and payments to bond funds for the purpose of these projects.

The 1986 Gross Receipts Tax was also pledged against two new loans with the New Mexico Finance Authority (NMFA). The loan detail is covered under the Debt Service Section.

Funding Sources

The 1986 GRT Fund Division is funded from one-quarter of one percent gross receipts tax.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										9,337,698
Revenues										
Gross Receipts 1/4%	1,508,962	1,502,970	1,468,985	1,513,280	1,522,894	1,522,894	1,606,476	**1,605,564**	**82,670**	**5.4%**
Grants	0	19,765	(19,765)	0	0	0	0	**0**	**0**	**
Miscellaneous Income	15,430	38,340	63,658	91,372	70,000	70,000	113,790	**99,519**	**29,519**	**42.2%**
Total Revenues	1,524,392	1,561,075	1,512,878	1,604,652	1,592,894	1,592,894	1,720,266	**1,705,083**	**112,189**	**7.0%**
Transfers										
Transfers In	0	0	0	0	0	241,859	241,859	**0**	**0**	**
Transfers Out	467,108	1,342,720	1,235,815	443,441	536,226	1,994,878	765,811	**7,496,444**	**6,960,218**	**1298.0%**
Total Net Transfers	(467,108)	(1,342,720)	(1,235,815)	(443,441)	(536,226)	(1,753,019)	(523,952)	**(7,496,444)**	**(6,960,218)**	**1298.0%**
Total Resources Available										3,546,337
Appropriations/Expenditures										
Capital Improvements	483,415	845,815	890,601	106,980	319,810	1,307,933	266,275	1,053,448	**733,638**	**229.4%**
Legal & Consulting Expenses	12,198	16,553	18,189	13,182	25,000	25,000	1,030	31,100	**6,100**	**24.4%**
Total Appropriations/Expenditures	495,613	862,368	908,790	120,162	344,810	1,332,933	267,305	**1,084,548**	**739,738**	**214.5%**
Ending Cash Balance - June 30										2,461,789

**** One or more zero value fields**

Property Acquisition Fund 50-0000

Department Overview

The Property Acquisition Fund is for the purpose of acquiring right-of-way and easements necessary for the completion of City projects as well as expenses involved in the disposition of City property (legal notices, surveys, appraisals, etc). This fund also supports activities related to City property that is rented to others. The income and expenses from those rentals are accounted for in this fund.

Funding Sources

The Property Acquisition Fund Department is funded from various other capital funds and projects.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										55,975
Revenues										
Fees & Permits	0	0	0	0	0	**0**	0	**0**	**0**	**
User Fees	13,067	15,237	26,367	38,367	0	0	37,286	**0**	**0**	**
Fines	0	0	0	0	0	0	0	**0**	**0**	**
Miscellaneous Revenue	0	24,400	0	0	0	0	0	**0**	**0**	**
Interest Income	728	638	1,104	1,719	1,956	1,956	1,362	**2,015**	**59**	**3.0%**
Total Revenues	13,795	40,275	27,471	40,086	1,956	1,956	38,648	**2,015**	**59**	**3.0%**
Transfers										
Transfers In	0	0	0	0	0	354,998	239,998	**65,000**	**65,000**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	0	0	0	0	0	354,998	239,998	**65,000**	**65,000**	**
Total Resources Available										122,990
Appropriations/Expenditures										
Supplies	0	0	0	0	0	0	0	**0**	**0**	**
Maintenance	0	0	0	0	0	0	0	**0**	**0**	**
Utilities	0	0	0	0	0	0	0	**0**	**0**	**
Other Services	2,013	2,045	2,081	0	2,200	2,200	2,123	**52,523**	**50,323**	**2287.4%**
Total Operating Cost	2,013	2,045	2,081	0	2,200	2,200	2,123	**52,523**	**50,323**	**2287.4%**
Capital Outlay	276,747	61,582	6,296	9,938	35,000	455,100	396,537	**63,898**	**28,898**	**82.6%**
Total Appropriations/Expenditures	278,760	63,627	8,377	9,938	37,200	457,300	398,660	**116,421**	**79,221**	**213.0%**
Ending Cash Balance - June 30										6,569

**** One or more zero value fields**

Reverse Osmosis Project (Desalination/Snake Tank) 54-0000

Department Overview

To provide an alternate source of water for residents of the City of Alamogordo using reverse osmosis technology.

The Reverse Osmosis project removes water with high mineral content from within the Tularosa Basin, reduces the mineral content and places the additional water into the City's water supply. Studies were completed in 99-00 to determine possible sites. This was followed by the NEPA studies, which are funded by a federal grant. The next step will be construction of the plant, wells, and transmission lines, which are anticipated to be funded by the City and the Federal Government. Monies reserved in this fund are planned for the City's share of the project. This fund is used in conjunction with Fund 49.

The Office of the State Engineers (OSE) approved the city's permit for 4,000 acre feet of new water. The OSE's decision was challenged in District Court where the city prevailed. The District Court's decision was appealed and the appellate court ruled in favor of the District Court decision in November 2009. The decision was then brought before the NM Supreme Court which refused to hear the matter. This essentially ended any challenge to the OSE's decision.

Funding Sources

The Reverse Osmosis Project Department is funded from State & Federal grants and Loan Proceeds

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										16,538
Revenues										
Grants	0	0	14,669	105,401	0	4,180,893	124,034	**4,435,609**	**4,435,609**	**
Loan Proceeds	0	231,814	44,006	316,203	0	1,609,009	372,102	**1,248,157**	**1,248,157**	**
Interest Income	939	1,378	2,442	2,148	1,231	1,231	833	**1,134**	**(97)**	**-7.9%**
Total Revenues	939	233,192	61,117	423,752	1,231	5,791,133	496,969	**5,684,900**	**5,683,669**	**461711.5%**
Transfers										
Transfers In	137,327	169	0	0	0	0	0	**5,447,185**	**5,447,185**	**
Transfers Out	0	0	144,854	0	0	0	0	**0**	**0**	**
Total Net Transfers	137,327	169	(144,854)	0	0	0	0	**5,447,185**	**5,447,185**	**
Total Resources Available										11,148,623
Appropriations/Expenditures										
Other Services	12,776	169	89,601	285,826	0	181,102	155,866	**40,234**	**40,234**	**
Capital Outlay	253,296	0	153,951	408,795	5,125,000	5,756,886	490,565	**11,088,505**	**5,963,505**	**116.4%**
Total Appropriations/Expenditures	266,072	169	243,552	694,621	5,125,000	5,937,988	646,431	**11,128,739**	**6,003,739**	**117.1%**
Ending Cash Balance - June 30										19,884

** One or more zero value fields

99 GRT Flood Control Bond Fund 56-0000

Department Overview

This fund was established to account for the financing of a portion of the cost of the acquisition, extension, enlargement, betterment, repair and improvement of a flood control project in cooperation with the United States Department of the Army Corp of Engineers.

The project consists of the construction of the North Diversion Channel and the South/McKinley diversion Channel within the City. The project is expected to be constructed in phases over a period of approximately 10 years. The total cost of the project is expected to be $72,000,000. Of that amount, the city is required to pay at least 25% of total project cost ($15,000,000). Of this 25%, the city can apply up to 20% in in-kind expenses.

Funding Sources

The 99 GRT Flood Control Bond Department is funded from the 84 Gross Receipts Tax.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**411,157**
Revenues										
Loan & Bond Proceeds	0	0	0	0	3,000,000	2,500,000	0	**2,535,065**	**(464,935)**	**-15.5%**
Investment Income	7,672	5,849	7,586	7,274	3,804	3,804	7,507	**6,129**	**2,325**	**61.1%**
Total Revenues	7,672	5,849	7,586	7,274	3,003,804	2,503,804	7,507	**2,541,194**	**(462,610)**	**-15.4%**
Transfers										
Transfer In	0	0	0	1,201,863	2,302,903	2,002,903	0	**3,634,564**	**1,331,661**	**57.8%**
Transfers Out	0	0	0	0	0	74,258	74,258	**0**	**0**	**
Total Revenues	0	0	0	1,201,863	2,302,903	1,928,645	(74,258)	**3,634,564**	**1,331,661**	**57.8%**
Total Resources Available										**6,586,915**
Appropriations/Expenditures										
Other Services	15,962	18,579	18,612	21,402	10,000	146,104	23,208	**71,569**	**61,569**	**615.7%**
Capital Outlay	1,427,540	437,694	6,962	1,501,237	2,810,000	3,229,259	80,305	**6,515,346**	**3,705,346**	**131.9%**
Total Appropriations/Expenditures	1,443,502	456,273	25,574	1,522,639	2,820,000	3,375,363	103,513	**6,586,915**	**3,766,915**	**133.6%**
Ending Cash Balance - June 30										**0**

**** One or more zero value fields**

Municipal Infrastructure GRT Fund 61-0000

Department Overview

This fund is used to account for the one-sixteenth of one-percent gross receipt tax enacted in 1991 and implemented on January 1, 1992 (Ordinance 826). This increment is dedicated for either the payment of special obligation bonds issued pursuant to a revenue bond act or for repair, replacement, construction and acquisition of infrastructure improvements, including, but not limited to, sanitary sewer lines, storm sewers and other drainage improvements, water, water rights, water lines and utilities, streets, alleys, right-of-way, easements and land within the municipality or within the extraterritorial zone of the our municipality.

Funding Sources

Municipal Infrastructure GRT Department is funded from the 91 GRT Infrastructure .0625.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										653,987
Revenues										
Mun. Infrastructure GRT	377,240	375,743	367,246	383,123	380,722	380,722	401,619	**401,391**	**20,669**	**5.4%**
Grants	0	0	0	0	0	0	0	**0**	**0**	**
Interest Income	2,039	2,802	2,186	5,110	5,663	5,663	7,186	**5,000**	**(663)**	**-11.7%**
Total Revenues	379,279	378,545	369,432	388,233	386,385	386,385	408,805	**406,391**	**20,006**	**5.2%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	622,339	748,175	200,000	178,484	455,869	811,800	312,944	**1,056,257**	**600,388**	**131.7%**
Total Net Transfers	(622,339)	(748,175)	(200,000)	(178,484)	(455,869)	(811,800)	(312,944)	**(1,056,257)**	**(600,388)**	**131.7%**
Total Resources Available										4,121
Appropriations/Expenditures										
Salaries & Benefits	0	0	0	0	0	0	0	**0**	**0**	**
Other Services	0	0	0	0	0	0	0	**0**	**0**	**
Emergency Disaster Relf	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	0	0	0	0	0	0	0	**0**	**0**	**
Ending Cash Balance - June 30										4,121

**** One or more zero value fields**

Economic Development Fund 105-0000

Department Overview

The Economic Development Fund was established and has been maintained primarily with a monthly .1250% of the NM State Gross Receipts tax revenue set up with the adoption of COA Ordinance #1366. These funds are for the purpose of economic development including marketing of the City to prospective new companies and employers. The Economic Development Fund has come up for vote on a number of occasions and has continually been approved to by the voters. This tax is currently scheduled to sunset again on December 31, 2020.

In the past, the City was selected by the NM State Economic Development Division to be the pass-thru agent for grants designed for Marietta's oven ($200,000) and PreCheck's building extension ($400,000).

In the FY2015 Budget, the Economic Development Fund was not be used for Gross Receipts Investment Program (GRIP). This program has been moved to the General Fund. The COA Ordinance No. 1460 approving a Local Economic Development Assistance (LEDA) application with Emerging Technology Ventures (ETV) has been added to receive incentives along with PreCheck. The Marketing aspect of this fund was set up to pay OCEDC for promoting the City to new businesses.

Funding Sources

The Economic Development Department is funded primarily .1250% Gross Receipts Tax and a current State Grant.

Economic Development Fund 105-0000

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**6,214,563**
Revenues										
Taxes & Fees	754,481	751,485	734,493	766,247	761,447	761,447	803,238	**802,782**	**41,335**	**5.4%**
Miscellaneous	0	0	150,929	0	0	0	0	**0**	**0**	**
Grants	0	0	250,000	825,000	0	124,000	124,000	**0**	**0**	**
Interest Income	7,665	17,515	37,369	60,466	68,323	68,323	76,173	**70,373**	**2,050**	**3.0%**
Total Revenues	762,146	769,000	1,172,791	1,651,713	829,770	953,770	1,003,411	**873,155**	**43,385**	**5.2%**
Total Resources Available										**7,087,718**
Appropriations/Expenditures										
Other Services										
Insurance Premiums	0	0	319	319	323	323	319	**0**	**(323)**	**-100%**
Airport Business Park	0	0	0	146,677	0	0	0	**0**	**0**	**
Community Dev	0	249,162	0	973,575	500,000	1,426,653	201,455	**1,265,198**	**765,198**	**153.0%**
Marketing	70,000	70,000	70,000	70,000	70,000	70,000	70,000	**70,000**	**0**	**0.0%**
GRIP Program	0	65,807	0	0	42,630	42,630	0	**42,630**	**0**	**0.0%**
Total Appropriations/Expenditures	70,000	384,969	70,319	1,190,571	612,953	1,539,606	271,774	**1,377,828**	**764,875**	**124.8%**
Ending Cash Balance - June 30										**5,709,890**
RESERVE:										**0**
AVAILABLE BALANCE:										**5,709,890**

**** One or more zero value fields**

Street Capital GRT Fund 109-0000

Department Overview

This fund accounts for the Municipal Capital Outlay Gross Receipts Tax ¼% option enacted by Ordinance No. 1188, effective 07/01/2004 and the Municipal Gross Receipts Tax ¼% option enacted by Ordinance No. 1312, effective 07/01/2008. Both GRT increments have been dedicated to construction and improvements of streets.

Funding Sources

The Street Capital GRT Department is funded primarily from 1/4% Municipal Gross Receipts Tax.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										10,458,110
Revenues										
Gross Receipts 1/4%	1,761,545	3,005,940	2,937,970	3,064,986	3,045,788	3,045,788	1,606,476	**3,211,688**	**165,900**	**5.4%**
Loan & Bond Proceeds	0	0	0	0	0	0	0	**0**	**0**	**
Grants	0	0	0	0	0	0	0	**0**	**0**	**
Miscellaneous Revenue	0	25,000	0	500,000	0	0	0	**0**	**0**	**
Interest Income	11,764	13,333	44,262	86,949	84,946	84,946	117,817	**62,466**	**(22,480)**	**-26.5%**
Total Revenues	1,773,309	3,044,273	2,982,232	3,651,935	3,130,734	3,130,734	1,724,293	**3,274,154**	**143,420**	**4.6%**
Transfers										
Transfers In	0	3,766,212	398,520	0	0	197,473	197,473	**0**	**0**	**-100%**
Transfers Out	809,903	1,340,766	1,120,808	1,116,652	1,118,721	1,118,721	1,118,717	**937,782**	**(180,939)**	**-16.2%**
Total Net Transfers	(809,903)	2,425,446	(722,288)	(1,116,652)	(1,118,721)	(921,248)	(921,244)	**(937,782)**	**(16,538)**	**1.8%**
Total Resources Available										12,794,482
Appropriations/Expenditures										
Fees	0	0	0	0	0	0	0	**0**	**0**	**
Other Services	39,575	79,850	28,557	80,476	92,000	131,262	59,172	**815,674**	**723,674**	**786.6%**
Capital Improvements	2,835,875	3,141,122	561,207	161,541	2,999,978	9,394,625	904,903	**10,245,117**	**7,245,139**	**241.5%**
Total Appropriations/Expenditures	2,875,450	3,220,972	589,764	242,017	3,091,978	9,525,887	964,075	**11,060,791**	**7,968,813**	**257.7%**
Ending Cash Balance - June 30										1,733,691
									Local Reserve:	559,361
									Available Balance:	1,174,330

** One or more zero value fields

2009 Sewer Bond Acquisition Fund 113-0000

Department Overview

The 2009 Sewer Improvement Bond Acquisition was issued to provide funds for the purpose of financing the construction and improvement of a Sewer Plant.

Funding Sources

The 2009 Sewer Acquisition Bond Department is funded from Bond Proceeds for the construction of the Sewer Plant.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**105,113**
Revenues										
Miscellaneous Revenue	0	0	12,915	0	0	0	0	**0**	**0**	**
Interest Income	18,729	7,397	7,386	6,093	0	0	990	**0**	**0**	**
Total Revenues	18,729	7,397	20,301	6,093	0	0	990	**0**	**0**	**
Transfers										
Transfers In	410,766	209,406	7,115	7,330	0	2,571,040	2,571,040	**0**	**0**	**
Transfers Out	0	2,126,824	276,205	329,823	0	0	0	**0**	**0**	**
Total Net Transfers	410,766	(1,917,418)	(269,090)	(322,493)	0	2,571,040	2,571,040	**0**	**0**	**
Total Resources Available										**105,113**
Appropriations/Expenditures										
Other Services	11,303	7,888	7,115	7,330	12,000	6,667	6,647	**0**	**(12,000)**	**-100%**
Capital Improvements	5,529,146	1,210,752	243,347	322,272	2,696,290	3,043,796	2,946,456	**97,340**	**(2,598,950)**	**-96.4%**
Total Appropriations/Expenditures	5,540,449	1,218,640	250,462	329,602	2,708,290	3,050,463	2,953,103	**97,340**	**(2,610,950)**	**-96.4%**
Ending Cash Balance - June 30										**7,773**

**** One or more zero value fields**

Sidewalk Revolving Loans Fund 114-0000

Department Overview

This fund provides the City of Alamogordo with an accounting of loans financed through the city for qualified property owners. The qualified property owners finance through the city for the placement/repair of sidewalks, curb cuts and driveway ramps on their property.

Funding Sources

The Sidewalk Revolving Loans Department is funded from the 91 Municipal Infrastructure .0625% GRT.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										133,232
Revenues										
Interest Income	137	254	973	1,514	1,728	1,728	1,786	**1,572**	**(214)**	**-12.0%**
Total Revenues	137	254	973	1,514	1,728	1,728	1,786	**1,572**	**(214)**	**-12.0%**
Transfers										
Transfers In	0	75,000	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	0	75,000	0	0	0	0	0	**0**	**0**	**
Total Resources Available										134,804
Appropriations/Expenditures										
Supplies	0	0	0	0	60	60	0	**60**	**60**	**
Other Services	0	0	0	0	300	300	0	**300**	**300**	**
Capital Outlay	0	0	0	0	100,000	100,000	0	**31,540**	**31,540**	**
Total Appropriations/Expenditures	0	0	0	0	100,360	100,360	0	**31,900**	**31,900**	**
Ending Cash Balance - June 30										102,904

** One or more zero value fields

Regional Water Supply Transmission Line Fund 116-0000

Department Overview

This fund accounts for the Water Trust Board Grant (WTB #80) and NMFA Loan for the purpose of financing the cost of approximately 15 miles of pipeline for a potable water transmission system or City of Alamogordo project known as "Regional Water Supply Transmission Line Phase 1". Ordinance No. 1370 authorized the execution of the grant/loan agreement.

The WTB granted $4,508,000 with a requirement that the City enter into a loan agreement at zero percent interest with NMFA for the remaining $1,127,000 needed for a total project cost of $5,635,000.

Funding Sources

The Regional Water Supply Transmission Line Department is funded from a State Grant.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**2,886**
Revenues										
Grant	0	2,344,892	796,928	92,453	0	1,227,439	1,227,439	**0**	**0**	**
Loan & Bond Proceeds	0	0	0	0	0	0	0	**0**	**0**	**
Interest Income	0	239	443	0	0	0	0	**0**	**0**	**
Total Revenues	0	2,345,131	797,371	92,453	0	1,227,439	1,227,439	**0**	**0**	**
Transfers										
Transfers In	1,099,938	555	0	24,881	0	217,312	217,312	**0**	**0**	**
Transfers Out	562,390	2,420,779	790,142	53,818	0	241,859	241,859	**0**	**0**	**
Total Net Transfers	537,548	(2,420,224)	(790,142)	(28,937)	0	(24,547)	(24,547)	**0**	**0**	**
Total Resources Available										**2,886**
Appropriations/Expenditures										
Other Services	3,932	555	0	0	0	0	0	**0**	**0**	**
Capital Improvements	558,457	2,431,133	799,819	(20,267)	0	1,226,924	1,226,923	**0**	**0**	**
Total Appropriations/Expenditures	562,389	2,431,688	799,819	(20,267)	0	1,226,924	1,226,923	**0**	**0**	**
Ending Cash Balance - June 30										**2,886**

**** One or more zero value fields**

2011 Jt. Water/Sewer Ref/Imp Revenue Bond Fund 117-0000

Department Overview

The 2011 Refunding of the Joint Utility System Revenue Bond was issued to provide funds for the purpose of financing the construction and improvement of a Sewer Plant.

Funding Sources

The 2011 Jt. Water/Sewer Ref/Imp Revenue Bond Department is funded from Bond Proceeds for the construction of a Sewer Plant.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										17,053
Revenues										
Loan & Bond Proceeds	5,859,869	0	0	0	0	0	0	**0**	**0**	**
Interest Income	2,433	19,386	11,237	5,984	0	5,984	3,899	**0**	**0**	**-100%**
Total Revenues	5,862,302	19,386	11,237	5,984	0	5,984	3,899	**0**	**0**	**-100%**
Transfers										
Transfers In	0	0	519	0	0	0	0	**0**	**0**	**
Transfers Out	3,667,697	5,294,926	0	79,302	0	0	0	**0**	**0**	**
Total Net Transfers	(3,667,697)	(5,294,926)	519	(79,302)	0	0	0	**0**	**0**	**
Total Resources Available										17,053
Appropriations/Expenditures										
Other Services	124,340	0	0	0	10,000	0	0	**0**	**(10,000)**	**
Capital Improvements	0	5,220,610	519	314,908	694,530	635,228	625,227	**10,000**	**(684,530)**	**-98.4%**
Total Appropriations/Expenditures	124,340	5,220,610	519	314,908	704,530	635,228	625,227	**10,000**	**(694,530)**	**-98.4%**
Ending Cash Balance - June 30										7,053

**** One or more zero value fields**

2011 NMFA State GRT Street Fund 118-0000

Department Overview

This fund accounts for the NMFA Loan enacted by Ordinance No. 1410, effective 11/15/2011. The loan was authorized for the purpose of providing funds for the acquisition, construction, installation and improvement for various street projects.

Funding Sources

The 2011 NMFA State GRT Street Department is funded from Loan Proceeds for Street Projects

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										0
Revenues										
Loan & Bond Proceeds	7,640,000	0	0	0	0	0	0	0	0	**
Interest Income	2,369	36,041	50,700	10,287	0	0	0	0	0	**
Total Revenues	7,642,369	36,041	50,700	10,287	0	0	0	0	0	**
Transfers										
Transfers In	0	0	0	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	197,473	197,473	0	0	**
Total Net Transfers	0	0	0	0	0	(197,473)	(197,473)	0	0	**
Total Resources Available										0
Appropriations/Expenditures										
Other Services	115,489	49,315	174,256	38,586	0	0	0	0	0	**
Capital Improvements	0	689,252	2,738,281	2,478,546	0	0	0	0	0	**
Total Appropriations/Expenditures	115,489	738,567	2,912,537	2,517,132	0	0	0	0	0	**
Ending Cash Balance - June 30										0

** One or more zero value fields

2012 GRT Ref/Imp Revenue Bond Fund 119-0000

Department Overview

This fund accounts for the refunding of the 2002 GRT Revenue Bond enacted by Ordinance No. 1414, effective 02/17/2012. The revenue bond was authorized for the purpose of providing funds for the acquisition, construction, improving, furnishing, equipping, rehabilitating, making additions to various buildings, streets, parks, recreational facilities and open space.

Funding Sources

The 2012 GRT Ref/Imp Revenue Bond Department is funded from Bond Proceeds.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										1,452,277
Revenues										
Loan & Bond Proceeds	8,130,000	0	0	0	0	2,050,000	0	**70,845**	**70,845**	**
Interest Income	1,052	14,046	16,322	16,322	0	0	18,619	**5,000**	**5,000**	**
Total Revenues	8,131,052	14,046	16,322	16,322	0	2,050,000	18,619	**75,845**	**75,845**	**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	3,913,096	114,592	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	(3,913,096)	(114,592)	0	0	0	0	0	**0**	**0**	**
Total Resources Available										1,528,122
Appropriations/Expenditures										
Other Services	128,507	3,323	1,195	0	0	57,722	0	**(16,905)**	**(16,905)**	**
Capital Improvements	301,437	1,500,293	360,853	649,647	722,811	3,515,073	89,137	**1,415,905**	**693,094**	**95.9%**
Total Appropriations/Expenditures	429,944	1,503,616	362,048	649,647	722,811	3,572,795	89,137	**1,399,000**	**676,189**	**93.5%**
Ending Cash Balance - June 30										129,122

** One or more zero value fields

2015 GO Bond – Fun Center Fund 121-0000

Department Overview

This 2015 GO Bond – Fun Center was issued to provide funds for the purpose of beautifying, improving, acquiring, constructing, equipping and improving land and buildings for public parks and related recreational facilities.

Funding Sources

The GO Bond-Fun Center Department is funded from Bond Proceeds.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										5,982,109
Revenues										
Loan & Bond Proceeds	0	0	0	0	0	0	0	**0**	**0**	**
Interest Income	0	0	0	4,799	0	0	80,229	**61,800**	**61,800**	**
Total Revenues	0	0	0	4,799	0	0	80,229	**61,800**	**61,800**	**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	0	0	0	0	0	0	0	**0**	**0**	**
Total Resources Available										6,043,909
Appropriations/Expenditures										
Other Services	0	0	0	93,000	0	0	0	**0**	**0**	**
Capital Improvements	0	0	0	10,272	0	5,929,500	58,340	**5,871,160**	**5,871,160**	**
Total Appropriations/Expenditures	0	0	0	103,272	0	5,929,500	58,340	**5,871,160**	**5,871,160**	**
Ending Cash Balance - June 30										172,749

** One or more zero value fields

2015 GO Bond – Streets Fund 122-0000

Department Overview

This 2015 GO Bond – Streets was issued to provide funds for the purpose of constructing, repairing and otherwise improving streets and bridges.

Funding Sources

The GO Bond-Streets Department is funded from Bond Proceeds.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										3,397,224
Revenues										
Loan & Bond Proceeds	0	0	0	0	0	0	0	**0**	**0**	**
Interest Income	0	0	0	1,749	0	0	48,612	**15,000**	**15,000**	**
Total Revenues	0	0	0	1,749	0	0	48,612	**15,000**	**15,000**	**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	0	0	0	0	0	0	0	**0**	**0**	**
Total Resources Available										3,412,224
Appropriations/Expenditures										
Other Services	0	0	0	83,867	13,000	78,751	15,539	**64,506**	**51,506**	**396.2%**
Capital Improvements	0	0	0	119,950	3,022,500	4,262,076	1,025,738	**3,236,338**	**213,838**	**7.1%**
Total Appropriations/Expenditures	0	0	0	203,817	3,035,500	4,340,827	1,041,277	**3,300,844**	**265,344**	**8.7%**
Ending Cash Balance - June 30										111,380

** One or more zero value fields

Debt Service Funds

INSIDE THIS FUND:

General Obligation

Revenue Bond P & I

98 Jt. Water/Sewer Bond P & I

Fund Overview

This section of the budget book summarizes the COA Debt Service Funds (Bonds and Loan Obligations). The individual Funds are used to account for the accumulation of resources for and the payment of long-term debt principal and interest.

COMPARITIVE BUDGET STATEMENT

	FY13 ACTUALS 6/30/2013	FY14 ACTUALS 6/30/2014	FY15 ACTUALS 6/30/2015	FY16 ACTUALS 6/30/2016	FY17 BUDGET
Beginning Cash Fund Balance	455,222	473,614	2,188,304	2,517,720	2,366,490
Revenues					
Taxes	725,569	751,199	1,019,976	1,022,683	1,063,050
Loans & Bonds	0	0	0	0	18,051,776
Investment Income	5,574	11,219	18,410	19,959	21,846
Total Revenues	731,143	762,418	1,038,386	1,042,642	19,136,672
Other Financing Sources					
Transfers In	4,718,203	4,688,805	3,484,391	4,693,872	4,297,517
Total Other Financing Sources	4,718,203	4,688,805	3,484,391	4,693,872	4,297,517
Total Revenues & Other Financing	5,449,346	5,451,223	4,522,777	5,736,514	23,434,189
Expenditures					
General Obligation P & I	236,699	224,567	462,345	1,184,259	1,004,968
Revenue Bond P & I	2,897,858	2,788,603	2,788,424	2,788,481	12,449,124
98 JT W/S Bond P & I	877,156	723,363	698,074	1,915,004	5,040,967
Total Expenditures	4,011,713	3,736,533	3,948,843	5,887,744	18,495,059
Other Financing Uses					
Transfers Out	1,419,241	0	275,940	0	0
Total Other Financing Uses	1,419,241	0	275,940	0	0
Total Expenditures & Other Finance Uses	5,430,954	3,736,533	4,224,783	5,887,744	18,495,059
Net Change in Fund Balance	18,392	1,714,690	329,416	(151,230)	4,939,130
Ending Cash Fund Balance	473,614	2,188,304	2,517,720	2,366,490	7,305,620

DEBT SERVICE FUND SUMMARY

Fund 53 General Obligation – The purpose of this fund is to account for the servicing of principal and interest payments for any General Obligation Bonds. These bonds are pledged against property tax revenues.

Fund 59 Revenue Bond – The purpose of this fund is to account for the servicing of principal and interest payments for any debt pledged with Gross Receipts Tax revenues.

Fund 82 JT. Water/Sewer Revenue – The purpose of this fund is to account for the servicing of principal and interest requirements on any debt pledged with Water /Sewer revenues.

Types of Bonds and Loan Obligations:

Revenue Bonds pledge specific recurring revenue sources of the municipality, most commonly the City's gross receipts tax and water/sewer system revenues. Revenue bonds may be issued for constructing, purchasing, furnishing, equipping, rehabilitating, making additions or improvements to one or more public buildings or purchasing and improving grounds. Water/Sewer revenue bonds are utilized to treat or improve the infrastructure of the City's Water system. Revenue bonds are enacted by action of the City Commission and do not require voter approval.

General Obligation Bonds are authorized by the voters of the City of Alamogordo. The debt limit shall not exceed four percent (4%) of the value of the taxable property in the City. The City may, however, contract debt in excess of such limitation for the construction or purchase of a system for supplying water or a sewer system for the City. Based on a 2016 assessed valuation of $554,484,818 the City's general obligation debt limit is $22,179,393. The City presently has $16,926,200 outstanding general obligation debt as of 06/30/2016. The Series 2011 and 2009 G.O. Bonds are for Roadway Improvements. The 2009 Series is split between roads and waste water improvements. The Series 2014A GO Bond is for the Fun Center, and the Series 2014B GO Bond is for the First Street Realignment. Accordingly, the City has a legal debt margin of $5,253,193 or available debt capacity.

Summary of Bonds Issued

CITY OF ALAMOGORDO
Schedule of Bonded Debt
Fiscal Year 2016-2017

DESCRIPTION	DATE OF ISSUE	MATURITY DATE	AMOUNT ISSUED	OUTSTANDING 06/30/2016
REVENUE BONDS				
Gross Receipts Tax Refunding & Improvement Bonds, Series 2004	12/01/04	06/01/19	$5,405,000	$2,175,000
JT Water/Sewer Improvements Revenue Bonds, Series 2005	06/02/05	06/01/25	$5,530,000	$3,020,000
TOTAL REVENUE BONDS			$10,935,000	$5,195,000
GENERAL OBLIGATION BONDS				
General Obligation Fire Protection Bonds and Refunding, Series 2011	04/15/11	08/01/20	$1,350,000	$671,200
General Obligation Waste Water Treatment Plant and Street Bonds, Series 2009	02/01/10	08/01/29	$7,420,000	$5,980,000
General Obligation Fun Center 2014A	12/24/14	08/01/34	$6,000,000	$5,850,000
General Obligation Streets 2014B	12/24/14	08/01/34	$4,500,000	$4,425,000
TOTAL GENERAL OBLIGATION BONDS			$19,270,000	$16,926,200
TOTAL - ALL BONDS			**$30,205,000**	**$22,121,200**

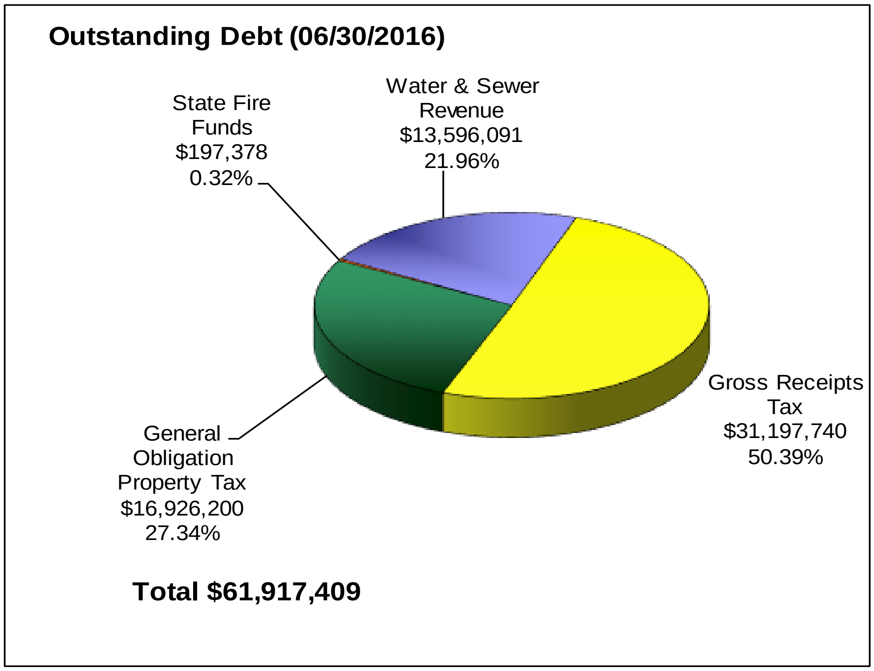
DEBT SERVICE LOAN OBLIGATION SUMMARIES

The City of Alamogordo entered into several loan agreements with the New Mexico Finance Authority (NMFA).

Summary of Loan Obligations Issued

Schedule of Loan Obligations (NMFA)
Fiscal Year 2016-2017

DESCRIPTION	DATE OF ISSUE	MATURITY DATE	AMOUNT ISSUED	OUTSTANDING 06/30/2016
Fire Station - NMFA, 2000	7/1/2000	5/1/2020	$572,223	$169,651
Westside R.O. Project - NMFA Loan, 2006 (Water Project)	6/30/2006	5/1/2032	$4,805,293	$4,087,484
Precheck Westside Project, NMFA Loan 2006 (Water Project)	8/11/2006	5/1/2026	$730,453	$442,852
Flood Control - NMFA 7 , 2008	11/21/2008	6/1/2028	$3,620,000	$2,705,000
Fire Pumper - NMFA 8, 2008	12/5/2008	5/1/2017	$196,910	$27,727
Street Projects - NMFA 9, 2008B	12/12/2008	6/1/2028	$7,350,000	$5,205,000
Jt. Utility Project - NMFA 10 #2283-PP, 2009A	6/18/2009	6/1/2029	$5,340,000	$3,955,000
Reg Wtr Pipeline WTB80- NMFA 11, 2010	2/1/2010	6/1/2030	$1,127,000	$794,789
Street Projects - NMFA 15, 2011	12/23/2011	6/1/2031	$7,640,000	$6,165,000
Jt. Water and Sewer Improvement Loan, Series 2011 (Refunding Series 1998)	11/18/2011	6/2/2031	$9,812,674	$7,871,698
Gross Receipts Tax Refunding and Revenue Bonds, Series 2000 (NMFA Flood Control)	4/15/2011	6/1/2021	$2,735,456	$1,187,404
NMFA 2012 GRT Refunding Imp Loan	2/17/2012	6/1/2027	$8,130,000	$5,275,000
Mobile Desalination - NMFA 17, 2013 (1)	8/16/2013	5/1/2035	$855,320	$820,118
Mobile Desalination - NMFA 18, 2013 (2)	12/27/2013	5/1/2035	$1,136,250	$1,089,486
TOTAL LOAN OBLIGATIONS			**$54,051,579**	**$39,796,209**



Summary of Outstanding Obligations and Indebtedness

Summarizing the above chart, the City's total outstanding debt service is $61,917,409 and is broken down in the following:

General Obligation Bonds: The City has $16,926,200 in outstanding debt that are pledged by property tax, representing 27.34% of the total debt outstanding as of June 30, 2016.

Gross Receipts Tax Revenue: The City has $31,197,740 outstanding in debt through NMFA loans that are pledged by Gross Receipts Tax, representing 50.39% of the total debt outstanding as of June 30, 2016.

Water & Sewer Revenue: The City has $13,596,091 outstanding in debt through NMFA loans that are pledged by water/sewer system revenues, representing 21.96% of the total debt outstanding as of June 30, 2016.

Other Debt: The City has $197,378 outstanding in debt through State Fire Funds that are pledged through intercept agreements with the State Fire Agency, representing 0.32% of the total debt outstanding as of June 30, 2016.

Intergovernmental and Other Agreements

None at this time.

Lease-Purchase Obligations:

None at this time.

General Obligation P & I Fund 53-0000

Department Overview

The primary purpose of this fund is to account for the servicing of principal and interest payments for the General Obligation Bonds. These two (2) bonds are pledged against property tax revenues. The 2009 and 2011 bonds are for Streets and Water Improvements.

Funding Sources

The General Obligation P & I Fund is funded by property tax revenues.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										763,600
Revenues										
Taxes & Fees	713,097	725,569	751,199	1,016,195	1,011,850	1,011,850	1,022,683	**1,063,050**	**51,200**	**5.1%**
Interest Income	268	1,444	2,619	4,003	1,941	1,941	2,458	**4,759**	**2,818**	**145.2%**
Total Revenues	713,365	727,013	753,818	1,020,198	1,013,791	1,013,791	1,025,141	**1,067,809**	**54,018**	**5.3%**
Transfers										
Transfers In	227,760	0	0	7,589	0	0	0	**0**	**0**	**
Transfers Out	666,261	473,331	498,659	0	0	0	0	**0**	**0**	**
Total Net Transfers	(438,501)	(473,331)	(498,659)	7,589	0	0	0	**0**	**0**	**
Total Resources Available										1,831,409
Appropriations/Expenditures										
Other Services	0	0	2,035	0	0	0	0	**0**	**0**	**
Principle	175,542	177,140	179,200	460,000	475,900	475,900	475,900	**350,900**	**(125,000)**	**-26.3%**
Interest	55,157	59,529	43,332	278,285	708,359	708,359	708,359	**654,068**	**(54,291)**	**-7.7%**
Total Appropriations/Expenditures	230,699	236,669	224,567	738,285	1,184,259	1,184,259	1,184,259	**1,004,968**	**(179,291)**	**-15.1%**
Ending Cash Balance - June 30										826,441

** One or more zero value fields

Gross Receipts Tax Revenue Improvement and Refunding Bonds

Fund 53

Series 2009

These bonds are authorized for the purpose of constructing, repairing and improving roads and bridges and to constructing, acquiring, enlarging, improving and extending a waste water treatment plant in the City.

The bond purposes are further broken down to include $920,000 for constructing, repairing and other wise improving roads and bridges and $6,500,000 for constructing, acquiring, enlarging, improving and extending the waste water treatment plant (collectively, the "Projects").

The Bonds shall be dated as of the Series Date are issuable in the denomination of $5,000 each or any integral multiple thereof (provided that no Bond may be in a denomination which exceeds the principal coming due on any maturity date and no individual Bond will be issued for more than one maturity).

Principal and interest are payable to the DTC. Interest is payable on February 1 and August 1 of each year, commencing February 1, 2010 and principal is paid on August 1 of each year.

Original Amount:	$7,420,000
Principal Outstanding:	$5,980,000 (as of June 30, 2016)
Total Outstanding (P&I):	$8,188,593
Blended Interest Rate (All in TIC)	4.126%
Final Maturity:	08/01/2029
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	General Obligations payable solely out of general (ad valorem) property taxes that are required to be levied against all taxable property in the City without limitation as to rate or amount.
Additional Comments:	4/4/2011 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+"
	Optional Prior Redemption: Beginning on August 1, 2020 and any date thereafter, the City may elect to redeem any Bonds maturing on and after August 1, 2019, in whole or in part at any time.

General Obligation Refunding Bonds
Fund 53
Series 2011

These bonds are authorized for the purpose of providing funds for refunding, paying and discharging all of the outstanding City of Alamogordo, New Mexico General Obligation Bonds, Series 2000, and to pay costs of issuance of the Bonds.

The Bonds were issued by the City on April 15, 2011, and delivered to the New Mexico Finance Authority (NMFA) as purchaser.

The Series 2011 Bonds shall constitute the general obligation indebtedness of the City, payable from ad valorem property taxes which shall be levied without limitation as to rate or amount.

Principal and interest are payable to the New Mexico Finance Authority (Loan/Project #2568-PP), located at 207 Shelby Street, Santa Fe, New Mexico 87501. These bonds are not subject to optional redemption prior to maturity. Interest is payable on February 1 and August 1 of each year, beginning August 1, 2011 and principal is paid on August 1 of each year.

Original Amount:	$1,350,000
Principal Outstanding:	$671,200 (as of June 30, 2016)
Total Outstanding (P&I):	$723,273
Blended Interest Rate:	2.493%
Final Maturity:	08/01/2020
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	Ad valorem property taxes
Additional Comments:	4/4/2011 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to ‘AAA’ from “AA+”

Taxable General Obligation Bonds

Fund 53

Series 2014A

These bonds are authorized for the purpose of building, beautifying, improving, acquiring, constructing, equipping and improving land and buildings for public parks and related recreational facilities.

The Bonds were issued by the City on December 24, 2014 and delivered to the Depository Trust Company (DTC) as purchaser.

The Series 2014A Taxable General Obligation Bonds shall constitute the general obligation indebtedness of the City, payable from Ad Valorem taxes levied on all taxable property within the City, levied without limitation as to rate or amount.

Principal and interest are payable to the Depository Trust Company, New York, New York. The bonds maturing on or after August 1, 2025, are subject to prior redemption at the City's option on and after August 1, 2024, in whole or in part at any time, in one or more units of principal of $5,000 in such order of maturities as the City may determine. Interest is payable on February 1 and August 1 of each year, beginning August 1, 2015 and principal is paid on August 1 of each year.

Original Amount:	$6,000,000
Principal Outstanding:	$5,850,000 (as of June 30, 2016)
Total Outstanding (P&I):	$9,474,625
Blended Interest Rate:	4.272%
Final Maturity:	8/1/2034
Reserve Fund:	None
Call Date:	8/1/2024
Security Pledged:	Ad valorem property taxes
Additional Comments:	None

Tax-Exempt General Obligation Bonds

Fund 53

Series 2014B

These bonds are authorized for the purpose of constructing, repairing, and otherwise improving streets and bridges.

The Bonds were issued by the City on December 24, 2014 and delivered to the Depository Trust Company (DTC) as purchaser.

The Series 2014B Tax-Exempt General Obligation Bonds shall constitute the general obligation indebtedness of the City, payable from Ad Valorem taxes levied on all taxable property within the City, levied without limitation as to rate or amount.

Principal and interest are payable to the Depository Trust Company, New York, New York. The bonds maturing on or after August 1, 2025, are subject to prior redemption at the City's option on and after August 1, 2024, in whole or in part at any time, in one or more units of principal of $5,000 in such order of maturities as the City may determine. Interest is payable on February 1 and August 1 of each year, beginning August 1, 2015 and principal is paid on August 1 of each year.

Original Amount:	$4,500,000
Principal Outstanding:	$4,425,000 (as of June 30, 2016)
Total Outstanding (P&I):	$6,612,935
Blended Interest Rate:	3.521%
Final Maturity:	8/1/2034
Reserve Fund:	None
Call Date:	8/1/2024
Security Pledged:	Ad valorem property taxes
Additional Comments:	None

Revenue Bond P & I Fund 59-0000

Department Overview

This fund was established to account for the servicing of principal and interest payments for any debt pledged with Gross Receipts Tax revenues. This fund receives GRT revenue transfers from funds 42 (1984 GRT), 49 (1986 GRT), 69 (1994 GRT), and 109 (2008 GRT).

Funding Sources

The Revenue Bond P & I Fund is funded by various Gross Receipt revenues.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										7,818
Revenues										
Loan Proceeds	0	0	0	0	0	0	0	**14,880,342**	**14,880,342**	**
Interest Income	0	1	3	12	1	1	116	**92**	**91**	**9100.0%**
Total Revenues	0	1	3	12	1	1	116	**14,880,434**	**14,880,433**	**1488043300.0%**
Transfers										
Transfers In	2,547,636	2,897,854	2,788,598	2,788,421	2,791,655	2,791,655	2,788,473	**2,336,436**	**(455,219)**	**-16.3%**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	2,547,636	2,897,854	2,788,598	2,788,421	2,791,655	2,791,655	2,788,473	**2,336,436**	**(455,219)**	**-16.3%**
Total Resources Available										17,224,688
Appropriations/Expenditures										
Other Services	0	0	892	0	3,500	3,500	317	**298,765**	**295,265**	**8436.1%**
Principle	1,729,550	1,885,328	1,808,343	1,845,741	1,889,465	1,889,465	1,889,465	**11,229,303**	**9,339,838**	**494.3%**
Interest	818,086	1,012,530	979,368	942,683	898,700	898,700	898,699	**832,418**	**(66,282)**	**-7.4%**
Total Appropriations/Expenditures	2,547,636	2,897,858	2,788,603	2,788,424	2,791,665	2,791,665	2,788,481	**12,360,486**	**9,568,821**	**342.8%**
Ending Cash Balance - June 30										4,864,202

** One or more zero value fields

Gross Receipts Tax Refunding and Revenue Loan, NMFA-13

(2000 MGRT Bond Refunding)

Fund 59

Series 2011

The loan is authorized for the purpose of refunding the Municipal Gross Receipts Tax Revenue Bonds, Series 2000 outstanding for the City of Alamogordo. The original 2000 bonds were issued for the purpose of financing the cost of acquisition, extension, enlargement, betterment, repair and improvement of a flood control project in cooperation with the United States Department of the Army.

Payment of principal and interest due under the loan agreement are solely from the revenues of the governmental unit's on-quarter of one percent (.025%) municipal gross receipts tax distributed to the governmental unit by the state taxation and revenue department.

Principal and interest are payable to the New Mexico Finance Authority (Loan/Project #2569-PP), located at 207 Shelby Street, Santa Fe, New Mexico, 87501. Per Section 8.1 of the Loan Agreement, there is no option to prepay this Loan Agreement in whole or in part. Interest is payable on June 1 and December 1 of each year, commencing June 1, 2011 and principal is paid on June 1 of each year.

Original Amount:	$2,735,456
Principal Outstanding:	$1,187,404 (as of June 30, 2016)
Total Outstanding (P&I):	$1,306,450
Blended Interest Rate:	2.706%
Final Maturity:	06/01/2021
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	.025% Municipal Gross Receipts Tax (Flood Control)
Additional Comments:	4/4/2011 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+"

Gross Receipts Tax Revenue Loan, NMFA-16

Quality of Life Capital Improvements and Refunding (2002)

Fund 59

Series 2012

The loan is authorized for the purpose of defraying the cost of public improvement projects, and paying discharging and liquidating the outstanding City of Alamogordo Gross Receipts tax Revenue Bonds, Series 2002 (Reference Ordinance #1414).

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the state-shared gross receipts tax distributed to the governmental unit pursuant to section 7-1-6.4, NMSA 1978.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. The loan per Article VIII states the city is granted the option to prepay the principal components of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June and December 1st of each year, beginning June 1, 2012 and principal is paid on June 1st of each year.

Original Amount:	$8,130,000
Principal Outstanding:	$5,275,000 (as of June 30, 2016)
Total Outstanding (P&I):	$6,311,096
Blended Interest Rate:	2.718%
Final Maturity:	06/01/2027
Reserve Fund:	No deposits are required, so long as the Pledged Revenues in each Fiscal Year are equal or exceed two (2) times the maximum annual principal and interest requirements in any subsequent Fiscal Year
Call Date:	06/01/2022
Security Pledged:	State Shared Gross Receipt Tax distributed to the city pursuant to Section 7-1-6.4, NMSA 1978
Additional Comments:	None

Gross Receipts Tax Refunding and Improvement Revenue Bonds
(1996 Bond Refunding)
Fund 59
Series 2004

The bonds are authorized for the purpose of defraying the cost of flood control projects, public buildings, open space, public parks, and recreational facilities and the cost of refinancing the outstanding City of Alamogordo Gross Receipts Tax Revenue Bonds, Series 1996.

The Bonds shall be dated as of the Series Date are issuable in the denomination of $5k each or any integral multiple thereof (provided that no Bond may be in a denomination which exceeds the principal coming due on any maturity date and no individual Bond will be issued for more than one maturity), numbered consecutively from 1 upwards, shall bear interest from the Series Date until their respective maturities at the rates hereinafter designated, payable semiannually on June 1 and December 1, commencing June 1, 2004.

Principal and interest are payable to the DTC. Interest is payable on June 1 and December 1 of each year, commencing December 1, 2004 and principal is paid on June 1 of each year.

Original Amount:	$5,405,000
Principal Outstanding:	$2,175,000 (as of June 30, 2016)
Total Outstanding (P&I):	$2,385,155
True Interest Cost (TIC):	4.154%
Final Maturity:	06/01/2019
Reserve Fund:	No
Call Date:	N/A
Security Pledged:	The bonds are secured by a 1.225% state shared gross receipts tax
Additional Comments:	4/4/2011 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to ‘AAA’ from “AA+”
Optional Redemption:	The Bonds maturing on and after June 1, 2015 are subject to prior redemption at the City’s option in one or more units of principal of $5,000 on and after June 1, 2014 in whole or in part at any time

2008 Flood Control, NMFA-7

Fund 59

Loan Agreement November 2008

The loan was authorized for the purpose of financing the acquisition, construction and completion of various flood control projects.

The loan agreement stipulates that payments on the loan are to be made solely from the distributions of the State of New Mexico Taxation and Revenue Department provided that the revenues from the State Treasurer to be re-directed by the New Mexico Finance Authority pursuant to the intercept agreement.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. The loan Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June 1 and December 1 of each year, beginning June 1, 2009 and principal is paid on June 1 of each year.

Original Amount:	$3,620,000
Principal Outstanding:	$2,705,000 (as of June 30, 2016)
Total Outstanding (P&I):	$3,669,431
Blended Interest Rate:	4.631%
Final Maturity:	06/01/2028
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	The revenues derived from the Governmental Unit's municipal gross receipts tax imposed on all persons engaging in business by Ordinance #655 adopted on June 27, 1983, as amended, which tax equals, subject to the exemptions specified in Section 7-19D-9 NMSA 1978, on-fourth of one percent of the gross receipts tax
Additional Comments:	None

2008 Street Projects, NMFA-9

Fund 59

Loan Agreement December 2008

The loan was authorized for the purpose providing funds for various street projects (Reference Ordinance #1344 adopted November 2008).

The loan agreement stipulates that payments on the loan are to be made solely from the distributions of the State of New Mexico Taxation and Revenue Department (State-Shared Gross Receipts Tax pursuant to Sections 7-1-6.4 and 7-1-6.46, NMSA 1978).

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. The loan Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June 1 and December 1 of each year, beginning June 1, 2009 and principal is paid on June 1 of each year.

Original Amount:	$7,350,000
Principal Outstanding:	$5,205,000 (as of June 30, 2016)
Total Outstanding (P&I):	$7,053,520
Blended Interest Rate:	4.531%
Final Maturity:	06/01/2028
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	The revenues of the State-Shared Gross Receipts Tax distributed monthly to the City pursuant to Section 7-1-6.4 NMSA 1978 from the New Mexico Department of Taxation and Revenue equal to one and two hundredths percent (1.225%) of the gross receipts of persons engaging in business within the City, as determined and adjusted under the Gross Receipts Tax compensating tax Act, Chapter 7, Article 9 NMSA 1978
Additional Comments:	None

2011 Street Projects, NMFA-15

Fund 59

Loan Agreement December 2011

The loan was authorized for the purpose providing funds for various street projects (Reference Ordinance #1410 adopted November 15, 2011).

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the state-shared gross receipts tax distributed to the governmental unit pursuant to section 7-1-6.4, NMSA 1978.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. The loan Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June 1 and December 1 of each year, beginning June 1, 2012 and principal is paid on June 1 of each year.

Original Amount:	$7,640,000
Principal Outstanding:	$6,165,000 (as of June 30, 2016)
Total Outstanding (P&I):	$7,974,854
True Interest Cost:	3.246%
Final Maturity:	06/01/2031
Reserve Fund:	None
Call Date:	06/01/2022
Security Pledged:	The revenues of the State-Shared Gross Receipts Tax distributed monthly to the City pursuant to Section 7-1-6.4 NMSA 1978 from the New Mexico Department of Taxation and Revenue equal to one and two hundredths percent (1.225%) of the gross receipts of persons engaging in business within the City, as determined and adjusted under the Gross Receipts Tax compensating tax Act, Chapter 7, Article 9 NMSA 1978
Additional Comments:	None

Jt. Water/Sewer P&I Fund 082-0000

Department Overview

The purpose of this fund is to account for the servicing of principal and interest requirements on any debt pledged with water/sewer system revenues. This fund receives transfers from 49 (1986 GRT) and 81 (water/sewer operations). There are debt service reserves set aside in the fund totaling $1,545,100 as per required.

Funding Sources

The Jt. Water/Sewer Fund P & I Fund is funded by the 86 Gross Receipt revenues and Water/Sewer Fund Revenues.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**1,595,071**
Revenues										
Interest Income	5,306	7,076	8,597	14,395	15,116	15,116	17,385	**16,995**	**1,879**	**12.4%**
Loan & Bond Proceeds	0	0	0	0	0	0	0	**3,171,434**		
Total Revenues	5,306	7,076	8,597	14,395	15,116	15,116	17,385	**3,188,429**	**3,173,313**	**20993.1%**
Transfers										
Transfers In	6,670,933	1,820,319	2,195,691	688,381	2,027,114	2,027,114	1,905,399	**1,961,081**	**(66,033)**	**-3.3%**
Transfers Out	3,942,739	946,910	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	2,728,194	873,409	2,195,691	688,381	2,027,114	2,027,114	1,905,399	**1,961,081**	**(66,033)**	**-3.3%**
Total Resources Available										**6,744,581**
Appropriations/Expenditures										
Other Sevices	15,335	15,812	16,455	15,377	22,557	22,557	18,540	**21,587**	**(970)**	**-4.3%**
Principle	0	0	0	0	1,323,660	1,323,660	1,241,693	**4,404,067**	**3,080,407**	**232.7%**
Interest	1,002,140	861,344	706,908	682,697	680,897	680,897	654,771	**615,313**	**(65,584)**	**-9.6%**
Total Appropriations/Expenditures	1,017,475	877,156	723,363	698,074	2,027,114	2,027,114	1,915,004	**5,040,967**	**3,013,853**	**148.7%**
Ending Cash Balance - June 30										**1,703,614**
**** One or more zero value fields**									Local Reserve:	**1,545,100**
									Available Balance:	**158,514**

Joint Water and Sewer Improvement Loan, NMFA-14
(1998 Bond Refunding)
Series 2011

The loan is authorized for the purpose of financing the cost of refunding and paying the governmental unit's series 1998 bonds (Reference Ordinance #1036) and of water and wastewater infrastructure improvements, including the wastewater treatment plant (Reference Ordinance #1405 adopted October 11, 2011).

The loan agreement stipulates that payments on the loan are to be made solely from the net system revenues received by the governmental unit from the operation of its joint water and sewer utility system.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. The loan Article VIII states the city is granted the option to prepay the principal components of this loan agreement in whole or in part on any day on or after one ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June and December 1st of each year, beginning December 1, 2011 and principal is paid on June 1st of each year.

Original Amount:	$9,812,674
Principal Outstanding:	$7,871,698 (as of June 30, 2016)
Total Outstanding (P&I):	$10,097,063
True Interest Cost	3.11%
Final Maturity:	06/30/2031
Reserve Fund:	Yes - $673,137.48
Call Date:	N/A
Security Pledged:	This loan is payable from the Net Revenues of the municipally owned public utility (water & sanitary sewer system).
Additional Comments:	4/4/2011 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to 'AAA' from "AA+"

Joint Water and Sewer Improvement Revenue Bonds

Fund 82

Series 2005

The bonds are authorized for the purpose of extension, enla4gement, betterment, repair and other improvement of such joint water and sewer system (Ordinance #1225).

The Bonds shall be dated as of the Series Date are issuable in the denomination of $5k each or any integral multiple thereof (provided that no Bond may be in a denomination which exceeds the principal coming due on any maturity date and no individual Bond will be issued for more than one maturity), numbered consecutively from 1 upwards, shall bear interest from the Series Date until their respective maturities at the rates hereinafter designated, payable semiannually on June 1 and December 1, commencing June 1, 2005.

Principal and interest are payable to the DTC.   Interest is payable on June 1 and December 1 of each year, commencing June 1, 2005 and principal is paid on June 1 of each year.

Original Amount:	$5,530,000
Principal Outstanding:	$3,020,000 (as of June 30, 2016)
Total Outstanding (P&I):	$3,692,293
True Interest Cost (TIC):	4.181%
Final Maturity:	06/01/2025
Reserve Fund:	Yes - $411,592.50
Call Date:	N/A
Security Pledged:	Revenues
Additional Comments:	4/4/11 - New Mexico Finance Authority Senior-Lien Bond Rating Raised to ‘AAA’ from “AA+”
Optional Redemption:	The Bonds maturing on and after June 1, 2016 are subject to prior redemption at the City’s option in one or more units of principal of $5k on and after June 1, 2015 in whole or in part at any time

Drinking Water Loan, NMFA-3

Loan Agreement June 2006

The loan was authorized for the purpose to finance the renovation and expansion of the City's water system.

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the city's first one-fourth on one percent increment (0.25%) of municipal gross receipts tax enacted pursuant to section 7-19D-9 NMSA 1978 and city Ordinance #1272 and providing for the distributions of the revenues from the city's first increment of municipal gross receipts tax may be re-directed by the New Mexico Taxation and Revenue Department to the New Mexico Finance Authority pursuant to the intercept agreement.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. The loan Article VIII states the city is granted the option to prepay the principal component of this Loan Agreement in whole or in part on any day without penalty or prepayment premium, beginning one year after the Final Disbursement. Interest is payable on May 1 and November 1 of each year, beginning November 1, 2007 and principal is paid on May 1 of each year.

Original Amount:	$4,805,293
Principal Outstanding:	$4,087,484 (as of June 30, 2016)
Total Outstanding (P&I):	$4,725,548
Blended Interest Rate:	2.00%
Final Maturity:	05/01/2029
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	The first on-quarter of one percent increment (.025%) of Municipal Gross Receipts Tax.
Additional Comments:	Proceeds of the Loan cannot be used to refund any other obligation of the Governmental Unit
	Original Ordinance set up in Fund 54

Westside Improvements to Water System, NMFA-4

Loan Agreement August 2006

The loan was authorized for the purpose of defraying the cost of Westside Water Infrastructure Improvements for the City.

The loan agreement stipulates that payments on the loan are to be made solely from the revenues of the city's first one-fourth on one percent increment (0.25%-Fund 11) of municipal gross receipts tax enacted pursuant to section 7-19D-9 NMSA 1978 and city ordinance adopted on April 28, 1981, and providing for the distributions of the revenues from the city's first increment of municipal gross receipts tax may be re-directed by the New Mexico Taxation and Revenue Department to the New Mexico Finance Authority pursuant to the intercept agreement.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. The loan Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after one year following the closing date without penalty or prepayment premium. Interest is payable on May 1 and November 1 of each year, beginning November 1, 2006 and principal is paid on May 1 of each year.

Original Amount:	$730,453
Principal Outstanding:	$442,852 (as of June 30, 2016)
Total Outstanding (P&I):	$549,166
Blended Interest Rate:	4.242%
Final Maturity:	05/01/2026
Reserve Fund:	Yes - $55,540.94
Call Date:	N/A
Security Pledged:	The first one-quarter of one percent increment (.025%) of Municipal Gross Receipts Tax.
Additional Comments:	Proceeds of the Loan cannot be used to refund any other obligation of the Governmental Unit

Water and Wastewater Infrastructure Improvements, NMFA-10

Loan Agreement June 2009

The loan was authorized for the purpose of financing the cost of water and wastewater infrastructure improvements for the City.

The loan agreement stipulates that payments on the loan are to be made solely from the distributions of the State of New Mexico Taxation and Revenue Department.

Principal and interest are payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. The loan Article VIII states the city is granted the option to prepay the principal component of this loan agreement in whole or in part on any day on or after ten (10) years following the closing date without penalty or prepayment premium. Interest is payable on June 1 and December 1 of each year, beginning June 1, 2009 and principal is paid on June 1 of each year.

Original Amount:	$5,340,000
Principal Outstanding:	$3,955,000 (as of June 30, 2016)
Total Outstanding (P&I):	$5,226,994
Blended Interest Rate:	4.371%
Final Maturity:	06/01/2029
Reserve Fund:	Yes - $402,656.26
Call Date:	N/A
Security Pledged:	The net revenues derived from the Governmental Unit's municipal gross receipts tax imposed on all persons engaging in business.
Additional Comments:	None

Regional Water Supply, NMFA-11
Loan/Grant Agreement May 2010

The loan was authorized for the purpose providing funds for regional water supply project consisting of approximately fifteen (15) miles of pipeline for a potable water transmission system that will deliver treated water for the reverse osmosis desalination plant to the existing delivery system.

The grant amount totaled $4,508,000 of the total project with the loan agreement of $5,635,000. This loan/grant expenditures are in fund 116.

Principal is payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. Principal is payable annually on June 1 of each year, beginning June 1, 2011.

Original Amount:	$1,127,000
Principal Outstanding:	$794,789 (as of June 30, 2016)
Total Outstanding (P&I):	$809,772 (Only includes principal and admin fees)
Blended Interest Rate:	.250%
Final Maturity:	06/01/2030
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	Pledged revenues from the use of the facilities by the citizens of the area.
Additional Comments:	None

Note: The entire loan portion has been utilized and the grant portion is currently under use via the reimbursement process. Three projects have spent a total of $3.8M.

Drinking Water Loan #2881, NMFA-17

NMFA Loan/Subsidy Agreement August 2013

The loan was authorized for the purpose providing to undertake acquisition, construction and supporting infrastructure of a Mobile Desalination Facility.

The loan amount totaled $1,140,425 for the project with a subsidy or forgiven amount of 25% totaling $285,105, netting a total of $855,320.

Principal and interest is payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. Principal and interest is payable annually on May 1 of each year, beginning May 1, 2014.

Original Amount:	$855,320
Principal Outstanding:	$820,118 (as of June 30, 2016)
Total Outstanding (P&I):	$993,863
Blended Interest Rate:	2.0%
Final Maturity:	05/01/2035
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	Pledged revenues from the use of the facilities by the citizens of the area.
Additional Comments:	The subsidy portion totals $285,105.

2013 Drinking Water Loan #2880, NMFA-18
NMFA Loan/Subsidy Agreement December 2013

The loan was authorized for the purpose providing to undertake acquisition, construction and supporting infrastructure of a Mobile Desalination Facility.

The loan amount totaled $1,136,250 for the project with a subsidy or forgiven amount of 25% totaling $378,750, netting total of $1,515,000.

Principal and interest is payable to the New Mexico Finance Authority, via Bank of Albuquerque, N.A., located at 207 Shelby Street, Santa Fe, New Mexico, 87501. Principal and interest is payable annually on May 1 of each year, beginning May 1, 2014.

Original Amount:	$1,136,250
Principal Outstanding:	$1,089,486 (as of June 30, 2016)
Total Outstanding (P&I):	$1,320,297
Blended Interest Rate:	2.0%
Final Maturity:	05/01/2035
Reserve Fund:	None
Call Date:	N/A
Security Pledged:	Pledged revenues from the use of the facilities by the citizens of the area.
Additional Comments:	The subsidy portion totals $378,750.

Enterprise Funds

Fund Overview

Funds used to account for operations for which a fee is charged to external users for goods or services.

COMPARATIVE BUDGET STATEMENT					
	FY13 ACTUALS 6/30/2013	FY14 ACTUALS 6/30/2014	FY15 ACTUALS 6/30/2015	FY16 ACTUALS 6/30/2016	FY17 BUDGET
Beginning Cash Fund Balance	**2,470,940**	**10,833,547**	**12,930,110**	**15,620,513**	**13,814,396**
Revenues					
Fees & Permits	0	0	0	0	0
User Fees	13,213,599	12,413,443	12,710,206	13,089,972	13,244,416
Fines	10,831	0	0	0	0
Miscellaneous	84,335	162,760	44,071	88,225	8,110
Grants	1,163,394	30,943	3,760,689	162,256	4,627,622
Investment Income	47,879	89,606	142,419	155,557	165,904
Loan & Bond Proceeds	0	0	0	0	0
Total Revenues	**14,520,038**	**12,696,752**	**16,657,385**	**13,496,010**	**18,046,052**
Other Financing Sources					
Transfers In	13,406,629	242,247	322,465	242,247	4,429,140
Total Other Financing Sources	**13,406,629**	**242,247**	**322,465**	**242,247**	**4,429,140**
Total Revenues & Other Financing	**27,926,667**	**12,938,999**	**16,979,850**	**13,738,257**	**22,475,192**
Expenditures					
Water/Sewer Operating	8,901,722	5,130,274	8,393,410	7,590,786	22,734,348
Solid Waste Collection System	1,873,632	1,760,292	1,963,964	1,823,400	2,036,450
Bonito Lake	833,331	378,529	9,632	588,854	0
Golf Course	1,378,885	1,362,035	1,558,011	1,484,732	1,673,320
Airport	437,109	172,918	325,349	177,791	428,040
Housing Low Rent Opr	1,450,405	0	0	0	0
Housing Homeownership Opr	305,859	0	0	0	0
Total Expenditures	**15,180,943**	**8,804,048**	**12,250,366**	**11,665,563**	**26,872,158**
Other Financing Uses					
Transfers Out	4,383,117	2,038,388	2,039,081	3,878,811	4,873,384
Total Other Financing Uses	**4,383,117**	**2,038,388**	**2,039,081**	**3,878,811**	**4,873,384**
Total Expenditures & Other Finance Uses	**19,564,060**	**10,842,436**	**14,289,447**	**15,544,374**	**31,745,542**
Net Change in Fund Balance	8,362,607	2,096,563	2,690,403	(1,806,117)	(9,270,350)
Ending Cash Fund Balance	**10,833,547**	**12,930,110**	**15,620,513**	**13,814,396**	**4,544,046**
diff cash 101 & Inv 103	0				

Water/Sewer Fund 81-0000

Department Overview

The Water and Sewer Fund was created to account for the operations and maintenance of the water and sewer services. Operations are divided into seven (7) operational sections; Central Receiving 081-1602, Public Works Administration 081-1803, Customer Service 081-2202, Utility Maintenance 081-5503, Water Filter Plant 081-5703, Wastewater Treatment Plant 081-5603 and Construction 081-7803. These departments have separate narratives to explain their functions. Capital Improvements are also divided into a separate division 081-9300.

Mission Statement

The City of Alamogordo Water and Sewer Department's mission is to provide a high level of customer satisfaction by providing reliable, high quality water and sewer service in an efficient, cost effective and environmentally sensitive manner.

Funding Sources

The Water/Sewer Division is funded by Water & Sewer rates.

Water/Sewer Fund 81-0000

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**9,747,968**
Revenues										
User Fees									**0**	**
Water Sales	5,517,009	5,425,972	5,229,129	5,354,895	5,731,828	5,721,828	5,500,663	**5,658,386**	**(73,442)**	**-1.3%**
Forclosure Fees	0	0	0	0	600	600	0	**600**	**0**	**0.0%**
Release of Lein	358	290	574	1,672	1,200	1,200	2,820	**1,200**	**0**	**0.0%**
Water/Sewer Cap Surcharge	0	0	0	146,307	147,000	147,000	147,443	**147,930**	**930**	**0.6%**
Sewer Charges	3,311,040	3,353,821	3,341,096	3,278,983	3,445,689	3,445,689	3,299,447	**3,321,679**	**(124,010)**	**-3.6%**
Connection Charges	11,743	15,059	10,809	12,645	12,245	12,245	16,168	**8,500**	**(3,745)**	**-30.6%**
Water Sales to City	68,142	74,097	72,675	89,489	67,597	67,597	65,746	**61,309**	**(6,288)**	**-9.3%**
Application Fees	54,025	55,150	58,000	61,450	61,486	61,486	63,075	**63,030**	**1,544**	**2.5%**
Service Charges	243,627	244,595	251,987	285,577	270,515	270,515	323,514	**281,400**	**10,885**	**4.0%**
Septage Disposal Fees	73,548	15,144	22,874	23,370	21,918	21,918	39,100	**22,030**	**112**	**0.5%**
Reclaimed Water	70,143	58,132	48,572	41,305	37,415	37,415	127,607	**40,000**	**2,585**	**6.9%**
Miscellaneous Revenue	80,203	(13,763)	(13,046)	24,457	5,660	5,660	75,640	**5,700**	**40**	**0.7%**
Grants/Loans	2,105	0	0	0	0	600,000	0	**4,537,987**	**4,537,987**	**
Interest Income	24,874	42,495	48,982	137,641	156,755	156,755	149,936	**161,458**	**4,703**	**3.0%**
Loan Proceeds	0	0	0	0	0	0	0	**0**	**0**	**
Total Revenues	9,456,817	9,270,992	9,071,652	9,457,791	9,959,908	10,549,908	9,811,159	**14,311,209**	**4,351,301**	**43.7%**
Transfers										
Transfers In	9,349,953	13,406,629	2,425,891	1,569,145	98,413	98,413	98,413	**4,095,595**	**3,997,182**	**4061.6%**
Transfers Out	18,299,807	4,255,412	1,945,710	592,493	4,077,733	4,177,797	3,673,217	**1,791,837**	**(2,285,896)**	**-56.1%**
Total Net Transfers	(8,949,854)	9,151,217	480,181	976,652	(3,979,320)	(4,079,384)	(3,574,804)	**2,303,758**	**6,283,078**	**-157.9%**
Total Resources Available										**26,362,935**
Appropriations/Expenditures										
Bonito Lake (0008)	0	0	0	0	0	0	0	**8,364,468**	**8,364,468**	**
Purchasing/Central Recv (1602)	66,296	67,110	71,032	107,476	134,362	133,943	117,609	**107,517**	**(26,845)**	**-20.0%**
Public Works Admin (1803)	706,415	980,595	879,358	1,113,698	1,088,598	1,086,129	1,086,484	**1,403,961**	**315,363**	**29.0%**
Customer Service (2202)	463,581	496,815	535,160	2,937,085	536,098	1,479,485	851,743	**859,214**	**323,116**	**60.3%**
Utility Maintenance (5503)	2,653,859	3,392,382	970,469	819,784	1,098,706	1,301,998	1,239,669	**1,083,612**	**(15,094)**	**-1.4%**
Wastewater Treatment Plant (5603)	0	126,367	372,165	872,806	936,337	934,899	820,809	**1,972,897**	**1,036,560**	**110.7%**
Water Filter Plant (5703)	2,459,182	2,293,561	822,653	1,029,780	1,279,789	1,311,370	1,131,101	**1,393,227**	**113,438**	**8.9%**
Construction (7803)	708,972	628,645	657,379	648,641	661,579	648,641	615,093	**665,211**	**3,632**	**0.5%**
Total Operating Cost	7,058,305	7,985,475	4,308,216	7,529,270	5,735,469	6,896,465	5,862,508	**15,850,107**	**10,114,638**	**176.4%**
Water & Sewer Capital	1,611,440	916,247	822,058	897,979	2,900,000	6,640,664	1,728,278	**6,884,241**	**3,984,241**	**137.4%**
Total Appropriations/Expenditures	8,669,745	8,901,722	5,130,274	8,427,249	8,635,469	13,537,129	7,590,786	**22,734,348**	**14,098,879**	**163.3%**
Ending Cash Balance - June 30										**3,628,587**

**** One or more zero value fields**

Operating Reserve:	**988,773**
Available Balance:	**2,639,814**

Bonito Lake 81-0008

Department Overview

This department is responsible for the management and daily operation of the Bonito Lake Watershed and Water Supply.

Mission Statement

Manage and preserve Alamogordo's most valuable source of water supply. Plan and implement Resource Conservation and Development projects to enhance land and water resources.

Funding Sources

The Bonito Lake Department is currently funded by State and Federal Grants for restoration of the Lake.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Utilities	0	0	0	0	0	0	0	**2,650**	**2,650**	**
Other Services	0	0	0	0	0	0	0	**36,946**	**36,946**	**
Total Operating Cost	0	0	0	0	0	0	0	**39,596**	**39,596**	**
Capital Outlay	0	0	0	0	0	0	0	**8,324,872**	**8,324,872**	**
Total Appropriations/Expenditures	0	0	0	0	0	0	0	**8,364,468**	**8,364,468**	**

**** One or more zero value fields**

*In FY17 Charges for Bonito Lake moved to Fund 81

Purchasing/Central Receiving 81-1602

Department Overview

This department is a division of Purchasing and includes 90% of the Central Receiving salary and benefits. Central Receiving maintains inventories for City supplies and materials for departments throughout the City; however, it is estimated that the bulk of inventory is related directly to the Utility Fund and; therefore, the bulk of expenditures for salaries and benefits is charged directly to the Water & Sewer Fund.

Mission Statement

To provide efficient Procurement and Customer Services for the City while ensuring compliance with the City's Public Purchasing Ordinance and State Procurement Code Regulations.

Funding Sources

The Central Receiving Department is funded by Water/Sewer revenues and Internal Service Fees.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Central Receiving
0.15	0.15	0.15	0.15	0.15	Procurement Manager
0.90	0.90	0.90	0.90	0.90	Inventory Administrator
0.90	0.90	0.90	0.90	0.90	Central Receiving Attendant
1.95	**1.95**	**1.95**	**1.95**	**1.95**	**Central Receiving**

Central Receiving 81-1602

OBJECTIVES	GOALS
Provide valuable services to internal client departments.	Central Receiving will continue to take steps in becoming aware of the ever changing needs of specialized items that are required by the city's different facilities. Inventory Administrator and Receiving Attendant will continue with becoming familiar with changes to Federal, State and City's Procurement Codes and Statute's.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable services to internal client department

Action: Central Receiving has secured sufficient covering for all pipe,fire hydrants and valves in Inventory with the additional two shades to be erected by end of FY17.

Action: Central Receiving continues to dispose of obsolete and damaged inventory maximizing the efficiency of the facility by organizing and re-arranging stock to be more readily available.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	66,296	67,110	71,032	86,051	88,239	87,820	78,186	**80,158**	**(8,081)**	**-9.2%**
Supplies	0	0	0	3,055	4,550	4,550	3,999	**3,700**	**(850)**	**-18.7%**
Maintenance	0	0	0	0	1,200	1,200	268	**1,200**	**0**	**0.0%**
Utilities	0	0	0	975	1,526	1,526	1,396	**1,511**	**(15)**	**-1.0%**
Other Services	0	0	0	4,366	38,847	38,847	33,760	**10,948**	**(27,899)**	**-71.8%**
Total Operating Cost	66,296	67,110	71,032	94,447	134,362	133,943	117,609	**97,517**	**(36,845)**	**-27.4%**
Capital Outlay	0	0	0	13,029	0	0	0	**10,000**	**10,000**	**
Total Appropriations/Expenditures	66,296	67,110	71,032	107,476	134,362	133,943	117,609	**107,517**	**(26,845)**	**-20.0%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		1,001
	a.	Supervisory Positions (1)	70	
	b.	Administrative Staff (2)	931	
2		Total Benefit Adjustment		(9,082)
3		Decrease in Supplies & Materials		(850)
4		Decrease in Utilities		(15)
5		Decrease in Damaged/Obsolete Inv		(28,093)
6		Increase in Fleet Insurance		194
		Capital Additions/Replacements		
	a.	Warehouse Doors		10,000
		TOTAL OPERATING CHANGES		**(26,845)**

Administrative Services 81-1803

Department Overview

The Public Works Administrative Department is responsible for the management of all aspects of Public Works to include; Utilities Maintenance, Utilities Construction, Bonito Lake Water Operations, Wastewater and Water Filter Plants, Fleet Maintenance, Facility Maintenance, Street Maintenance, Convenience Center, Landfill Operations and Drainage Maintenance. We also manage the Solid Waste Collection Contract with Southwest Disposal. The allocations of expenditures within this department are those directly related to the operations of the Water and Sewer Fund.

Mission Statement

It is our mission to provide the City of Alamogordo and its citizens with professional management of all Public Works Divisions to ensure that all services are provided in a timely and cost effective manner.

Funding Sources

The Administrative Services Department is funded from water & sewer revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Administrative Services
1.00	1.00	1.00	1.00	1.00	Administrative Assistant
1.00	1.00	1.00	1.00	1.00	Utilities Director
1.00	1.00	1.00	1.00	1.00	Contract Coordinator
1.00	1.00	1.00	1.00	1.00	Dispatch/Clerk
4.00	**4.00**	**4.00**	**4.00**	**4.00**	**Administrative Services**

Administrative Services 81-1803

OBJECTIVES	GOALS
Provide valuable public services and amenities	Continue to deliver a safe, high-quality potable water supply to the citizens of Alamogordo.
	Continue to ensure continuous water service with minimal interruption.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Assess and service future growth needs by planning and expanding the water distribution system.
	Continue to evaluate, prioritize, and implement pro-active maintenance programs.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services and amenities

Action: Rehabilitation of water storage facilities

Objective: Plan, Expand, Upgrade, and Maintain Infrastructure and Equipment

Action: Completion of the Green Transmission Repair.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	230,748	271,848	311,398	272,451	288,521	286,052	288,860	**288,880**	**359**	**0.1%**
Supplies	1,993	2,871	1,783	1,996	1,891	1,791	1,830	**1,654**	**(237)**	**-12.5%**
Maintenance	216	431	227	210	650	650	19	**650**	**0**	**0.0%**
Utilities	1,396	2,392	4,409	4,970	5,397	5,397	4,419	**5,375**	**(22)**	**-0.4%**
Other Services	472,062	701,508	561,541	834,071	792,139	792,239	791,356	**1,107,402**	**315,263**	**39.8%**
Total Operating Cost	706,415	979,050	879,358	1,113,698	1,088,598	1,086,129	1,086,484	**1,403,961**	**315,363**	**29.0%**
Capital Outlay	0	1,545	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	706,415	980,595	879,358	1,113,698	1,088,598	1,086,129	1,086,484	**1,403,961**	**315,363**	**29.0%**

**** One or more zero value fields**

*In FY12 All Administrative Charges have been relocated due to re-organization

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		2,985
	a.	Supervisory Positions (1)	2,239	
	b.	Administrative Staff (2)	746	
2		Total Benefit Adjustment		(2,626)
3		Decrease in Supplies and Materials		(237)
4		Decrease in Telephone charges and Utilities		(22)
5		Increase in Audit Costs		10,295
6		Increase in Administrative Charges		304,644
7		Decrease in Insurance needs		324
8		Capital Additions/replacements		
	a.	No new Capital Allocated		0
		TOTAL OPERATING CHANGES		**315,363**

Customer Service 81-2202

Department Overview

The Customer Service/Utility Billing Division is responsible for reading, maintaining, and billing of more than 13,000 water, sewer, garbage and miscellaneous accounts each month. The Division handles requests to initiate and terminate services, answers customer inquiries concerning their accounts and performs billing maintenance necessary to send accurate and timely bills to our customers. Staff monitors and processes collections on delinquent accounts for both Accounts Receivable and Utility Billing.

Mission Statement

Dedicated to exceeding the expectations of our customers by providing excellent customer service in an effective and efficient manner, while complying with the City of Alamogordo Ordinances and Policies.

Funding Sources

The Customer Services Department is funded from water & sewer revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Customer Service
0.20	0.20	0.20	0.20	0.20	Finance Director
1.00	1.00	1.00	1.00	1.00	Customer Service Manager
1.50	1.50	1.50	1.50	1.50	General Cashier/Customer Service
2.00	2.50	2.00	2.00	2.00	Meter Reader
1.00	1.00	1.00	1.00	1.00	Utility Billing Clerk
1.00	1.00	1.00	1.00	1.00	Utility Billing Technician
1.00	1.00	1.00	1.00	1.00	Utility Billing Clerk/Collections
1.00	1.00	1.00	1.00	1.00	Utility Billing Supervisor
8.70	**9.20**	**8.70**	**8.70**	**8.70**	**Customer Service**

Customer Service 81-2202

OBJECTIVES	GOALS
Provide valuable services and amenities	Use the new reading system to restructure billing schedule to allow staff to bill customers more closely to the reading dates. Train entire Utility Billing Staff on new reading software. Restructure format on Utility Bill. This will include working with Postal Pros to create a more user friendly format for the Utility Bills.
Plan, Expand, Upgrade, and Maintain infrastructure	Complete installation and implementation of Radio Read System.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable services and amenities

Action: Staff continued and improved a five year financial forecast to ensure future debt service and operational needs have and will be considered in the rate analysis.

Action: Completed independent review of Utility Billing policies and procedures identifying opprotunies to improve and streamline customer service.

Objective: Plan, Expand, and maintain infrastructure

Action: Awarded contract to install mesh network radio read system city-wide

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY16 Dollar Diff From FY15 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	328,561	347,291	394,321	413,025	402,710	406,547	353,545	**412,591**	**9,881**	**2.5%**
Supplies	72,947	80,348	78,572	84,109	86,729	96,172	75,441	**86,698**	**(31)**	**0.0%**
Maintenance	949	3,771	1,635	3,548	4,500	57,000	17,932	**64,400**	**59,900**	**1331.1%**
Utilities	10,501	10,232	10,555	10,236	12,584	12,584	10,263	**12,062**	**(522)**	**-4.1%**
Other Services	50,623	54,177	50,077	65,079	29,575	135,425	72,166	**102,380**	**72,805**	**246.2%**
Operating Capital	0	996	0	300	0	0	0	**0**	**0**	**
Total Operating Cost	463,581	496,815	535,160	576,297	536,098	707,728	529,347	**678,131**	**142,033**	**26.5%**
Capital Improvements	0	0	0	2,360,788	0	771,757	322,396	**181,083**	**181,083**	**
Total Appropriations/Expenditures	463,581	496,815	535,160	2,937,085	536,098	1,479,485	851,743	**859,214**	**323,116**	**60.3%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		6,651
	a.	Finance Director (1)	(2,060)	
	b.	Supervisory Positions (2)	0	
	c.	Administrative Staff (7)	8,711	
2		Total Benefit Adjustment		3,230
3		Realignment of supplies and materials		(31)
4		Increase in Software Support Fees		61,000
5		Decrease in Fleet Commercial Parts		(400)
6		Decrease in Equipment Maintenance		(700)
7		Decrease in Telephone costs & Other Utilities		(522)
8		Increase in Training & Travel		1,230
9		Increase in Printing		3,375
10		Decrease in Collection Agency Fees		(3,000)
11		Increase in In-Service Training		3,800
12		Increase in Contract Services		67,400
13		Capital Additions/replacements		
	a.	Maintennance Equipment - No new requests funded		181,083
		TOTAL OPERATING CHANGES		**323,116**

Utility Maintenance 81-5503

Department Overview

The Utility Maintenance Division is responsible for the operation of the City's Water Distribution and Wastewater Collection Systems.

Mission Statement

To provide the citizens of Alamogordo the best quality service with minimal interruptions consistent with State and Federal Regulations.

Funding Sources

The Utility Maintenance Department is funded from water & sewer revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Utility Maintenance
1.00	1.00	1.00	1.00	1.00	Supervisor
1.00	1.00	1.00	1.00	1.00	Maintenance Welder
8.00	8.00	8.00	8.00	8.00	Utility Maintenance Worker
10.00	**10.00**	**10.00**	**10.00**	**10.00**	**Utility Maintenance**

OBJECTIVES	GOALS
Provide valuable public services and amenities	Continue to deliver a safe, high-quality potable water supply to the citizens of Alamogordo. Continue to ensure continuous water service with minimal interruption. Repair 100% of reported water breaks and sewer main problems within 24 hours of report.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Replace 1,000 feet of Water Distribution each year. Repair or replace 100% of broken water main valves found in the system.
Ensure effective communication exchange	Ensure that all State and Federal guidelines are followed.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services and amenities

Action: Rehabilitation of La Luz Filter Plant.

Objective: Plan, Expand, Upgrade, and Maintain Infrastructure and Equipment

Action: Planned replacement of pipeline service lines.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	537,015	532,196	555,231	552,333	586,262	589,554	563,669	**568,319**	**(17,943)**	**-3.1%**
Supplies	71,692	63,737	70,941	61,350	64,819	63,819	38,409	**66,688**	**1,869**	**2.9%**
Maintenance	123,570	116,976	138,191	108,975	141,773	144,273	141,714	**143,651**	**1,878**	**1.3%**
Utilities	47,400	48,262	48,000	48,223	51,014	51,014	44,212	**50,746**	**(268)**	**-0.5%**
Other Services	1,818,626	2,629,666	81,071	48,903	52,438	50,938	44,088	**54,208**	**1,770**	**3.4%**
Total Operating Cost	2,598,303	3,390,837	893,434	819,784	896,306	899,598	832,092	**883,612**	**(12,694)**	**-1.4%**
Capital Outlay	55,556	1,545	77,035	0	202,400	402,400	407,577	**200,000**	**(2,400)**	**-1.2%**
Total Appropriations/Expenditures	2,653,859	3,392,382	970,469	819,784	1,098,706	1,301,998	1,239,669	**1,083,612**	**(15,094)**	**-1.4%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		7,567
	a.	Supervisory Positions (1)	2,980	
	b.	Administrative Staff (9)	4,587	
2		Total Benefit Adjustment		(25,510)
3		Adjustment in Supplies and Materials for equipment		1,869
4		Decrease in Telephone Services and Utilities		(268)
5		Decrease in Software Support Fees		(1,877)
6		Increase in Fleet Commercial Parts		380
7		Increase in Heating & Cooling, Building, Communication		28
8		Increase in Water Transmission & Dist		3,347
9		Increase in Training & Travel		55
10		Increase in Line Locates		255
11		Increase in Inventory & Damaged/Obsolete		80
12		Increase in Equipment Rental/Lease		3
13		Increase in Fleet Insurance		1,377
14		Capital Additions/replacements		
	a.	Utility & Construction Replacement Program $200,000		(2,400)
		TOTAL OPERATING CHANGES		**(15,094)**

Wastewater Treatment Plant 81-5603

Department Overview

The Wastewater Treatment Plant Division is responsible for the operation and maintenance of the City's Wastewater Treatment Plant and Collection Systems.

Mission Statement

Our mission is to provide reliable wastewater operations and plant management to the citizens of Alamogordo.

Funding Sources

The Wastewater Treatment Plant Department is funded from water & sewer revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Wastewater Treatment Plant
1.00	1.00	1.00	1.00	1.00	Wastewater Plant Manager
5.00	4.00	4.00	4.00	4.00	WW Plant Operator/Maint
6.00	**5.00**	**5.00**	**5.00**	**5.00**	**Wastewater Treatment Plant**

OBJECTIVES	GOALS
Provide valuable public services and amenities	Ensure that reuse resources are sustainably managed, conserved and protected to provide for long term supply.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Complete SCADA upgrade for effluent system.
Ensure effective communication exchange	Maintain operations such that the City is in full compliance with the NMED Discharge Permit.
MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016	
Objective: Provide valuable public services and amenities	
Action: Managed reuse resources for City and School District.	
Objective: Plan, Expand, Upgrade, and Maintain Infrastructure and Equipment	
Action: Worked on SCADA upgrade for effluent system.	

Wastewater Treatment Plant 81-5603

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Appropriations/Expenditures										
Salaries & Benefits	0	86,715	196,222	217,094	208,730	207,292	193,962	**225,073**	**16,343**	**7.8%**
Supplies	0	11,345	26,134	100,378	122,652	122,342	86,035	**121,048**	**(1,604)**	**-1.3%**
Maintenance	0	17,716	40,903	76,097	60,012	60,012	101,916	**99,595**	**39,583**	**66.0%**
Utilities	0	2,595	72,890	417,655	462,333	462,333	373,483	**462,690**	**357**	**0.1%**
Other Services	0	7,996	36,016	61,582	82,610	82,920	65,413	**89,491**	**6,881**	**8.3%**
Total Operating Cost	0	126,367	372,165	872,806	936,337	934,899	820,809	**997,897**	**61,560**	**6.6%**
Capital Outlay	0	0	0	0	0	0	0	**975,000**	**975,000**	**
Total Appropriations/Expenditures	0	126,367	372,165	872,806	936,337	934,899	820,809	**1,972,897**	**1,036,560**	**110.7%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		6,207
	a.	Supervisory Positions (1)	664	
	b.	Administrative Staff (5)	5,543	
2		Total Benefit Adjustment		10,136
3		Decrease in Fuels		(2,739)
4		Increase in Tools for SBR's		75
5		Increase in Water Treatment Chemicals & Medical		920
6		Decrease in other Supplies & Materials		(140)
7		Increase in Commercial Parts		29,508
8		Increase in Communication Maint.		3,000
9		Increase in WW Treament Plan Maint & Telemetry Maint		7,355
10		Adjustment in Telephone and other utilites		357
11		Increase in Training & Travel		400
12		Decrease in Membership and Dues		(1,200)
13		Increase in Lab Services		6,710
14		Adjustment in Insurance		971
15		Capital Additions/replacements		
	a.	Green GSR/Cabblestone Rd		800,000
	b.	Pipelines & Replacements		175,000
		TOTAL OPERATING CHANGES		**1,036,560**

Water Filter Plant 81-5703

Department Overview

The Water Filter Plant Division is responsible for the production and treatment of the City's potable water.

Mission Statement

Our mission is to provide reliable water operations and plant management to the citizens of Alamogordo.

Funding Sources

The Water Filter Plant Department is funded from water & sewer revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Water Filter Plant
1.00	1.00	1.00	1.00	1.00	Water Quality Manager
5.00	5.00	7.00	7.00	7.00	Water Plant Operator/Maint
1.00	1.00	1.00	1.00	1.00	Water/WW Control Systems
1.00	1.00	0.00	0.00	0.00	Administrative Assistant
8.00	**8.00**	**9.00**	**9.00**	**9.00**	**Water Filter Plant**

Water Filter Plant 81-5703

OBJECTIVES	GOALS
Provide valuable public services and amenities	Ensure that water resources are sustainably managed, conserved and protected to provide for long term supply and drought reserve.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Complete SCADA upgrade for potable water system.
Ensure effective communication exchange	Maintain operations such that the City is in full compliance with the NMED Discharge Permit.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services and amenities

Action: Conducted water quality monitoring and reporting programs to ensure the highest quality water is being delivered.

Objective: Plan, Expand, Upgrade, and Maintain Infrastructure and Equipment

Action: Worked on SCADA upgrade for potable water system.

Objective: Ensure effective communication exchange

Action: Water operations were in complance with all permit requirements 365 days of year.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	0	209,572	473,111	460,921	502,222	498,804	478,137	**521,720**	**19,498**	**3.9%**
Supplies	0	127,061	210,829	165,280	204,353	202,499	204,120	**223,872**	**19,519**	**9.6%**
Maintenance	0	17,830	51,270	41,309	57,876	59,180	71,424	**59,693**	**1,817**	**3.1%**
Utilities	0	3,764	10,268	300,905	395,064	395,614	271,861	**407,834**	**12,770**	**3.2%**
Other Services									**0**	**
Contract Services	1,825,699	1,074,474	0	0	0	0	0	**0**	**0**	**
Electric Service	581,971	600,818	0	0	0	0	0	**0**	**0**	**
Water Conservation Fee	51,512	52,357	51,124	48,942	58,000	58,000	43,527	**59,740**	**1,740**	**3.0%**
Other Services	0	3,329	26,051	12,423	62,274	62,274	17,684	**90,368**	**28,094**	**45.1%**
Total Operating Cost	2,459,182	2,089,205	822,653	1,029,780	1,279,789	1,276,371	1,086,753	**1,363,227**	**83,438**	**6.5%**
Capital Improvements	0	204,356	0	0	0	34,999	44,348	**30,000**	**30,000**	**
Total Appropriations/Expenditures	2,459,182	2,293,561	822,653	1,029,780	1,279,789	1,311,370	1,131,101	**1,393,227**	**113,438**	**8.9%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		27,487
	a.	Supervisory Positions (1)	6,737	
	b.	Administrative Staff (7)	20,750	
2		Total Benefit Adjustment		(7,989)
3		Increase in other Supplies and Materials		19,519
4		Increase in Pest Control		17
5		Increase in Communication Maintenance		1,200
6		Increase in Telemetry Maintenance		600
7		Increase in Electricity and other Utilities		12,770
8		Increase in Training & Travel		49
9		Increase in Printing		217
10		Increase in Contract Services		25,750
11		Increase in Water Conservation Fee		1,740
12		Increase in Fleet Insurance		2,078
13		Capital Additions/replacements		
	a.	Motorola Apex Hand Held Radios		30,000
	TOTAL OPERATING CHANGES			**113,438**

Construction 81-7803

Department Overview

The Utility Construction Division is responsible for the installation of new infrastructure, the replacement of concrete structures and the laying of new pavement as it relates to a funded project. This division is also responsible for the existing infrastructure, concrete and paving for the City.

Mission Statement

To provide the citizens of Alamogordo the best quality service with minimum interruptions in a cost effective manner.

Funding Sources

The Construction Department is funded from water & sewer revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Construction
1.00	1.00	1.00	1.00	1.00	Utilities Construction Manager
9.00	9.00	9.00	9.00	9.00	Utility Construction Worker
10.00	**10.00**	**10.00**	**10.00**	**10.00**	**Construction**

Construction 81-7803

OBJECTIVES	GOALS
Provide valuable public services and amenities	Complete all service requests from other Departments on-time and within Budget.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Complete all projects on-time and within budget.
	Implement appropriate improvements to replace inadequate water distribution systems, extend services, and improve the wasterwater collection system in a timely and cost efficient manner.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services and amenities

Action: Completed 100% of all service requests from departments and projects on-time and within budget.

Objective: Plan, Expand, Upgrade, and Maintain Infrastructure and Equipment

Action: Worked on improvements to replace inadequate water distribution systems.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Appropriations/Expenditures										
Salaries & Benefits	446,742	332,521	351,764	354,863	404,099	391,161	376,505	**401,462**	**(2,637)**	**-0.7%**
Supplies	176,737	229,130	278,443	207,259	222,883	222,883	207,335	**229,153**	**6,270**	**2.8%**
Maintenance	22,750	19,500	19,599	45,240	26,000	26,000	23,921	**26,000**	**0**	**0.0%**
Utilities	1,417	1,579	1,349	1,229	1,263	1,263	1,142	**1,217**	**(46)**	**-3.6%**
Other Services	6,936	6,822	6,224	6,211	7,334	7,334	6,190	**7,379**	**45**	**0.6%**
Total Operating Cost	654,582	589,552	657,379	614,802	661,579	648,641	615,093	**665,211**	**3,632**	**0.5%**
Capital Outlay	54,390	39,093	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	708,972	628,645	657,379	614,802	661,579	648,641	615,093	**665,211**	**3,632**	**0.5%**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		15,196
	a.	Supervisory Positions (1)	4,760	
	b.	Administrative Staff (9)	10,436	
2		Total Benefit Adjustment		(17,833)
3		Adjustment in Construction Supplies		6,270
4		Adjustment in Telephone Services & Utilities		(46)
5		Increase in Training & Conferences		45
6		Capital Additions/replacements		
	a.	No new Capital Allocated		0
		TOTAL OPERATING CHANGES		**3,632**

Water/Sewer Capital Projects 81-9303

Department Overview

This division was established to account for the water/sewer improvements related to the miscellaneous street projects.

Funding Sources

The Water/Sewer Capital Department is funded from water/sewer revenues.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Expenditures-Projects										
Contract Engineering Fees	0	0	0	0	0	0	0	**0**	**0**	**
Engineering Fees	0	0	0	832	0	10,000	0	**10,000**	**10,000**	**
Pipeline Replacement	887,173	324,932	284,353	165,600	200,000	200,000	47,238	**847,762**	**647,762**	**323.9%**
Sewer line Replacement	0	0	0	0	0	0	0	**0**	**0**	**
Water Line Improvements	639,369	474,395	0	311,652	2,400,000	4,106,019	900,093	**4,308,637**	**1,908,637**	**79.5%**
WWTP Improvements	0	0	0	0	0	365,000	164,693	**200,307**	**200,307**	**
ICIP									**0**	**
Ozone Systems	0	67,709	3,393	0	0	0	0	**0**	**0**	**
Alamo Filter Plant Underdrain	0	0	0	476	0	400,043	400,021	**0**	**0**	**
LaLuz Filter Plant	0	0	390,000	0	0	0	0	**0**	**0**	**
Effluent Automatic Valve	0	0	0	7,345	0	0	0	**0**	**0**	**
Disc Filters	0	0	103,975	0	0	0	0	**0**	**0**	**
Ocotillo GSR Repair	0	0	0	59,102	0	0	0	**0**	**0**	**
Griggs Field Booster Station	0	4,693	25,884	0	0	0	0	**0**	**0**	**
Golf Course Pond 2	0	0	0	0	300,000	300,000	0	**300,000**	**0**	**0.0%**
Golf Course Effluent	0	0	0	0	0	300,000	0	**300,000**	**300,000**	**
Scada and Zone Valve Replacement	32,572	44,518	14,452	36,220	0	2,442	2,442	**0**	**0**	**
Green To Gablestone Line Replacem	0	0	0	50,777	0	0	0	**0**	**0**	**
Rehab Green/Golf CSE GSRS	0	0	0	0	0	0	0	**565,000**	**565,000**	**
Fresnal Splinter Box/Valve	0	0	0	0	0	0	0	**0**	**0**	**
Airport Pivot Replacement	0	0	0	202,959	0	0	0	**0**	**0**	**
RPR WWTP Floating Cover	0	0	0	47,611	0	0	0	**0**	**0**	**
Replace 14" Pivot Trans	0	0	0	0	0	0	0	**0**	**0**	**
Reroof Water Plants	0	0	0	15,406	0	229,464	193,590	**35,874**	**35,874**	**
Reclaimed Water Dist System	0	0	0	0	0	300,000	5,599	**294,401**	**294,401**	**
Maintenance Program	52,326	0	0	0	0	427,696	14,602	**22,260**	**22,260**	**
Total Appropriations/Expenditures	1,611,440	916,247	822,058	897,979	2,900,000	6,640,664	1,728,278	**6,884,241**	**3,984,241**	**137.4%**

**** One or more zero value fields**

Solid Waste Collection System Fund 86-0000

Department Overview

This Division is responsible for the collection, recycling, and transfer of non-hazardous solid waste from area residents and contractors. The main solid waste collection operation is contracted with Southwest Disposal.

The City also operates the LaVelle Road Solid Waste Disposal Convenience Center. At this site, area residents and contractors are allowed to drop off solid waste.

Mission Statement

To provide a safe and sanitary solid waste disposal facility for area residents and to insure the facility is operated in strict compliance with State Regulations. Also, to insure customers are treated in a friendly and helpful manner.

Funding Sources

The Solid Waste Collection System Department is funded from facility use revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Convenience Center
1.00	1.00	1.00	1.00	1.00	Convenience Center Attendant
2.00	2.00	2.00	2.00	2.00	Convenience Center Laborer
1.00	1.00	1.00	1.00	1.00	Heavy Equipment Operator
4.00	**4.00**	**4.00**	**4.00**	**4.00**	**Convenience Center**

Solid Waste Collection System 86-0000

OBJECTIVES	GOALS
Provide valuable public services and amenities	Improve efficiency and reduce customer complaints.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Protect and enhance Alamogordo's natural environments by ensuring that solid wastes are generated no faster than natural systems and technology can process them.
	Operate in strict compliance with State Regulations.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services and amenities

Action: Served 14,321 City residents

Objective: Plan, Expand, Upgrade, and Maintain Infrastructure and Equipment

Action: Transferred 3256 tons of solid waste to the Landfill.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**391,541**
Revenues										
User Fees	1,944,770	1,960,114	1,980,690	1,987,649	2,014,917	2,014,917	2,024,674	**2,030,054**	**15,137**	**0.8%**
Miscellaneous Income	7,296	3,418	112,604	15,603	1,010	1,010	2,339	**1,010**	**0**	**0.0%**
Interest Income	260	236	237	1,449	747	747	3,097	**2,682**	**1,935**	**259.0%**
Total Revenues	1,952,326	1,963,768	2,093,531	2,004,701	2,016,674	2,016,674	2,030,110	**2,033,746**	**17,072**	**0.8%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**110,000**	**110,000**	**
Transfers Out	109,123	127,705	125,948	125,013	131,804	129,169	125,408	**99,413**	**(32,391)**	**-24.6%**
Total Net Transfers	(109,123)	(127,705)	(125,948)	(125,013)	(131,804)	(129,169)	(125,408)	**10,587**	**142,391**	**-108.0%**
Total Resources Available										**2,435,874**
Expenditures- Nondivisional										
Contract Services	1,284,181	1,507,916	1,426,580	1,674,712	1,599,291	1,599,291	1,580,484	**1,628,262**	**28,971**	**1.8%**
Miscellaneous Expense	0	0	18,819	9,131	0	0	0	**0**	**0**	**
Total Expenditures	1,284,181	1,507,916	1,445,399	1,683,843	1,599,291	1,599,291	1,580,484	**1,628,262**	**28,971**	**1.8%**
Expenditures-Convenience Center										
Salaries & Benefits	157,657	143,574	145,216	142,077	155,649	150,691	143,731	**160,094**	**4,445**	**2.9%**
Supplies	24,169	20,966	18,366	22,244	23,746	23,746	19,631	**22,865**	**(881)**	**-3.7%**
Maintenance	6,017	13,428	7,126	16,824	12,896	12,896	8,156	**17,887**	**4,991**	**38.7%**
Utilities	6,988	7,632	7,269	7,497	8,195	8,195	7,035	**7,993**	**(202)**	**-2.5%**
Other Services	183,551	180,116	136,916	87,885	56,358	60,478	64,363	**89,349**	**32,991**	**58.5%**
Total Operating Cost	378,382	365,716	314,893	276,527	256,844	256,006	242,916	**298,188**	**41,344**	**16.1%**
Capital Outlay	172,878	0	0	3,594	0	0	0	**110,000**	**110,000**	**
Total Expenditures	551,260	365,716	314,893	280,121	256,844	256,006	242,916	**408,188**	**151,344**	**58.9%**
Total Appropriations/Expenditures	1,835,441	1,873,632	1,760,292	1,963,964	1,856,135	1,855,297	1,823,400	**2,036,450**	**180,315**	**9.7%**
Ending Cash Balance - June 30										**399,424**
**** One or more zero value fields**									Local Reserve:	**320,293**
									Available Balance:	**79,131**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		5,193
	a.	Supervisory Positions (0)	0	
	b.	Administrative Staff (4)	5,193	
2		Total Benefit Adjustment		(748)
3		Adjustment in supplies and materials		(881)
4		Increase in Fleet Commerical Parts		9,364
5		Decrease in Heating,Cooling, Communication, Maintance		(4,373)
6		Decrease in telephone charges and Utilities		(202)
7		Increase in Equipment		3,500
8		Increase in Printing		10
8		Increase in Landfill Tipping Charges		923
9		Increase in Administrative Charges for Interal Services		28,234
10		Increase in Insurance Costs		324
11		Increase in Contract Services for trash pickup		28,971
12		Capital Additions/replacements		
	a.	Compactor		110,000
		TOTAL OPERATING CHANGES		**180,315**

Bonito Campground 88-0000

Department Overview

This department is responsible for the management and daily operation of the Bonito Campground Recreational Enterprise.

Mission Statement

Provide and maintain a clean, safe recreational facility in which the public can picnic, camp or fish.

Funding Sources

The Bonito Campground Department is currently funded by State and Federal Grants for restoration of the Lake.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										3,357,870
Revenues										
User Fees	82,752	32,916	0	0	0	0	0	0	0	**
Miscellaneous Revenue	8,081	76,964	0	3,375	0	0	75	0	0	**
Grants	0	566,190	0	3,074,211	0	4,188,266	150,311	0	0	**
Interest Income	529	583	199	778	0	1,163	312	0	0	**
Total Revenues	91,362	676,653	199	3,078,364	0	4,189,429	150,698	0	0	**
Transfers										
Transfers In	0	600,000	0	0	0	1,416,768	0	0	0	**
Transfers Out	25,571	25,650	0	0	0	0	0	2,980,414	2,980,414	**
Total Net Transfers	(25,571)	574,350	0	0	0	1,416,768	0	(2,980,414)	(2,980,414)	**
Total Resources Available										377,456
Expenditures - Bonito Lake (0003)										
Salaries & Benefits	123,957	53,015	0	0	0	0	0	0	0	**
Supplies	20,743	6,458	0	0	0	0	0	0	0	**
Maintenance	16,660	3,646	0	0	150	150	0	0	(150)	-100%
Utilities	7,983	3,785	8,233	2,605	2,616	2,616	2,687	0	(2,616)	-100%
Other Services	56,992	19,902	0	(41,830)	15	125,645	14,698	0	(15)	-100%
Total Operating Cost	226,335	86,806	8,233	(39,225)	2,781	128,411	17,385	0	(2,781)	-100%
Capital Outlay	36,184	746,525	370,296	48,857	0	8,896,341	571,469	0	0	**
Total Expenditures	262,519	833,331	378,529	9,632	2,781	9,024,752	588,854	0	(2,781)	-100%
Ending Cash Balance - June 30										377,456

** One or more zero value fields

** FY17 Bonito Lake & Dam moved to Fund 81

Desert Lake Golf Course 90-0000

Department Overview

Desert Lakes Golf Course is a full service 18-hole golf facility. It has a full service restaurant, a fully stocked pro shop, extensive practice facilities and driving range. It serves the golfing public 364 days per year, weather permitting. The course has a PGA class - A professional under contract to provide pro shop services and golf activities. The City has a Golf Course Superintendent who provides maintenance services for the course.

Mission Statement

Desert Lakes Golf Course is a full service 18 - hole golf facility. It has a full service restaurant, a fully stocked pro shop, extensive practice facilities and driving range. It serves the golfing public 364 days per year, weather permitting. The course has a PGA class - A professional under contract to provide pro shop services and golf activities. The City has a Golf Course Superintendent who provides maintenance services for the course.

Funding Sources

The Golf Course Department is funded by usage of the facility and by the General Fund.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Golf Course
1.00	1.00	1.00	1.00	1.00	Superintenent
1.00	1.00	1.00	1.00	1.00	Assistant Superintendent
2.00	2.00	3.00	3.00	3.00	Laborer
2.16	2.16	2.16	2.16	2.16	Laborer - Seasonal
1.00	1.00	1.00	1.00	1.00	Mechanic
1.00	1.00	1.00	1.00	1.00	Irrigation Specialist
8.16	**8.16**	**9.16**	**9.16**	**9.16**	**Golf Course**

Desert Lakes Golf Course 090-0000

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**115,033**
Revenues										
User Fees	1,190,744	1,246,076	1,242,118	1,279,938	1,296,525	1,296,525	1,328,525	**1,441,805**	**145,280**	**11.2%**
Miscellaneous Revenue	1,340	3,705	3,043	1,400	1,400	1,400	6,794	**1,400**	**0**	**0.0%**
Grants	0	0	0	0	0	0	0	**0**	**0**	**
Interest Income	357	425	724	1,002	1,093	1,093	376	**422**	**(671)**	**-61.4%**
Total Revenues	1,192,441	1,250,206	1,245,885	1,282,340	1,299,018	1,299,018	1,335,695	**1,443,627**	**144,609**	**11.1%**
Transfers										
Transfers In	471,767	258,426	143,834	234,052	143,834	143,834	143,834	**143,834**	**0**	**0.0%**
Transfers Out	56,800	62,887	64,586	52,485	57,935	55,066	51,911	**1,720**	**(56,215)**	**-97.0%**
Total Net Transfers	414,967	195,539	79,248	181,567	85,899	88,768	91,923	**142,114**	**56,215**	**65.4%**
Total Resources Available										**1,700,774**
Expenditures-Nondivisional										
Utilities	10,003	10,000	7,500	10,000	10,000	10,000	10,000	**10,000**	**0**	**0.0%**
Other Services	7,028	5,761	6,709	(5,242)	8,500	8,500	5,993	**8,500**	**0**	**0.0%**
Golf Pro Contract	761,474	817,485	835,471	870,905	844,403	908,409	906,922	**982,726**	**138,323**	**16.4%**
Total Appropriations/Expenditures	778,505	833,246	849,680	875,663	862,903	926,909	922,915	**1,001,226**	**138,323**	**16.0%**
Expenditures-Maintenance										
Salaries & Benefits	249,774	257,224	267,781	280,110	303,112	301,867	299,130	**303,221**	**109**	**0.0%**
Supplies	92,813	97,554	91,632	95,208	103,924	108,694	95,578	**105,424**	**1,500**	**1.4%**
Maintenance	38,648	40,732	36,878	40,766	44,328	47,902	43,246	**49,164**	**4,836**	**10.9%**
Utilities	35,670	46,881	44,138	31,379	49,918	46,374	27,439	**40,641**	**(9,277)**	**-18.6%**
Other Services	255,925	73,428	71,926	218,829	43,649	43,619	42,072	**99,397**	**55,748**	**127.7%**
Operating Capital	0	29,820	0	16,056	25,000	55,599	54,352	**74,247**	**49,247**	**197.0%**
Total Operating Cost	672,830	545,639	512,355	682,348	569,931	604,055	561,817	**672,094**	**102,163**	**17.9%**
Capital Improvements	90,335	0	0		0	0		**0**	**0**	**
Total Expenditures	763,165	545,639	512,355	682,348	569,931	604,055	561,817	**672,094**	**102,163**	**17.9%**
Total Appropriations/Expenditures	1,541,670	1,378,885	1,362,035	1,558,011	1,432,834	1,530,964	1,484,732	**1,673,320**	**240,486**	**16.8%**
Ending Cash Balance - June 30										**27,454**

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		2,602
	a.	Supervisory Positions (1)	671	
	b.	Administrative Staff (10)	1,931	
2		Total Benefit Adjustment		(2,493)
3		Adjustment in Supplies & Maintenance		1,500
4		Increase in Maintenance		4,836
5		Decrease in Telepone & Utilities (Water/Sewer/Garbage)		(9,277)
6		Increase in Administration charges		55,424
7		Increase in Insurance costs		324
8		Increase in Golf Pro Contract		138,323
9		Capital Additions/Replacements		
	a.	Capital Allocated for 2 Mowers ($73,000)		49,247
		TOTAL OPERATING CHANGES		**240,486**

White Sands Regional Airport 91-0000

Department Overview

The Alamogordo-White Sands Regional Airport is a general aviation airport owned and operated by the City of Alamogordo. The Airport is a designated United States Forest Service Fire Tanker Base. The tanker aircraft are on station at the Airport as needed, but generally from April through September annually. The Civil Air Patrol has a squadron based at the Airport providing search and rescue functions. The Airport has two runways, one paved and the other dirt. The City owns the terminal building, maintenance shop, fire station, and 1500 acres of fenced-in property.

Mission Statement

To provide a necessary transportation and business hub for the continued growth and development of Alamogordo and the surrounding communities. To maintain the Airport at the highest standards of safety and utility, and to preserve the airport for future general aviation.

Funding Sources

The Airport Department is funded by usage of the facility and by the grants.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Airport
1.00	1.00	1.00	0.80	0.80	Airport Manager
1.00	1.00	1.00	1.00	1.00	Light Equipment Operator
2.00	**2.00**	**2.00**	**1.80**	**1.80**	**Airport**

White Sands Regional Airport 091-0000

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**201,984**
Revenues										
User Fees	220,480	187,451	154,639	146,330	147,154	147,154	151,193	**166,493**	**19,339**	**13.1%**
Miscellaneous Revenue	1,283	13,788	18,680	11,115	0	1,983	3,377	**0**	**0**	**
Grants	0	119,157	30,943	8,031	54,818	101,603	11,945	**89,635**	**34,817**	**63.5%**
Investment Income	679	859	624	1,549	1,303	1,303	1,836	**1,342**	**39**	**3.0%**
Total Revenues	222,442	321,255	204,886	167,025	203,275	252,043	168,351	**257,470**	**54,195**	**26.7%**
Transfers										
Transfers In	248,183	0	569,949	2,056,003	0	40,000	0	**79,711**	**79,711**	**
Transfers Out	39,934	45,625	41,944	28,845	33,169	31,471	28,275	**0**	**(33,169)**	**-100%**
Total Net Transfers	208,249	(45,625)	528,005	2,027,158	(33,169)	8,529	(28,275)	**79,711**	**112,880**	**-340.3%**
Total Resources Available										**539,165**
Expenditures (0006)										
Salaries & Benefits	90,997	67,343	74,007	88,279	91,709	90,919	88,577	**89,524**	**(2,185)**	**-2.4%**
Supplies	8,121	7,075	9,854	18,127	17,830	36,855	24,205	**27,862**	**10,032**	**56.3%**
Maintenance	19,826	11,699	23,203	11,201	31,282	84,240	12,951	**81,330**	**50,048**	**160.0%**
Utilities	32,346	29,314	30,371	30,005	35,155	35,155	29,710	**35,467**	**312**	**0.9%**
Other Services	185,839	298,702	35,483	173,587	80,705	161,737	22,348	**173,832**	**93,127**	**115.4%**
Total Operating Cost	337,129	414,133	172,918	321,199	256,681	408,906	177,791	**408,015**	**151,334**	**59.0%**
Capital Outlay	2,320	22,976	0	4,150	0	8,725	0	**20,025**	**20,025**	**
Capital Improvements	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	339,449	437,109	172,918	325,349	256,681	417,631	177,791	**428,040**	**171,359**	**66.8%**
Ending Cash Balance - June 30										**111,125**
**** One or more zero value fields**									Local Reserve:	**35,858**
									Available Balance:	**75,267**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		998
	a.	Supervisory Positions (1)	630	
	b.	Administrative Staff (1)	368	
2		Total Benefit Adjustment		(3,183)
3		Adjustment in supplies and materials (Maintenance Supplies)		10,032
4		Increase in Paving & Grounds Maintenance		50,048
5		Increase in Utilities		312
6		Decrease in Equipment		(2,500)
7		Increase in Constulting Fees		64,757
8		Increase in Administrative Charges		31,568
9		Decrease in Membership & Dues		(50)
10		Decrease in Insurance costs		(648)
11		Capital Additions/replacements		
	a.	Capital Allocated (Sign, Carpet, & Furniture)		20,025
		TOTAL OPERATING CHANGES		**171,359**

Trust & Agency Funds

Fund Overview

Funds used to account for operations for which a fee is charged to external users for goods or services.

COMPARATIVE BUDGET STATEMENT

	FY12 ACTUALS 6/30/2011	FY13 ACTUALS 6/30/2013	FY14 ACTUALS 6/30/2014	FY15 ACTUALS 6/30/2015	FY16 ACTUALS 6/30/2016	FY17 BUDGET
Beginning Cash Fund Balance	**11,446,247**	**9,482,790**	**7,322,444**	**7,482,809**	**7,260,734**	**8,068,828**
Revenues						
User Fees	1,254,011	1,183,740	1,603,417	1,640,823	2,125,543	1,221,256
Fines	73,360	59,410	63,488	62,878	49,227	87,650
Miscellaneous	18,285	22,189	70,444	58,777	77,712	67,315
Grants	0	0	1,010,157	622,678	917,465	1,565,035
Investment Income	10,864	17,296	36,691	51,319	69,214	59,403
Total Revenues	**1,356,520**	**1,282,635**	**2,784,197**	**2,436,475**	**3,239,161**	**3,000,659**
Other Financing Sources						
Transfers In	0	0	0	0	0	0
Total Other Financing Sources	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenues & Other Financing	**1,356,520**	**1,282,635**	**2,784,197**	**2,436,475**	**3,239,161**	**3,000,659**
Expenditures						
Designated Gift	9,910	2,565	6,737	4,279	12,485	20,752
State Judicial	73,220	59,344	60,353	49,742	41,703	75,500
Alamo Senior Center Gift	25,820	29,722	6,337	10,430	39,391	68,529
Otero/Greentree Regional Landfill	1,873,883	1,222,878	701,144	999,350	1,040,515	2,337,006
Housing Low Rent Opr	1,085,176	1,450,405	1,242,992	1,349,496	969,756	973,565
Housing Homeownership Opr	39,450	305,859	20,025	160,966	23,397	272,034
Housing Capital Fund Projects	210,848	370,135	583,964	81,994	302,021	1,036,695
Total Expenditures	**3,318,307**	**3,440,908**	**2,621,552**	**2,656,257**	**2,429,268**	**4,784,081**
Other Financing Uses						
Transfers Out	1,670	2,073	2,280	2,293	1,799	1,720
Total Other Financing Uses	**1,670**	**2,073**	**2,280**	**2,293**	**1,799**	**1,720**
Total Expenditures & Other Finance Uses	**3,319,977**	**3,442,981**	**2,623,832**	**2,658,550**	**2,431,067**	**4,785,801**
Net Change in Fund Balance	(1,963,457)	(2,160,346)	160,365	(222,075)	808,094	(1,785,142)
Ending Cash Fund Balance	**9,482,790**	**7,322,444**	**7,482,809**	**7,260,734**	**8,068,828**	**6,283,686**

Police Court Bond Fund 17-0000

Department Overview

This fund is established to account for collection, holding, and reimbursement of funds related to court bonds.

Funding Sources

The Police Court Bond Department is funded from Court Bonds.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										6,338
Revenues										
Fines	0	0	0	0	0	0	0	**0**	**0**	**
Total Revenues	0	0	0	0	0	0	0	**0**	**0**	**
Total Resources Available										6,338
Expenditures										
Other Services	0	0	0	0	0	0	0	**0**	**0**	**
Total Appropriations/Expenditures	0	0	0	0	0	0	0	**0**	**0**	**
Ending Cash Balance - June 30										6,338

**** One or more zero value fields**

Designated Gift Fund 22-0000

Department Overview

This fund was established to account for receipts and disbursements of funds donated by other entities or private individuals for designated and specific purposes. Fund balance is allocated to the appropriate divisions. Interest income allocation will be determined at year-end based upon divisional activity throughout the year.

Funding Sources

The Designated Gift Fund Department is funded from designated donations from citizens and organizations.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										26,880
Revenues										
Donations	3,904	1,957	2,181	500	800	1,150	2,776	**800**	**0**	**0.0%**
Interest Income	73	102	178	276	282	282	401	**150**	**(132)**	**-46.8%**
Total Revenues	3,977	2,059	2,359	776	1,082	1,432	3,177	**950**	**(132)**	**-12.2%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Net Transfers	0	0	0	0	0	0	0	**0**	**0**	**
Total Resources Available										27,830
Expenditures										
Supplies	836	789	290	3,267	800	10,141	6,087	**12,099**	**11,299**	**1412.4%**
Other Services	1,514	1,776	6,447	1,012	1,200	8,810	6,398	**8,653**	**7,453**	**621.1%**
Capital Outlay	7,560	0	0						**0**	**
Total Appropriations/Expenditures	9,910	2,565	6,737	4,279	2,000	18,951	12,485	**20,752**	**18,752**	**937.6%**
Ending Cash Balance - June 30										7,078

** One or more zero value fields

Cemetery-Perpetual Care Fund 31-0000

Department Overview

This fund was established to account for the accumulation of funds for the future maintenance of the cemetery.

Funding Sources

The Cemetery-Perpetual Care Department is funded from designated sales of cemetery lots sold.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										786,285
Revenues										
Land Sales	8,538	12,775	11,775	10,600	9,988	9,988	19,788	**12,000**	**2,012**	**20.1%**
Interest Income	1,777	3,339	6,122	8,640	4,841	9,821	10,418	**9,880**	**5,039**	**104.1%**
Total Revenues	10,315	16,114	17,897	19,240	14,829	19,809	30,206	**21,880**	**7,051**	**47.5%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	0	0	0	0	0	0	0	**0**	**0**	**
Total Resources Available										808,165
Ending Cash Balance - June 30										808,165

** One or more zero value fields

State Judicial Fund 39-0000

Department Overview

This fund accounts for the collection and disbursement derived from convicted persons of traffic violations and traffic violations of operating motor vehicles under the influence of alcohol or drugs. These fees are as follows:

- Section 12-6-12.2 of the City Uniform Traffic Code provides for the imposition of a $65 fee on persons convicted of driving a motor vehicle while under the influence of alcohol or drugs. These fees are used to help cover the cost of chemical and other tests used to determine the level or amount of alcohol or drugs. This fee is sent to the State of New Mexico DFA.

- Section 12-6-12.2 of the City Uniform Traffic Code provides for the imposition of a $75 fee on persons convicted of driving a motor vehicle while under the influence of alcohol or drugs. These fees are used for the prevention of DWI offenders. This fee is sent to the State of New Mexico DFA.

- Section 11-04-020 of the City Municipal Code provides for the imposition of a fee for persons convicted of unlawful possession of marijuana. Persons shall pay, in addition to any fine, a $75 fee. Funds collected are to help defray the cost of chemical and other analyses of controlled substances. This fee is sent to the State of New Mexico DFA.

- State Statute 35-14-11 Municipal Ordinance; court costs; collection and purpose provides for the imposition of a $20 corrections fee to help defray the costs of housing prisoners at a detention facility. This fee remains in the city. The imposition of a $3 judicial education fee to be used for training and education of judicial employees and a $6 state court automation fee to help defray the costs of maintaining, purchasing and operation of court automation systems in Municipal Courts and these fees are sent to the State of New Mexico DFA.

Funding Sources

The State Judicial Department is a pass through fund, what is collected from violations is sent to the State.

State Judicial Fund 39-0000

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										**3,253**
Revenues										
Chemical Test-Alcohol	4,635	4,571	4,407	3,417	4,500	4,500	4,893	**4,500**	**0**	**0.0%**
Chemical Test-Drugs	3,725	2,990	3,336	2,076	4,500	4,500	2,430	**4,500**	**0**	**0.0%**
DWI Prevention	4,448	4,046	4,150	2,821	5,000	5,000	3,866	**5,000**	**0**	**0.0%**
Court Automation	40,573	31,919	32,400	27,481	40,000	40,000	20,585	**40,000**	**0**	**0.0%**
Judicial Education	19,979	15,884	16,009	13,540	21,500	21,500	9,898	**21,500**	**0**	**0.0%**
Total Revenues	73,360	59,410	60,302	49,335	75,500	75,500	41,672	**75,500**	**0**	**0.0%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	0	0	0	0	0	0	0	**0**	**0**	**
Total Resources Available										**78,753**
Appropriations/Expenditures										
Judicial Education	19,941	15,812	16,024	14,186	21,500	21,500	10,795	**21,500**	**0**	**0.0%**
Lab Services	15,466	8,949	11,893	7,639	14,000	14,000	10,114	**14,000**	**0**	**0.0%**
Court Automation	37,813	34,583	32,436	27,917	40,000	40,000	20,794	**40,000**	**0**	**0.0%**
Total Appropriations/Expenditu	73,220	59,344	60,353	49,742	75,500	75,500	41,703	**75,500**	**0**	**0.0%**
Ending Cash Balance - June 30										**3,253**

**** One or more zero value fields**

City of Alamogordo

Trust & Agency

Senior Center Gift Fund 74-0000

Department Overview

The Senior Center Gift Fund receives funding primarily from donations and fund raising events. Proceeds are restricted to expenditures for Senior Center improvements or events.

Mission Statement

The purpose of the fund is to provide additional items and equipment for the Senior Center which otherwise would not be available to the program.

Funding Sources

The Senior Center Gift Fund is funded by donations, both restricted and un-restricted purposes, from citizens of the community.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**98,508**
Revenues										
Donations	38,261	32,703	27,156	25,118	20,000	20,000	24,347	**20,000**	**0**	**0.0%**
Interest Income	156	266	472	846	747	747	1,318	**1,159**	**412**	**55.2%**
Total Revenues	38,417	32,969	27,628	25,964	20,747	20,747	25,665	**21,159**	**412**	**2.0%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	353	560	573	90	92	79	**0**	**(90)**	**-100%**
Total Net Transfers	0	(353)	(560)	(573)	(90)	(92)	(79)	**0**	**90**	**-100%**
Total Resources Available										**119,667**
Appropriations/Expenditures										
Supplies	12,174	7,871	2,541	529	7,500	28,836	3,562	**34,826**	**27,326**	**364.3%**
Maintenance	5,660	12,178	22	2,415	3,500	70,020	22,880	**3,500**	**0**	**0.0%**
Other Services	7,986	9,673	3,774	7,486	9,000	32,613	12,949	**28,903**	**19,903**	**221.1%**
Total Operating Costs	25,820	29,722	6,337	10,430	20,000	131,469	39,391	**67,229**	**47,229**	**236.1%**
Capital Outlay	0	0	0	0	0	1,500	0	**1,300**	**1,300**	**
Total Appropriations/Expenditures	25,820	29,722	6,337	10,430	20,000	132,969	39,391	**68,529**	**48,529**	**242.6%**
Ending Cash Balance - June 30										**51,138**

**** One or more zero value fields**

Otero-Greentree Regional Landfill 94-0000

Department Overview

The Otero-Greentree Regional Landfill is owned by Otero County and Lincoln County and includes those municipalities within those jurisdictions. The City is the Managing Agency for this operation. The Otero-Greentree Regional Landfill is a New Mexico permitted solid waste facility designed to dispose of residential, commercial and construction waste. Additionally, it is permitted to accept certain special waste such as asbestos and sludge waste. The Landfill was designed with a life span of 99 years. It was incorporated in January 1994.

Mission Statement

To provide for the disposal of solid waste, asbestos and other special waste in a manner that protects both human health and the environment.

Funding Sources

The Landfill Department is funded from facility use revenues.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Landfill
1.00	1.00	1.00	1.00	1.00	Attendant
1.00	1.00	1.00	1.00	1.00	Laborer
1.00	1.00	1.00	1.00	1.00	Supervisor
1.00	1.00	1.00	1.00	1.00	Maintenance Worker
2.00	2.00	2.00	2.00	2.00	Heavy Equipment Operator
1.00	1.00	1.00	1.00	1.00	Mechanic
7.00	**7.00**	**7.00**	**7.00**	**7.00**	**Otero-Greentree Reg Landfill**

Otero-Greentree Regional Landfill 94-0000

OBJECTIVES	GOALS
Provide valuable public services and amenities	Operate and maintain the Landfill in compliance of NMEDSWB Regulations
	Operate the Landfill in such a manner as to provide maximum customer and Authority satisfaction.
	Complete the Landfill permit renewal process.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Complete engineering for new Cell 5.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services and amenities

Action: Operated the Landfill in full compliance with NMED Solid Waste Regulations

Action: Completed 98% of the permit renewal process.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**4,548,076**
Revenues										
User Fees	1,211,846	1,149,081	1,201,530	1,187,188	954,720	954,720	1,780,443	**954,360**	**(360)**	**0.0%**
Miscellaneous Revenue	9,748	9,414	69,510	13,451	5,500	60,500	69,849	**5,500**	**0**	**0.0%**
Interest Income	8,858	13,590	27,182	39,273	43,871	43,871	55,019	**45,114**	**1,243**	**2.8%**
Total Revenues	1,230,452	1,172,085	1,298,222	1,239,912	1,004,091	1,059,091	1,905,311	**1,004,974**	**883**	**0.1%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	1,670	1,720	1,720	1,720	1,720	1,720	1,720	**1,720**	**0**	**0.0%**
Total Net Transfers	(1,670)	(1,720)	(1,720)	(1,720)	(1,720)	(1,720)	(1,720)	**(1,720)**	**0**	**0.0%**
Total Resources Available										**5,551,330**
Appropriations/Expenditures										
Salaries & Benefits	265,395	279,554	293,938	311,947	310,884	309,058	303,795	**351,071**	**40,187**	**12.9%**
Supplies	143,411	161,284	130,923	93,212	142,631	133,624	73,652	**147,810**	**5,179**	**3.6%**
Maintenance	59,728	108,926	58,867	161,879	104,829	118,329	84,999	**107,551**	**2,722**	**2.6%**
Utilities	12,018	13,280	11,901	12,751	13,816	13,816	11,499	**14,413**	**597**	**4.3%**
Other Services	213,100	351,459	161,938	398,256	282,485	349,614	259,519	**367,213**	**84,728**	**30.0%**
Total Operating Cost	693,652	914,503	657,567	978,045	854,645	924,441	733,464	**988,058**	**133,413**	**15.6%**
Capital Outlay	1,180,231	308,375	43,577	21,305	1,200,000	1,431,000	307,051	**1,348,948**	**148,948**	**12.4%**
Total Appropriations/Expenditures	1,873,883	1,222,878	701,144	999,350	2,054,645	2,355,441	1,040,515	**2,337,006**	**282,361**	**13.7%**
Ending Cash Balance - June 30										**3,214,324**
RESERVE:										**1,558,302**
AVAILABLE BALANCE:										**1,656,022**

Budget approved by Otero/Greentree Landfill Board on 03/31/16

**** One or more zero value fields**

CHANGES FOR OPERATIONS				**AMOUNT**
1		Total Salary Adjustment		28,248
	a.	Supervisory Positions (1)	569	
	b.	Administrative Staff (6)	27,679	
2		Total Benefit Adjustment		11,939
3		Adjustment in supplies and materials		5,179
4		Increase in Maintenance		2,722
5		Increase in Telephone charges and Utilities		597
6		Decrease in Travel and Training needs		(1,200)
7		Increase in Printing		35
8		Increase in Post Closure Reserve Cost		503
9		Decrease in Internal Service Charges		(26,992)
10		Decrease in Administrative Charges		36,674
11		Decrease in all Other Services		76,032
12		Decrease in insurance costs		(324)
13		Capital Additions/replacements		
	a.	Other Equipment $293,066		(6,934)
	b.	Cell Development		155,882
		TOTAL OPERATING CHANGES		**282,361**

Utility Deposits Fund 104-0000

Department Overview

This fund accounts for the utility deposits collected from customers who use the Water, Sewer and Garbage services. Property owner's deposits are applied to the customer account following one-year good payment history while for renters the deposit is held until the account is terminated.

Funding Sources

The Utility Deposits Department is held in trust from deposits for utility service.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										739,804
Revenues										
Interest Income	0	0	0	0	0		0	**0**	**0**	**
Total Revenues	0	0	0	0	0		0	**0**	**0**	**
Transfers										
Transfers In	0	0	0	0	0		0	**0**	**0**	**
Transfers Out	0	0	0	0	0		0	**0**	**0**	**
Total Net Transfers	0	0	0	0	0		0	**0**	**0**	**
Total Resources Availabl	0	0	0							739,804
Expenditures										
Water Resources	0	0	0	0	0		0	**0**	**0**	**
Total Expenditures	0	0	0	0	0		0	**0**	**0**	**
Ending Cash Balance - June 30										739,804

**** One or more zero value fields**

Housing Low Rent Operating 901-0000

Department Overview

The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Mission Statement

It is the mission of the Housing Authority of The City of Alamogordo to promote adequate, affordable housing; provide a decent, safe, and suitable living environment free from discrimination; foster economic independence and opportunity; and assure fiscal integrity and regulatory compliance by stakeholders.

Funding Sources

The Low Rent Operating Department is funded from tenant rent revenue and Federal HUD Operating Subsidy.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Low Rent Operating
0.80	0.80	0.80	0.80	0.80	PHA Bookkeeper
1.00	1.00	1.00	1.00	1.00	Office Assistant
0.93	0.93	0.93	0.93	0.93	Operations Manager
1.00	1.00	1.00	1.00	1.00	Property Management Coordinator
1.00	1.00	1.00	1.00	1.00	Occupancy Specialist
1.00	1.00	1.00	1.00	1.00	Eligibility Specialist
5.73	**5.73**	**5.73**	**5.73**	**5.73**	**Housing Low Rent Operating**

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Low Rent Operating-Maintenance
1.00	1.00	1.00	1.00	1.00	Laborer
1.00	1.00	1.00	1.00	1.00	Maintenance Foreman
3.00	3.00	3.00	3.00	3.00	Maintenance Mechanic "A"
5.00	**5.00**	**5.00**	**5.00**	**5.00**	**Housing Low Rent Operating**

OBJECTIVES	GOALS
The goal of the Housing Authority is to ensure a supply of affordable housing and maintain the public housing program by:	
Provide valuable public service.	Increase occupancy to 97% for FY17.
Plan, Expand, Upgrade, and Maintain infrastructure and equipment	Upgrade current housing stock and sites. Replace roofs at Alta Vista Replace internet fiber from City Hall to Housing Authority Office.
	Correct cross circuits in efficiency/one bedroom units at Plaza Hacienda Upgrade electrical distribution system at Plaza Hacienda so PNM can take tenant electric accounts.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: 93% Occupancy Rating for FY16.

Action: Continued Air Conditioner Lease Program for tenants.

Action: Public Housing Advisory Board held monthly meetings.

Action: Zero audit findings year end June 30, 2016.

Action: Maintained laundry facility to tenants at Alta Vista.

Objective: Plan, Expand, Upgrade, and Maintain infrastructure and equipment

Action: Electrical meters installed at Alta Vista.

Action: Replaced all roofs at Plaza Hacienda.

Action: Negotiated an agreement with PNM for them to take over electrical service at Alta Vista and Plaza Hacienda.

Action: No site defects on our Physical Assessment Score.

BUDGET SUMMARY	*FY11/12 Actual*	*FY12/13 Actual*	*FY13/14 Actual*	*FY14/15 Actual*	*FY15/16 Adoped Budget*	*FY15/16 Adjusted Budget*	*FY15/16 Actual 06/30/16*	*FY16/17 Preliminary Budget*	*FY17 Dollar Diff From FY16 Adopted*	*Percent Change*
Beginning Cash - July 1										**986,190**
Revenues										
User Fees	369,619	404,014	350,435	398,224	372,550	394,183	317,977	**246,096**	**(126,454)**	**-33.9%**
Fines	10,498	10,706	15,000	13,318	6,186	13,318	7,330	**12,120**	**5,934**	**95.9%**
Miscellaneous	(8,436)	(1,810)	1,200	(19,536)	(12,487)	(15,534)	(13,339)	**2,950**	**15,437**	**-123.6%**
Grants	556,716	478,057	424,971	540,684	526,193	540,684	615,444	**528,340**	**2,147**	**0.4%**
Investment Income	867	2,063	1,741	1,334	1,597	1,376	1,251	**1,962**	**365**	**22.9%**
Total Revenues	929,264	893,030	793,347	934,024	894,039	934,027	928,663	**791,468**	**(102,571)**	**-11.5%**
Transfers										
Transfers In	258,872	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	258,872	0	0	0	0	0	0	**0**	**0**	**
Total Resources Available										**1,777,658**
Appropriations/Expenditures										
Salaries & Benefits	394,583	445,480	425,672	431,073	495,644	475,805	415,052	**447,241**	**(48,403)**	**-9.8%**
Supplies	62,804	71,235	73,483	90,434	100,050	104,070	99,849	**95,150**	**(4,900)**	**-4.9%**
Maintenance	8,283	10,569	14,809	13,702	18,052	19,472	15,352	**9,218**	**(8,834)**	**-48.9%**
Utilities	163,240	167,241	177,462	197,345	171,325	171,509	150,383	**68,951**	**(102,374)**	**-59.8%**
Other Services	209,408	181,699	195,758	222,149	211,414	235,441	212,539	**238,020**	**26,606**	**12.6%**
Miscellaneous Expense	246,858	334,965	328,556	368,990	4,571	9,402	0	**3,500**	**(1,071)**	**-23.4%**
Total Operating Cost	1,085,176	1,211,189	1,215,740	1,323,693	1,001,056	1,015,699	893,175	**862,080**	**(138,976)**	**-13.9%**
Capital Outlay	0	239,216	27,252	25,803	220,000	225,500	76,581	**111,485**	**(108,515)**	**-49.3%**
Total Appropriations/Expenditures	1,085,176	1,450,405	1,242,992	1,349,496	1,221,056	1,241,199	969,756	**973,565**	**(247,491)**	**-20.3%**
Ending Cash Balance - June 30										**804,093**

**** One or more zero value fields**

FY12 Fund 905 combined with Fund 901

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		(5,924)
	a.	Supervisory Positions (1)	(6,520)	
	b.	Administrative Staff (11)	596	
2		Total Benefit Adjustment		(42,479)
3		Decrease in Supplies and Materials		(4,900)
4		Decrease in Equipment Maintenance		(1,000)
5		Increase in Pest Control		98
6		Decrease in Fleet Maintenance		(7,932)
7		Decrease in Electricity and Other Utilities		(102,374)
8		Increase in Administrative Charges		43,294
9		Decreace in Internal Services		(22,851)
10		Adjustment in Insurance Costs		6,163
11		Decrease in Bad Debt Expense		(1,071)
12		Capital Additions/Replacements		
	a.	Major Plumbing Issues $50,000		(108,515)
		TOTAL OPERATING CHANGES		**(247,491)**

Housing Homeownership Operating 903-0000

Department Overview

The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Mission Statement

It is the mission of the Housing Authority of The City of Alamogordo to promote adequate, affordable housing; provide a decent, safe, and suitable living environment free from discrimination; foster economic independence and opportunity; and assure fiscal integrity and regulatory compliance by stakeholders.

Funding Sources

The Homeownership Operating Department is funded from tenant rental revenue and sale of homeownership properties. This program is locally funded and does not use any federal funds.

FY 14 Budget FTE	FY 15 Budget FTE	FY 16 Adjusted Budget FTE	FY 16 Projected Budget FTE	FY 17 Budget FTE	Position Title
					Home Ownership Operating
0.20	0.20	0.20	0.20	0.20	PHA Bookkeeper
0.07	0.07	0.07	0.07	0.07	Operations Manager
0.27	**0.27**	**0.27**	**0.27**	**0.27**	**Housing Homeownership Operating**

Housing Homeownership Operating 903-0000

OBJECTIVES	GOALS
Provide valuable public services	Close the Homeownership Program and evaluate ways to fund other low-income rehabilitation or home acquisition.

MAJOR ACCOMPLISHMENTS IN FISCAL YEAR 2016

Objective: Provide valuable public services

Action: Sold two homes through public auction. No new property acquisition.

Action: Property located a 2408 Cuba was approved to become a scattered site low-rent public housing property until such time that a Homeownership applicant agrees to purchase the home through the Homeownerhip program. Low Income tenant was moved into home at 2408 Cuba.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										679,898
Revenues										
User Fees	75,880	140,768	0	30,000	0	30,000	0	**0**	**0**	**
Fines	50	125	0	225	50	225	225	**200**	**150**	**300.0%**
Miscellaneous	8,351	2,033	1,872	50,577	1,865	50,577	1,414	**46,865**	**45,000**	**2412.9%**
Grants	0	0	0	0	0	0	0	**0**	**0**	**
Investment Income	1,786	1,218	1,140	932	1,255	908	807	**1,138**	**(117)**	**-9.3%**
Total Revenues	86,067	144,144	3,012	81,734	3,170	81,710	2,446	**48,203**	**45,033**	**1420.6%**
Transfers										
Transfers In	0	0	0	0	0	0	0	**0**	**0**	**
Transfers Out	0	0	0	0	0	0	0	**0**	**0**	**
Total Net Transfers	0	0	0	0	0	0	0	**0**	**0**	**
Total Resources Available										728,101
Appropriations/Expenditures										
Salaries & Benefits	9,056	12,869	9,834	13,966	18,981	17,384	14,100	17,768	**(1,213)**	**-6.4%**
Supplies	593	629	375	183	260	260	167	595	**335**	**128.8%**
Maintenance	717	486	488	1,059	1,813	1,813	1,465	1,459	**(354)**	**-19.5%**
Utilities	2,414	1,088	3,895	3,919	3,158	3,278	2,872	3,231	**73**	**2.3%**
Other Services	21,052	6,419	5,433	9,832	6,011	7,057	4,793	8,981	**2,970**	**49.4%**
Total Operating Cost	33,832	21,491	20,025	28,959	30,223	29,792	23,397	32,034	**1,811**	**6.0%**
Capital Outlay	(147,440)	131,310	(153,058)	132,007	0	91,574	(148,426)	240,000	**240,000**	**
Modernization	153,058	153,058	153,058	0	0	148,426	148,426	0	**0**	**
Total Capital	5,618	284,368	0	132,007	0	240,000	0	240,000	**240,000**	**
									0	**
Total Appropriations/Expenditures	39,450	305,859	20,025	160,966	30,223	269,792	23,397	272,034	**241,811**	**800.1%**
Ending Cash Balance - June 30										456,067

**** One or more zero value fields**

CHANGES FOR OPERATIONS				AMOUNT
1		Total Salary Adjustment		496
	a.	Supervisory Positions (1)	(491)	
	b.	Administrative Staff (1)	987	
2		Total Benefit Adjustment		(1,709)
3		Adjustment in Supplies and Materials		335
4		Decrease in Fleet Maintenance		(354)
5		Increase in Telephone Charges and Other Utillities		73
6		Decrease in Copier Charges		(150)
7		Increase in Administration & Other Services		3,120
8		Capital Additions/Replacements		
	a.	No New Capital Allocated		240,000
		TOTAL OPERATING CHANGES		**241,811**

Housing Capital Fund Projects 904-0000

Department Overview

The prime objective of the Housing Authority is to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination. Capital Funds are reserved for improvements on the investment of 221 public housing units included in the Annual Contributions Contract. Every 5 years a plan is submitted to HUD identifying the improvements planned for that period. All improvements are based on the Physical Needs Assessment that is completed before the 5 year plan is due. The Housing Advisory Board annually reviews the goals outlined in the current 5 year plan

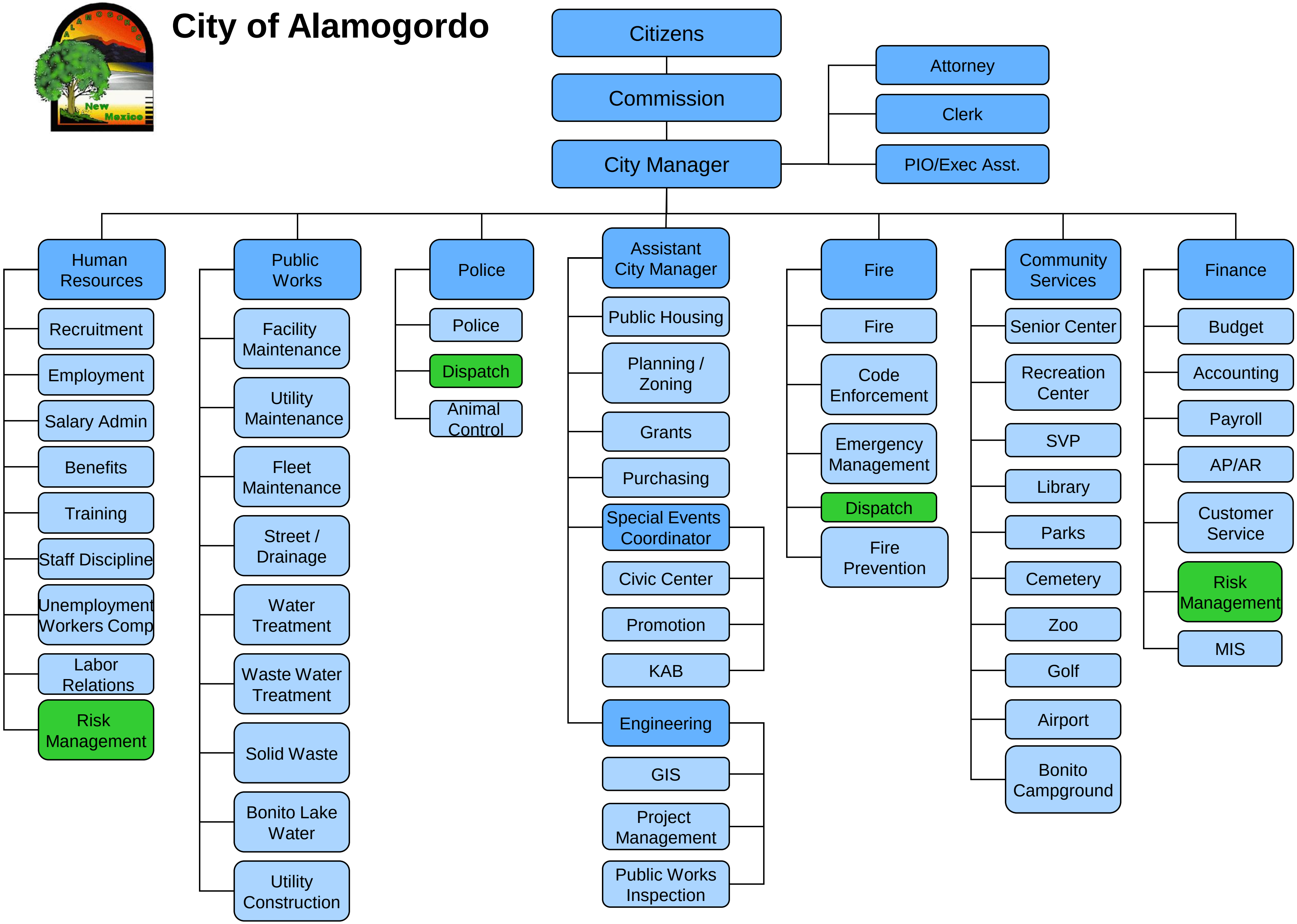
Funding Sources

The Capital Projects Department is funded through HUD Grants.

BUDGET SUMMARY	FY11/12 Actual	FY12/13 Actual	FY13/14 Actual	FY14/15 Actual	FY15/16 Adoped Budget	FY15/16 Adjusted Budget	FY15/16 Actual 06/30/16	FY16/17 Preliminary Budget	FY17 Dollar Diff From FY16 Adopted	Percent Change
Beginning Cash - July 1										0
Revenues										
Grants	466,649	370,135	283,964	81,994	544,711	1,272,904	302,021	1,036,695	491,984	90.3%
Interest Income	0	0	0	0	0	0	0	0	0	**
Total Revenues	466,649	370,135	283,964	81,994	544,711	1,272,904	302,021	1,036,695	491,984	90.3%
Transfers										
Transfers In	0	0	0	0	0	0	0	0	0	**
Transfers Out	258,872	0	0	0	0	0	0	0	0	**
Total Net Transfers	(258,872)	0	0	0	0	0	0	0	0	**
Total Resources Available										1,036,695
Appropriations/Expenditures										
Salary & Benefits	1,077	0	0	0	0	0	0	0	0	**
Capital Outlay	0	0	0	0	0	0	0	0	0	**
Modernization	209,771	370,135	583,964	81,994	544,711	1,272,904	302,021	1,036,695	491,984	90.3%
Total Appropriations/Expenditures	210,848	370,135	583,964	81,994	544,711	1,272,904	302,021	1,036,695	491,984	90.3%
Ending Cash Balance - June 30										0

** One or more zero value fields

City of Alamogordo



Description

This section of the budget document provides detailed information on staffing, compensation, and the City's classification plans, as authorized by the City Commission. It includes factors affecting salaries and benefits. It also reviews changes that occurred during FY16, and changes proposed for the upcoming fiscal year.

Changes Occurring During Fiscal Year 2016

For efficiency and operational purposes, some changes to positions occurred in the City during fiscal year 2016. A budgeted one-time payment of $200 was granted to eligible non-represented and AFSCME union employees. Non-represented and AFSCME union employees also received a budgeted 1.5% pay increase during FY16. At the time of this report, the APSOA union agreement has not been ratified; therefore, eligible staff from this union did not receive the 1.5% pay increase or the $200 one-time payment. Position vacancies also create budget changes such as insurance elections and vacancy savings for periods the position is unfilled. Other changes for FY16 include:

The Alamogordo Police Department added three (3) new Dispatcher positions. Two (2) retired Police Officers have been sharing a full-time position since 2008. One of these Officers re-retired, and the other retiree filled the full-time position. There were four (4) Police Officer positions, one (1) Police Sergeant, and one (1) Executive Administrative Assistant position eliminated in FY16, resulting in budget savings. The Police Lieutenant salary range was adjusted based on market information. Funding was lost from the Alamogordo Public Schools for 50% of one School Resource Officer. The remaining funds were retained for police recruitments. APD generally has a few slight increases in pay during the year when the Dispatcher Trainees and the Public Safety Officer Trainees become certified.

In the Fire Department, a Code Enforcement Manager position was reclassified to a Fire Marshall position. We continue to recruit Volunteer Firefighters, with approximately 15 volunteers expected on board by fiscal year end.

Due to the natural fire disaster at Bonito Lake in 2012 and subsequent closing of the Bonito Lake facilities, the seasonal funding for staff was not utilized during most of FY2013, and remains unfunded through FY2017. The Bonito Lake Manager was transferred to a frozen Inspector position in FY13.

The Assistant City Manager/Community Services Director position was reclassified to two separate positions, the Assistant City Manager and Community Services Director. This resulted in the establishment of the new Assistant City Manager Department to include the Planning and Zoning Division, Grants, the Special Events and Civic Center, and the Public Housing Authority. The Special Events Manager position was reinstated with the elimination of the Film position in

Community Services, in efforts of generating increased gross receipts tax revenues. The Grants position was reinstated after being eliminated in FY16 budget.

The Community Services Department eliminated the Community Services Admin Asst/Film Liaison position. The Community Services Accountant position was reclassified to CS Executive Assistant. Community Services eliminated several other positions in FY2016 including a Cemetery Laborer, a Recreation Aide and Recreation Clerk, and a Library Page. These changes resulted in a budget savings.

The Finance Department reclassified their part-time Administrative Assistant position to full-time. The Customer Service Department re-organized staffing to enhance the separation of duties and accommodate the administration of the new radio read system.

The Human Resources Department reclassified one Human Resource Generalist to Senior HR Generalist, reorganizing internal processes to provide more time to pursue and accomplish policy updates and other internal projects.

The Facility Maintenance Manager continues to fill the Electronic Technician Apprentice (Grade S4) in place of the Electronic Technician (Grade S6). This change was made in FY13 and is in place to facilitate the training of a qualified technician while creating a fiscal budget savings. The position will be upgraded upon certification of the incumbent in 1-3 years.

The City moved from utilizing a contracted engineering firm for engineering services, and filled the City Engineer position. Results on funding shall be evident at fiscal year-end, as the engineering firm is also being utilized for some projects. The Planning and Zoning Division removed grant duties from their City Planner position, reinstating the Grant Compliance Officer under the new Assistant City Manager Department. The Public Works Inspector position remains frozen; however, the Bonito Lake Manager position was transferred to Inspectors under the title of Senior Public Works Inspector in 2012 due to the Bonito Lake closing. A Public Works Inspector was not filled after the resignation of this employee in January 2015, resulting in a budget savings. This position is not funded in FY17.

Public Works eliminated a Diesel Mechanic position in FY16 resulting in budget savings. A streets maintenance position was reclassified to a Streets Foreman/General Contractor position, adding a general contractor license requirement. This will provide field direction for streets staff, and an in-house general contractor license, facilitating the City's ability to obtain building project permits. This will also facilitate completion of projects utilizing internal resources, thus saving substantial funding on projects. A reorganization of all Public Works Divisions was completed for implementation in FY2017.

In efforts of adhering to ACA compliance, the budgets for all seasonal positions were adjusted to meet requirements under this Act. The Parks Maintenance and Golf Course Maintenance Divisions were the primary areas affected by this change. There was no change in total fiscal budget for these adjustments. In FY16, the Commission approved for 8 positions to remain budgeted for 30-39 weekly hours with the direction to decrease the hours to 29 or less should these positions become vacant. As of the date of this report, two of these positions have been reduced to 29 hours, one was reclassified to full-time, four remain budgeted 30-39 hours, and one position was eliminated.

Compensation, Classification, & Staffing Plan FY 2017

A number of positions were evaluated in FY2016 through external market and internal equity analysis, resulting in the reclassification of several positions.

Changes Included For Fiscal Year 2017

The FY2017 Personnel Budget includes changes approved during FY2016. Because budget is compiled based on staffing levels in the first quarter of the calendar year, there are often times when changes occur due to turnover or reorganizations that happen after the budget process has commenced. These changes may result in a change to the final budget, which will be explained at the time the final budget is presented to the Commission.

There were several personnel requests received from Directors. The following requests were approved and are included in the proposed FY17 budget:

- The Library Division in Community Services will eliminate one regular part-time Library Page, and increase the weekly hours of the remaining four Library Pages from 15 hours to 18.75 hours per week. The total annual hours will not change.
- A reorganization of all divisions in the Public Works Department will be implemented in FY2017. The reorganization will provide leadership to field crews, equal qualifications and duties aligning positions within the salary plan appropriately across all levels, and reorganization of departments for more efficient processes.

There are 10 less Full Time Equivalents in service levels for FY2017. Funded City staffing will include 1 Elected Mayor-At-Large, 6 Elected City Commissioners, 1 Elected Municipal Judge, and 358 FTE regular, seasonal, and temporary positions.

Personnel Budget Factors

Approximately 218 City employees are covered by one of two collective bargaining agreements. The City is currently in negotiations with the Alamogordo Public Safety Officers Association (APSOA) for FY16 and FY17. Negotiations have not been initiated as of this date by the American Federation of State, County, and Municipal Employees (AFSCME), Local 3818. The City considers its relationship with both organizations to be positive.

Each year the salaries and benefits are evaluated with current economic conditions. At this time, negotiations are still in process to discuss details. Due to current budget conditions, a cost-of-living increase was not included in the FY2017 budget. Additionally, a step increase for APSOA eligible employees was not included. The merit pool was frozen in December 2009 for all at-will and regular full- time and part- time employees not covered under the collective bargaining agreements.

Compensation, Classification, & Staffing Plan FY 2017

The FY2017 budget for salaries and benefits will include a 4% increase in health, dental and visions insurance premiums. There was no increase in FY2016. We experienced a 10% increase in health insurance premiums in FY15 and a 15% increase in health insurance premiums in FY14; however, there were no increases for the previous 3 years. Employee election of benefits also impacts insurance costs. Requirements under the Affordable Care Act requires monitoring, and adjustments for compliance may impact the budget.

Our insurance provider has notified us of a decrease in our worker's compensation experience modifier from 1.23 to 1.14. This rate is calculated based on claims loss for the previous 4 years. Combined with no change in class rates, the decrease in our modifier results in budget savings of 7.3% of fiscal year workers compensation costs. Meeting safety training requirements and lowering our experience modification rating has placed the City of Alamogordo on target to receive a dividend credit from NMML should the fund distribute such dividends. The City received a dividend for FY2015. Human Resources will continue efforts in reducing these costs in future years by enriching the safety culture with training and policy updates.

All of the City's qualified, regular full-time and part-time employees participate in a defined benefit contributory retirement plan through the Public Employees' Retirement Association of New Mexico. The City's general employee rate of contribution is 10.65% of salary to the plan and the City currently matches that contribution at 9.55%. The employee contribution rate for employees with an annual salary of $20,000 or less is 1.50% less than employees with a salary more than this threshold. In 2004, the Commission adopted a resolution requiring the City pay a graduated portion of the employee contributions for Regular members. As a result, the City contributes 4.6% of the employee's share of contributions for all Regular employees for a total contribution of 14.15% by the City.

The Police employee plan rate of contribution is 17.8%, which is matched with a contribution of 18.9% by the City. Fire employee rate of contribution is 17.7%, which is matched with a contribution of 21.65% by the City. In 2000, the Commission adopted a resolution requiring the City pay a graduated portion of the employee contributions for Police and Fire members; the City contribution increased by 3% every six months beginning on July 1, 2000 and ending on January 1, 2002. Since January 1, 2002, the City has and continues to contribute 12% of the employee's share of contributions for all Police and Fire employees, for a total contribution by the City of 30.9% for Police and 33.65% for Fire personnel.

There are no anticipated rate or plan changes to PERA and Retiree Health Care retirement benefits for FY2017.

Municipal Court Personnel

The City Commission is the body that approves funding for the operation of the Municipal Court. Occasionally, personnel matters surface that change or impact the budget in some way with Court personnel. Under the separation of powers, these matters should only require the approval of the Municipal Judge once the City Commission has approved the necessary funding for Court operations. These matters include, but are not limited to, giving salary increases at the judge's discretion, and other personnel matters that impact salary and benefit budget.

Compensation, Classification, & Staffing Plan FY 2017

Classification Plans

The following classification plan includes the proposed compensation ranges for Fiscal Year 2017 for the APSOA union eligible, Police/Fire Rank Personnel, Executive, Non-Represented and Regular Part-Time, and the AFSCME Union eligible and Seasonal positions.

PROPOSED PAY GRADE RANGES FOR FY2017

APSOA ELIGIBLE

GRADE	RANGE BOTTOM	RANGE TOP
PST	16.2000	16.2000
PSO	17.4000	23.0889
SGT	23.1636	28.5319
FFT	11.0928	14.7196
FR4	14.7500	19.5725

POLICE/FIRE RANK PERSONNEL

GRADE	RANGE BOTTOM	RANGE TOP
R2	28.7657	33.5565
R1	33.3227	39.0149
FR1	26.4089	33.5565

AFSCME ELIGIBLE & SEASONAL

GRADE	RANGE BOTTOM	RANGE TOP
S00	7.5000	8.4637
S01	7.8987	12.2542
S02	8.6127	13.3502
S03	9.3745	14.5552
S04	10.0140	16.0806
S05	10.9154	17.5378
S06	11.8884	19.1006
S07	12.9587	20.8253
S08	14.1275	22.6941
S09	15.3110	25.0851
S10	16.4463	27.3310
S11	17.9237	29.7923
S12	19.5438	32.4720
S13	21.2965	35.3997
S14	23.2111	38.5795
S15	25.3038	42.0468

NON-REPRESENTED & REGULAR PT

GRADE	RANGE BOTTOM	RANGE TOP
NR10	7.6507	12.0506
NR9	8.9972	14.1715
NR8	10.5807	16.6657
NR7	12.4428	19.5989
NR6	14.6327	23.0483
NR5	17.2081	27.1048
NR4	20.2368	31.8752
NR3	23.7984	37.4853
NR2	27.9869	44.0827
NR1	32.9126	51.8412

EXECUTIVE PLAN

GRADE	RANGE BOTTOM	RANGE TOP
EX3	$35,081.07	$59,015.63
EX2	$59,393.78	$99,916.34
EX1	$66,342.22	$111,605.52
EX0	$100,000.00	$160,000.00

*APSOA Plan - 0 % Increase

* All other plans – 0 % Increase

Rates represented in hourly rate format; Executive plan, annual salary format

Personnel Summary by Department/Division

The attached schedule lists the positions authorized by the City Commission for each division and department. It includes the position status, number of positions, full-time equivalency of the position(s), and the salary. Position total information is provided for each division and each department. A grand total for the City is also provided.

Account Code	FTE	Position Title	SALARY	FICA	MEDICARE	EMP CONT. PERA	PERA RETIREMENT	HEALTH INSURANCE	WORKERS' COMP	RETIREE HEALTH	OTHER	TOTAL
		Administration										
		Executive-Legislative										
101	0.000	BUDGET COMMISSION MEETING	8,400	521	122	0	0	0	49	0	0	9,091
101	1.000	MAYOR AT LARGE	9,000	584	137	414	860	483	61	180	0	11,718
101	6.000	COMMISSIONER	36,000	2,246	525	1,104	2,292	25,782	264	480	0	68,696
101	1.000	CITY MANAGER	140,000	9,123	2,134	6,440	13,370	18,366	823	2,800	0	193,055
101	1.000	ASSISTANT CITY MANAGER	85,000	5,513	1,289	3,910	8,117	13,922	503	1,700	0	119,954
101	1.000	PIO-SR EX ASST TO CITY MA	46,800	2,849	666	2,153	4,469	4,052	281	936	0	62,207
101	0.000	BUDGET PTO CONVERSION	550	34	8	0	0	0	3	0	0	595
101	0.000	BUDGET ICMA ANNUAL PLAN F	500	0	0	0	0	0	0	0	0	500
	10.000	Executive-Legislative	326,250	20,869	4,880	14,021	29,109	62,606	1,986	6,096	0	465,817
		Legal										
101	1.000	CITY ATTORNEY	107,255	6,947	1,625	4,934	10,243	6,615	388	2,145	0	140,151
101	1.000	ASSISTANT CITY ATTORNEY	67,000	4,176	977	3,082	6,399	11,040	246	1,340	0	94,259
101	1.000	PARALEGAL	38,821	2,207	516	1,786	3,707	6,858	235	776	0	54,907
101	0.000	BUDGET PTO CONVERSION	3,599	223	52	0	0	0	21	0	0	3,895
	3.000	Legal	216,675	13,553	3,170	9,801	20,349	24,513	890	10,358	0	293,212
		Elections										
101	1.000	CITY CLERK	60,000	3,883	908	2,760	5,730	13,922	358	1,200	0	88,761
101	1.000	DEPUTY CITY CLERK	33,821	2,024	473	1,556	3,230	3,778	206	677	0	45,765
101	1.000	ADMINISTRATIVE ASST-CITY	23,256	1,508	353	1,070	2,221	10,908	144	465	0	39,925
101	0.500	RECORDS & ARCHIVES CLERK	11,003	714	167	506	1,051	50	73	220	0	13,785
101	0.000	BUDGET PTO CONVERSION	1,550	96	22	0	0	0	9	0	0	1,678
	3.500	Elections	129,630	8,225	1,924	5,892	12,232	28,658	791	2,562	0	189,913
		Human Resources										
101	1.000	HUMAN RESOURCES DIRECTOR	75,000	4,854	1,135	3,450	7,162	11,397	445	1,500	0	104,945
101	2.000	HUMAN RESOURCES GENERALIS	70,720	4,577	1,070	3,253	6,754	321	430	1,414	0	88,540
101	1.000	SR HR GENERALIST	44,490	2,716	635	2,046	4,249	3,778	268	890	0	59,072
101	1.000	ADMINISTRATIVE ASST-HR	19,345	1,255	293	890	1,847	50	122	387	0	24,188
101	0.000	BUDGET PTO CONVERSION	2,803	174	41	0	0	0	16	0	0	3,034
	5.000	Human Resources	212,358	13,576	3,175	9,639	20,012	15,547	1,281	16,890	0	279,778
	21.000	Total Administration	884,913	56,223	13,149	39,353	81,701	131,324	4,947	35,905	0	1,228,720
		Finance & Administration										
		Finance/Accounting										
101	0.800	FINANCE DIRECTOR	64,000	4,144	696	2,944	6,112	14,967	379	1,280	0	94,522
101	1.000	BUDGET ANALYST	37,463	2,053	480	1,723	3,578	8,373	227	749	0	54,647
101	1.000	INTERNAL CONTROL ANALYST	30,893	1,990	465	1,421	2,950	271	189	618	0	38,797
101	0.000	BUDGET OVERTIME/8810CLERI	600	37	9	0	0	0	3	0	0	649
101	2.000	ACCOUNTS PAYABLE SPECIALI	47,535	2,619	613	2,186	4,540	4,926	295	951	0	63,664
101	0.000	BUDGET PTO CONVERSION	3,100	192	45	0	0	0	18	0	0	3,355
101	1.000	ACCOUNTING MANAGER	60,900	3,780	884	2,802	5,816	3,778	363	1,218	0	79,541
101	1.000	ACCOUNTING TECHNICIAN	26,707	1,621	379	1,229	2,551	3,778	164	534	0	36,963
101	1.000	ACCOUNTING SPECIALIST	27,869	1,767	413	1,282	2,662	693	171	557	0	35,415
101	1.000	SENIOR ACCOUNTANT	42,774	2,605	609	1,968	4,085	3,778	258	855	0	56,931
101	1.000	ADMINISTRATIVE ASST-FINAN	22,880	1,484	347	1,052	2,185	4,929	142	458	0	33,478
101	1.000	LEAD PAYROLL TECHNICIAN	30,893	1,627	380	1,421	2,950	8,373	189	618	0	46,451
101	1.000	PAYROLL ACCOUNTING TECHNI	25,881	1,326	310	1,191	2,472	8,739	160	518	0	40,595
	11.800	Finance/Accounting	432,398	25,952	6,070	19,720	40,941	62,605	2,622	8,356	0	585,008
		Accounts Receivable										
101	1.000	CASHIER SUPERVISOR	26,333	1,539	360	1,211	2,515	3,778	162	527	0	36,425
101	1.500	CUSTOMER SERVICE CASHIER	35,642	1,811	424	1,640	3,404	11,254	221	713	0	55,108
101	0.000	BUDGET OVERTIME/8810CLERI	500	31	7	0	0	0	3	0	0	541
101	0.000	BUDGET PTO CONVERSION	670	42	10	0	0	0	4	0	0	725
	2.500	Accounts Receivable	63,145	3,422	800	2,851	5,918	15,032	390	1,240	0	92,799

		Management Information Systems										
101	1.000	MANAGEMENT INFORMATION SY	65,771	4,100	959	3,025	6,281	3,778	392	1,315	0	85,622
101	1.000	SYSTEMS ANALYST I	50,159	3,234	756	2,307	4,790	481	301	1,003	0	63,032
101	2.000	COMPUTER SPECIALIST	63,929	3,977	930	2,941	6,105	3,828	390	1,278	0	83,379
101	0.500	ADMIN. SECRETARY - M.I.S.	10,571	686	160	486	1,010	50	71	211	0	13,245
101	0.000	BUDGET OVERTIME/8810CLERI	7,500	465	109	0	0	0	44	0	0	8,117
101	0.000	BUDGET PTO CONVERSION	3,000	186	43	0	0	0	17	0	0	3,247
	4.500	Management Information Systems	200,929	12,648	2,958	8,760	18,186	8,138	1,214	32,969	0	256,641
		Utility Billing										
500	0.200	FINANCE DIRECTOR	16,000	1,036	242	736	1,528	3,673	95	320	0	23,630
500	0.000	BUDGET OVERTIME/7520-7580	5,000	310	73	0	0	0	273	0	0	5,655
500	0.000	BUDGET PTO CONVERSION	2,500	155	36	0	0	0	137	0	0	2,828
500	1.000	CUSTOMER SERVICE MANAGER	45,000	2,749	643	2,070	4,298	3,778	271	900	0	59,709
500	1.500	CUSTOMER SERVICE CASHIER	31,913	2,035	476	1,468	3,048	11,175	199	638	0	50,952
500	1.000	METER TECHNICIAN SUPERVIS	37,125	1,983	464	1,708	3,545	11,040	2,101	743	1,200	59,910
500	1.000	UTILITY BILLING CLERK	23,256	1,494	349	1,070	2,221	271	144	465	0	29,270
500	1.000	UTILITY BILLING CLK/COLLE	30,536	1,811	424	1,405	2,916	3,778	187	611	0	41,667
500	1.000	UTILITY BILLING SUPERVISO	38,250	1,994	466	1,759	3,653	11,040	232	765	0	58,159
500	2.000	METER TECHNICIAN	50,840	3,203	749	2,339	4,855	12,517	2,794	1,017	0	78,314
500	0.000	BUDGET CERTIFICATION/NEW	0	0	0	0	0	0	0	0	0	0
	8.700	Utility Billing	283,502	16,971	3,969	12,696	26,358	57,272	6,451	38,489	1,200	410,095
	27.500	Total Finance & Administration	979,975	58,993	13,797	44,027	91,404	143,048	10,678	81,053	1,200	1,344,544
		Public Safety										
		Animal Control										
101	1.000	ANIMAL CONTROL MANAGER	42,092	2,716	635	1,936	4,020	271	4,305	842	0	56,817
101	4.000	ANIMAL CONTROL OFFICER	92,805	5,896	1,379	4,269	8,863	16,501	9,503	1,856	0	141,071
101	1.000	KENNEL OFFICER	18,183	1,166	272	836	1,737	271	1,864	364	0	24,692
101	1.000	ANIMAL CONTROL ADMIN SECR	20,829	1,351	316	958	1,989	481	130	417	0	26,471
101	0.000	BUDGET OVERTIME/0034ANIMA	15,000	930	218	0	0	0	1,531	0	0	17,679
101	0.000	BUDGET PTO CONVERSION	2,750	171	40	0	0	0	282	0	0	3,242
101	0.000	BUDGET STANDBY/0034ANIMAL	4,700	291	68	0	0	0	479	0	0	5,539
	7.000	Animal Control	196,360	12,520	2,928	8,000	16,608	17,524	18,094	3,478	0	275,512
		Dispatch										
101	1.000	APD DISPATCH SUPERVISOR	47,310	2,569	601	2,176	4,518	11,040	284	946	0	69,445
101	7.000	APD CERTIFIED DISPATCHER	192,287	11,137	2,605	8,845	18,363	37,401	1,182	3,846	0	275,666
101	5.000	APD DISPATCHER TRAINEE	113,520	7,362	1,721	5,222	10,841	37,860	705	2,270	0	179,501
101	0.000	BUDGET TRAINING OT/POLICE	3,563	221	52	0	0	0	211	0	0	4,046
101	0.000	BUDGET HOLIDAY OT/DISPATC	2,000	124	29	0	0	0	12	0	0	2,165
101	0.000	BUDGET OVERTIME/8810CLERI	27,500	1,705	399	0	0	0	160	0	0	29,764
101	0.000	BUDGET PTO CONVERSION	1,900	118	28	0	0	0	11	0	0	2,056
	13.000	Dispatch	388,080	23,236	5,434	16,244	33,722	86,302	2,565	7,062	0	562,643
		Police										
101	1.000	APD POLICE CHIEF	86,000	0	1,402	10,320	16,254	13,922	512	2,150	500	131,060
101	1.000	APD DEPUTY POLICE CHIEF	76,242	0	1,150	9,149	14,410	8,373	4,520	1,906	0	115,751
101	2.000	EVIDENCE TECHNICIAN	47,738	2,861	669	2,196	4,559	9,521	296	955	0	68,794
101	0.500	APD CUSTODIAN/PART-TIME	9,896	614	144	455	945	50	697	198	0	12,999
101	1.000	ADMIN ASST/INVENTORY CLK-	25,862	1,325	310	1,190	2,470	8,739	159	517	0	40,572
101	1.000	CRIME ANALYSIS/ACCREDITAT	43,280	2,797	654	1,991	4,133	271	261	866	0	54,252
101	1.000	ADMINISTRATIVE ASST-POLIC	23,698	1,426	334	1,090	2,263	4,655	147	474	0	34,087
101	0.000	APSOA INCREASE PER CONTRA	0	0	0	0	0	0	0	0	0	0
101	0.000	BUDGET APD/AFD EDUCATION	1,150	0	17	0	0	0	68	0	0	1,234
101	0.000	BUDGET FIELD TRAINING/NEW	5,824	0	95	1,800	0	0	344	146	0	8,208
101	0.000	BUDGET HOLIDAY OT/POLICE	58,800	0	853	0	0	0	3,479	0	0	63,131
101	0.000	BUDGET OVERTIME/7720LAW E	107,800	0	1,563	0	0	0	6,379	0	0	115,742
101	1.000	APD ADMINISTRATIVE MANAGE	45,686	2,963	693	2,102	4,363	0	275	914	0	56,995
101	0.000	BUDGET PTO CONVERSION	25,000	0	362	0	0	0	1,479	0	0	26,841
101	0.000	BUDGET STANDBY/7720LAW EN	14,200	0	206	0	0	0	841	0	0	15,246
101	0.000	BUDGET TRAINING OT/POLICE	35,280	0	512	0	0	0	2,088	0	0	37,879
101	0.000	BUDGET/PHYSICAL FIT-DPS/N	0	0	0	0	0	0	0	0	0	0
101	0.000	BUDGET APD RETENTION INCE	14,400	0	209	0	0	0	852	0	0	15,460
101	0.000	BUDGET INCENTIVE-INCL BEN	0	0	0	0	0	0	0	0	0	0
101	1.000	APD POLICE OVERFILL	23,967	0	389	7,406	0	0	1,428	599	0	33,789
101	3.000	APD RECORDS CLERK	69,029	4,339	1,015	3,175	6,592	5,187	429	1,381	0	91,147
101	2.000	APD/ CAPTAIN	144,803	0	2,218	44,744	0	16,747	860	3,620	0	212,992
101	3.000	APD LIEUTENANT	181,824	0	2,748	21,819	34,365	30,453	7,592	4,546	0	283,347
101	8.000	APD/ SERGEANT	412,738	0	5,933	127,536	0	62,495	24,495	10,319	0	643,515
101	42.000	APD/ POLICE OFFICER	2,551,452	0	40,681	505,706	541,144	317,889	55,072	65,801	0	4,077,744
	67.500	Police	4,004,670	16,325	62,154	740,678	631,498	478,302	112,271	94,389	500	6,140,787

		Bench Warrant										
101	0.000	BUDGET OVERTIME/7720LAW E	3,000	0	43	0	0	0	178	0	0	3,221
	0.000	Bench Warrant	3,000	0	43	0	0	0	178	116,592	0	3,221
		DWI Traffic										
211	0.000	BUDGET OVERTIME/7720LAW E	40,000	0	580	0	0	0	2,367	0	0	42,947
	0.000	DWI Traffic	40,000	0	580	0	0	0	2,367	116,592	0	42,947
		School Resource Program										
101	3.000	APD/ SCHOOL RESOURCE OFFI	138,467	0	1,976	42,787	0	25,858	8,221	3,462	0	220,771
101	0.000	BUDGET OVERTIME/7720LAW E	7,500	0	109	0	0	0	444	0	0	8,053
101	0.000	BUDGET PTO CONVERSION	2,500	0	36	0	0	0	148	0	0	2,685
101	0.000	BUDGET/PHYSICAL FIT-DPS/N	0	0	0	0	0	0	0	0	0	0
	3.000	School Resource Program	148,467	0	2,121	42,787	0	25,858	8,814	3,462	0	231,509
		D.A.R.E Program										
299	0.000	BUDGET OVERTIME/7720LAW E	2,000	0	29	0	0	0	119	0	0	2,148
	0.000	D,AR.E Program	2,000	0	29	0	0	0	119	0	0	2,148
	91.000	Total Public Safety	4,782,577	52,081	73,289	807,708	681,829	607,986	144,407	341,576	500	7,258,767
		Code Enforcement										
101	1.000	CODE ENFORCEMENT SUPERVIS	41,803	2,212	517	1,923	3,992	11,040	252	836	0	62,577
101	3.000	CODE ENFORCEMENT OFFICER	72,584	4,543	1,062	3,339	6,932	5,407	3,114	1,451	0	98,432
101	0.000	BUDGET PTO CONVERSION	2,000	124	29	0	0	0	85	0	0	2,238
	4.000	Code Enforcement	116,388	6,901	1,614	5,277	10,956	16,447	3,466	2,287	0	163,896
		Fire										
101	1.000	AFD FIRE CHIEF	78,297	0	1,269	26,347	0	18,366	464	1,958	0	126,701
101	1.000	ADMINISTRATIVE ASST-FIRE	22,008	1,427	334	1,012	2,102	693	137	440	0	28,153
101	0.000	APSOA INCREASE PER CONTRA	0	0	0	0	0	0	0	0	0	0
101	0.000	BUDGET APD/AFD EDUCATION	100	0	2	0	0	0	5	0	0	107
101	0.000	BUDGET TRAINING OT/FIRE	8,000	0	116	0	0	0	517	0	0	8,633
101	0.000	BUDGET VOL FIRE ON CALL/V	49,200	3,050	713	0	0	0	3,174	0	0	56,138
101	0.000	BUDGET VOLUNTEER FIRE CAL	10,000	620	145	0	0	0	645	0	0	11,410
101	0.000	BUDGET/PHYSICAL FIT-FIRE/	0	0	0	0	0	0	0	0	0	0
101	1.000	AFD DEPUTY FIRE CHIEF	65,579	0	977	7,869	14,198	8,373	390	1,640	0	99,026
101	1.000	AFD FIRE MARSHAL	65,579	0	1,026	7,869	14,198	11,040	390	1,640	0	101,742
101	3.000	AFD FIRE LIEUTENANT	116,281	0	1,743	39,129	0	25,225	7,530	2,907	0	192,815
101	15.000	AFD FIREFIGHTER	435,434	0	6,603	52,252	94,272	59,456	28,233	15,684	0	691,934
101	1.000	EXECUTIVE ADMIN ASST - FI	36,737	2,213	518	1,690	3,508	3,778	223	735	0	49,403
101	0.000	BUDGET HOLIDAY OT/FIRE	21,600	0	313	0	0	0	1,394	0	0	23,307
101	0.000	BUDGET OVERTIME/7704FIREF	30,000	0	435	0	0	0	1,935	0	0	32,370
101	0.000	BUDGET PTO CONVERSION	2,500	0	36	0	0	0	162	0	0	2,698
	23.000	Fire	941,315	7,311	14,230	136,169	128,278	126,931	45,200	25,002	0	1,424,437
	27.000	Total Fire	1,057,702	14,212	15,844	141,447	139,235	143,379	48,666	27,290	0	1,588,332
		Judicial										
		Municipal Court										
201	1.000	MUNICIPAL JUDGE	41,843	2,594	607	0	0	50	253	0	0	45,347
201	0.000	BUDGET PTO CONVERSION	1,800	112	26	0	0	0	10	0	0	1,948
201	0.013	MUNICIPAL JUDGE/SUBSTITUT	2,000	124	29	0	0	0	21	0	0	2,174
201	1.000	COURT ADMINISTRATOR	42,815	3,202	749	1,970	4,089	11,397	258	856	6,474	71,809
201	1.000	DEPUTY COURT CLERK	39,049	3,283	768	1,796	3,729	6,263	236	781	11,243	67,149
201	1.000	JUDICIAL CLERK	27,581	2,224	520	1,269	2,634	11,397	170	552	6,474	52,819
201	0.350	JUDICIAL AIDE/FILE CLERK	3,640	236	55	167	348	18	24	73	0	4,561
201	0.650	JUDICIAL AIDE/FILE CLERK	6,760	438	103	311	646	33	45	135	0	8,471
201	1.000	JUDICIAL SPECIALIST	31,668	3,164	740	1,457	3,024	418	193	633	16,673	57,970
201	0.000	BUDGET OVERTIME/8810CLERI	2,000	124	29	0	0	0	12	0	0	2,165
	6.013	Municipal Court	199,156	15,501	3,625	6,970	14,470	29,576	1,222	3,030	40,862	314,413
	6.013	Total Judicial	199,156	15,501	3,625	6,970	14,470	29,576	1,222	3,030	40,862	314,413
		Assistant City Manager										
		Promotions										
214	0.250	SPECIAL EVENTS MANAGER	11,960	733	172	550	1,142	945	72	239	0	15,813
214	0.000	BUDGET OVERTIME/8810CLERI	400	25	6	0	0	0	2	0	0	433
214	0.000	BUDGET PTO CONVERSION	220	14	3	0	0	0	1	0	0	238
	0.250	Promotions	12,580	772	180	550	1,142	945	75	239	0	16,483
		Civic Center										
214	1.000	CIVIC CENTER SPECIALIST	30,893	1,834	429	1,421	2,950	3,778	189	618	0	42,112
214	0.500	SPECIAL EVENTS MANAGER	23,920	1,467	343	1,100	2,284	1,889	144	478	0	31,626
214	2.000	CIVIC CENTER MAINTENANCE	20,985	1,361	319	965	2,004	101	1,478	420	0	27,632
214	0.300	BEVERAGE SERVERS	4,751	295	69	0	0	0	350	0	0	5,464
214	0.000	BUDGET OVERTIME/9015BLDG-	40,000	2,480	580	0	0	0	2,782	0	0	45,842
214	0.000	BUDGET PTO CONVERSION	350	22	5	0	0	0	2	0	0	379
	3.800	Civic Center	123,055	7,468	1,776	3,494	7,254	5,768	4,944	1,516	0	153,055

	Purchasing										
101	0.900 PROCUREMENT MANAGER	42,577	2,761	646	1,959	4,066	0	256	852	0	53,116
101	1.000 PROCUREMENT SPECIALIST	28,141	1,825	427	1,295	2,687	50	173	563	0	35,161
101	0.100 CENTRAL RECEIVING ATTENDA	2,114	136	32	97	202	48	164	42	0	2,836
101	0.100 INVENTORY ADMINISTRATOR	2,627	123	29	121	251	1,104	204	53	0	4,511
101	0.000 BUDGET OVERTIME/8292WAREH	500	31	7	0	0	0	39	0	0	577
101	0.000 BUDGET PTO CONVERSION	850	53	12	0	0	0	5	0	0	920
101	0.000 BUDGET STANDBY/8292WAREHO	470	29	7	0	0	0	37	0	0	543
	2.100 Purchasing	77,279	4,958	1,160	3,471	7,206	1,203	877	1,509	0	97,663
	Central Receiving										
500	0.100 PROCUREMENT MANAGER	4,731	307	72	218	452	0	28	95	0	5,902
500	0.900 INVENTORY ADMINISTRATOR	23,642	1,110	260	1,088	2,258	9,936	1,833	473	0	40,600
500	0.900 CENTRAL RECEIVING ATTENDA	19,027	1,225	286	875	1,817	433	1,477	380	0	25,522
500	0.000 BUDGET OVERTIME/8292WAREH	2,500	155	36	0	0	0	194	0	0	2,885
500	0.000 BUDGET PTO CONVERSION	500	31	7	0	0	0	39	0	0	577
500	0.000 BUDGET STANDBY/8292WAREHO	4,050	251	59	0	0	0	313	0	0	4,673
	1.900 Central Receiving	54,450	3,079	720	2,180	4,527	10,369	3,884	948	0	80,158
	Keep Alamogordo Beautiful										
216	0.800 BEAUTIFICATION INTERN	0	0	0	0	0	0	0	0	0	0
216	0.800 BEAUTIFICATION WORKER	0	0	0	0	0	0	0	0	0	0
216	0.000 BUDGET OVERTIME/9102PARK-	0	0	0	0	0	0	0	0	0	0
	1.600 Keep Alamogordo Beautiful	0	0	0	0	0	0	0		0	0
	Community Development										
	Planning & Zoning										
101	1.000 CITY PLANNER	46,694	2,859	669	2,148	4,459	11,040	281	934	0	69,084
101	1.000 PLANNING/ZONING ADMINISTR	37,694	2,414	564	1,734	3,600	545	228	754	0	47,533
101	1.000 GRANT COMPLIANCE OFFICER	54,080	3,507	820	2,488	5,165	481	324	1,082	0	67,946
101	0.500 ENGINEERING/P&Z ADMIN ASS	13,135	759	177	604	1,254	2,026	81	263	0	18,299
101	0.000 BUDGET OVERTIME/8810CLERI	0	0	0	0	0	0	0	0	0	0
101	0.000 BUDGET PTO CONVERSION	950	59	14	0	0	0	5	0	0	1,028
	3.500 Planning & Zoning	152,553	9,597	2,245	6,974	14,478	14,093	919	198,926	0	203,891
	PHA										
500	0.930 PHA MANAGER	52,080	3,027	708	2,396	4,974	3,514	2,223	1,042	0	69,963
500	0.000 BUDGET OVERTIME/9033HOUSI	5,500	341	80	0	0	0	234	0	0	6,155
500	0.000 BUDGET PTO CONVERSION	400	25	6	0	0	0	17	0	0	448
500	0.000 BUDGET STANDBY/9033 HOUSI	4,589	284	67	0	0	0	195	0	0	5,135
500	0.800 PHA ACCOUNTANT	28,286	1,685	394	1,301	2,701	3,242	1,210	566	0	39,386
500	1.000 PHA ELIGIBILITY SPECIALIS	22,338	1,435	336	1,028	2,133	4,655	959	447	0	33,330
500	1.000 PHA OCCUPANCY SPECIALIST	25,881	1,289	301	1,191	2,472	11,040	1,110	518	0	43,801
500	1.000 PHA OFFICE ASSISTANT	19,760	1,282	300	909	1,887	50	849	395	0	25,432
500	1.000 PHA MAINTENANCE FOREMAN	33,086	1,794	420	1,522	3,160	8,373	1,416	662	0	50,433
500	3.000 PHA MAINTENANCE MECHANIC	69,492	4,301	1,006	3,197	6,637	9,581	2,983	1,390	0	98,586
500	1.000 PHA LABORER	19,001	1,232	288	874	1,815	60	817	380	0	24,467
500	1.000 PHA PROPERTY MGMT COORDIN	36,400	2,192	512	1,674	3,476	3,567	1,557	728	0	50,107
	10.730 PHA	316,813	18,887	4,417	14,091	29,254	44,082	13,569	6,126	0	447,240
	PHA										
500	0.070 PHA MANAGER	3,920	228	53	180	374	264	167	78	0	5,266
500	0.200 PHA ACCOUNTANT	7,071	421	99	325	675	810	303	141	0	9,846
500	0.000 BUDGET PTO CONVERSION	2,375	147	34	0	0	0	101	0	0	2,657
	0.270 PHA	13,366	796	186	506	1,050	1,075	571	220	0	17,770
	11.000 Total Public Housing	330,179	19,683	4,603	14,597	30,304	45,157	14,140	6,346	0	465,009
	Engineering										
216	1.000 CITY ENGINEER	80,000	5,188	1,213	3,680	7,640	11,040	474	1,600	0	110,836
216	2.000 PROJECT MANAGER	125,402	7,615	1,781	5,768	11,976	11,521	4,393	2,508	0	170,965
216	0.500 ENGINEERING/P&Z ADMIN ASS	13,135	759	177	604	1,254	2,026	81	263	0	18,299
216	0.000 BUDGET PTO CONVERSION	1,700	105	25	0	0	0	73	0	0	1,903
216	1.000 SENIOR PUBLIC WORKS INSPE	53,704	3,093	723	2,470	5,129	8,585	2,293	1,074	0	77,071
	3.500 Engineering	273,941	16,760	3,920	12,523	25,999	33,172	7,315	5,445	0	379,074
	GIS/Land Management										
101	1.000 GIS/LAND MANAGEMENT COORD	45,760	2,968	694	2,105	4,370	50	275	915	0	57,137
101	0.000 BUDGET OVERTIME/8810CLERI	0	0	0	0	0	0	0	0	0	0
101	0.000 BUDGET PTO CONVERSION	500	31	7	0	0	0	3	0	0	541
	1.000 GIS/Land Management	46,260	2,999	701	2,105	4,370	50	278	915	0	57,678

		Community Services										
		Cemetery										
217	1.000	CEMETERY SEXTON	31,604	1,699	397	1,454	3,018	8,163	3,043	632	0	50,011
217	1.000	CEMETERY LABORER	17,915	1,162	272	824	1,711	50	1,728	358	0	24,019
217	0.000	BUDGET OVERTIME/9220CEMET	1,000	62	15	0	0	0	96	0	0	1,173
217	0.000	BUDGET PTO CONVERSION	810	50	12	0	0	0	79	0	0	951
	2.000	Cemetery	51,329	2,973	695	2,278	4,729	8,213	4,946	990	0	76,153
		Recreation										
217	1.000	EXECUTIVE ASST-COMMUNITY	25,881	1,655	387	1,191	2,472	10,829	160	518	0	43,092
217	1.000	RECREATION ASSISTANT	21,142	1,371	321	972	2,019	60	990	423	0	27,297
217	0.462	RECREATION ASSISTANT-SEAS	7,200	446	105	0	0	0	353	0	0	8,103
217	0.288	RECREATION CASHIER-SEASON	4,500	279	65	0	0	0	35	0	0	4,880
217	2.000	RECREATION CLERK	41,423	2,096	490	1,906	3,956	15,563	259	828	0	66,521
217	0.725	RECREATION CLERK/ PART-TI	14,137	893	209	650	1,350	50	91	283	0	17,664
217	0.288	RECREATION CLERK/SEASONAL	4,500	279	65	0	0	0	35	0	0	4,880
217	1.000	RECREATION FACILITY MANAG	42,724	2,606	609	1,965	4,080	3,778	258	854	0	56,875
217	1.000	RECREATION TECH II	26,269	1,539	360	1,208	2,509	3,728	1,228	525	0	37,366
217	0.250	SPECIAL EVENTS MANAGER	11,960	733	172	550	1,142	945	72	239	0	15,813
217	1.000	RECREATION CENTER MAINTEN	21,142	1,286	301	972	2,019	4,444	1,480	423	0	32,067
217	1.000	AQUATICS SUPERVISOR	35,890	2,158	505	1,651	3,428	3,778	1,675	718	0	49,803
217	0.000	BUDGET OVERTIME/9102PARK-	6,106	379	89	0	0	0	284	0	0	6,857
217	0.000	BUDGET PTO CONVERSION	3,834	238	56	0	0	0	178	0	0	4,305
217	1.000	HEAD LIFEGUARD	10,920	708	166	502	1,043	50	516	218	0	14,124
217	1.000	COMMUNITY SERVICES DIRECT	75,000	4,854	1,135	3,450	7,162	11,397	445	1,500	0	104,945
217	2.175	LIFEGUARD	40,990	2,573	602	503	1,043	50	1,947	218	0	47,926
217	0.835	LIFEGUARD SEASONAL/PART-T	14,756	915	214	0	0	0	737	0	0	16,623
217	1.875	RECREATION AIDE	30,959	2,008	470	1,424	2,957	161	1,464	619	0	40,061
217	1.298	RECREATION AIDE-SEASONAL	20,250	1,255	294	0	0	0	1,005	0	0	22,804
	18.196	Recreation	459,583	28,272	6,613	16,945	35,180	54,833	13,212	7,367	0	622,004
		Parks										
217	1.000	PARKS FOREMAN	40,914	2,359	552	1,882	3,907	6,858	1,908	818	0	59,198
217	0.000	BUDGET STANDBY/9102PARKS-	5,000	310	73	0	0	0	232	0	0	5,614
217	6.000	PARKS LABORER	122,667	7,919	1,852	5,643	11,715	5,196	5,746	2,453	0	163,192
217	3.462	PARKS LABORER - SEASONAL	54,415	3,374	789	0	0	50	2,598	0	0	61,226
217	7.000	PARKS MAINTENANCE	189,665	11,326	2,649	8,725	18,113	25,794	8,864	3,793	0	268,928
217	1.000	PARKS MAINTENANCE/WELDER	23,045	1,159	271	1,060	2,201	8,739	1,078	461	0	38,013
217	1.000	PARKS MECHANIC	30,663	1,544	361	1,411	2,928	11,040	1,460	613	600	50,620
217	1.000	PARKS SUPERVISOR	51,488	3,330	779	2,368	4,917	11,397	2,399	1,030	0	77,707
217	0.000	BUDGET OVERTIME/9102PARK-	5,125	318	74	0	0	0	238	0	0	5,755
217	0.000	BUDGET PTO CONVERSION	1,500	93	22	0	0	0	70	0	0	1,685
	20.462	Parks	524,481	31,730	7,421	21,088	43,781	69,075	24,593	9,169	600	731,938
		Zoo										
217	1.000	ZOO CURATOR	43,558	2,677	626	2,004	4,160	3,778	4,513	871	0	62,187
217	1.000	ZOO MANAGER	50,000	3,090	723	2,300	4,775	3,778	300	1,000	0	65,966
217	1.000	ZOO FACILITY SUPPORT ASSI	26,150	1,197	280	1,203	2,497	11,040	161	523	0	43,051
217	0.750	ZOO GIFT SHOP CASHIER	12,507	811	190	575	1,194	50	82	250	0	15,660
217	2.000	ZOOKEEPER FULL-TIME	46,781	2,957	692	2,152	4,467	12,817	4,855	936	0	75,657
217	1.500	ZOOKEEPER PART-TIME	36,531	2,369	554	1,680	3,489	151	3,805	731	0	49,311
217	0.000	BUDGET OVERTIME/8288ZOO	6,000	372	87	0	0	0	620	0	0	7,079
217	0.000	BUDGET PTO CONVERSION	1,854	115	27	0	0	0	191	0	0	2,187
	7.250	Zoo	223,380	13,589	3,178	9,914	20,583	31,615	14,528	4,311	0	321,097
		Library										
217	1.000	LIBRARY MANAGER	46,360	2,630	615	2,133	4,427	8,373	390	927	0	65,855
217	1.000	YOUTH SERVICES LIBRARIAN	41,643	2,202	515	1,916	3,977	11,040	351	833	0	62,477
217	0.000	BUDGET OVERTIME/8868LIBRA	340	21	5	0	0	0	3	0	0	369
217	0.000	BUDGET PTO CONVERSION	2,200	137	32	0	0	0	18	0	0	2,387
217	1.000	HEAD OF CIRCULATION/ADMIN	42,857	2,753	644	1,971	4,093	481	361	857	0	54,018
217	4.125	LIBRARY CLERK	98,122	6,282	1,469	4,514	9,371	1,558	851	1,962	0	124,129
217	1.000	LIBRARY ASSISTANT	24,571	1,487	348	1,130	2,347	4,655	211	491	0	35,239
217	0.625	LIBRARY CLERK - CHILDREN'	13,610	883	206	626	1,300	0	121	272	0	17,018
217	0.750	LIBRARY MAINTENANCE	17,670	1,146	268	813	1,687	50	154	353	0	22,142
217	1.875	LIBRARY PAGE	31,177	1,933	452	0	0	0	301	0	0	33,864
217	1.000	LIBRARY-CATALOGER	39,297	2,379	556	1,808	3,753	3,778	332	786	0	52,689
217	2.000	REFERENCE LIBRARIAN	62,712	3,399	795	2,885	5,989	14,818	533	1,254	0	92,385
	14.375	Library	420,559	25,251	5,906	17,795	36,943	44,755	3,626	7,737	0	562,571

	Senior Center										
	Home Services										
219	0.380 HOME SERVICES SUPERVISOR	14,974	966	226	689	1,430	103	91	299	0	18,777
219	0.550 KITCHEN AIDE/CUSTODIAN-FT	9,853	639	149	453	941	6,115	406	197	0	18,754
219	0.040 RECEPTIONIST	833	54	13	38	80	445	5	17	0	1,484
219	0.280 SENIOR CENTER MAINT. FULL	6,698	432	101	308	640	76	468	134	0	8,857
219	0.280 SENIOR CENTER MANAGER	12,813	831	194	589	1,224	3,091	77	256	0	19,076
219	0.070 SENIOR CTR INFO/RESOURCE	1,613	105	24	74	154	4	10	32	0	2,017
219	0.050 SENIOR SERVICES SUPERVISO	1,545	100	23	71	148	0	9	31	0	1,927
219	0.000 BUDGET OVERTIME/8810CLERI	900	56	13	0	0	0	5	0	0	974
219	0.000 BUDGET PTO CONVERSION	250	16	4	0	0	0	2	0	0	271
219	0.500 NUTRITION COORD/PROGRAM A	11,943	721	169	549	1,141	2,328	74	239	0	17,163
219	0.360 ADMINISTRATIVE ASST-SENIO	9,741	571	133	448	930	1,360	60	195	0	13,438
219	0.550 ASSISTANT KITCHEN MANAGER	14,235	795	186	574	1,192	6,044	78	250	0	23,354
219	0.203 DATA ENTRY CLERK - SR CEN	4,714	292	68	0	0	0	32	0	0	5,106
219	0.550 FOOD SERVICES ADMINISTRAT	21,450	1,391	325	987	2,048	6,072	878	429	0	33,581
219	0.540 KITCHEN AIDE-FT	9,306	550	129	428	889	2,234	383	186	0	14,105
219	0.910 KITCHEN AIDE-PT	9,453	613	143	435	903	0	393	189	0	12,129
219	0.344 KITCHEN COOK	11,456	743	174	527	1,094	28	471	229	0	14,722
	5.606 Home Services	141,776	8,874	2,075	6,172	12,813	27,900	3,441	2,683	0	205,735
	Congregate										
219	0.450 ASSISTANT KITCHEN MANAGER	10,217	651	152	470	976	4,945	63	204	0	17,678
219	0.420 HOME SERVICES SUPERVISOR	16,550	1,068	250	761	1,581	114	100	331	0	20,754
219	0.500 NUTRITION COORD/PROGRAM A	11,943	721	169	549	1,141	2,328	74	239	0	17,163
219	0.020 RECEPTIONIST	417	27	6	19	40	222	3	8	0	742
219	0.120 SENIOR CENTER MAINT. FULL	2,871	185	43	132	274	32	201	57	0	3,796
219	0.210 SENIOR CENTER MANAGER	9,610	623	146	442	918	2,318	58	192	0	14,307
219	0.050 SENIOR CTR INFO/RESOURCE	1,152	75	17	53	110	3	7	23	0	1,441
219	0.180 SENIOR CTR PROGRAM AIDE/D	3,562	231	54	164	340	11	290	71	0	4,723
219	0.050 SENIOR SERVICES SUPERVISO	1,545	100	23	71	148	0	9	31	0	1,927
219	0.000 BUDGET OVERTIME-9079COOKS	700	43	10	0	0	0	29	0	0	782
219	0.000 BUDGET PTO CONVERSION	175	11	3	0	0	0	8	0	0	196
219	0.450 FOOD SERVICES ADMINISTRAT	17,550	1,138	266	807	1,676	4,968	718	351	0	27,475
219	0.585 KITCHEN AIDE-FT	10,081	596	139	464	963	2,421	415	202	0	15,280
219	0.090 KITCHEN AIDE-PT	935	61	14	43	89	0	39	19	0	1,200
219	0.281 KITCHEN COOK	9,373	608	142	431	895	23	385	187	0	12,045
219	0.625 MEALS ON WHEELS AIDE	10,556	685	160	486	1,008	50	864	211	0	14,020
219	0.450 KITCHEN AIDE/CUSTODIAN-FT	8,062	523	122	371	770	5,004	332	161	0	15,344
219	0.250 ADMINISTRATIVE ASST-SENIO	6,764	396	93	311	646	945	42	135	0	9,332
219	0.135 DATA ENTRY CLERK - SR CEN	3,143	195	46	0	0	0	21	0	0	3,404
	4.866 Congregate	125,205	7,936	1,856	5,575	11,573	23,383	3,658	2,423	0	181,610
	Senior Services										
219	0.104 DATA ENTRY CLERK - SR CEN	2,410	149	35	0	0	0	16	0	0	2,610
219	0.000 BUDGET PTO CONVERSION	120	8	2	0	0	0	9	0	0	139
219	0.250 RECEPTIONIST	5,207	338	79	240	497	2,779	33	104	0	9,276
219	0.080 SENIOR CENTER MAINT. FULL	1,914	123	29	88	183	22	134	38	0	2,531
219	0.120 SENIOR CTR INFO/RESOURCE	2,765	179	42	127	264	7	17	55	0	3,458
219	1.820 SENIOR CTR PROGRAM AIDE/D	36,020	2,332	546	1,657	3,440	109	2,933	720	0	47,758
219	0.450 SENIOR SERVICES SUPERVISO	13,902	902	211	640	1,328	0	85	278	0	17,344
219	0.160 ADMINISTRATIVE ASST-SENIO	4,329	254	59	199	413	604	27	87	0	5,972
219	0.180 SENIOR CENTER MANAGER	8,237	534	125	379	787	1,987	50	165	0	12,263
219	0.000 BUDGET OVERTIME/8810CLERI	1,000	62	15	0	0	0	6	0	0	1,082
	3.164 Senior Services	75,904	4,881	1,142	3,329	6,912	5,508	3,309	1,447	0	102,432
	Homemaker										
219	0.725 SENIOR HOMEMAKER	15,101	979	229	695	1,442	50	1,059	302	0	19,858
219	0.040 SENIOR CENTER MANAGER	1,830	119	28	84	175	442	11	37	0	2,725
219	0.000 BUDGET PTO CONVERSION	0	0	0	0	0	0	0	0	0	0
219	0.475 SENIOR CENTER FITNESS COO	10,611	658	154	0	0	0	71	0	0	11,493
219	0.020 ADMINISTRATIVE ASST-SENIO	541	32	7	25	52	76	3	11	0	747
219	0.000 BUDGET PTO CONVERSION	20	1	0	0	0	0	0	0	0	22
219	0.000 BUDGET OVERTIME/9015BLDG-	20	1	0	0	0	0	2	0	0	23
219	0.150 HOME SERVICES SUPERVISOR	5,911	381	89	272	564	41	36	118	0	7,412
	1.410 Homemaker	34,034	2,171	508	1,076	2,233	608	1,182	181,235	0	42,280

		Administration & Other										
219	0.210	ADMINISTRATIVE ASST-SENIO	5,682	333	78	261	543	793	35	114	0	7,839
219	0.000	BUDGET PTO CONVERSION	200	12	3	0	0	0	1	0	0	217
219	0.290	SENIOR CENTER MANAGER	13,270	861	201	610	1,267	3,202	80	265	0	19,757
219	0.009	DATA ENTRY CLERK - SR CEN	210	13	3	0	0	0	1	0	0	227
219	0.050	HOME SERVICES SUPERVISOR	1,970	127	30	91	188	14	12	39	0	2,471
219	0.690	RECEPTIONIST	14,372	932	218	661	1,373	7,672	90	287	0	25,605
219	0.520	SENIOR CENTER MAINT. FULL	12,440	802	188	572	1,188	141	870	249	0	16,449
219	0.760	SENIOR CTR INFO/RESOURCE	17,514	1,136	266	806	1,672	45	109	350	0	21,898
219	0.450	SENIOR SERVICES SUPERVISO	13,902	902	211	640	1,328	0	85	278	0	17,344
219	0.000	BUDGET OVERTIME/8810CLERI	200	12	3	0	0	0	1	0	0	217
	2.979	Administration & Other	79,760	5,130	1,199	3,641	7,559	11,867	1,284	1,583	0	112,023
		RSVP										
219	0.000	RSVP VOLUNTEER COORDINATO	23,045	1,494	349	1,060	2,201	50	143	461	0	28,804
219	0.850	SENIOR VOL. PROGRAMS ADMI	25,871	1,644	384	1,190	2,471	589	158	517	0	32,824
219	0.000	BUDGET PTO CONVERSION	200	12	3	0	0	0	1	0	0	217
	0.850	RSVP	49,115	3,151	737	2,250	4,671	639	303	183,797	0	61,844
		Senior Companion Grant										
219	0.750	SCP/FGP VOLUNTEER COORDIN	18,336	1,159	271	843	1,751	519	114	367	0	23,360
219	0.075	SENIOR VOL. PROGRAMS ADMI	2,283	145	34	105	218	52	14	46	0	2,896
219	0.000	BUDGET PTO CONVERSION	20	1	0	0	0	0	0	0	0	22
	0.825	Senior Companion Grant	20,639	1,305	305	948	1,969	571	128	184,209	0	26,278
		FOSTER GRANDPARENT PROG										
219	0.250	SCP/FGP VOLUNTEER COORDIN	6,112	386	90	281	584	173	38	122	0	7,787
219	0.075	SENIOR VOL. PROGRAMS ADMI	2,283	145	34	105	218	52	14	46	0	2,896
219	0.000	BUDGET PTO CONVERSION	20	1	0	0	0	0	0	0	0	22
	0.325	FOSTER GRANDPARENT PROG	8,415	533	125	386	802	225	52	184,377	0	10,705
		Golf Course										
500	1.000	GOLF COURSE SUPERINTENDEN	45,372	2,995	700	2,087	4,333	13,922	1,690	907	0	72,007
500	1.000	GOLF COURSE IRRIGATION SP	19,791	1,155	270	911	1,890	4,929	743	396	0	30,085
500	3.000	GOLF COURSE LABORER	54,549	3,302	772	2,509	5,210	9,792	2,048	1,091	0	79,273
500	2.154	GOLF COURSE LABORER - SEA	33,600	2,083	487	0	0	0	1,291	0	0	37,462
500	1.000	MECHANIC	30,082	1,954	457	1,384	2,873	220	1,124	602	0	38,696
500	1.000	GOLF COURSE ASST SUPERINT	26,269	1,551	363	1,208	2,509	3,778	983	525	0	37,187
500	0.000	BUDGET CERTIFICATION/NEW	0	0	0	0	0	0	0	0	0	0
500	0.000	BUDGET OVERTIME/9060GOLFC	5,000	310	73	0	0	0	185	0	0	5,567
500	0.000	BUDGET PTO CONVERSION	2,600	161	38	0	0	0	96	0	0	2,895
	9.154	Golf Course	217,264	13,512	3,160	8,099	16,814	32,641	8,159	3,521	0	303,171
		Bonito Campground										
500	0.000	BONITO PARK RANGER I SEAS	0	0	0	0	0	0	0	0	0	0
500	0.000	BONITO MAINTENANCE FOREMA	0	0	0	0	0	0	0	0	0	0
500	0.000	BONITO LAKE MAINTENANCE	0	0	0	0	0	0	0	0	0	0
500	0.000	BUDGET OVERTIME/9102PARK-	0	0	0	0	0	0	0	0	0	0
500	0.000	BUDGET PTO CONVERSION	0	0	0	0	0	0	0	0	0	0
	0.000	Bonito Campground	0	0	0	0	0	0	0	0	0	0
	29.179	Total Community Services	2,431,443	149,308	34,920	99,496	206,562	311,835	82,421	774,850	600	3,359,843
		Airport										
500	0.800	AIRPORT MANAGER	42,630	2,765	647	1,961	4,071	50	2,808	853	0	55,784
500	1.000	AIRPORT LIGHT EQUIP OPERA	24,912	1,651	386	1,146	2,379	60	1,645	498	0	32,677
500	0.000	BUDGET STANDBY/7423AIRPOR	0	0	0	0	0	0	0	0	0	0
500	0.000	BUDGET OVERTIME/7423AIRPO	300	19	4	0	0	0	20	0	0	343
500	0.000	BUDGET PTO CONVERSION	630	39	9	0	0	0	42	0	0	720
	1.800	Airport	68,472	4,474	1,046	3,107	6,450	110	4,514	1,351	0	89,524
		Facility Maintenance										
101	1.000	DISPATCHER/CLERK	25,578	1,548	362	1,177	2,443	4,655	158	512	0	36,432
101	0.000	BUDGET STANDBY/9015BLDG-N	10,150	629	147	0	0	0	706	0	0	11,632
101	2.000	ELECTRICIAN	85,249	4,761	1,114	3,922	8,141	19,413	5,448	1,705	1,200	130,952
101	1.000	ELECTRONIC TECHNICIAN	25,099	1,361	318	1,155	2,397	8,950	1,585	502	0	41,367
101	1.000	FACILITY MAIN. SUPERINTEN	65,762	3,857	902	3,025	6,280	11,040	4,666	1,315	1,200	98,048
101	3.000	FACILITY MAINTENANCE TECH	85,829	5,430	1,270	3,948	8,197	4,109	10,319	1,717	0	120,817
101	1.000	ELECTRONIC TECH APPRENTIC	20,829	1,368	320	958	1,989	4,655	1,317	417	0	31,853
101	0.000	BUDGET CERTIFICATION/NEW	0	0	0	0	0	0	0	0	0	0
101	0.000	BUDGET OVERTIME/9015BLDG-	2,450	152	36	0	0	0	170	0	0	2,807
101	0.000	BUDGET PTO CONVERSION	3,000	186	43	0	0	0	209	0	0	3,439
	9.000	Facility Maintenance	323,946	19,293	4,512	14,184	29,447	52,822	24,578	6,167	2,400	477,347

		Fleet Maintenance										
101	1.000	FLEET MAINTENANCE MANAGER	52,000	3,363	787	2,392	4,966	11,040	2,837	1,040	0	78,424
101	3.000	MECHANIC	104,055	6,189	1,447	4,787	9,937	17,228	5,785	2,081	1,800	153,309
101	1.000	FLEET MAINTENANCE PARTS C	21,142	1,260	295	972	2,019	4,655	132	423	0	30,898
101	0.000	BUDGET ASE CERTIF/NEW	1,250	81	19	57	119	0	68	25	0	1,620
101	0.000	BUDGET OVERTIME/8391AUTOR	500	31	7	0	0	0	27	0	0	566
101	0.000	BUDGET PTO CONVERSION	1,500	93	22	0	0	0	82	0	0	1,697
	5.000	Fleet Maintenance	180,447	11,017	2,577	8,208	17,041	32,923	8,931	3,569	1,800	266,514
		Streets Maintenance										
216	1.000	INFRASTRUCTURE MAINT MANA	69,210	4,480	1,048	3,184	6,609	13,922	10,141	1,384	0	109,979
216	7.000	STREETS MAINTENANCE WORKE	207,077	12,604	2,452	8,309	20,993	34,692	36,378	4,142	0	326,647
216	0.000	BUDGET OVERTIME/5506STREE	3,000	186	43	0	0	0	441	0	0	3,670
216	0.000	BUDGET PTO CONVERSION	200	12	3	0	0	0	30	0	0	246
216	0.000	BUDGET STANDBY/5506STREET	500	31	7	0	0	0	73	0	0	612
	8.000	Streets Maintenance	279,987	17,314	3,554	11,493	27,602	48,614	47,063	5,526	0	441,153
		Weeds & Drainage										
216	1.000	LIGHT EQUIPMENT OPERATOR	31,200	1,871	438	1,435	2,980	3,778	3,178	624	0	45,504
216	4.000	STREETS MAINTENANCE WORKE	78,252	5,019	1,174	3,599	7,473	15,884	10,614	1,565	0	123,580
216	1.000	WEED/DRAINAGE LABORER-SEA	15,600	967	226	0	0	0	1,603	0	0	18,396
216	0.000	BUDGET OVERTIME/5506STREE	4,336	269	63	0	0	0	634	0	0	5,302
216	0.000	BUDGET PTO CONVERSION	200	12	3	0	0	0	21	0	0	236
216	0.000	BUDGET STANDBY/5506STREET	3,649	226	53	0	0	0	534	0	0	4,462
	6.000	Weeds & Drainage	133,237	8,365	1,956	5,035	10,453	19,662	16,584	2,189	0	197,481
		Convenience Center										
500	1.000	CONVENIENCE CENTER SUPERV	31,182	1,870	437	1,434	2,978	3,778	4,448	624	0	46,751
500	1.000	CONVENIENCE CTR LABORER	20,322	1,325	310	938	1,941	271	2,903	406	0	28,415
500	1.000	HEAVY EQUIP OPERATOR	25,411	1,554	363	1,169	2,427	4,655	3,627	508	0	39,714
500	1.000	CONV CENTER TECHN	21,141	1,039	243	972	2,019	11,419	3,019	423	0	40,276
500	0.000	BUDGET NEW CERTIFICATION-	0	0	0	0	0	0	0	0	0	0
500	0.000	BUDGET OVERTIME/9403GARBA	3,500	217	51	0	0	0	497	0	0	4,265
500	0.000	BUDGET PTO CONVERSION	800	50	12	0	0	0	114	0	0	975
	4.000	Convenience Center	102,355	6,055	1,416	4,513	9,364	20,123	14,608	1,961	0	160,396
		Landfill										
700	1.000	LANDFILL ATTENDANT	25,386	1,886	441	1,168	2,424	0	4,137	508	3,600	39,550
700	1.000	LANDFILL LABORER	20,657	1,394	326	950	1,973	4,655	3,292	413	2,400	36,061
700	1.000	LANDFILL MAINTENANCE WORK	21,776	1,564	366	1,002	2,079	271	3,451	436	2,400	33,345
700	1.000	LANDFILL SUPERVISOR	38,854	2,411	564	1,787	3,710	3,778	5,543	777	0	57,425
700	3.000	LANDFILL/HEAVY EQUIPMENT	75,238	5,249	1,227	3,461	7,185	15,755	11,764	1,505	7,200	128,583
700	1.000	LANDFILL/MAINTENANCE MECH	28,659	1,869	437	1,318	2,737	3,567	4,432	573	2,400	45,992
700	0.000	BUDGET OVERTIME/9403GARBA	9,000	558	131	0	0	0	1,283	0	0	10,971
700	0.000	BUDGET PTO CONVERSION	1,650	102	24	0	0	0	234	0	0	2,010
	7.000	Landfill	221,219	15,034	3,516	9,686	20,109	28,026	34,135	4,212	18,000	353,937
	39.000	Total Public Works	1,241,191	77,077	17,531	53,119	114,017	202,170	145,900	23,624	22,200	1,896,828
		Utilities										
		Administrative Services										
500	1.000	ADMINISTRATIVE ASST-UTILI	27,857	1,806	423	1,282	2,660	60	171	557	0	34,816
500	1.000	DISPATCHER/CLERK	22,654	1,358	318	1,042	2,163	271	141	453	0	28,400
500	1.000	CONTRACT COORDINATOR	58,768	3,807	890	2,703	5,612	13,922	351	1,175	0	87,229
500	1.000	PUBLIC WORKS DIRECTOR	92,720	6,001	1,403	4,265	8,855	18,366	548	1,854	0	134,013
500	0.000	BUDGET OVERTIME/8810CLERI	200	12	3	0	0	0	1	0	0	217
500	0.000	BUDGET PTO CONVERSION	3,885	241	56	0	0	0	23	0	0	4,205
	4.000	Administrative Services	206,084	13,226	3,093	9,292	19,291	32,619	1,235	4,040	0	288,879
		Utilities Maintenance										
500	1.000	UTILITY MAIN./WELDER	35,469	1,818	425	1,632	3,387	11,040	1,946	709	0	56,427
500	1.000	UTILITY MAINTENANCE SUPER	42,092	2,821	660	1,936	4,020	60	261	842	1,200	53,892
500	8.000	UTILITY MAINTENANCE WORKE	300,041	15,978	3,678	12,025	24,964	30,288	14,521	5,292	0	406,786
500	0.000	BUDGET OVERTIME/7520-7580	70,000	4,340	1,015	0	0	0	3,822	0	0	79,177
500	0.000	BUDGET PTO CONVERSION	2,000	124	29	0	0	0	110	0	0	2,263
500	0.000	BUDGET STANDBY/7520-7580W	5,300	329	77	0	0	0	289	0	0	5,995
	10.000	Utilities Maintenance	454,903	25,410	5,884	15,592	32,371	41,387	20,948	6,843	1,200	604,540
		Wastewater Plant										
500	1.000	WASTEWATER PLANT MANAGER	44,934	2,745	642	2,067	4,291	3,778	2,289	899	0	61,644
500	4.000	WW PLANT OPERATOR/MAINT I	107,442	7,082	1,526	4,621	10,581	14,324	5,586	2,148	0	153,310
500	0.000	BUDGET OVERTIME/7520-7580	3,800	236	55	0	0	0	208	0	0	4,299
500	0.000	BUDGET PTO CONVERSION	1,150	71	17	0	0	0	58	0	0	1,296
500	0.000	BUDGET STANDBY/7520-7580W	4,000	248	58	0	0	0	218	0	0	4,524
	5.000	Wastewater Plant	161,326	10,382	2,298	6,688	14,872	18,102	8,358	3,047	0	225,073

		Water Plant											
500	1.000	WATER QUALITY MANAGER	64,584	3,894	911	2,971	6,168	6,858	3,536	1,292	0	90,214
500	1.000	WATER/WW CONTROL SYSTEMS	47,402	2,922	683	2,181	4,527	3,778	2,986	948	0	65,427
500	7.000	WATER PLANT OPERATOR/MAIN	241,540	14,531	3,079	10,326	23,853	32,182	13,255	4,830	0	343,596
500	0.000	BUDGET OVERTIME/7520-7580	12,360	766	179	0	0	0	675	0	0	13,980
500	0.000	BUDGET PTO CONVERSION	1,500	93	22	0	0	0	82	0	0	1,697
500	0.000	BUDGET STANDBY/7520-7580W	6,017	373	87	0	0	0	329	0	0	6,806
	9.000	Water Plant	373,403	22,580	4,961	15,477	34,548	42,819	20,863	7,070	0	521,720
		Construction											
500	1.000	UTILITIES CONTRUCTION MAN	45,594	2,788	652	2,097	4,354	3,778	274	912	0	60,449
500	9.000	UTILITY CONSTRUCTION WORK	244,126	14,796	4,019	10,908	23,638	20,593	13,412	4,883	0	336,375
500	0.000	BUDGET OVERTIME/7520-7580	2,600	161	38	0	0	0	142	0	0	2,941
500	0.000	BUDGET PTO CONVERSION	1,500	93	22	0	0	0	82	0	0	1,697
500	0.000	BUDGET STANDBY/7520-7580W	0	0	0	0	0	0	0	0	0	0
	10.000	Construction	293,820	17,838	4,731	13,005	27,992	24,371	13,910	5,795	0	401,462
	38.000	Total Utilities	1,489,535	89,435	20,967	60,055	129,074	159,298	65,315	26,794	1,200	2,041,674
	371.424	Grand Totals	14,205,260	582,618	209,473	1,301,176	1,560,020	1,839,481	540,502	1,531,319	66,562	20,575,656

Report Actual 371.424
rounding 0.850

Budget Highlights & Summaries

Approved Budget Resolution
Budgeting, Accounting & Funds
- Budget Basis
- Budget Types
- City Budget
- Legal Level of Control
- Fund Accounting & Fund Type

Budget Planning Calendar
Financial Information:
- General Support Resources
- Program Generated Resources
- Revenue Categories
- Analysis of Interfund Transfers

RESOLUTION NO. 2016-29

A RESOLUTION REQUESTING THE DEPARTMENT OF FINANCE AND ADMINISTRATION, STATE OF NEW MEXICO, APPROVE REVISED BUDGET FIGURES FOR CERTAIN LINE ITEMS IN THE CITY'S BUDGET FOR FISCAL YEAR 2016-2017.

WHEREAS, the City of Alamogordo, New Mexico wishes approval to change some of the budget line item figures of various funds; and

WHEREAS, the Department of Finance and Administration, State of New Mexico, gave its written interim approval to the City of Alamogordo, New Mexico's annual budget on June 15, 2016, for fiscal year 2016-2017; and

WHEREAS, the City of Alamogordo, New Mexico, has tabulated on the following pages the additional resources and expenditures for fiscal year 2016-2017.

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE CITY OF ALAMOGORDO, NEW MEXICO, that the City's annual budget for fiscal year 2016-2017 be and hereby is revised as of July 26, 2016 to reflect a more true and accurate projection of the actual revenues and expenditures for fiscal year 2016-2017 as shown on the following pages.

NOW, BE IT FURTHER RESOLVED BY THE GOVERNING BODY OF THE CITY OF ALAMOGORDO, NEW MEXICO, that the Department of Finance and Administration, State of New Mexico, be requested to give its written approval to the revised budget figures computed on July 26, 2016 as a more true and accurate projection of the actual revenues and expenditures for fiscal year 2016-2017.

PASSED, APPROVED AND ADOPTED by the Governing Body of the City of Alamogordo, New Mexico, at a Regular Meeting held this 26th day of July 2016.

CITY OF ALAMOGORDO, NEW MEXICO,
A NEW MEXICO MUNICIPAL CORPORATION

By: Richard Boss
Richard A. Boss, Mayor

ATTEST:

Nancy F. Jacobs
Nancy Jacobs, City Clerk

APPROVED AS TO FORM:

Lauren Truitt
Lauren Truitt, Asst. City Attorney

BUDGETING, ACCOUNTING & FUNDS

BUDGET BASIS: The basis or principal used for budgeting is that used for accounting, with a few exceptions, and varies according to fund type.

The City of Alamogordo's Fiscal Year 2014-2015 budget is a comprehensive policy organized into groups of related accounts to record revenues and expenditures.

Governmental Funds use the *modified-accrual basis of accounting,* (General, Special Revenue, Debt Service and Capital Projects). This means revenues are recognized in the period they become available and measurable and the expenditures are recognized in the period the associated liability is incurred.

Proprietary (Enterprise and Internal Services) and fiduciary (Trust and Agency) funds use the *full accrual basis of accounting*. This means the revenues are recognized when they are earned and expenses are recognized when liabilities are incurred. However, the budgetary basis in these funds is primarily based on the modified-accrual approach which differs from generally accepted accounting principles (GAAP) used for the cities annual financial statements. In full accrual based accounting debt proceeds are recorded as liabilities rather than a revenue (funding source).

BUDGET TYPES: Budgets are either non-recurring (*lapsing)* or recurring (*non-lapsing)*. Lapsing budget are annual budgets used for operating and maintenance activities and make up the vast majority of appropriations. Non-lapsing budgets are authorized for the length of a capital project or the term of a grant.

CITY BUDGET: Each fiscal year, Directors are charged with preparing a gross operating budget to project the revenue that is expected and the appropriations or expenditures they expect to record. The budgeting process for the City is de-centralized, and each director is responsible for the input of budget data directly into the budgeting application. The information entered includes a projection of the anticipated revenues and expenditures for the current year, and an estimate of the next fiscal year's revenues and expenditures. When the data entry is complete, the Accounting Department consolidates additional requests and the information is entered into one budgetary document for review. Departmental submissions describing accomplishments, goals and objectives of each department are also included. Drawing on the gross operating budget, Directors and staff work throughout the fiscal year to ensure the information is accurate and complete and to ensure the financial soundness of the City of Alamogordo.

LEGAL LEVEL OF CONTROL: At scheduled public hearings, the City Commission reviews the preliminary budget document. At this time, the City Manager and members of the Accounting Staff respond to questions relative to the proposed budget. Once the preliminary budget has been finalized, the City Commission submits the document for approval. The final adopted budget is then submitted to the State of New Mexico Department of Finance & Administration (DFA) for preliminary approval.

When the prior fiscal year has been closed, cash balances are reconciled and carried over to the present fiscal year. The final budget includes any changes that transpired from the prior fiscal year due to year-end closure and any adjustments made by DFA, which is then submitted for final adoption by the City Commission and subsequently by DFA.

During the fiscal year, the Commission also approves new requested appropriations affecting the cash balance of the fund by resolution and is then submitted to DFA for approval.

CHANGES TO BUDGET APPROPRIATIONS: Appropriations may be amended during the fiscal year in two ways, other than listed above, by either transferring appropriations from one line-item to another within the same category which require the Finance Director approval; or by transferring appropriations from one category to another, within a department, which require the Finance Director approval and City Manager approval. Appropriations of $10,000 or more that were not included in the preliminary/original budget which was approved by the City Commission, also require the approval by the City Commission by Budget Resolution.

FUND ACCOUNTING: Fund accounting is used for budgeting and accounting purposes. Each fund is established for a specific purpose and is treated as a separate accounting entity in accordance with special regulations, restrictions, or limitations.

FUND TYPE: The City of Alamogordo utilizes several types of funds: General Fund, Special Revenue, Capital Project, Debt Service, Enterprise, Internal Service and Trust & Agency funds.

The *General Fund* is the chief operating fund and is the largest fund that includes such services as Police and Fire; Administration, Finance, Legal and Planning. The General Fund also makes significant contributions to several other funds such as Community Services (Recreation, Parks, Library, Zoo, and Cemetery); Corrections and Municipal Court; Senior Center and RSVP; Golf Course (by contract); and Internal Services (Human Resources, Facility Maintenance, Fleet Maintenance, Information Systems, and Purchasing).

Special Revenue Funds each have a specific revenue source or sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

Debt Service Funds account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Enterprise Funds are self-supporting through user fees such as Water, Wastewater, Water Filter, Airport, and the Golf Course.

Internal Service Funds provide support to other City departments. The areas included in this category are Human Resources; Computer Systems; Fleet Maintenance; Facility Maintenance; and Purchasing Services. Internal Services Funds are self-supported by charges and transfers from the various departments and funds that use their services.

Trust & Agency Funds are used to account for assets held by a governmental unit in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. These include pension (and other employee benefit) trust funds; investment trust funds; private-purpose trust funds; and agency funds.

BUDGET PLANNING CALENDAR
2016-2017

(Subject to Change)

September 22, 2015	DIRECTOR STAFF MEETING **Review budget process. Distribute budget manuals, budget worksheets.**
September 23 & 24, 2015	DEPARTMENTAL BUDGET WORKSHOPS **Department Entry begins**
October 30, 2015	**DEADLINE FOR DEPARTMENT ENTRY**. **DEADLINE FOR PERSONNEL STATUS FORMS TO PERSONNEL.**
October 30, 2015	**Payroll Budget Roll**
October 30, 2015 – November 13, 2015	**Budget Compilation**
November 18, 2015	**Distribute Preliminary Budget Packets to City Manager and Department Directors.**
December 7 – 18	**CITY MANAGER/DIRECTOR MEETINGS**
December 7 – 18	**Compile Preliminary Budget**
December 16, 2015	**1st Run Budget Narratives sent to Directors**
December 21 - 31, 2015	**Draft Budget Review/Changes by City Manager (After Department Reviews)**
January 4 – 15, 2016	***City Manager to make final consideration on Personnel Changes***
January 18, 2016	**Final Personnel Changes Entered – Final Payroll Projection Roll on 01/18**
January 20, 2016	**Budget Narratives due from Departments**
January 20 – January 29, 2016	**Final Budget Review/Changes by City Manager**
February 15 - February 26, 2016	**Finance Compiles Final Budget Worksheets/Recaps**
February 15, 2016	**Resend Budget Narratives to Departments for adjustments.**
February 29, 2016	**Budget Narratives due from Departments**
March 1 –24, 2016	**Finance Develops Budget Summary Document for Commission**
March 25, 2016	**Distribute Preliminary Budget Summary to Commission, City Manager and Department Directors**
April 11, 2016	**Preliminary Commission Workshop**
Week of May 2 - 6	**Public Hearings with Commission**
May 10, 2016	**Resolution for Adoption of Preliminary Budget FY2017**
May 31, 2016	**Submit Annual Budget to State of New Mexico DFA by June 1st**
July 27, 2016	**Resolution for Final Budget Approval Adjusting FY2017 Budget with Actual Beginning Cash Balances – Due by July 30th**

GENERAL SUPPORT RESOURCES: Are those revenues that can be allocated to any program according to need.

Property Tax

Property tax is a tax levied against all taxable land and structures in the City. The tax requirement is based on the assessed value of the property. Approximately 95 percent of the tax levy is collected in the current fiscal year and balance collected over the next several years as delinquent taxes.

Gross Receipts Tax

Gross receipts means the total amount of money or other consideration received from selling, leasing, and performing services in New Mexico. Per New Mexico Taxation & Revenue, the gross receipts tax rate varies throughout the state from 5.125% to 8.6875% depending on the location of the business. It varies because the total rate combines rates imposed by the state, counties, and or municipalities. Portions of the GRT is restricted to its dedicated restricted purpose.

Taxes Other Than Property and GRT

Lodger's Tax: is a fee charged to customers of local hotels and motels that the City uses for the operations of the Civic Center and Tourism and Promotion.

Fees and Permits

Franchise: is a fee charged to public service agencies for the use of the City owned right-of-way. The major franchise agreements for the City are for electric, gas, cable television, garbage collection and telephone.

Business Registrations: is a fee charged to all businesses operating within the City Limits. Businesses are required to register that business and pay an annual registration fee for each location of the business within the City.

Revenue from Other Agencies

State Shared Fees: a dedicated portion of state gross receipts tax, which is distributed to the City to be used at the Cities discretion.

Gasoline Taxes: is collected by the State of New Mexico for 17 cents on each gallon of gasoline sold within the state, and returns 9/10 of 1/7 of the total tax to each municipality, based on the proportion of motor fuel sold in each municipality.

PROGRAM GENERATED RESOURCES: Are those revenues that are directly credited to programs, efforts or activities. They are allocated to that program.

Motor Vehicle Fee: is a portion of the motor vehicle fees collected by the State of New Mexico which is returned to the municipalities. A percentage of these revenues must be used for construction, maintenance and repair of streets within the municipality.

Fire Fund Distribution: is a portion of the state's Fire Protection Fund that is distributed to each municipality for fire protection use. The amount is set by a formula using the number of fire stations, fire insurance rating and need, as determined by the Superintendent of Insurance. It is to be used only for and is restricted for fire protection expenses and cannot be used to pay any salaries.

Law Enforcement Protection: is a state grant for police departments. It is to be used only for restricted police department expenses.

Grant Funding: There are various types of grant funds which may be allocated to municipalities. Most grant funds are used for capital projects and are normally restricted for a specific use. Some grant funds are for a specific program, such as, the Senior Center.

REVENUE CATEGORIES

Taxes: account for property taxes, gross receipts taxes, and lodger's tax.

Fees & Permits: account for franchise fees, business registration fees, building, planning, blocking, utility permits, and miscellaneous license fees.

State Shared Fees: account for gross receipts tax, gasoline tax, and auto licenses.

User Fees: account for program fees, rentals, recreational fees (zoo admission fees, membership fees), disposal fees, green fees, landing fees.

Fines: account for court fines, late filing penalties, and library fines.

Miscellaneous Revenue: account for land sales, sale of scrap, and city reimbursements.

Grants: account for proceeds of specific revenue sources provided by city, county, state and federal entities or other various agencies.

Loan & Bonds Proceeds: account for loans or bonds secured by the City for specific use.

Investment Income: account for interest gained/lost on revenue received from investments made on funds held in City bank accounts.

Transfers: are interfund accounting transactions made of resources from one fund to another for operating subsidies, vehicles purchases, and projects.

ANALYSIS OF INTERFUND TRANSACTIONS - FY17

	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfers to General Op (11) from:						
Internal Services (12)	0	0	0	96,457	96,457	**
Capital Improvement (24)	0	0	29,524	0	(29,524)	-100%
1984 GRT (42)	0	0	0	109,989	109,989	**
1986 GRT (49)	0	0	0	561,948	561,948	**
1994 Gross Receipts (69)	0	0	128,881	0	(128,881)	-100%
Self - Insured (96)	0	0	0	0	0	**
Total Transfers to General Op	**0**	**0**	**158,405**	**768,394**	**609,989**	**385.08%**
Transfers to Internal Service Fund (12) from:						
General Operating (11)	1,007,895	1,185,397	1,569,565	0	(1,569,565)	-100%
Corrections (15)	3,419	2,375	1,479	0	(1,479)	-100%
Lodger's (16)	4,567	5,121	2,743	0	(2,743)	-100%
Court Automation (19)	17,958	18,313	20,126	0	(20,126)	-100%
Lodger's Tax (20)	26,511	32,486	32,125	0	(32,125)	-100%
Corrections (27)	5,443	6,067	5,709	0	(5,709)	-100%
Leisure Services (32)	412,007	394,803	404,045	0	(404,045)	-100%
State Highway Clean Up (37)	1,198	1,506	1,006	0	(1,006)	-100%
Transportation Fund (44)	173,219	138,154	125,258	0	(125,258)	-100%
Engineering (63)	21,634	35,736	43,699	0	(43,699)	-100%
Building Codes (65)	10,242	9,707	0	0	0	**
1994 Gross Receipts (69)	98,826	0	0	0	0	**
Senior Gift (74)	(1,876)	573	79	0	(79)	-100%
RSVP (75)	12,754	12,709	12,999	0	(12,999)	-100%
Water/Sewer (81)	244,048	246,542	250,834	0	(250,834)	-100%
Solid Waste (86)	24,095	23,160	25,995	0	(25,995)	-100%
Golf Course (90)	62,866	50,765	50,191	0	(50,191)	-100%
Airport (91)	41,944	28,845	28,275	0	(28,275)	-100%
Total Transfers to Internal Service	**2,166,750**	**2,192,259**	**2,574,128**	**0**	**(2,574,128)**	**-100%**
Transfers to Corrections -City Expense (15) from:						
General Operating (11)	49,484	0	0	70,857	70,857	**
Total Transfers to Corrections - City Expense	**49,484**	**0**	**0**	**70,857**	**70,857**	**
Transfers to Lodger's Tax -City Expense (20) from:						
1994 GRT (69)	0	0	0	220,000	220,000	**
Total Transfers to Lodger's Tax - City Expense	**0**	**0**	**0**	**220,000**	**220,000**	**
Transfers to Grant Capital Improvement (24) from:						
General Fund (11)	0	0	6,400	0	(6,400)	-100%
Environmental GRT (89)	0	0	37,301	0	(37,301)	-100%
Total Transfers to Grant Capaital Improvement	**0**	**0**	**43,701**	**0**	**(43,701)**	**-100%**
Transfers to Corrections (27) from:						
General Operating (11)	425,769	293,950	370,217	392,818	22,601	6.10%
Total Transfers to Corrections	**425,769**	**293,950**	**370,217**	**392,818**	**22,601**	**6.10%**
Transfers to Leisure Services (32) from:						
General Operating (11)	3,058,899	2,717,986	3,096,567	3,304,700	208,133	6.72%
Total Transfers to Leisure Services	**3,058,899**	**2,717,986**	**3,096,567**	**3,304,700**	**208,133**	**6.72%**
Transfers to Airport Improvement Proj. (40) from:						
1991 GRT (61)	0	178,484	202,517	0	(202,517)	-100%
Total Transfers to Airport Improvement Proj.	**0**	**178,484**	**202,517**	**0**	**(202,517)**	**-100%**
Transfer to Transportation Fund (44) from:						
1984 GRT (42)	27,464	170,490	6,300	765,997	759,697	12058.68%
1991 GRT Infrastructure (61)	0	0	27,083	0	(27,083)	-100%
1994 GRT (69)	258	0	91,520	0	(91,520)	-100%
Total Transfers to Transportation	**27,722**	**170,490**	**124,903**	**765,997**	**641,094**	**513.27%**
Transfers to 86 Gross Receipts (49) from:						
Reg Water Supply (116)	0	0	241,859	0	(241,859)	-100%
Total Transfers to Reg Water Supply	**0**	**0**	**241,859**	**0**	**(241,859)**	**-100%**

	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfer to Property Acquisition (50) from:						
1984 GRT (42)	0	0	41,168	0	(41,168)	-100%
1986 GRT (49)	0	0	124,572	0	(124,572)	-100%
1999 GRT FLOOD (56)	0	0	74,258	0	(74,258)	-100%
Total Transfers to Property Acquisition	**0**	**0**	**239,998**	**0**	**(239,998)**	**-100%**
Transfers to General Obligation P&I (53) from:						
Fire Bond (103)	0	7,589	0	0	0	**
Total Transfers to General Obligation P&I	**0**	**7,589**	**0**	**0**	**0**	**
Transfers to R.O /Snake Tank Project (54) from:						
86 GRT (49)	0	0	0	5,447,185	5,447,185	**
Total Transfers to R.O./Snake Tank Project	**0**	**0**	**0**	**5,447,185**	**5,447,185**	**
Transfer to 99 GRT Flood Control (56) from:						
1984 GRT (42)	0	1,201,863	0	618,847	618,847	**
1991 GRT Infrastructure (61)	0	0	0	300,000	300,000	**
1994 GRT (69)	0	0	0	0	0	**
Total Transfers to 99 GRT Flood Control	**0**	**1,201,863**	**0**	**918,847**	**918,847**	**
Transfer to GRT P&I (59) from:						
1984 GRT (42)	534,343	534,343	534,342	534,344	2	0.00%
1994 GRT (69)	1,133,447	1,137,426	1,135,414	1,145,036	9,622	0.85%
2004 GRT (109)	1,120,808	1,116,652	1,118,717	1,119,107	390	0.03%
Total Transfers to GRT P & I	**2,788,598**	**2,788,421**	**2,788,473**	**2,798,487**	**10,014**	**0.36%**
Transfer to Community Development (63) from:						
Transporation (44)	0	0	10,625	0	(10,625)	-100%
91 GRT Infrastructure (61)	200,000	0	15,395	232,499	217,104	1410.22%
Inspectors (65)		0	169	0	(169)	
Water/Sewer (81)	0	0	169,020	232,499	63,479	37.56%
Total Transfer to Community Development	**200,000**	**0**	**195,209**	**464,998**	**269,789**	**138.21%**
Transfers to Inspections (65) from:						
General Fund (11)	128,735	0	0	0	0	**
Transporation (44)	0	27,015	0	0	0	**
Water/Sewer Opr (81)	0	27,171	0	0	0	**
Total Transfers to Inspections	**128,735**	**54,186**	**0**	**0**	**0**	**
Transfer to 94 Gross Receipts (69) from:						
Capital Improvement (24)	0	0	23,356	0	(23,356)	-100%
Total Transfers to 94 Gross Receipts	**0**	**0**	**23,356**	**0**	**(23,356)**	**-100%**
Transfer to Alamo Senior Center (71) from:						
General Operating (11)	506,300	438,928	312,785	502,757	189,972	60.74%
Total Transfers to Alamo Senior Center	**506,300**	**438,928**	**312,785**	**502,757**	**189,972**	**60.74%**
Transfer to RSVP (75) from:						
General Operating (11)	55,453	39,797	46,089	25,445	(20,644)	-44.79%
Total Transfers to RSVP	**55,453**	**39,797**	**46,089**	**25,445**	**(20,644)**	**-44.79%**
Transfer to Water/Sewer (81) from:						
86 GRT (49)	821,558	51,062	0	0	0	**
GO P&I (53)	249,660	275,940	0	0	0	**
RO/Snake Tank (54)	144,854	687,672	0	0	0	**
Solid Waste (86)	98,413	98,413	98,413	98,413	0	0.00%
Bonito Lake (88)	44,540	0	0	0	0	**
2009 GO Bond (113)	276,205	329,823	0	0	0	**
Reg Water Supply (116)	790,142	46,933	0	0	0	**
2011 JT W/S (117)	519	79,302	0	0	0	**
Total Transfers to Water/Sewer	**2,425,891**	**1,569,145**	**98,413**	**98,413**	**0**	**0**
Transfer to 1998 JT Water/Sewer P & I (82) from:						
86 GRT (49)	414,257	418,560	423,927	470,543	46,616	11.00%
Water/Sewer (81)	1,586,007	269,821	1,481,472	1,490,538	9,066	0.61%
Total Transfers to JT W/S P & I	**2,000,264**	**688,381**	**1,905,399**	**1,961,081**	**55,682**	**2.92%**
Transfer to Bonito Campground (88) from:						
1986 GRT (49)	0	0	0	0	0	**
Water/Sewer (81)	39,740	0	0	0	0	**
Total Transfers to Bonito Campground	**39,740**	**0**	**0**	**0**	**0**	**
Transfer to Golf Course (90) from:						
General Operating (11)	143,834	234,052	143,834	143,834	0	0.00%
Total Transfers to Golf Course	**143,834**	**234,052**	**143,834**	**143,834**	**0**	**0.00%**

	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfer to Airport (91) from:						
General Opr (11)	0	0	0	39,711	39,711	**
Airport Imp (40)	569,949	2,056,003	0	0	0	**
Total Transfers to Airport	**569,949**	**2,056,003**	**0**	**39,711**	**39,711**	**
Transfer to Self-Insured/Liability (107) from:						
General Operating (11)	61,920	61,920	33,000	33,000	0	0.00%
Lodger's Tax (20)	1,720	1,720	1,720	1,720	0	0.00%
Leisure Services (32)	15,480	15,480	15,480	15,480	0	0.00%
Transportation (44)	17,200	17,200	17,200	17,200	0	0.00%
Water/Sewer (81)	68,800	68,800	68,800	68,800	0	0.00%
Solid Waste (86)	3,440	3,440	1,000	1,000	0	0.00%
Golf Course (90)	1,720	1,720	1,720	1,720	0	0.00%
Landfill (94)	1,720	1,720	1,720	1,720	0	0.00%
Total Transfers to Self-Insured	**172,000**	**172,000**	**140,640**	**140,640**	**0**	**0.00%**
Transfer to Street Capital GRT (109) from:						
NMFA STR (118)	398,520	0	197,473	0	(197,473)	-100%
Total Transfers to Street Capital GRT	**398,520**	**0**	**197,473**	**0**	**(197,473)**	**-100%**
Transfer to 2009 GO Bond Acq (113) from:						
Water/Sewer (81)	7,115	7,330	1,771,040	0	(1,771,040)	-100%
ESGRT .0625% (89)	0	0	800,000	0	(800,000)	-100%
Total Transfers to 2009 GO Bond Acq	**7,115**	**7,330**	**2,571,040**	**0**	**(2,571,040)**	**-100%**
Transfer to Reg Water Supply Trans Ln (116) from:						
86 GRT (49)	0	24,881	217,312	0	(217,312)	-100%
Total Transfers to Reg Water Trans Ln	**0**	**24,881**	**217,312**	**0**	**(217,312)**	**-100%**
TOTAL TRANSFERS TO	**15,165,023**	**14,835,745**	**15,692,318**	**18,064,164**	**2,371,846**	**15.11%**

**** One or more zero value fields**

ANALYSIS OF INTERFUND TRANSACTIONS - FY17

	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfers from General Fund (11) to:						
Internal Service Fund (12)	1,007,895	1,185,397	1,569,565	0	(1,569,565)	-100%
Corrections (15)	49,484	0	0	70,857	70,857	**
Capital Imp (24)	0	0	6,400	0	(6,400)	-100%
Corrections (27)	425,769	293,950	370,217	392,818	22,601	6.10%
Leisure Services (32)	3,058,899	2,717,986	3,096,567	3,304,700	208,133	6.72%
Alamo Senior Center (71)	506,300	438,928	312,785	502,757	189,972	60.74%
RSVP (75)	55,453	39,797	46,089	25,445	(20,644)	-44.79%
Golf Course (90)	143,834	234,052	143,834	143,834	0	0.00%
Airport (91)	0	0	0	39,711	39,711	**
Self-Insured (107)	61,920	61,920	33,000	33,000	0	0.00%
Total Transfers from General Fund	**5,309,554**	**4,972,030**	**5,578,457**	**4,513,122**	**(1,065,335)**	**-19.10%**
Transfer from Internal Services (12) to:						
General Fund (11)	0	0	0	96,457	96,457	**
Total Transfers from Internal Services	**0**	**0**	**0**	**96,457**	**96,457**	**
Transfer from Corrections - City Expense (15) to:						
Internal Svc (12)	3,419	2,375	1,479	0	(1,479)	-100%
Total Transfers from Corrections	**3,419**	**2,375**	**1,479**	**0**	**(1,479)**	**-100%**
Transfers from Lodgers (16) to:						
Internal Services (12)	4,567	5,121	2,743	0	(2,743)	-100%
Total Transfer from Lodgers	**4,567**	**5,121**	**2,743**	**0**	**(2,743)**	**-100%**
Transfers from Court Automation (19) to:						
Internal Services (12)	17,958	18,313	20,126	0	(20,126)	-100%
Total Transfer from Court Automation	**17,958**	**18,313**	**20,126**	**0**	**(20,126)**	**-100%**
Transfers from Lodger's Tax-City (20) to:						
Internal Services (12)	26,511	32,486	32,125	0	(32,125)	-100%
Self-Insured (107)	1,720	1,720	1,720	1,720	0	0.00%
Total Transfers from Lodger's Tax-City	**28,231**	**34,206**	**33,845**	**1,720**	**(32,125)**	**-94.92%**
Transfers from Grant Capital Imp (24) to:						
General Fund (11)	0	0	29,524	0	(29,524)	-100%
94 GRT (69)	0	0	23,356	0	(23,356)	-100%
Total Transfers from Grant Capital Imp	**0**	**0**	**52,880**	**0**	**(52,880)**	**-100%**
Transfers from Municipal Court (27) to:						
Internal Services (12)	5,443	6,067	5,709	0	(5,709)	-100%
Total Transfer from Municipal Court	**5,443**	**6,067**	**5,709**	**0**	**(5,709)**	**-100%**
Transfers from Leisure Services (32) to:						
Internal Services (12)	412,007	394,803	404,045	0	(404,045)	-100%
Self-Insured (107)	15,480	15,480	15,480	15,480	0	0.00%
Total Transfer from Leisure Services	**427,487**	**410,283**	**419,525**	**15,480**	**(404,045)**	**-96.31%**
Transfers from State Highway Clean Up (37) to:						
Internal Services (12)	1,198	1,506	1,006	0	(1,006)	-100%
Total Transfer from State Highway Clean Up	**1,198**	**1,506**	**1,006**	**0**	**(1,006)**	**-100%**

	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfer from 1984 Gross Receipts (42) to:						
General Fund (11)	0	0	0	109,989	109,989	**
Transportation Fund (44)	27,464	170,490	6,300	765,997	759,697	12058.68%
Property Acq (50)	0	0	41,168	0	(41,168)	-100%
Flood Control (56)	0	1,201,863	0	618,847	618,847	**
GO Revenue Bond P & I (59)	534,343	534,343	534,342	534,344	2	0.00%
Infrastructure (63)	25,000	0	0	0	0	**
Total Transfers from 1984 Gross Receipts	**586,807**	**1,906,696**	**581,810**	**2,029,177**	**1,447,367**	**12058.68%**
Transfer from Transportation Fund (44) to:						
Internal Service Fund (12)	173,219	138,154	125,258	0	(125,258)	-100%
Engineering (63)	0	0	10,625	0	(10,625)	-100%
Self Insured (107)	17,200	17,200	17,200	17,200	0	0.00%
Total Transfers from Transportation Fund	**190,419**	**155,354**	**153,083**	**17,200**	**(135,883)**	**-88.76%**
Transfer from '86 Gross Receipts (49) to:						
General Fund (11)	0	0	0	561,948	561,948	**
Property Acquisition (50)	0	0	124,572	0	(124,572)	-100%
RO/Sanke Tank (54)	0	0	0	5,447,185	5,447,185	**
Water/Sewer Opr (81)	804,953	44,177	0	0	0	**
98 JT W/S (82)	430,862	418,560	423,927	470,543	46,616	11.00%
Reg Water (116)	0	24,881	217,312	0	(217,312)	-100%
Total Transfers from '86 Gross Receipts	**1,235,815**	**487,618**	**765,811**	**6,479,676**	**5,713,865**	**11.00%**
Transfers from General Obiligation P & I (53) to:						
Water/Sewer Opr (81)	249,660	275,940	0	0	0	**
98 JT W/S (82)	248,999	0	0	0	0	**
Total Transfer fromGeneral Obligation P & I	**498,659**	**275,940**	**0**	**0**	**0**	**
Transfers from R.O. Snake Tank Project (54) to:						
Water/Sewer Opr (81)	144,854	687,572	0	0	0	**
Total Transfer from R.O. Snake Tank Project	**144,854**	**687,572**	**0**	**0**	**0**	**
Transfers from 1999 GRT Flood Control (56) to:						
Property Acquisition (50)	0	0	74,258	0	(74,258)	-100%
Total Transfer from 1999 GRT Flood Control	**0**	**0**	**74,258**	**0**	**(74,258)**	**-100%**
Transfer from 1991 GRT Infrastructure (61) to:						
Airport Imp (40)	0	178,484	202,517	0	(202,517)	-100%
Transportation (44)	0	0	27,083	0	(27,083)	-100%
99 GRT Flood Control (56)	0	0	0	300,000	300,000	**
Engineering (63)	200,000	0	83,344	232,499	149,155	178.96%
Total Transfers from 1991 GRT Infrastructure	**200,000**	**178,484**	**312,944**	**532,499**	**219,555**	**70.16%**
Transfers from Community Development (63) to:						
Internal Services (12)	21,634	35,736	43,699	0	(43,699)	-100%
Total Transfer from Community Development	**21,634**	**35,736**	**43,699**	**0**	**(43,699)**	**-100%**
Transfer from Building Codes (65) to:						
Internal Service Fund (12)	10,242	9,707	0	0	0	**
Engineering (63)	0	0	169	0	(169)	-100%
Total Transfers from Building Codes	**0**	**0**	**169**	**0**	**(169)**	**-100%**
Transfer from 1994 Gross Receipts (69) to:						
General Op (11)	0	0	128,881	0	(128,881)	-100%
Internal Service Fund (12)	98,826	0	0	0	0	**
Civic Center (20)	0	0	0	220,000	220,000	**
Transportation (44)	258	0	91,520	0	(91,520)	-100%
CDBG (48)	4,209	0	0	0	0	**
GO Revenue Bond P & I (59)	1,133,447	1,137,426	1,135,414	1,145,036	9,622	0.85%
Total Transfers from 1994 Gross Receipts	**1,236,740**	**1,137,426**	**1,355,815**	**1,365,036**	**9,221**	**0.68%**
Transfer from Senior Center Gift Fund (74) to:						
Internal Service Fund (12)	560	573	79	0	(79)	-100%
Total Transfers from Senior Center Gift Fund	**560**	**573**	**79**	**0**	**(79)**	**-100%**

	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfer from RSVP (75) to:						
Internal Service Fund (12)	12,754	12,709	12,999	0	(12,999)	-100%
Total Transfers from RSVP	**12,754**	**12,709**	**12,999**	**0**	**(12,999)**	**-100%**

	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfer from Water/Sewer Fund (81) to:						
Internal Service Fund (12)	244,048	246,542	250,834	0	(250,834)	-100%
Community Development (63)	0	0	101,071	232,499	131,428	130.04%
Inspections (65)	0	27,171	0	0	0	**
98 Jt W/S (82)	1,586,007	269,821	1,481,472	1,490,538	9,066	0.61%
Bonito Lake (88)	39,740	0	0	0	0	**
Self-Insured (107)	68,800	68,800	68,800	68,800	0	0.00%
09 GO Bond (113)	7,115	7,330	1,771,040	0	(1,771,040)	-100%
Total Transfers from Water/Sewer	**1,945,710**	**619,664**	**3,673,217**	**1,791,837**	**(1,881,380)**	**-51.22%**
Transfer from Solid Waste (86) to:						
Internal Service Fund (12)	24,095	23,160	25,995	0	(25,995)	-100%
Water/Sewer (81)	98,413	98,413	98,413	98,413	0	0.00%
Self-Insured (107)	3,440	3,440	1,000	1,000	0	0.00%
Total Transfers from Solid Waste	**125,948**	**125,013**	**125,408**	**99,413**	**(25,995)**	**-20.73%**
Transfer from ESGRT (89) to:						
Capital Improvement (24)	0	0	37,301	0	(37,301)	-100%
09 GO Bond (113)	0	0	800,000	0	(800,000)	-100%
Total Transfers from ESGRT	**0**	**0**	**837,301**	**0**	**(837,301)**	**-100%**
Transfer from Golf Course (90) to:						
Internal Service Fund (12)	62,866	50,765	50,191	0	(50,191)	-100%
Self-Insured (107)	1,720	1,720	1,720	1,720	0	0.00%
Total Transfers from Golf Course	**64,586**	**52,485**	**51,911**	**1,720**	**(50,191)**	**-96.69%**
Transfer from Airport (91) to:						
Internal Service Fund (12)	41,944	28,845	28,275	0	(28,275)	-100%
Total Transfers from Airport	**41,944**	**28,845**	**28,275**	**0**	**(28,275)**	**-100%**
Transfer from Landfill Operating (94) to:						
Self-Insured (107)	1,720	1,720	1,720	1,720	0	0.00%
Total Transfers from Landfill Operating	**1,720**	**1,720**	**1,720**	**1,720**	**0**	**0.00%**
Transfer from 2004 Capital Outlay GRT (109) to:						
Rev Bond P&I (59)	1,120,808	1,116,652	1,118,717	1,119,107	390	0.03%
Total Transfers from 2004 Capital Outlay GRT	**1,120,808**	**1,116,652**	**1,118,717**	**1,119,107**	**390**	**0.03%**
Transfer from 2009 GO Bond Acquisition (113) to:						
Water/Sewer (81)	276,205	329,826	0	0	0	**
Total Transfers from 2009 GO Bond Acquisition	**276,205**	**329,826**	**0**	**0**	**0**	**
Transfer from Reg Water Supply Trans Ln (116) to:						
1986 GRT (49)	0	0	241,859	0	(241,859)	-100%
Water/Sewer (81)	790,142	53,818	0	0	0	**
Total Transfers from Reg Water Supply Trans Ln	**790,142**	**53,818**	**241,859**	**0**	**(241,859)**	**-100%**
Transfer from 2011 Jt W/S Ref/Imp Revbd (117) to:						
Water/Sewer (81)	519	79,302	0	0	0	**
Total Transfers from 2011 Jt W/S Ref/Imp Revbd	**519**	**79,302**	**0**	**0**	**0**	**
Transfer from 2011 NMFA ST GRT Street #15 (118) to:						
2004 GRT (109)	398,520	0	197,473	0	(197,473)	-100%
Total Transfers from Jt W/S Ref/Imp Revbd	**398,520**	**0**	**197,473**	**0**	**(197,473)**	**-100%**
TOTAL TRANSFERS FROM	**14,697,322**	**12,740,188**	**15,692,318**	**18,064,164**	**2,371,846**	**15.11%**

**** One or more zero value fields**

GLOSSARY OF BUDGET TERMS AND ACRONYMS

A

ACCRUAL BASIS Method under which revenue is recognized when earned and expenses are recognized when incurred.

AFOTZ Alamogordo Friends of the Zoo

APSOA Alamogordo Public Safety Officers Association

APS Alamogordo Public Schools

AUDIT An audit is prepared by an independent certified public accountant or CPA. The primary objective of an audit is to determine if the City's Financial Statements fairly represent the City's financial position.

B

BALANCED BUDGET A budget in which estimated revenues equal estimated appropriations.

BEGINNING CASH BALANCE The beginning cash balance is comprised of residual funds brought forward from the previous fiscal year ending balance.

BOND Written promise to pay a specified amount of principle and interest by a defined term or maturity.

BUDGET A financial plan of operation that describes anticipated revenues and expenditures.

BUDGET ADJUSTMENT A procedure to revise a budget appropriation either by City Commission approval through the adoption of a budget resolution or by City Manager authorization to adjust appropriations within a departmental division budget.

BUDGET CALENDAR The schedule of dates and events followed by City Departments in the preparation, adoption, and administration of the yearly budget.

BUDGET MESSAGE The opening section of the budget, which provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations made by the City Manager.

C

CAPITAL EXPENDITURE Funds spent for the acquisition of a long-term asset. A capital expenditure may only be made against an approved budget amount.

CAPITAL IMPROVEMENT Any project that adds value to city property, buildings, or which costs $25,000 or more.

CAPITAL IMPROVEMENT PROGRAM A plan for capital expenditures to be incurred each year over a fixed period, setting forth each capital project, identifying the expected beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures.

CAPITAL OUTLAY The purchase of an item which must cost $5,000 or more and have a life expectancy of two (2) years or more.

CAPITAL PROJECT FUND A fund used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

CASH BASIS The method of accounting under which revenues are recorded when received and expenditures are recorded when paid.

CDBG Community Development Block Grant

CDWI Community Driving While Intoxicated

CIAP Capital Improvement Assistance Program

CIP Capital Improvements Program

COA City of Alamogordo

COE Corps of Engineers

COLA Cost of Living Adjustment

D

D.A.R.E. Drug Abuse Resistance Education

DEBT SERVICE The amount of revenue that must be provided for payment to insure the extinguishment of all principal, interest and fees on all City bonds.

DEBT SERVICE FUND A fund used to account for the accumulation of resources for and the payment of, general long-term debt principal and interest.

DEPARTMENT A major administrative division of the City that indicates overall management responsible for an operation or group of related operations.

DFA Department of Finance and Administration for the State of New Mexico

DPS Department of Public Safety

DWI Driving While Intoxicated

E

EDPS Effluent Discharge Project Surcharge

ENTERPRISE FUND A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

ESGRT Environmental Services Gross Receipts Tax

EXPENDITURE Any payment disbursed by the city accounts. Expenditures may only be made against an approved budget amount.

F

FAA Federal Aviation Administration

FEMA Federal Emergency Management Agency

FEO Fire Equipment Operator

FTEN Fire and Emergency Television Network

FGP Foster Grandparent Program

FSS Family Self Sufficiency

FTE Full Time Equivalent

FTO Field Training Officer

FY Fiscal Year

FISCAL YEAR A twelve month period to which the annual operating budget applies and at the end of which the City government determines its financial position and the results of its operations.

FUND BALANCE The difference between assets and liabilities is reported as fund balance in governmental funds.

G

GAAP Generally Accepted Accounting Principles

GASB Governmental Accounting Standards Board

GENERAL FUND The largest fund within the City. The general fund accounts for most of the financial resources of the government not specifically accounted for in other funds.

GENERAL OBLIGATION BONDS Bonds sold by the City to finance capital improvements. Property tax is the source of revenue for payment of these bonds.

GFOA Government Finance Officers Association

GIS Geographic Information Systems

GO General Obligation

GRANT A contribution of monies by one governmental unit to another to be used or expended for a specified purpose, activity, or facility.

GRT Gross Receipts Tax

H

HIDTA High Intensity Drug Trafficking Area

I

ICBO International Council of Building Officials

ICIP Infrastructure Capital Improvement Project

INFRASTRUCTURE Assets that support the life and wellbeing of the city community, examples include roads, water and sewer lines, public buildings, and parks.

INTER-FUND TRANSFERS Amounts transferred from one fund to another. These amounts are included in the budget of both funds either transferred in or transferred out.

INTERNAL SERVICE FUND A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

ISO Insurance Service Office

J

JPA Joint Powers Authority

L

LINE ITEM Refers to the specific account used to budget funds (i.e., salary & benefits, supplies, utilities, etc).

LODGER'S TAX This is a fee charged to customers of local hotels & motels that is used for the operations of the Civic Center and Tourism and Promotion.

M

MIS Management Information Systems

MODIFIED ACCRUAL BASIS Method under which revenues are recognized in the period they become available and measurable and the expenditures are recognized in the period the associated liability is incurred.

N

NEPA National Environmental Protection Act

NMML New Mexico Municipal League

NMSBVI New Mexico School for the Blind and Visually Impaired

MRU Maintenance Repair Unit

O

OPERATING BUDGET The portion of the budget that pertains to the expenditures related to daily operations (i.e., salary & benefits, supplies and maintenance). Since and operating budget is a short term budget, capital outlay items are excluded because they are a long term cost.

P

P&I Principal and interest

PERFORMANCE MEASURES A performance measure is a quantitative or qualitative indicator expressed in terms of a planned level of activity and directly related to departments objectives and goals. These measures provide a basis for determining the degree of achievement of the objectives and goals.

PHA Public Housing Authority

PSO Public Safety Officer

R

RESERVE An account used to indicate that a portion of fund equity is legally restricted for a specific purpose and is not available for general appropriation.

REVENUE Any money received by the city as fees, tax, grant or other source.

REVENUE BONDS Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund or other designated sources such as Gross Receipts Tax.

RFP Request for Proposal

RSVP Retired Senior Volunteer Program

S

SAD Special Assessment District

SCP Senior Companion Program

SSP Self Sufficiency Program

SPECIAL ASSESSMENT DISTRICTS These are districts that receive capital improvements. Since these improvements increase the value of the property in a specific area, only the property owners benefiting from the improvements pay for the improvements.

SPECIAL REVENUE FUND A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

SUBSIDY A sum of money transferred from the General Fund to assist City run departments utilized by the public (i.e., Senior Center) with operations.

T

TRUST & AGENCY FUND A fund used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. These include (a) Expendable Trust Funds, (b) Nonexpendable Trust Funds, (c) Pension Trust Funds, and (d) Agency Funds.

U

UCR Uniform Crime Report

USER FEES The payment of a fee for direct receipt of public service by the party benefiting from the service (i.e., swimming pools).

USFS United States Forest Service

UT Utility

W

W/S Water/Sewer

WMD Weapons of Mass Destruction

WWTP Wastewater Treatment Plant