



2018 Adopted Annual Budget

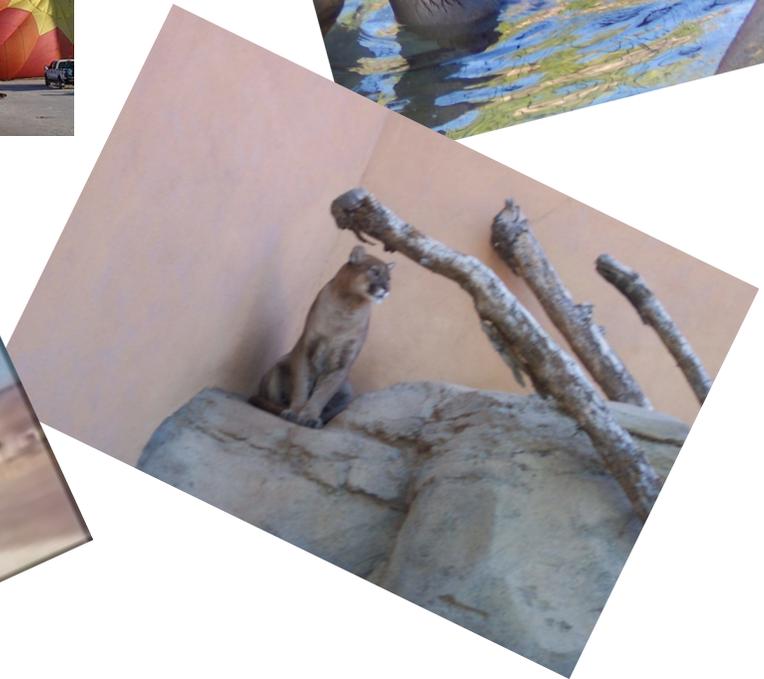


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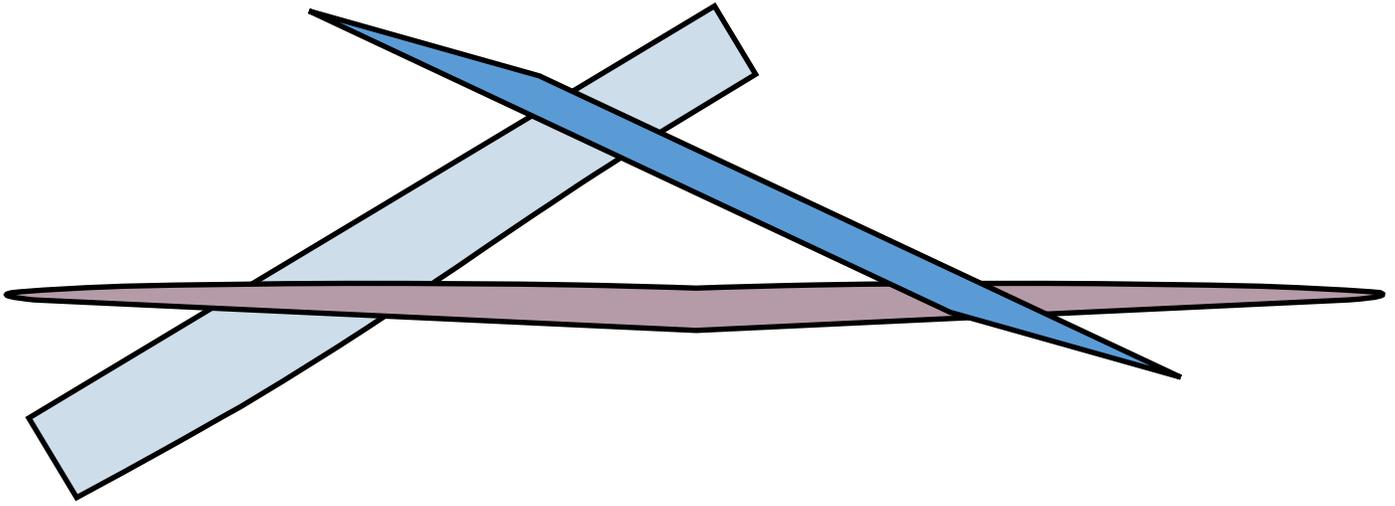
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Introduction



Alamogordo Means "big cottonwoods"

Alamo =cottonwood

Gordo=big or fat

OFFICIALS

CITY COMMISSION

Richard Boss, Mayor-At-Large
Alfonso “Al” Hernandez, Mayor Pro-Tem, District Five
Jason Baldwin, Commissioner, District One
Nadia Sikes, Commissioner, District Two
Susan Payne, Commissioner, District Three
Jenny Turnbull, Commissioner, District Four
Erica Martin, Commissioner, District Six

EXECUTIVE

Maggie Paluch, City Manager
Brian Cesar, Assistant City Manager

ADMINISTRATIVE

Rachel Hughs, City Clerk
Patria Schreiber, City Attorney

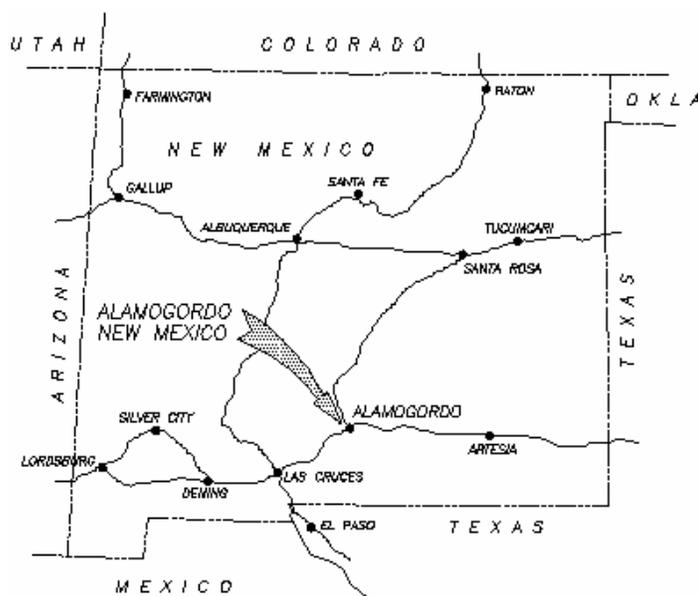
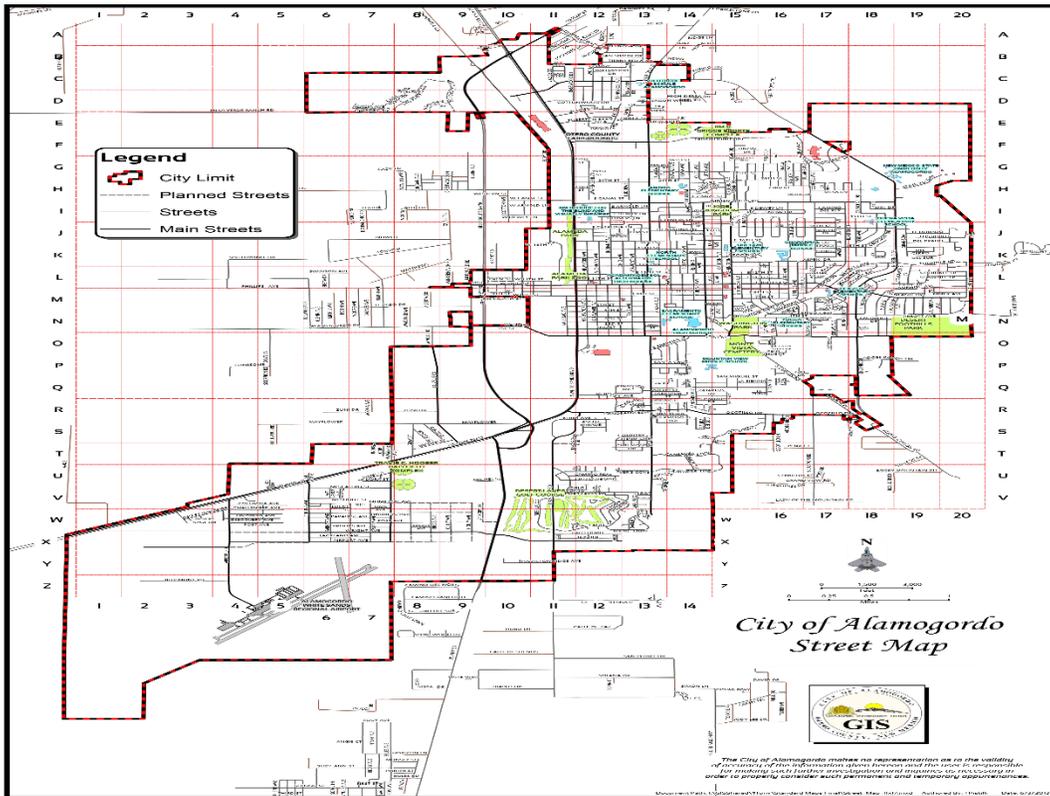
DIRECTORS

Julianne Hall, Finance Director
Larry Garner, Director of Public Works
Human Resource Director, Katie Josselyn
Daron Syling, Police Chief
Jim LeClair, Fire Chief
Veronica Ortega, Director of Community Services
Evelyn Huff, Operations Manager, Public Housing Authority

WELCOME TO ALAMOGORDO

The City of Alamogordo is located in south central New Mexico and serves as the county seat of Otero County. The City, founded in 1898 and incorporated in 1912, exists under City Charter, and operates under a Commission-City Manager form of government. Alamogordo is located along the southern portion of Highway 54

approximately 215 miles south of Albuquerque and 90 miles northeast of El Paso, Texas. The City has a land area of approximately 19.3 square miles and an estimated 2010 census population of 30,403. The elevation is 4,350 ft. and the average temperature is 75°. Alamogordo is the 10th largest city in the state of New Mexico and the top 10 safest cities in New Mexico according to the 2012 FBI Uniform Crime Report.



Military installations in the vicinity of the City significantly affect its population, labor force and industrial base. Holloman Air Force Base is located six miles west of the City, and White Sands Missile Range, a United States Army post, is located near the City. The economy of the City is dependent upon the continued federal government spending from Holloman Air Force Base and White Sands Missile Range.

Tourism is a major business in Otero County because of the dry climate, national parks and forests and historic landmarks. The IMAX Theatre and the NM Museum of Space History attract an average of approximately 110,000 visitors per year. Another major attraction is the White Sands National Monument, which is situated about fifteen miles southwest of the City. At various times of the year, there are guided tours to Lake Lucero, a dry lakebed where formation of the White Sands started. Nearby Socorro County is home of the Trinity Site where the first atomic bomb exploded. The Lincoln National Forest boundaries extend to the City and consist of 1,087,000 acres.

Mayor at Large and City Commission

The City operates with a mayor-city commission form of government. The Commission consists of the Mayor, elected at-large, to serve a four year term. The Mayor serves along with six Commission members who are elected at by districts within the City. Commissioners’ terms are four years and are staggered so that three commissioners are elected at one election and the other three are elected at the following regular election. The Mayor and the City Commission function as policy makers are responsible for supervisory functions pursuant to Section 3/14-12, NMSA 1978.

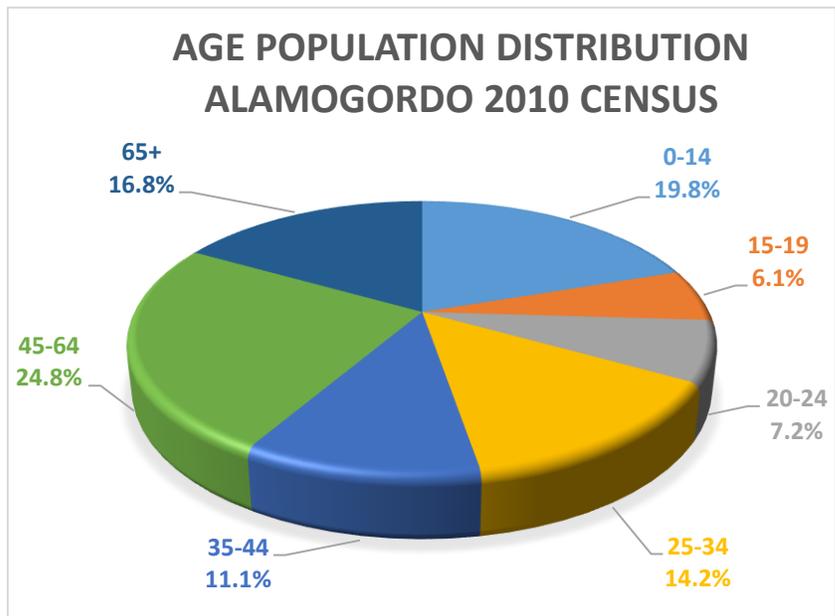
The Commission appoints a City Manager who is responsible for the proper and efficient administration of municipal government and is charged with enforcing all ordinances, rules and regulations enacted by the Commission. The City manager fully advises the Commission of the financial condition and needs of the City, prepares and submits an annual budget, and makes recommendations to the Commission on all matters concerning the welfare of the City.

Demographics

Alamogordo’s population is older, with a median age of 37.4 in the 2010 census, than Otero County 36.5, the State 36.7, and the national average of 37.2 according to the U.S Census Bureau, 2010 Census Summary File 1. People 65 years of age or older represented 16.8% of Alamogordo’s total population. By comparison, the percentage of people 65 years or older in Otero County, the State, and the nation were 15.3%, 14.1%, and 13.7% respectively.

The City’s population is 48% (30,403) of Otero County’s total population of 63,797 based on the 2010 US Census. The City’s number of people per household is lower than Otero County and the national average at 2.34, 2.54, and 2.60 respectively.

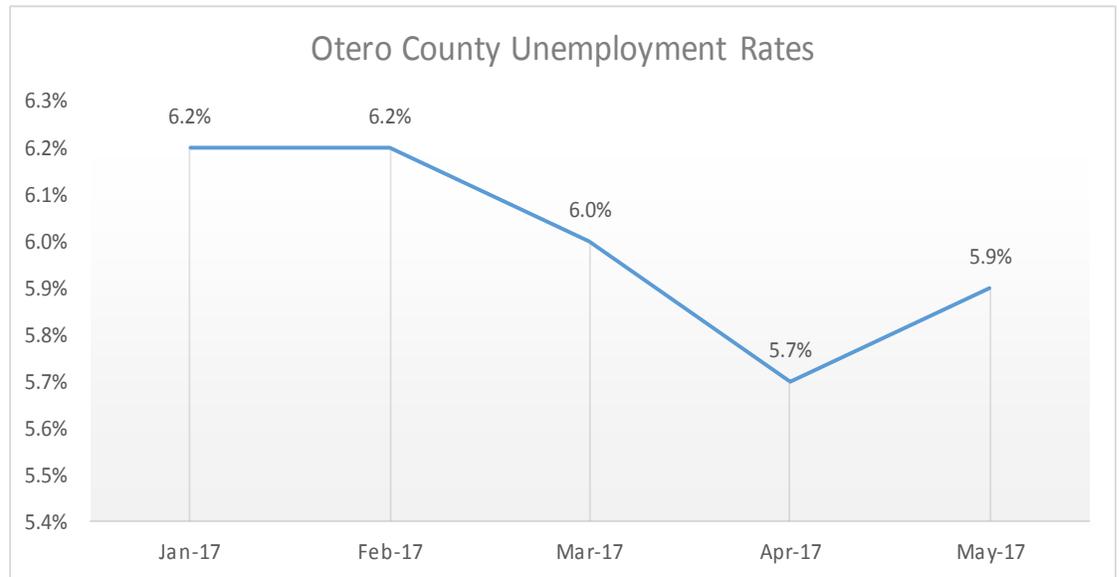
The income per capita is \$22,768, which includes all adults and children. The median household income is \$43,460.



Economics

Unemployment Rate
for May 2017
(Not seasonally
adjusted):

Alamogordo: 5.9%
Otero County: 5.9%
New Mexico: 6.6%
US: 4.3%



Source: Bureau of Labor Statistics
<http://data.bls.gov> , Retrieved 6/28/17

Recreation and Services

Alamogordo is a thriving city that has been transformed from a railroad, ranching and farming settlement into a progressive vibrant community. Alamogordo provides a full range of service for the promotion of citizen health, safety, and welfare.

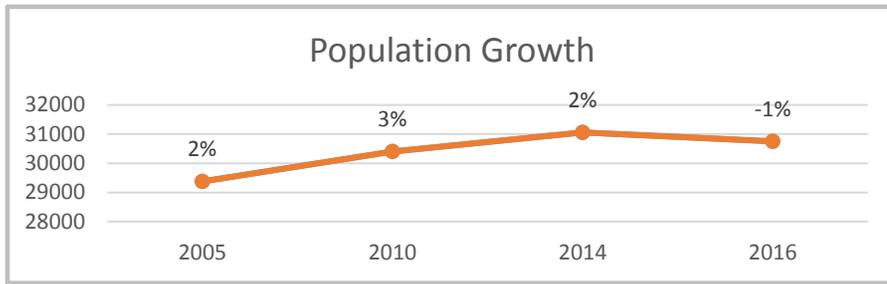
These services include public works, police and fire protection, maintaining over 400 acres of parks and sports-related areas, an 18-hole championship golf course, zoo, senior center, water and sewer, and general administration.

Alamogordo hosts the oldest zoo in the southwest United States, and the smallest zoo to be Association of Zoo & Aquarium (AZA) Accredited, a prestigious distinction which indicates that the zoo has achieved rigorous standards for animal care, education, wildlife conservation and science.

Alamogordo's Boards and Committees

Airport Advisory Board
Airport Zoning Board
Alamogordo Disability Council (ADC)
Alamogordo Promotion Board
Cemetery Board
Community Development Advisory Committee

Housing Authority Advisory Board
Mayor's Committee on Aging
Parks & Recreation Board
Planning & Zoning Commission
Public Library Board



The City is expected to see a possible decline in population growth in FY18 with the change in Air Force missions.

EMPLOYER	TYPE OF BUSINESS	# OF EMPLOYEES
Holloman Air Force Base	Fed. Government - Defense	4,043
White Sands Missile Range	Fed. Government - Defense	6,211
Alamogordo Public Schools	Public Education	832
Inn of the Mountain Gods	Mescalero Resort	>1,000
Wal-Mart Supercenter	Retailer	435
Gerald Champion Memorial Hospital	Healthcare	726
City Of Alamogordo	Government	336
NMSU-Alamogordo	College Education	324
New Mexico School for the Blind and Visually Impaired	Special Education	220

Alamogordo is a full service municipality. The major services provided by the City include:

• Building	• Alamogordo Public Library	• Alamogordo Senior Center
• Monte Vista Cemetery	• Municipal Court	• Alamogordo Police Department
• Community Planning & Zoning	• Alameda Park Zoo	• Water Utility
• Engineering	• Desert Lakes Golf Course	• Wastewater Utility
• Fire & Rescue	• Alamogordo Family Recreation Center	• Street Maintenance
• Alamogordo Airport	• Park Services	• Solid Waste

BUDGETING, ACCOUNTING & FUNDS

BUDGET BASIS: The basis or principal used for budgeting is that used for accounting, with a few exceptions, and varies according to fund type.

The City of Alamogordo's Fiscal Year 2014-2015 budget is a comprehensive policy organized into groups of related accounts to record revenues and expenditures.

Governmental Funds use the *modified-accrual basis of accounting*, (General, Special Revenue, Debt Service and Capital Projects). This means revenues are recognized in the period they become available and measurable and the expenditures are recognized in the period the associated liability is incurred.

Proprietary (Enterprise and Internal Services) and fiduciary (Trust and Agency) funds use the *full accrual basis of accounting*. This means the revenues are recognized when they are earned and expenses are recognized when liabilities are incurred. However, the budgetary basis in these funds is primarily based on the modified-accrual approach which differs from generally accepted accounting principles (GAAP) used for the city's annual financial statements. In full accrual based accounting debt proceeds are recorded as liabilities rather than a revenue (funding source).

- Proprietary
 - Enterprise Funds – Are funds established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.
 - Internal Service Funds – Are a fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.
- Fiduciary
 - Trust and Agency Funds – Are funds used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. These include (a) Expendable Trust Funds, (b) Nonexpendable Trust Funds, (c) Pension Trust Funds, and (d) Agency Funds.

BUDGET TYPES: Budgets are either non-recurring (*lapsing*) or recurring (*non-lapsing*). Lapsing budget are annual budgets used for operating and maintenance activities and make up the vast majority of appropriations. Non-lapsing budgets are authorized for the length of a capital project or the term of a grant.

CITY BUDGET: Each fiscal year, Directors are charged with preparing a gross operating budget to project the revenue that is expected and the appropriations or expenditures they expect to record. The budgeting process for the City is de-centralized, and each director is responsible for the input of budget data directly into the budgeting application. The information entered includes a projection of the anticipated revenues and expenditures for the current year, and an estimate of the next fiscal year's revenues and expenditures. When the data entry is complete, the Accounting Department consolidates additional requests and the information is entered into one budgetary document for review. Departmental submissions describing accomplishments, goals and objectives of each department are also included. Drawing on the gross operating budget, Directors and staff work throughout the fiscal year to ensure the information is accurate and complete and to ensure the financial soundness of the City of Alamogordo.

BUDGET PREPARATION SCHEDULE: The budget process begins the end of November/first of December with director and staff budget workshops to review the fiscal years requirements for budget entry. After the workshops, the department's budget entry begins on core data, such as forecasts of current year revenue and preliminary revenue forecasts for the next year are completed. The requests are due back to the Budget Analyst the end of January. In February departments meet internally with the City Manager & Finance/Budget to review their budget requests. The Budget Analyst compiles all the submissions in preparation for budget conferences with the City Manager and departments. The conferences are held the middle of February to the middle of March on what will be included in the budget. Through the month of April, accounting/budget prepares the recommended budget. The document is submitted to the Commission the first part of May with a work session on the recommended budget. The approved budget is submitted the State Department of Finance Administration (DFA) for approval to operate the first of July.

LEGAL LEVEL OF CONTROL: At scheduled public hearings, the City Commission reviews the preliminary budget document. At this time, the City Manager and members of the Accounting Staff respond to questions relative to the proposed budget. Once the preliminary budget has been finalized, the City Commission submits the document for approval. The final adopted budget is then submitted to the State of New Mexico Department of Finance & Administration (DFA) for preliminary approval.

When the prior fiscal year has been closed, cash balances are reconciled and carried over to the present fiscal year. The final budget includes any changes that transpired from the prior fiscal year due to year-end closure and any adjustments made by DFA, which is then submitted for final adoption by the City Commission and subsequently by DFA.

During the fiscal year, the Commission also approves new requested appropriations affecting the cash balance of the fund by resolution and is then submitted to DFA for approval.

CHANGES TO BUDGET APPROPRIATIONS: Appropriations may be amended during the fiscal year in two ways, other than listed above, by either transferring appropriations from one line-item to another within the same category which require the Finance Director approval; or by transferring appropriations from one category to another, within a department, which require the Finance Director approval and City Manager approval. Appropriations of \$10,000 or more that were not included in the preliminary/original budget which was approved by the City Commission, also require the approval by the City Commission by Budget Resolution.

FUND ACCOUNTING: Fund accounting is used for budgeting and accounting purposes. Each fund is established for a specific purpose and is treated as a separate accounting entity in accordance with special regulations, restrictions, or limitations.

FUND TYPE: The City of Alamogordo utilizes several types of funds: General Fund, Special Revenue, Capital Project, Debt Service, Enterprise, Internal Service and Trust & Agency funds.

The *General Fund* is the chief operating fund and is the largest fund that includes such services as Police and Fire; Administration, Finance, Legal and Planning. The General Fund also makes significant contributions to several other funds such as Community Services (Recreation, Parks, Library, Zoo, and Cemetery); Corrections and Municipal Court; Senior Center and RSVP; Golf Course (by contract); and Internal Services (Human Resources, Facility Maintenance, Fleet Maintenance, Information Systems, and Purchasing).

Special Revenue Funds each have a specific revenue source or sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

Debt Service Funds account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Enterprise Funds are self-supporting through user fees such as Water, Wastewater, Water Filter, Airport, and the Golf Course.

Internal Service Funds provide support to other City departments. The areas included in this category are Human Resources; Computer Systems; Fleet Maintenance; Facility Maintenance; and Purchasing Services. Internal Services Funds are self-supported by charges and transfers from the various departments and funds that use their services.

Trust & Agency Funds are used to account for assets held by a governmental unit in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. These include pension (and other employee benefit) trust funds; investment trust funds; private-purpose trust funds; and agency funds.

Budget Preparation Schedule



FINANCIAL POLICIES

General Policies

City of Alamogordo will:

- Annually prepare a budget, submit it to Commission for approval, submit to State of New Mexico, and publically issue a budget document.
- Identify costs and funding sources before recommending approval of capital and operating budgets.
- Provide for sound financial planning, best possible bond rating, and adequate working capital in all funds.
- Take measures to protect against catastrophic losses through a combination of insurance, funded self-insurance, and cash reserves.
- Provide for recommended maintenance and replacement of facilities and equipment. Each department will prepare and annually update a maintenance a replacement plan.
- Follow City of Alamogordo Ordinances when preparing the City's budget.

Operating Policies

City of Alamogordo will:

- Pay for all current operating expenses with current year revenues and/or available fund balances to balance Budget. (Balanced Budget - A budget in which estimated revenues equal estimated appropriations.)
- Update operating expenditure projections for the budget year plus three years.
- Establish and monitor performance and productivity indicators associated with operating expenses.
- Maintain a positive cash balance in each fund at the end of each fiscal year.

Capital Budget Policies

City of Alamogordo will:

- Update capital program projections for the budget year plus four years.
- Ensure the capital program is the projects and equipment with a cost equal to or greater than \$5,000.
- Give priority to capital projects that are allocated by federal or state legislation.

Revenue Management Policies

City of Alamogordo will:

- Manage taxes, fees and rates to fund intended purposes. Maintain a balance to provide for a stable revenue system.
- Estimate annual revenues using an objective, analytical process.
- Update revenue projections for the budget year plus three years.
- Review new sources of revenue to fund operating and capital costs with Commission's goals and priorities.
- Allocate revenues from restricted funds in accordance with municipal code provisions.

Fund Balance Policies

City of Alamogordo will:

- Sound financial management principles require that funds to be retained by the City to provide a stable financial base at all times.
- Maintain adequate levels of fund balance are essential to protect against reducing service levels because of temporary revenue shortfalls or unanticipated expenditures.
- Maintain a Fund Balance Policy for the City to be in a strong fiscal position that will withstand negative economic trends.
 - **Components**
 - Non-spendable Fund Balance – Amounts that cannot be spend due to form (such as inventories, prepaid items, accounts receivable and other current assets that are consumed

in the course of operations that cannot be converted to cash or are not expected to be available to pay current liabilities), and/or amounts that must be maintained legally intact or contractually intact (such as principal of a permanent fund).

- Restricted Fund Balance – Amounts constrained for a specific purpose by external parties, constitutional provisions, debt covenants, or enabling legislation. (i.e.; DFA General Fund 1/12th Required Reserve).
- Committed Fund Balance – Amounts that have been designated by City Resolution or City Ordinances. These funds may only be spent for the purpose intended by the Resolution or Ordinance and can only be uncommitted by the same action taken to commit the funds.
- Assigned Fund Balance - Amounts of the net resource of governmental funds that the City Commission intends for a specific purpose. Assigned resources do not require formal action of the governing body.
- Unassigned Fund Balance – Amounts not classified as non-spendable, restricted, committed, or assigned. The General Fund is the only fund that would report a positive amount in the unassigned fund balance.

GENERAL SUPPORT RESOURCES: Are those revenues that can be allocated to any program according to need.

Property Tax

Property tax is a tax levied against all taxable land and structures in the City. The tax requirement is based on the assessed value of the property. Approximately 95 percent of the tax levy is collected in the current fiscal year and balance collected over the next several years as delinquent taxes.

Gross Receipts Tax

Gross receipts means the total amount of money or other consideration received from selling, leasing, and performing services in New Mexico. Per New Mexico Taxation & Revenue, the gross receipts tax rate varies throughout the state from 5.125% to 8.6875% depending on the location of the business. It varies because the total rate combines rates imposed by the state, counties, and or municipalities. Portions of the GRT is restricted to its dedicated restricted purpose.

Taxes Other Than Property and GRT

Lodger's Tax: is a fee charged to customers of local hotels and motels that the City uses for the operations of the Civic Center and Tourism and Promotion.

Fees and Permits

Franchise: is a fee charged to public service agencies for the use of the City owned right-of-way. The major franchise agreements for the City are for electric, gas, cable television, garbage collection and telephone.

Business Registrations: is a fee charged to all businesses operating within the City Limits. Businesses are required to register that business and pay an annual registration fee for each location of the business within the City.

Revenue from Other Agencies

State Shared Fees: a dedicated portion of state gross receipts tax, which is distributed to the City to be used at the Cities discretion.

Gasoline Taxes: is collected by the State of New Mexico for 17 cents on each gallon of gasoline sold within the state, and returns 9/10 of 1/7 of the total tax to each municipality, based on the proportion of motor fuel sold in each municipality.

PROGRAM GENERATED RESOURCES: Are those revenues that are directly credited to programs, efforts or activities. They are allocated to that program.

Motor Vehicle Fee: is a portion of the motor vehicle fees collected by the State of New Mexico which is returned to the municipalities. A percentage of these revenues must be used for construction, maintenance and repair of streets within the municipality.

Fire Fund Distribution: is a portion of the state's Fire Protection Fund that is distributed to each municipality for fire protection use. The amount is set by a formula using the number of fire stations, fire insurance rating and need, as determined by the Superintendent of Insurance. It is to be used only for and is restricted for fire protection expenses and cannot be used to pay any salaries.

Law Enforcement Protection: is a state grant for police departments. It is to be used only for restricted police department expenses.

Grant Funding: There are various types of grant funds which may be allocated to municipalities. Most grant funds are used for capital projects and are normally restricted for a specific use. Some grant funds are for a specific program, such as, the Senior Center.

REVENUE CATEGORIES

Taxes: account for property taxes, gross receipts taxes, and lodger's tax.

Fees & Permits: account for franchise fees, business registration fees, building, planning, blocking, utility permits, and miscellaneous license fees.

State Shared Fees: account for gross receipts tax, gasoline tax, and auto licenses.

User Fees: account for program fees, rentals, recreational fees (zoo admission fees, membership fees), disposal fees, green fees, landing fees.

Fines: account for court fines, late filing penalties, and library fines.

Miscellaneous Revenue: account for land sales, sale of scrap, and city reimbursements.

Grants: account for proceeds of specific revenue sources provided by city, county, state and federal entities or other various agencies.

Loan & Bonds Proceeds: account for loans or bonds secured by the City for specific use.

Investment Income: account for interest gained/lost on revenue received from investments made on funds held in City bank accounts.

Transfers: are interfund accounting transactions made of resources from one fund to another for operating subsidies, vehicles purchases, and projects

Budget Message from the City Manager

To the Honorable Mayor and Members of the City Commission:

As your City Manager, it is my duty per Section 2-03-100 of the City Code to prepare and submit the annual budget and make recommendations to the City Commission. It is my pleasure to present the preliminary budget for all operations and capital funds for the City of Alamogordo for Fiscal Year 2017-2018. The recommended budget continues to provide basic services, and maintains the quality standards our residents have come to expect. However, serious plans are needed to continue to provide these basic services. While this proposed budget is balanced, the General Fund still requires a substantial amount from its reserves to balance the budget.

The City's Starting Financial Position

While the U.S economy has expressed that the recession is rising due to full employment and is growing above trend, New Mexico's economy has declined primarily due to lower oil and gas production. Forbes profile (<http://www.forbes.com/places/nm/>), ranks New Mexico in the bottom six overall for a fourth straight year largely due to a lousy current economic climate, weak Labor supply and a weak forecast. Jobs and household incomes are both expected to grow at the second slowest rates in the country over the next five years.

Alamogordo's unemployment rate is 6.6% compared to the US's 4.3% and job growth is 1.2%. The outlook is a bit bleak with the City revenue holding stagnant along with gross receipts on retail sales and tapering construction projects. Consumers are still unsure of the future and this tends to make them more conservative.

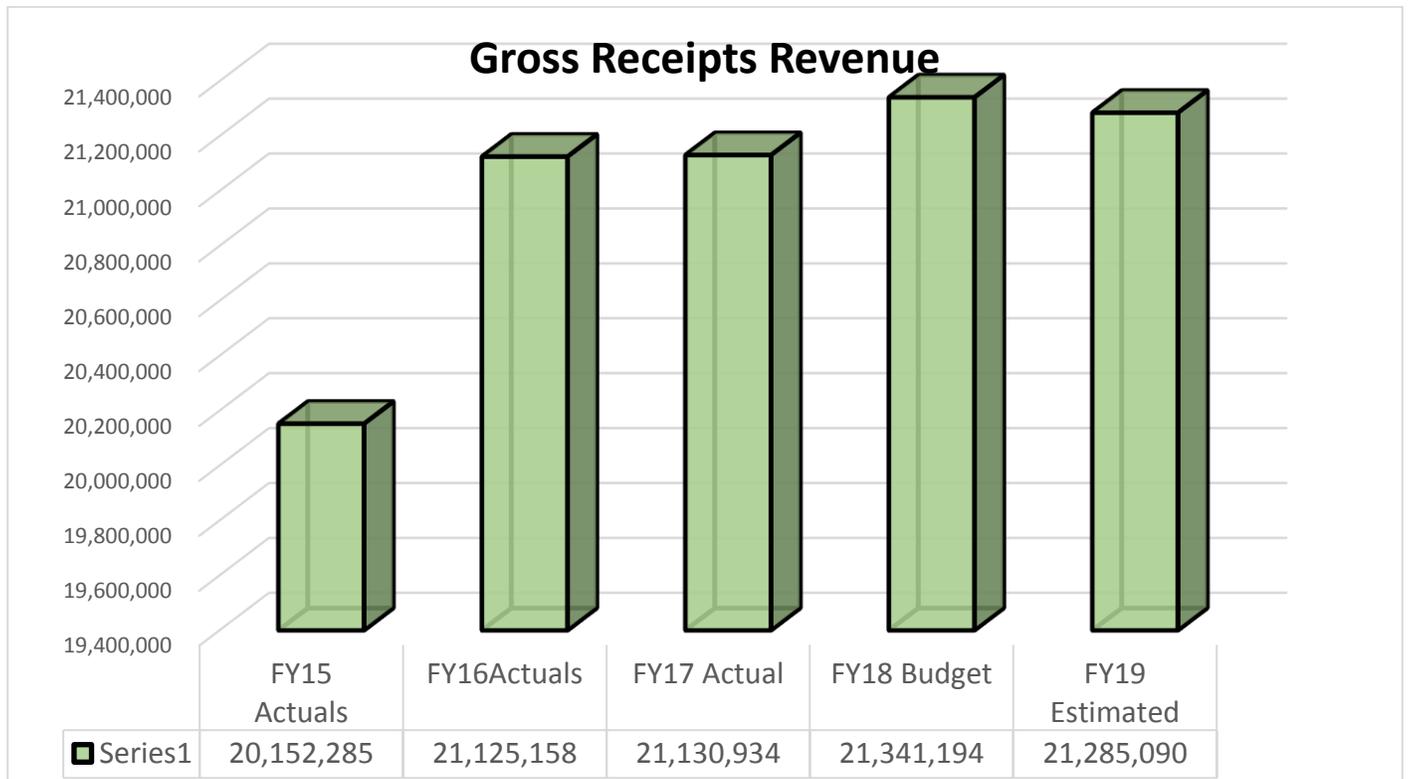
Going Forward: The Economic Picture affecting Revenues

The static revenues and slow economic recovery coupled with the State's efforts to take back the Hold Harmless Gross Receipts Tax on food and medical have made this budget year one of the most difficult. The Hold Harmless deduction for FY18 is another 6% in food & medical for a total of 18% reduction of the Gross Receipts the City receives in FY18. The greatest impact of the hold harmless reduction is to the General Operating Fund which provides for the operations of general administration, police, fire, community services, parks and planning. As you will see, the General Fund budget remains in a deficit state with the FY18 using \$3,334,411 from reserves to balance the budget. In spite of the difficulty in preparing this budget, however, the directors and staff from each department were asked to reflect realistic budgets and they have approached the challenge in a professional and constructive manner. The focus clearly remains on how to best serve our community, carefully balancing the myriad of needs with the limited resources.

The significant Alamogordo trend to watch is the impact of the German Air Force ending their mission at Holloman Air Force Base totally by calendar year 2019. The German Air Force has had a presence at Holloman since 1992. Many of the pilots and families have already returned to Germany to date. Overall this will affect 450 military staff

and their families. Alamogordo is also watching the possible temporary F-16 training squadrons relocating to the Holloman Air Force Base.

Figure 1: Trends in Alamogordo’s Gross Receipts Tax



The General Fund total expenditure budget is \$14.7 million and transfers-out of the general fund total \$6.7 million for a total use of \$21.51 million. Total estimated revenues for the General Fund are \$17 million and transfers-in total \$867,803 for a total of \$17.8 million. The FY17-18 utilizes \$3,334,411 of the General Fund’s fund balance (Revenues + Transfers-In *less* Expenditures + Transfers-Out). After the DFA required 1/12th reserve and the City’s new fund reserve of 2/7th is met, the General Fund is estimated to end with a positive balance of \$3.8 million.

The bad news is that the FY18 budget is a tread-water budget. Estimates show that in FY19, there will not be enough fund reserves to cover the budget deficit if changes are not made. In order to achieve and maintain a structural balance (where all of our ongoing costs are met by ongoing revenues), Alamogordo must continue to focus on fiscal discipline. Considering the future, it is critical that we downsize or increase revenue or a combination thereof.

Curing the deficit in one year would be very challenging and would demand drastically cutting staffing, which would result in drastically cutting services to the public. It would seem more prudent to cure the deficit by planning revenue enhancements and reductions if necessary over a period of time, say over three to five years.

On top of our ongoing operating costs to maintain the current service levels, the City must consider adding funding for our technology infrastructure. Per the IT Assessment completed in the past two years, the City’s technology infrastructure is in need of major changes and improvements, but there is little funding in the FY18 budget for this other than new servers for overall City Functions in the amount of \$15,000 along with the ongoing desk top computer replacement program of \$70,000. In addition, the capital equipment replacement funding in the proposed

FY18 budget is not sustainable. More funding is required for the City to incorporate equipment replacement into the budget. In FY17 staff began developing a new equipment replacement program to be fully functional in FY19. A portion of the program to move sale of scrap funds in the departments to supplement their CER Budget has been implemented. No funds in the General Fund in FY18 were provided for the Police Department for vehicles, although, \$400,000 was provided for the Fire Department to put toward a needed new Fire Truck.

While we look forward to meeting with the Commission to address the future of the City services, we will be asked to make far reaching and important decisions. The time has come to face the reality of our financial situation and look past just the next budget year and plan effectively for the years to come.

I want to acknowledge and thank the Department Heads, but in particular Finance Director Julianne Hall and her capable staff for their hard work in preparing this year's budget proposal.

Total City Budget (Net of Internal Transfers)					
	FY14 ACTUAL	FY15 ACTUAL	FY16 ACTUAL	FY17 ACTUAL	FY18 BUDGET
Operating	29,850,703	26,326,126	21,005,474	31,939,734	33,922,218
Debt Service	5,526,660	4,240,270	4,093,459	13,630,534	5,688,657
	35,377,363	30,566,396	25,098,933	45,570,268	39,610,875
Percentage Change	45.44%	-13.60%	-17.89%	81.56%	-13.08%
Capital Equipment	678,894	1,463,543	15,933,652	15,104,955	52,678,075
Capital Improvements	9,017,271	9,849,798	2,216,042	4,655,345	16,168,224
	9,696,165	11,313,341	18,149,694	19,760,300	68,846,299
Percentage Change	-53.14%	16.68%	60.43%	8.87%	248.41%
Total	45,073,528	41,879,737	43,248,627	65,330,568	108,457,174
Total Percentage Change	0.13%	-7.09%	3.27%	51.06%	66.01%

Expenditures are increasing in FY18 from FY17 levels by 66.01%. This is primarily due to multiple capital projects in FY17 carried over to FY18.

Personnel Budget Factors

Approximately 379 City employees are covered by one of two collective bargaining agreements. The City negotiated with the Alamogordo Public Safety Officers Association (APSOA) for FY17 and FY18. A four year contract with both the AFSCME and APSOA Unions was negotiated.

Each year the salaries and benefits are evaluated with current economic conditions. Due to current budget conditions, a cost-of-living increase was not included in the FY2018 budget. Additionally, a 1% increase will be seen in the Health, Dental, and Vision premiums this fiscal year along with the Worker's Comp modification rate increased from 1.14 to 1.21 for this fiscal year. The merit pool was frozen in December 2009 for all at-will and regular full- time and part-time employees not covered under the collective bargaining agreements.

The Human Resources Department has stated projects for FY18 which include updating the Safety Manual and Substance Abuse Policies, implement a standard performance management system, and conduct a City-wide salary survey.

Salary & Benefit Comparison - All Funds				
	FY16	FY17	FY18	DIFFERENCE
	ORIGINAL	ORIGINAL	ORIGINAL	
	S & B	S & B	S & B	
WAGES	12,989,185	12,630,896	12,941,322	310,426
BENEFITS	5,722,059	6,646,319	6,857,157	210,838
TOTAL SALARY & BENEFITS	18,711,244	19,277,215	19,798,479	
TOTAL DIFFERENCE		565,971	521,264	

APPROVED FY18 NEW POSITIONS	FTE	BUDGETED AMOUNT
Safety & Benefits Administrator	1.00	65,677
Paralegal 2-Legal	1.00	13,789
Code Abatement Officer PT to FT	1.00	25,059
Park Laborer	0.54	34,361
Zoo Maintenance/Keeper	1.00	41,918
Zoo Keeper 2 PT to 1 FT	(0.50)	10,795
Wastewater Plant Laborer	3.00	121,945
Water Filter Plant Laborer	1.00	40,742
Communications/Public Information Officer	1.00	71,886
	9.04	426,171

Many of the areas have positions that were suspended since 2010, and have now been released due to need, such as, the Parks Laborer position.

Capital Program

Capital in Fiscal Year 2018 is budgeted at \$12,619,299. This represents a substantial increase from the FY2017 level of \$4,847 Million, with most of that in enterprise funds, particularly a major influx of needed vehicles, large equipment, and minor capital projects, such as, Springs Compound Fencing Project Phase 1, all in the amount of \$2,000,000. Many of the vehicles for departments around the City are very old costing high repair costs and in need of replacement. The City has also budgeted for some roof replacements, ADA upgrades identified at the Police Parking lot, and Re-Stuccoing the City Building that has been put off for several years that is all one time capital from reserves.

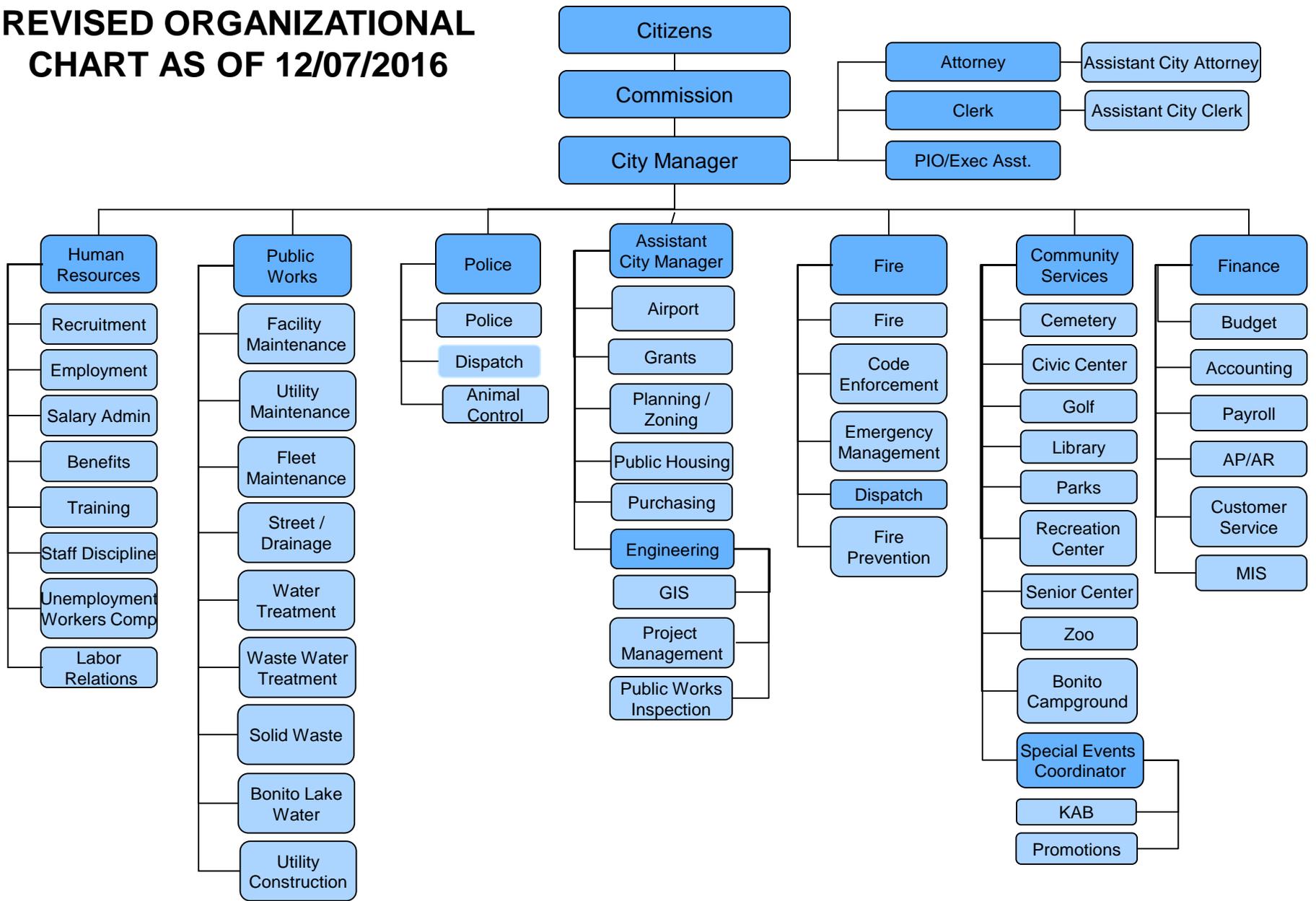
Key projects in FY2018 (those over \$1 Million) are listed below. Note that is not a complete listing of all Capital; the complete listing is found in the Appendix.

Major Capital Projects for 2018 (over \$1 Million)		
Funding Source	Project Description	Amount
1984 Gross Receipts Tax (23%)	Flood Control-Corp of Engineers	\$ 2,994,000
1991 GRT Infrastructure (5%)		
1994 Gross Receipts Tax (17%)		
Flood Control Fund (55%)		
1986 Gross Receipts	Lake Restoration	1,500,000
Landfill Operating	Cell Development	1,065,882
Street Capital GRT	Street Preservation & Surfacing	1,200,000
Water/Sewer Fund	Water Capital	1,500,000

Some projects are budgeted annually, with varying locations each year. For example, Street Preservation & Surfacing (\$1,200,000) throughout the City and the Flood Control Work by the Corp of Engineers (\$2,994,000). The lake restoration is in need of dredging after the fire in the area drained into the lake. The City has lost revenue from the lake and campgrounds being closed.

In conclusion, the City of Alamogordo will be watching the changes in the Air Force presence at Holloman Air Force Base and making adjustments to the budget accordingly. The City Commission and staff work diligently in assuring those financial practices.

REVISED ORGANIZATIONAL CHART AS OF 12/07/2016



CITY COMMISSION MISSION STATEMENT

The City of Alamogordo is a Municipal Corporation that exists solely for the purpose of providing the best possible services to our customers, the citizens of Alamogordo. We are committed to providing these services with honesty, integrity, compassion, fairness, and a commitment to excellence. We are committed to the long-term financial stability and responsible growth of the City and all decisions will be driven by our commitment to provide the best services possible in a financially sound and responsible manner given the economic realities facing the City.

Alamogordo City Commission Values and Beliefs:

- Values:
Integrity
Honesty
Accountability
- Beliefs:
Work together for the good of Alamogordo
Respect each other and those organization and committee members with whom we work
Be knowledgeable, be informed

We the elected officials recognize:

- The covenants are personal commitments made to each commissioner
- Our job descriptions and duties as elected officials
- We have been elected to represent all citizens of Alamogordo
- The need to share our common goals
- We honor and support the decision of the commission
- Being open and upfront about intent and information to avoid blindsiding fellow commissioners and the city manager

We the elected officials are committed to:

- Listening for understanding with respect
- Being prepared and involved
- Having positive intent when we work with each other
- Communicating with each other
- Keeping confidential information confidential
- Being open to opposing positions and to constructive criticism
- Informing all commissioners of meetings attended when pertinent information is shared

Commissions promise to citizens:

- We will execute our oath to the best of our abilities. We will adhere to our mission statement and to the commission's values and beliefs.

All of the City Departments are responsible for following the Commissions mission, values and beliefs in developing their department goals, objectives and performance measures in working for the good of the Alamogordo citizens with integrity, honesty and accountability.

Budget Overview

City of Alamogordo

Fiscal Year 2017-2018

The City of Alamogordo provides services to over 30,000 citizens, who live, work and play in our community. In support of the programs and services needed to provide public services to residents, the Final Fiscal Year (FY) 2018 Budget totals \$60,125,978 in anticipated revenue, and \$108,457,174 in appropriations. This adopted budget is in alignment with the City’s mission to provide the best possible services to our customers and citizens with honesty, integrity, compassion, fairness, and commitment to excellence.

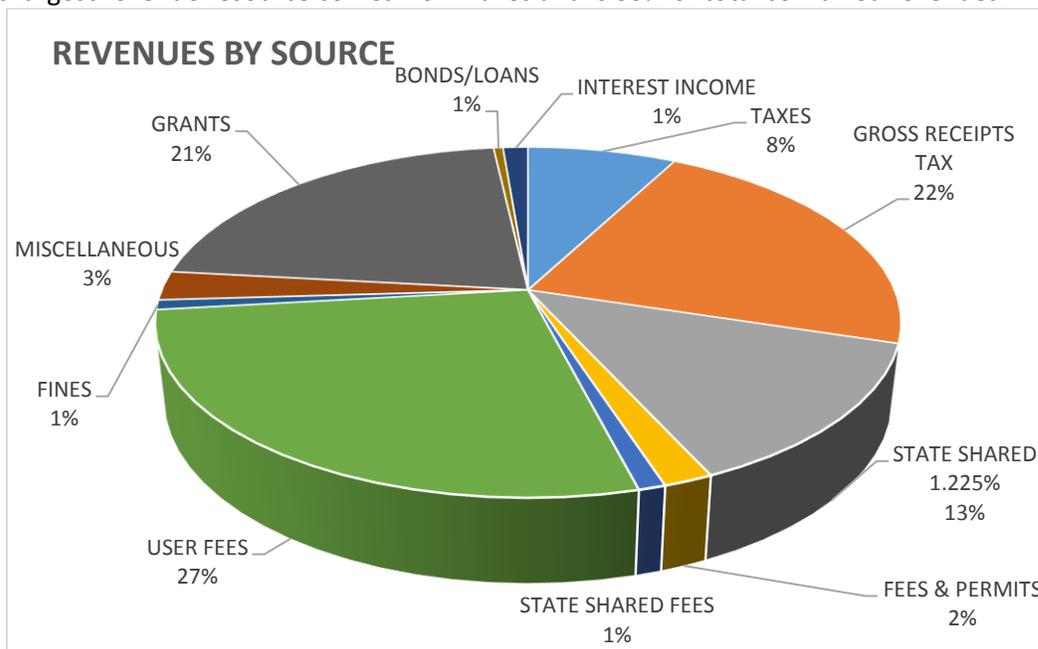
The FY 2017-2018 budget is divided into five (5) governmental fund types in addition to enterprise funds and trust and agency funds. These seven (7) fund types are comprised of sixty (60) separate funds. The governmental fund types are explained under the appropriations detail section of this document page 7. This budget book is in compliance with the financial guidelines prescribed by the governing body which influenced the development of the FY 2017-2018 department, division, and program budgets.

2018 FUND INFORMATION

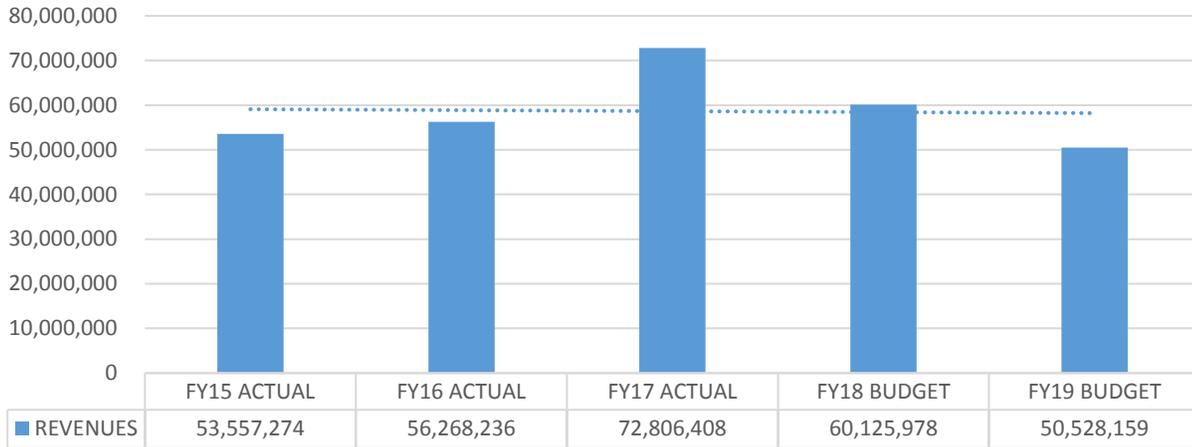
REVENUE SUMMARY:

FY18 total revenue for all funds combined is \$60,125,978. In summary, there is a decrease in anticipated revenues between the FY17 actuals and FY17 budget of \$15.8 million. The majority of this is due to administration fees for Internal Services was moved back to Fund 12 with transfers from various departments. FY17 also included loan & bond proceeds causing a decrease of revenue; the City’s budget for FY17 Actual included \$18.4 million in loan & bonds and FY18 estimate is \$293,729, a difference of \$10.9 million.

The City’s largest revenue resource comes from Taxes and is 35% of total combined revenues.



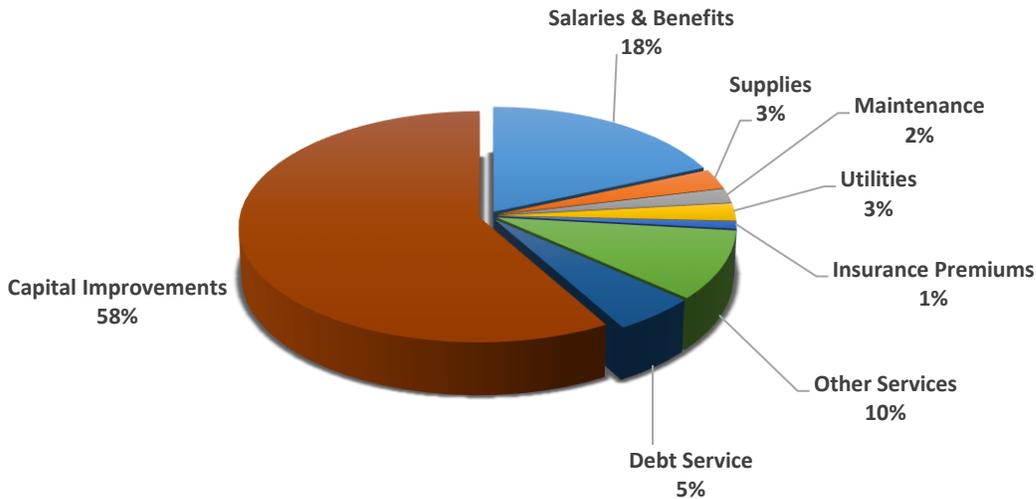
TOTAL REVENUES ALL FUNDS COMBINED

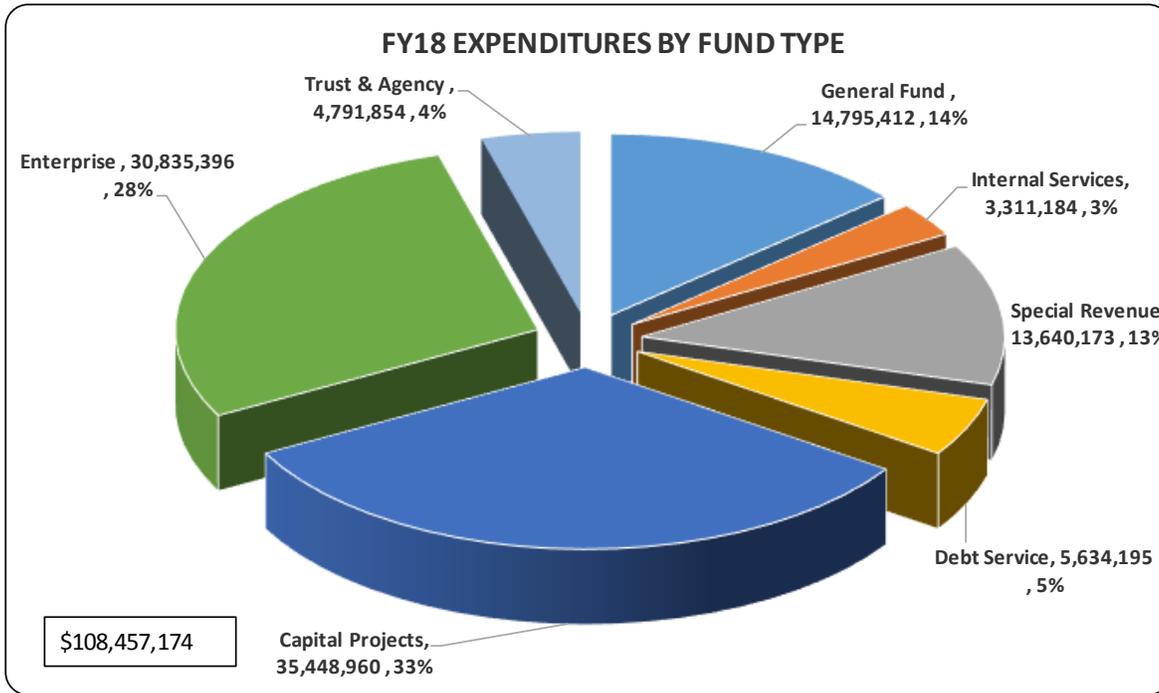


APPROPRIATION SUMMARY:

Total appropriations in the FY18 budget are \$108,457,174. Actuals for the previous year are at \$65,330,568, a difference of \$43,126,606 more, in total. The current fiscal year includes \$43,381,947 million more in capital improvements. The capital projects that did not get completed in the previous year are carried over to FY18 in the final budget. The Capital Improvement Projects will be explained and illustrated in the Capital Funds section of the document.

FY 2017-2018 EXPENDITURES BY CATEGORY





Special Revenues represent 13% of all appropriations and includes Leisure Services, Transportation, Special GRT dedications, and Grant Funded appropriations, Community Development and Lodger’s Tax (both City Share and Promotions).

Enterprise funds represent 28% of total appropriations and include Solid Waste, Golf Course, Airport, Landfill and Water & Sewer Funds.

The General Fund accounts for 14% of total appropriations and includes city administration, police and fire, planning and finance.

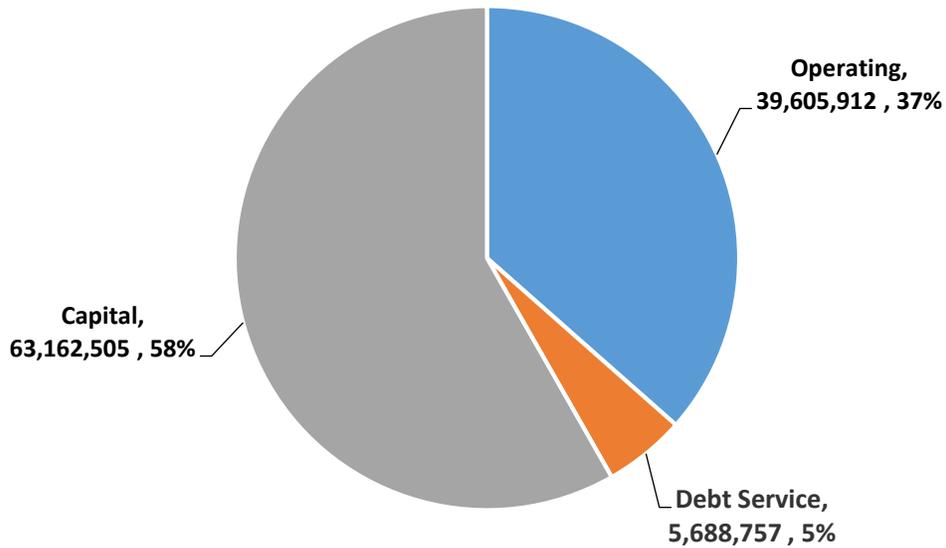
Internal Services are 3% of total appropriations and contains the following department operations: Fleet, Purchasing, Facility Maintenance, Management Information Systems (MIS) and Human Resources.

Debt Service includes all Funds which account for the principal and interest payments of the City’s debt obligations and represents 5% of total expenditures. Capital Project Funds consist of all major capital improvement projects outside of the other funds and represent 33% of the total appropriations.

Trust & Agency funds, representing 4% of the total budget is comprised of such funds as the State Judicial, Utility Deposits, Court Bonds, as well as, the bond required reserve accounts.

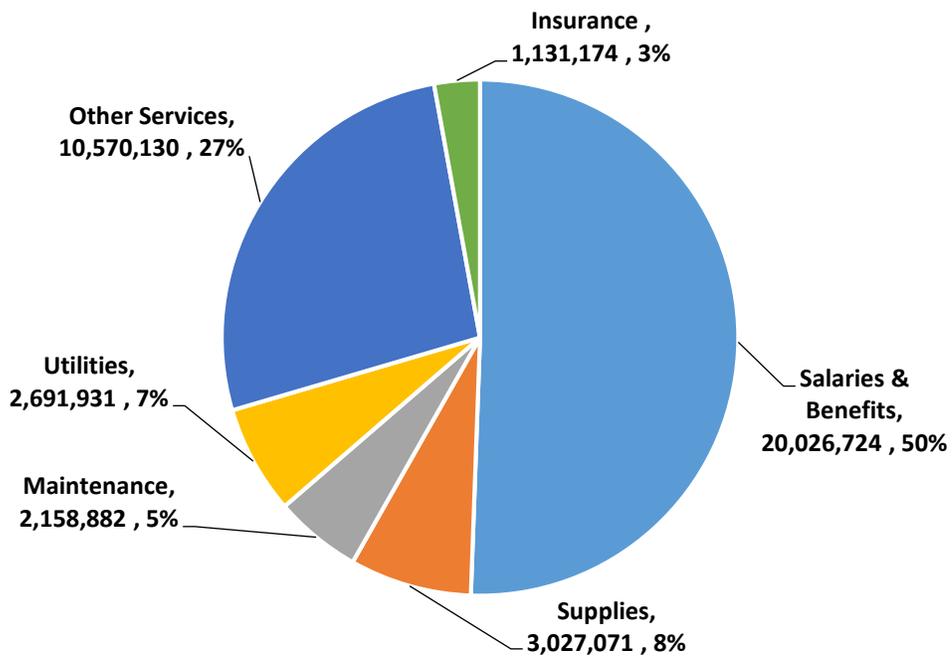
Of the overall total expenditures, operating expenses make up 37% of the total, capital represents 58% and Debt Service is 37%, as illustrated in the pie chart below.

FY 18 EXPENDITURES BY TYPE - ALL FUNDS



Total of all operating expenses for all funds combined is \$39,605,912 for FY18 and is 66% more than the FY17 actuals. As you can see from the pie chart below, salaries and benefits is 50% of the total expenditures of all funds combined. Other services is 27% and includes contract services, consulting fees, and travel-training-conferences.

FY18 OPERATING EXPENSES-All Funds Combined



REVENUE DETAIL:

Gross Receipts Tax

The largest revenue resource the City receives is Gross Receipts Tax (GRT). The purpose of the Gross Receipts and Compensating Tax Act is to provide revenue for public purposes by levying a tax on the privilege of engaging in certain activities within New Mexico and to protect New Mexico businessmen from the unfair competition that would otherwise result from the importation into the state of property without payment of a similar tax. (Reference Section 7-9-2 NMSA).

The GRT rate for Alamogordo beginning July 1, 2017 is 8.0000 %. Of the total rate, the City has imposed 2.0625 %, the State of New Mexico imposed 5.125 % and Otero County has imposed .08125%. Based on the impositions of each entity, 64 % of collections go to the State of New Mexico, 26% goes to the City of Alamogordo and 10 % goes to the County. The State shares 1.225 % of their percentage with Municipalities which is referred as the “State Share” of GRT. (The following chart illustrates the specific rates of enactments by the City).

GROSS RECEIPTS TAX RATES				
	Current Rate	Authorized Maximum	Remaining Authority	For Every \$100
Municipal:	1.2500%	1.2500%	0.0000%	\$ 1.25
Infrastructure:	0.1250%	0.1250%	0.0000%	\$ 0.13
Environmental:	0.0625%	0.0625%	0.0000%	\$ 0.06
Economic Development:	0.1250%	0.1250%	0.0000%	\$ 0.13
Capital Outlay - St. Maint Prog:	0.2500%	0.2500%	0.0000%	\$ 0.25
Municipal - Street Capital:	0.2500%	0.2500%	0.0000%	\$ 0.25
Hold Harmless GRT	0.0000%	0.3750%	0.3750%	\$ -
COA Enacted Tax:	2.0625%	2.4375%	0.3750%	\$ 2.06
State Enacted Tax:	5.1250%			\$ 5.13
County Enacted Tax:	0.8125%			\$ 0.81
TOTAL ALAMOGORDO RATE:				\$ 8.0000

** The City Receives a portion of the State's Share equal to 1.225%

HB 612 was passed during the 2013 legislative session which will impact the State share of GRT received by municipalities during FY16 (beginning July 1, 2015). The Hold Harmless bill reduces the amount of Gross Receipts tax by 6% of the amount of GRT on the Food and Medical receipts. When the legislation exempted food and medical receipts being subject to GRT, they increased the State’s GRT and from the additional increment they paid the municipalities and counties the amount of GRT calculated on food and medical receipts and this was deemed the “hold harmless”. The State approved the bill as a method to slowly remove the “hold harmless” over a 15 year period and provided an additional 3/8^{ths}% GRT increment to the local governments to pass to defray the impact on their

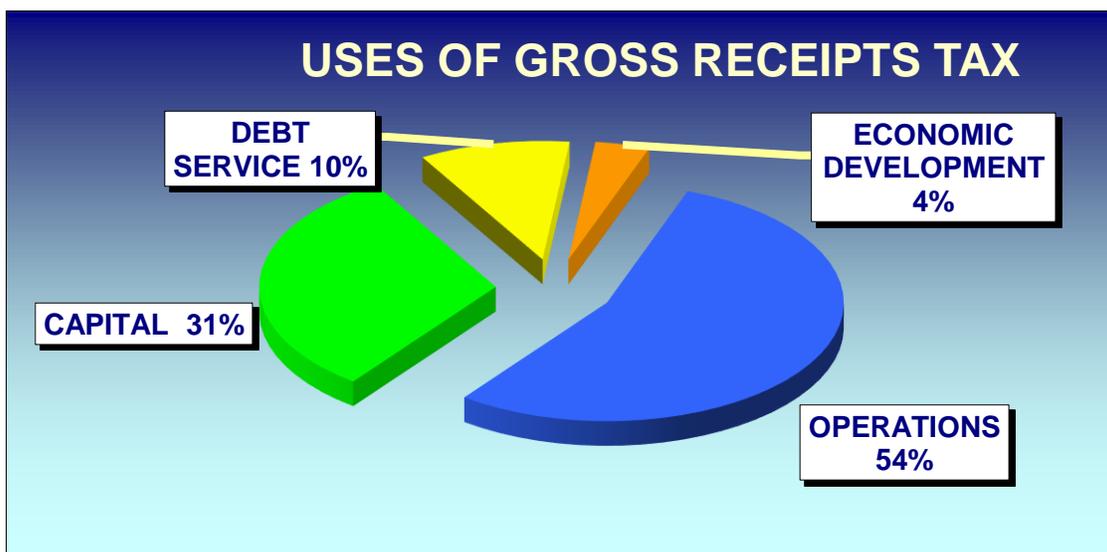
balanced budgets. This new GRT tax can be implemented in 1/8th increments. The City Commission has not enacted this tax as of the date of this report.

In FY15, the City experienced a significant loss in GRT of \$972,873. As of July 2017, the City is up \$277,694 from the original budgeted estimates. The City is estimating to receive a total of \$21,341,194 in GRT (including the State Share) for the period ending 06/30/2018. Based on the trend for the past 5 years, estimates for total GRT in FY18 is a conservative 1% over FY17 projections and then includes the impact of the Hold Harmless Reduction. FY19 is currently estimated at 1% and FY20 is estimated at 1%.



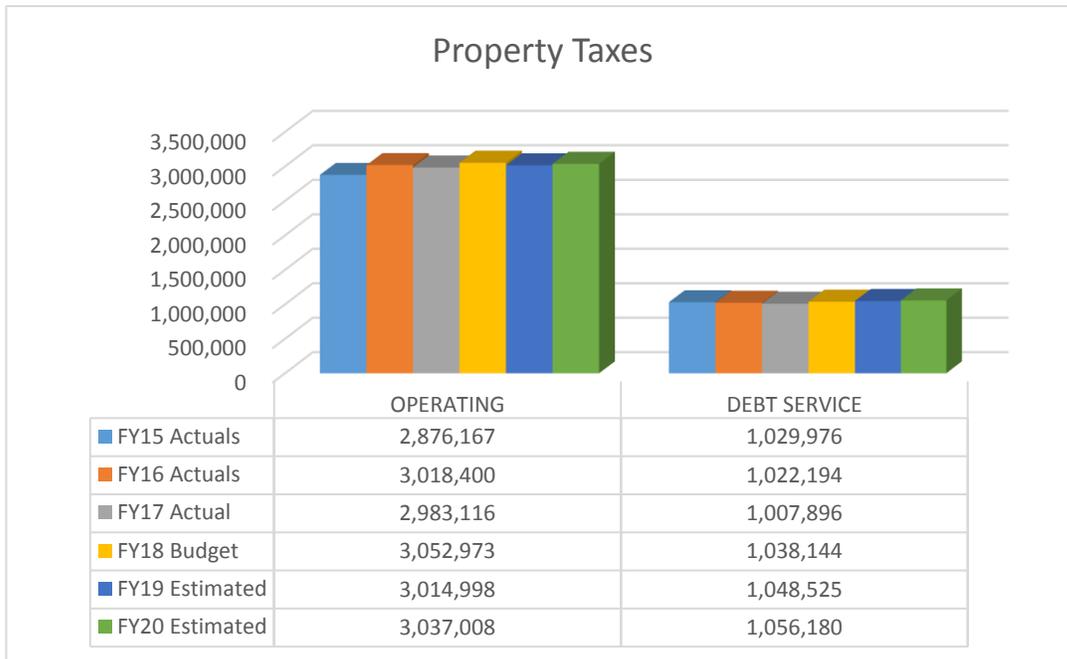
GRT is imposed for operations as well as for specific purposes and Capital Improvements. The State share is not restricted and is used for operations of the General Fund as well as pledged security for bond issues. The Bonds and pledging of any GRT is explained in more detail under the Debt Service Section.

The graph below illustrates the uses of the City’s GRT.



Property Tax

Property Tax represents 4.6% of total combined revenues and for this fiscal year 2017-18 the City has estimated a collection of \$4,091,117. This amount represents two components of Property Tax; operations and debt service and considers a 5% delinquency rate. The City’s Operational rate is 7.064 and the Debt Service rate is 1.837 as of September 2016. The chart below illustrates the amounts for each.



Property tax rates are determined in September of each year and are officially set by the New Mexico Department of Finance and Administration. Otero County bills the property tax for all entities within the jurisdiction in November of each year, with half due in December and the other half due the following May. The County distributes the proportionate share to each entity as collected each month. The County also receives a 1% administrative fee for the billing and collection of property tax; for the City this is paid and budgeted within the Non-Departmental division of the General Fund.

The Otero County Tax Assessor’s office prepares the valuation of property in Otero County and re-evaluates these values every other year. The valuations for budget purposes are based on the most current valuations.

Municipal Operations Property Tax

The maximum levy allowable for operations are 7.650, the City’s current levy is 7.064; with a remaining levy allowable is 0.586. Operational property tax is also subject to the Yield Control Factor (YCF), which provides that no tax rate certified by DFA for residential and non-residential property by governmental units is allowed to produce revenue in excess of a 5% increase from one year to the next except for certain causes. This YCF is the reason there is a variance in the 7.064 rate imposed by the City and the rate *actually charged.

Total Valuation	Rate:	Valuation	Production
Residential	4.877	\$ 409,454,253	\$ 1,996,908,392
Non-Residential	7.064	\$ 145,030,565	\$ 1,024,495,911
Total:		\$ 554,484,818	\$ 3,021,404,303

Debt Service Property Tax

The New Mexico Constitution limits the amount of outstanding debt at 4% for General Obligations of Property Tax. Further details of this limitation and the current obligations of the City are detailed further under the Debt Service Section.

Total Valuation	Rate:	Valuation	Production
Residential	1.837	\$ 409,454,253	\$ 752,167,463
Non-Residential	1.837	\$ 145,030,565	\$ 266,421,148
Total:		\$ 554,484,818	\$ 1,018,588,611

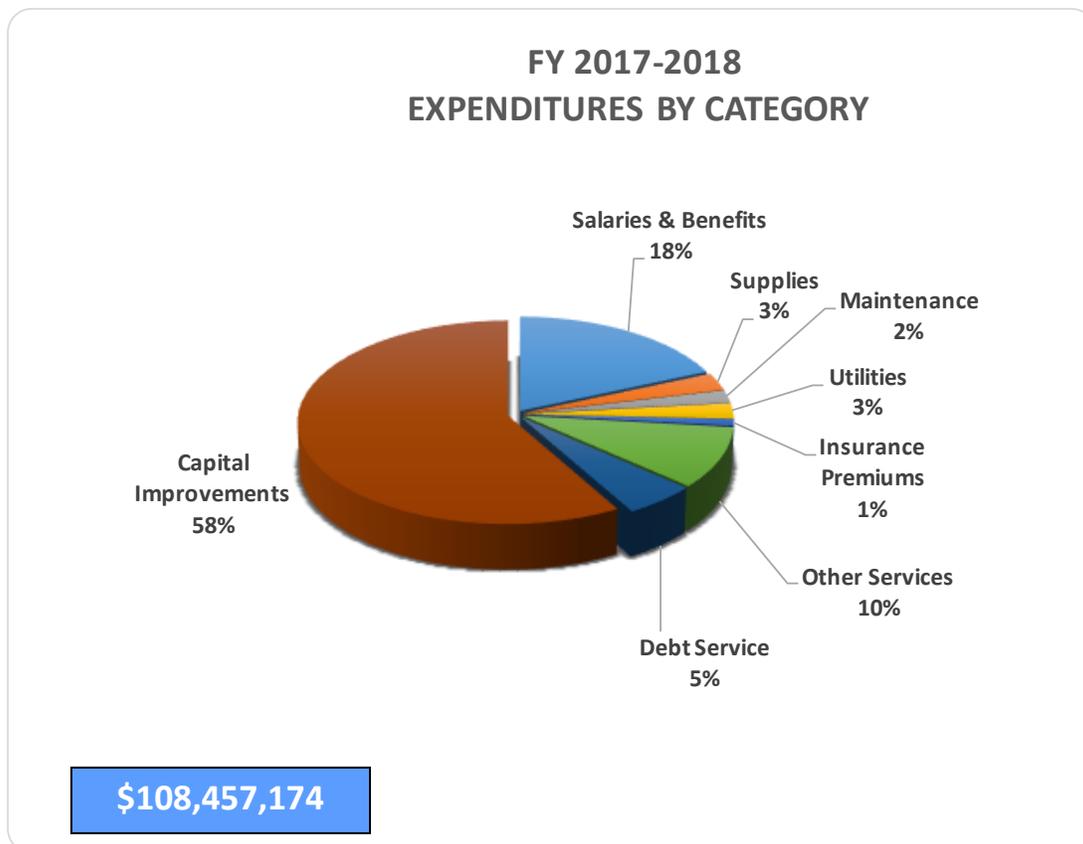
TOTAL COMBINED RATES: RESIDENTIAL: 6.714 NON-RESIDENTIAL: 8.901

EXPENDITURE DETAIL:

In projecting operating expenses for FY18, departments were asked to project a realistic budget. Estimated expenditures include inflation and known increases in contracts and other services used by the City. Other major impacts on operation costs included:

Health Insurance had an increase of 1%, and the work comp modifier changed from 1.14 to 1.21 due to death of a police officer. In addition, the electric costs up 14% due to the proposed rate increase by PNM.

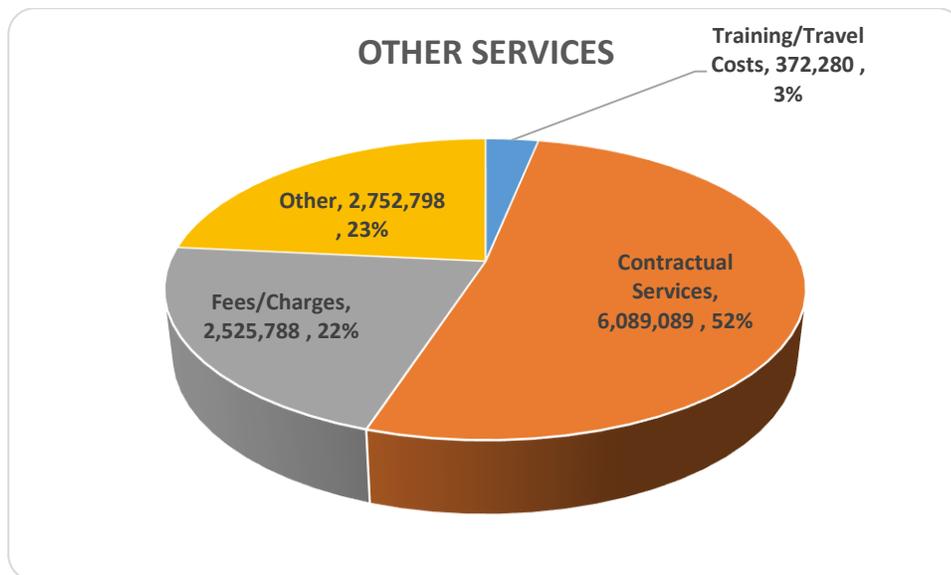
The Graph below best illustrates which categories and %age of total appropriations that we anticipate our FY 2017-18 appropriations will be classified by expenditure category.



Capital Equipment encompasses equipment replacement for vehicles and rolling stock, which will be discussed under each department. There is a need to continue to replace equipment that is obsolete and/or old and worn out. The FY18 budget includes Capital Equipment Replacement (CER) funds for:

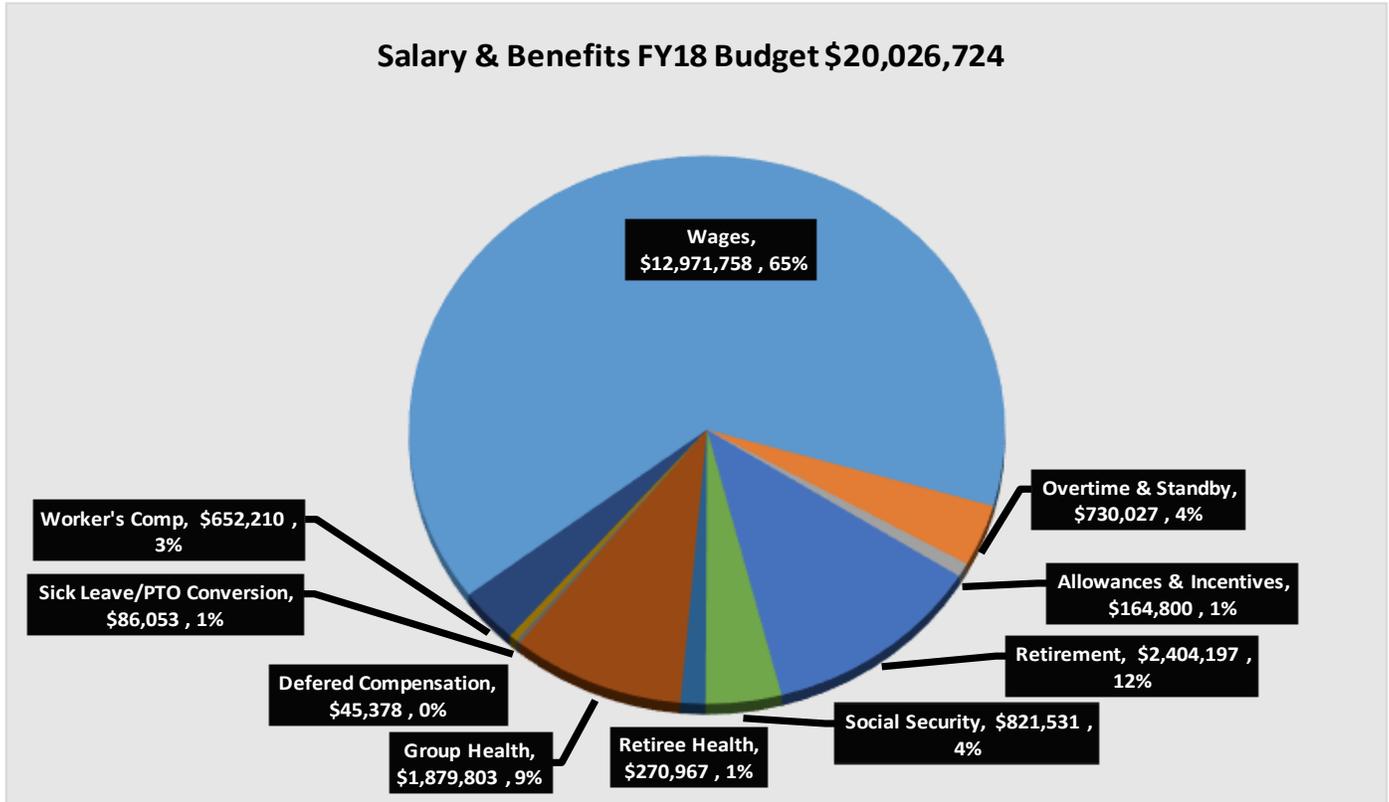
Capital Improvements include projects covered by grants, as well as, local funding from reserves and/or bond or loan proceeds.

Other Services: This category of expenditures has a variety of expenses within it, which are broken down below.



SALARY & BENEFITS

Salary & Benefits for Fiscal Year 2018 total \$20,026,524. Salaries and Wages (including overtime) equal \$13,701,785 and benefits total \$6,324,939, this is 68% and 32%, respectively for total salary and benefits.



Overall FY18 salaries and benefits have increased by 15% or \$2,594,635 compared to the actual FY17 service levels. The breakdown is illustrated in the following schedule.

SALARY & BENEFITS	FY17 ACTUAL	FY18 ADJ BUDGET	\$ Variance	% Variance
Wages	11,610,950	12,971,758	1,360,808	12%
Overtime & Standby	633,286	730,027	96,741	15%
Allowances	93,700	164,800	71,100	76%
Retirement	2,132,654	2,404,197	271,543	13%
Social Security	725,493	821,531	96,038	13%
Retiree Health	240,041	270,967	30,926	13%
Group Health	1,349,701	1,879,803	530,102	39%
Deferred Compensation	46,209	45,378	(831)	-2%
Sick Leave/PTO Conversion	66,204	86,053	19,849	30%
Worker's Comp	533,851	652,210	118,359	22%
	17,432,089	20,026,724	2,594,635	15%

Group Health Insurance is increasing by 1% and the Worker's Compensation Insurance's modifier is also increasing. The specific differences will be covered in the Human Resource section of the document.

GENERAL FUND

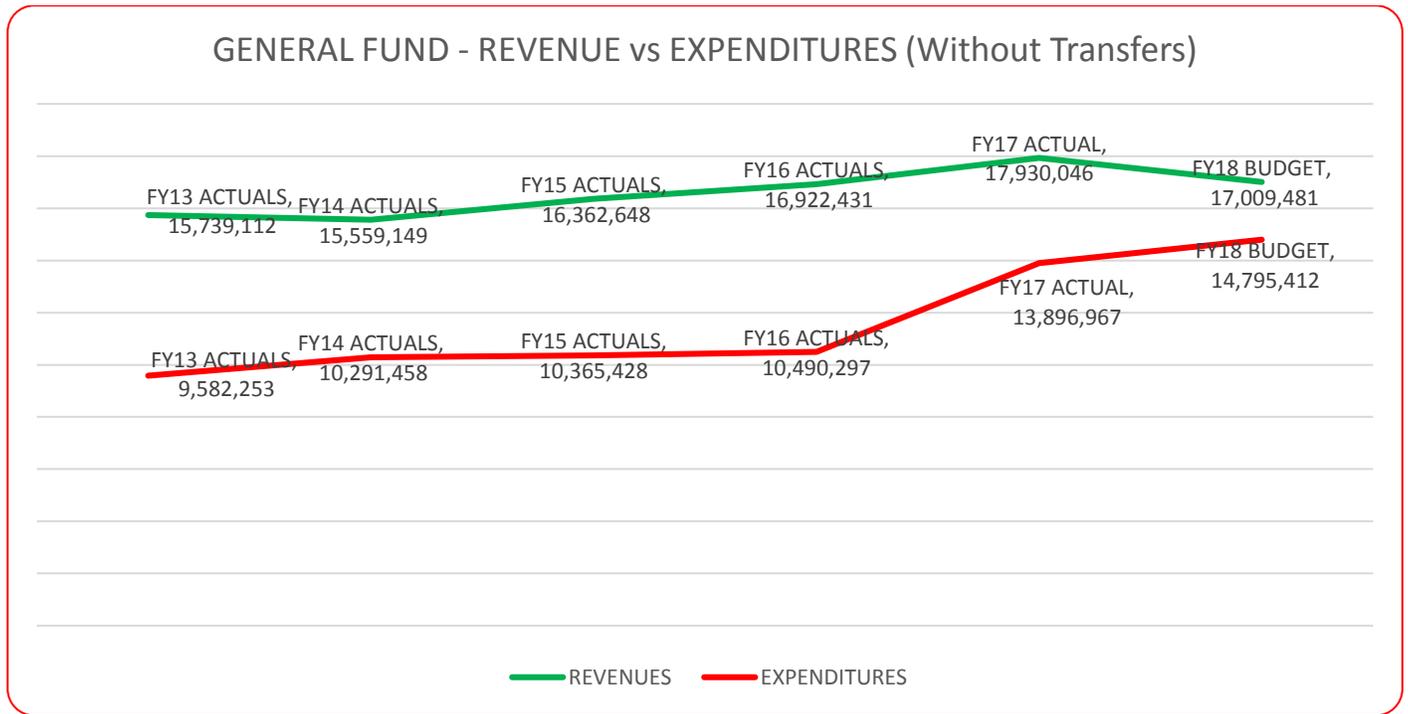
The General Fund total estimate of revenues for FY18 are \$17 million and is (5%) less than the actual revenue for FY17 or (\$920,565). Total Expenditures for FY18 are \$14,795,412 million and are \$898,445 more than actual FY17.

The General Fund subsidizes several funds including, but not limited to Municipal Court, Community Services, Senior Center and RSVP. The transfer out for these various subsidies for FY18 is \$6.7 million, compared to \$4.5 million in FY17 and are 51% less than estimates for the current year. In FY18, a transfer in total of \$867,803 is proposed; \$20,298 for General Fund portion of the Designated Gift Fund closing; \$647,505 to balance the General Fund; and \$200,000 from Fund 42 – 1984 GRT Income Fund to cover the Police Parking Lot ADA.

The General Fund proposed budget for FY18 is utilizing \$3,634,411 from reserves to balance the budget.

Transfers In	1,076,349	867,803	(208,546)	
Transfers Out	(4,508,310)	(6,716,283)	(2,207,973)	49%
Net Transfers	(3,431,961)	(5,848,480)	(2,416,519)	
Expenditures	13,896,967	14,795,412	898,445	6%
Net Revenue	(475,231)	(4,502,214)	(4,026,983)	847%
Estimated Ending Fund Balance	9,237,045	5,602,634	(3,634,411)	-39%
DFA Reserve	1,158,081	1,232,951	74,870	6%
City Fund Balance Reserve 2/7th	487,127	487,127	0	0%
Total Reserve:	1,645,208	1,720,078	74,870	5%
Estimated Unallocated Balance	7,591,837	3,882,556	(3,709,281)	-49%

The General Fund has a Budget Deficit, as illustrated in the graph below. Showing the actual revenue and expenditures from FY13 to FY17, the actual **revenues** exceeded actual expenditures. The Budgeted amounts reflect that expenditures are close to the revenue.



The following pages and sections of this budget document will provide additional information and detail.

All Funds Summary

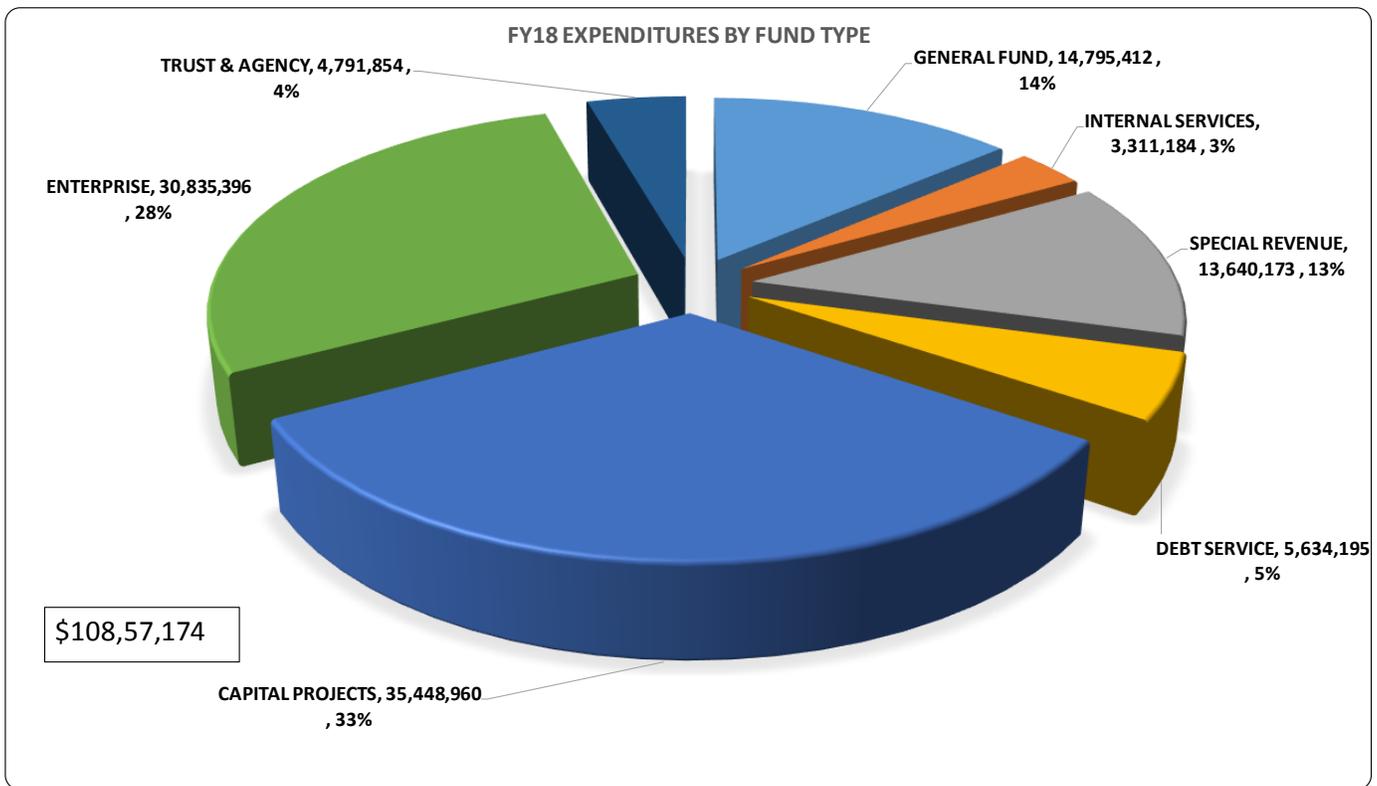
Adjusted Budget Fiscal Year 2017-2018

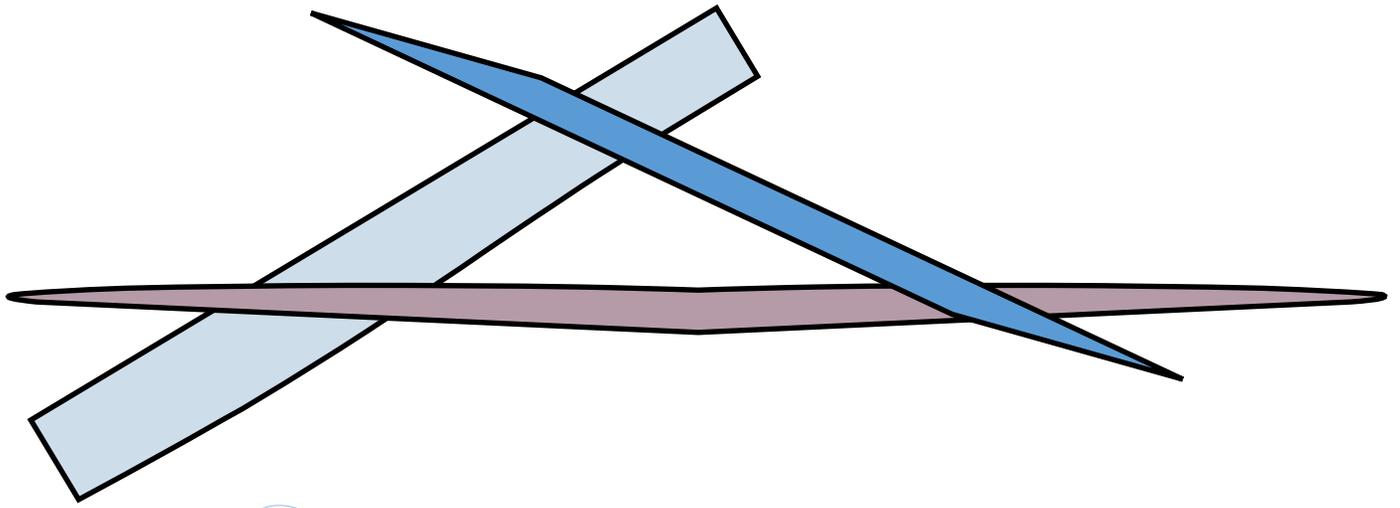
1/12TH REQ RSRV
1,232,951
RESERVE
283,730
Bal. Remaining
4,085,953

FUND NO.	FUND DESCRIPTION	UNAUDITED BEGINNING CASH		NET CASH TRANSFERS	BUDGETED EXPENDITURES	ESTIMATED ENDING CASH BALANCE	PERCENT CHANGE IN CASH BALANCE
		BALANCE 06/30/15	ESTIMATED REVENUES				
11	GENERAL OPERATING	9,237,045	17,009,481	(5,848,480)	14,795,412	5,602,634	-39.3%
	TOTAL GENERAL FUND	9,237,045	17,009,481	(5,848,480)	14,795,412	5,602,634	-39.3%
12	INTERNAL SERVICE	0	450,889	2,897,780	3,311,184	37,485	-100%
	TOTAL INTERNAL SERVICE FUND	0	450,889	2,897,780	3,311,184	37,485	-100%
15	CORRECTIONS - JAIL	20,023	81,072	9,880	105,975	5,000	-75.0%
16	LODGER'S TAX-PROMOTIONAL	151,135	212,113	(4,584)	331,559	27,105	-82.1%
19	COURT AUTOMATION	24,415	81,688	(29,303)	65,462	11,338	-53.6%
20	LODGER'S TAX-CITY	203,807	402,858	163,542	675,720	94,487	-53.6%
21	D.A.R.E. DONATIONS	21,698	4,102	0	13,309	12,491	-42.4%
27	MUNICIPAL COURT	0	10,000	407,253	412,253	5,000	-100%
28	POLICE CONTINGENCY	49,810	3,927	0	7,700	46,037	-7.6%
32	COMMUNITY SERVICES	1,775	723,964	3,262,885	3,983,624	5,000	181.7%
33	STATE FIRE PROTECTION	558,188	460,218	0	938,187	80,219	-85.6%
36	LAW ENFORCEMENT	0	110,128	0	110,128	0	**
37	STATE HIGHWAY	120,241	37,617	(752)	28,200	128,906	7.2%
38	TRAFFIC SAFETY	56,481	23,420	0	28,000	51,901	-8.1%
42	1984 GROSS RECEIPTS TAX	3,461,622	1,659,501	(4,669,978)	0	451,145	-87.0%
44	TRANSPORTATION	8,661	2,825,684	1,658,049	4,492,394	0	-100.0%
63	COMMUNITY DEVELOPMENT	0	75,690	375,019	382,163	68,546	-100%
69	1994 GROSS RECEIPTS	2,158,582	1,642,017	(3,573,853)	0	226,746	-89.5%
71	SENIOR CENTER-MEALS	430	766,923	482,729	1,245,082	5,000	1062.8%
75	RETIRED & SENIOR VOL. PROGRAM	100	249,393	16,973	261,466	5,000	4900.0%
89	ESGRT .0625%	2,062,446	399,387	(125,000)	312,538	2,024,295	-1.8%
96	SELF-INSURED FUND	480,308	67,515	0	56,413	491,410	2.3%
107	LIABILITIES/DEDUCTIBLES	1,057,436	4,865	140,640	190,000	1,012,941	-4.2%
	TOTAL SPECIAL REVENUE FUNDS	10,437,158	9,842,082	(1,886,500)	13,640,173	4,752,567	-54.5%
53	GENERAL OBLIGATION	770,189	1,040,227	0	1,034,106	776,310	0.8%
59	REVENUE BOND P & I	151,687	334	3,768,928	2,667,611	1,253,338	726.3%
82	98 JT WATER/SEWER BOND P&I	1,199,542	14,714	2,007,217	1,932,478	1,288,995	7.5%
	TOTAL DEBT SERVICE FUNDS	2,121,417	1,055,275	5,776,145	5,634,195	3,318,642	56.4%
24	GRANT CAPITAL IMPROVEMENT	0	251,463	0	150,696	100,767	-100%
40	AIRPORT IMPROVEMENT PROJECTS	12,763	0	0	0	12,763	0.0%
48	NEW MEXICO C.D.B.G.	0	170,512	0	0	170,512	-100%
49	1986 GROSS RECEIPTS TAX	9,568,712	1,714,883	(10,022,074)	572,945	688,576	-92.8%
50	PROPERTY ACQUISITION	76,821	0	0	0	76,821	0.0%
54	REVERSE OSMOSIS PROJECT RSV	0	3,933,649	6,339,072	9,584,885	687,836	-100%
56	99 GRT FLOOD CONTROL BOND PROJ	230,842	1,254	3,787,666	4,019,762	(0)	-100.0%
61	MUNICIPAL INFRASTRUCTURE .0625%	561,853	391,535	(831,557)	0	121,831	-78.3%
105	ECONOMIC DEVELOPMENT	6,956,909	914,557	0	737,246	7,134,220	2.5%
109	STREET CAPITAL GRT	11,924,451	3,351,562	(1,122,820)	12,117,379	2,035,814	-82.9%
113	2009 SEWER IMPROVEMENT BOND ACQ FUND	7,704	0	0	0	7,704	0.0%
114	SIDEWALKS REVOLVING LOANS	134,786	1,465	0	32,360	103,891	-22.9%
116	REG WATER SUPPLY TRANSMISSION LINE	2,886	0	0	0	2,886	0.0%
117	2011 JT W/S REF/IMP REVBD	7,053	0	0	0	7,053	0.0%
119	2012 GRT REF/IMP REVBD	3,239,079	21,970	0	3,108,082	152,967	-95.3%
121	2015 GO BONDS-FUN CENTER	3,214,127	64,297	0	3,161,121	117,303	-96.4%
122	2015 GO BONDS-STREETS	2,098,043	37,178	0	1,964,484	170,737	-91.9%
	TOTAL CAPITAL PROJECTS FUNDS	38,036,030	10,854,325	(1,849,713)	35,448,960	11,591,682	-69.5%
81	WATER/SEWER OPERATING	13,980,988	14,515,467	533,746	26,577,161	2,453,040	-82.5%
86	SOLID WASTE COLLECTION SYSTEM	471,060	2,063,153	(16,980)	2,031,540	485,693	3.1%
88	BONITO LAKE	311,255	66,694	0	2,714	375,235	20.6%
90	GOLF COURSE	0	1,422,400	194,162	1,611,562	5,000	-100%
91	AIRPORT	113,788	340,780	227,746	612,419	69,895	-38.6%
	TOTAL ENTERPRISE FUNDS	14,877,091	18,408,494	938,674	30,835,396	3,388,863	-77.2%

17	POLICE COURT BOND	10,738	0	0	0	10,738	0.0%
22	DESIGNATED GIFT	25,432	0	(25,432)	0	0	-100.0%
31	CEMETERY-PERPETUAL CARE	808,115	20,666	0	0	828,781	2.6%
39	STATE JUDICIAL	21,037	75,500	0	75,500	21,037	0.0%
74	ALAMO SENIOR CENTER GIFT	86,101	28,951	(754)	48,778	65,520	-23.9%
94	OTERO/LINCOLN REGIONAL LANDFILL	4,617,378	1,212,861	(1,720)	3,325,908	2,502,611	-45.8%
98	PAYROLL CLEARING	207,283	0	0	0	207,283	0.0%
104	UTILITY DEPOSITS	729,273	0	0	0	729,273	0.0%
115	CORP ESCROW ACCOUNT RESERVE	2,000,000	0	0	0	2,000,000	0.0%
901	HOUSING LOW RENT OPERATING	976,110	831,551	0	953,822	853,839	-12.5%
903	HOUSING HOMEOWNERSHIP OPER	763,810	45,887	0	97,830	711,867	-6.8%
904	HOUSING CAPITAL FUND PROJECTS	0	290,016	0	290,016	0	**
TOTAL TRUST & AGENCY FUNDS		10,245,277	2,505,432	(27,906)	4,791,854	7,930,949	-22.6%

TOTAL APPROVED BUDGET	84,954,018	60,125,978	0	108,457,174	36,622,822	-56.9%
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General Fund



GENERAL FUND

The General Fund is used to account for all activities typically considered governmental functions of the city. These include administration, finance, public safety and community functions.

REVENUE SUMMARY

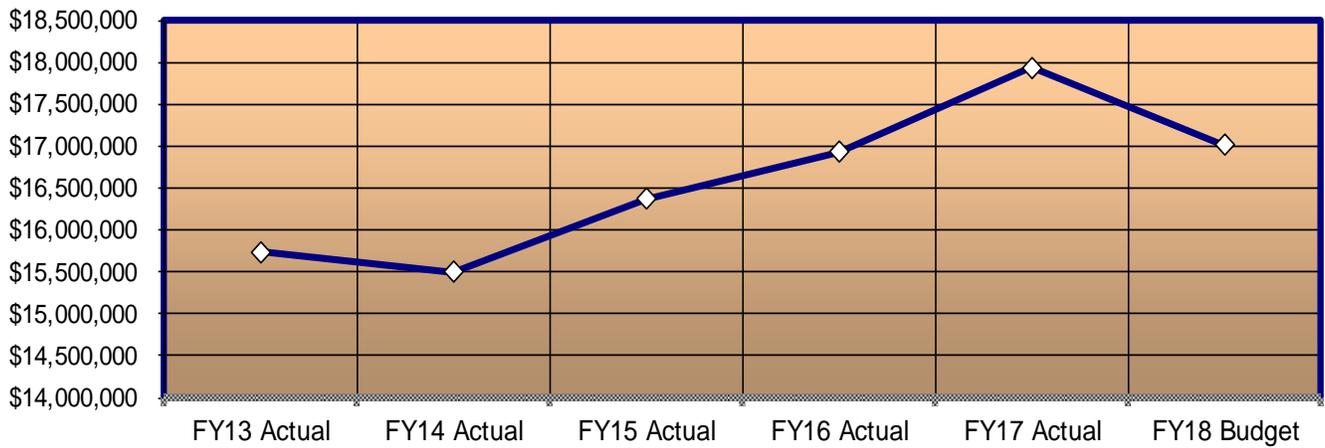
The General Fund is estimated to receive \$17,009,481 in total revenues for Fiscal Year 2018. This amount represents a slight decrease over the prior year actuals and transfers-in of the general fund total \$867,803 for a total income of \$17.8 million.

Gross Receipts Tax projections show to be 1.53% above actual receipts over the previous year. The State Shared Fees category includes the 1.225% GRT received from the State. The GRT was projected at a 1% increase after the Hold Harmless deduction of food and medical by the State of 18%.

Revenue for franchise fees and other taxes & fees for FY18 were projected a .5% to a 2% depending on the type of tax or fee and the projected receipts for FY17. Franchise fees and fees and permits are 4.03% higher than the previous year actuals.

	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	\$ Diff FY17
	FY13	FY14	FY15	FY16	FY17	FY18	Actual vs. FY18
CURRENT PROPERTY TAXES	\$2,788,474	\$2,863,407	\$2,876,167	\$3,018,400	\$2,983,116	\$3,052,973	\$69,857
GROSS RECEIPTS TAX	\$3,005,941	\$2,921,919	\$3,064,987	\$3,246,805	\$3,213,829	\$3,262,859	\$49,030
FRANCHISE FEES/FEES AND PERMITS	\$983,289	\$977,669	\$985,299	\$940,465	\$925,098	\$962,339	\$37,241
FEES AND PERMITS	\$96,115	\$89,357	\$82,766	\$83,737	\$84,151	\$81,792	(\$2,359)
STATE SHARED FEES	\$7,364,554	\$7,158,700	\$7,509,217	\$7,954,673	\$7,873,881	\$8,030,737	\$156,856
USER FEES	\$303,334	\$309,188	\$312,400	\$220,616	\$184,081	\$285,448	\$101,367
FINES	\$316,959	\$296,800	\$269,931	\$228,271	\$256,087	\$287,236	\$31,149
MISCELLANEOUS REVENUE	\$864,524	\$833,970	\$1,010,108	\$1,066,983	\$2,327,708	\$976,711	(\$1,350,997)
GRANTS	(\$3,434)	\$5,600	\$200,589	\$97,231	\$0	\$0	\$0
INTEREST INCOME	\$19,056	\$46,021	\$55,424	\$75,878	\$82,095	\$69,386	(\$12,709)
	\$15,738,812	\$15,502,631	\$16,366,888	\$16,933,059	\$17,930,046	\$17,009,481	(\$920,565)

General Fund Revenues



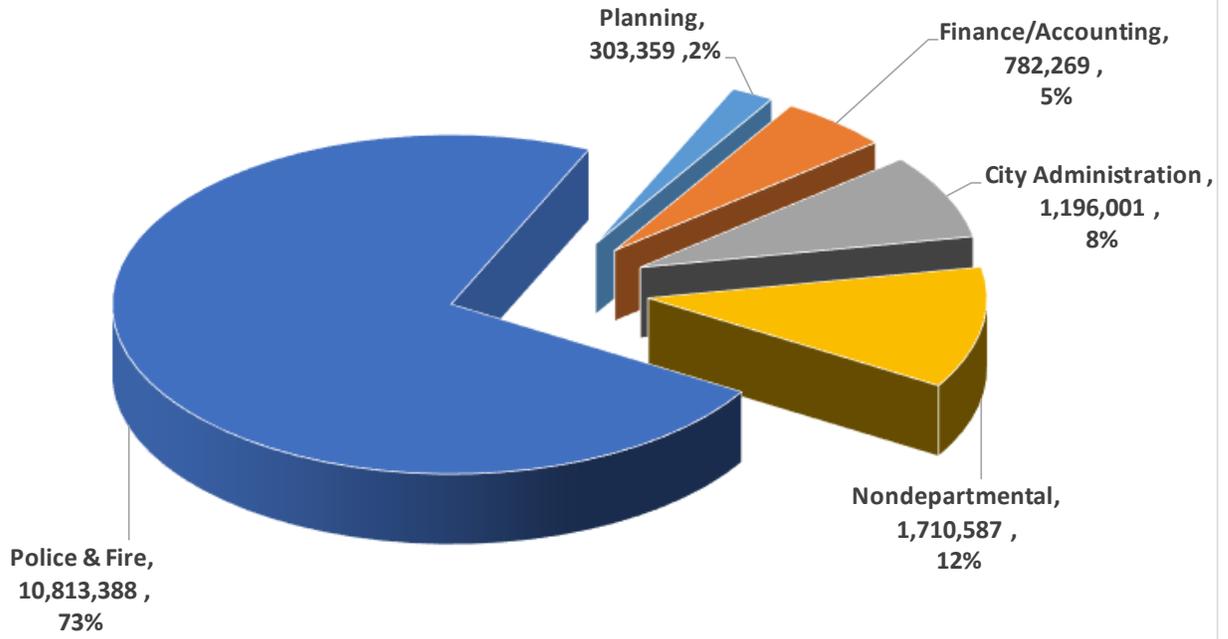
EXPENDITURE SUMMARY

The General Fund total expenditure budget is \$14, 7 million and transfers-out of the general fund total \$6.7 million for a total use of \$21.51 million. The FY17-18 utilizes 3,334,411 of the General Fund’s fund balance (Revenues + Transfers-In less Expenditures + Transfers-Out). After the DFA required 1/12th reserve and the City’s new fund reserve of 2/7th is met, the General Fund is estimated to end with a positive balance of \$3.8 million.

GENERAL FUND OPERATING EXPENSES FUND 11

DEPARTMENT	ACTUAL 2012-2013	ACTUAL 2013/2014	ACTUAL 2014/2015	ACTUAL 2015/2016	ACTUAL 2016/2017	BUDGET 2017/2018	% Of Total FY18 Exp	% Inc or Decrease FY18 Budget to FY17 Actual
Legislative 1101	\$109,922	\$118,911	\$121,904	\$119,801	\$110,826	\$92,163	0.62%	-16.84%
City Manager 1301	198,588	228,360	227,866	314,494	230,379	458,994	3.10%	99.23%
Legal 1501	266,106	282,834	282,721	300,514	313,090	381,080	2.58%	21.72%
Purchasing 1602	0	0	0	0	142,820	0	0.00%	-100.00%
Human Resources 1701	0	0	0	0	352,375	0	0.00%	-100.00%
City Clerk 2001	170,536	236,449	233,239	240,637	210,653	263,764	1.78%	25.21%
Finance/Accounting 2102	588,489	653,271	636,159	633,988	555,253	668,922	4.52%	20.47%
Accounts Receivable 2302	84,247	94,314	97,604	97,094	96,097	113,347	0.77%	17.95%
Nondepartmental 2400	304,374	377,689	483,806	575,063	1,171,262	1,710,587	11.56%	46.05%
Bench Warrant Program 2804	9,410	10,413	3,491	1,058	3,548	17,061	0.12%	380.86%
Code Enforcement 3104	244,139	280,531	278,211	242,838	224,344	689,789	4.66%	207.47%
Facility Maintenance	0	0	0	0	803,187	(10,192)	-0.07%	-101.27%
Management Information Sys	0	0	0	0	822,142	0	0.00%	-100.00%
Fleet Maintenance	0	0	0	0	259,261	0	0.00%	-100.00%
Planning & Zoning 3705	152,559	160,720	124,794	153,591	217,485	303,359	2.05%	39.49%
Animal Control 3804	362,524	334,736	366,340	424,796	350,665	403,151	2.72%	14.97%
DPS-Dispatch 4004	430,592	485,704	520,944	501,131	529,076	701,870	4.74%	32.66%
DPS-Police 4104	5,141,664	5,432,936	5,091,966	4,953,109	5,590,012	6,329,272	42.78%	13.22%
Fire 4204	1,149,393	1,261,449	1,362,982	1,645,473	1,623,896	2,431,614	16.43%	49.74%
Fire-FEMA 4304	0	0	97,103	2,901	0	0	0.00%	0.00%
DPS-A.P.S. Res.Prog 4704	287,836	274,635	315,466	226,056	230,104	240,631	1.63%	4.57%
GIS/Land Management 5405	81,874	54,422	53,674	57,753	60,492	0	0.00%	-100.00%
TOTALS	\$9,582,253	\$10,287,374	\$10,298,270	\$10,490,297	\$13,896,967	\$14,795,412	100.00%	6.47%

GENERAL FUND EXPENDITURES BY DEPARTMENT



GENERAL FUND COMPARATIVE BUDGET STATEMENT

	FY14 ACTUALS	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUAL	FY18 PRELIM BUDGET	\$ CHANGE	% CHANGE
Beginning Cash Fund Balance	6,622,411	6,527,257	7,623,845	8,635,927	9,237,045	601,118	7%
Revenues							
Taxes	5,785,326	5,941,154	6,265,205	6,196,945	6,315,832	118,887	2%
Fees & Permits	1,067,026	1,068,065	1,024,202	1,009,249	1,044,131	34,882	3%
State Shared Fees	7,158,700	7,509,217	7,954,673	7,873,881	8,030,737	156,856	2%
User Fees	309,188	312,400	220,616	184,081	285,448	101,367	55%
Fines	296,800	269,931	228,271	256,087	287,236	31,149	12%
Miscellaneous Revenue	833,970	1,010,108	1,066,983	2,327,708	976,711	(1,350,997)	-58%
Grants	5,600	200,589	86,603	0	0	0	0%
Investment Income	46,021	55,424	75,878	82,095	69,386	(12,709)	-15%
Total Revenues	15,502,631	16,366,888	16,922,431	17,930,046	17,009,481	(920,565)	-5%
Transfers-In							
Transfers In (12)	0	0	0	365,931	0	(365,931)	-100%
Transfers In (22)	0	0	0	0	20,298	20,298	0%
Transfers In (24)	0	0	29,524	0	0	0	0%
Transfers In (42)	0	0	0	70,518	200,000	129,482	184%
Transfers In (49)	0	0	0	300,000	647,505	347,505	116%
Transfers In (69)	0	0	128,881	39,900	0	(39,900)	-100%
Transfers In (96)	0	0	0	300,000	0	(300,000)	-100%
Total Transfers In	0	0	158,405	1,076,349	867,803	(208,546)	-19%
Total Revenues & Other Financing	15,502,631	16,366,888	17,080,836	19,006,395	17,877,284	(1,129,111)	-6%
Expenditures							
Legislative	118,911	121,904	119,801	110,826	92,163	(18,663)	-17%
City Manager	228,360	227,866	314,494	230,379	458,994	228,615	99%
Legal	282,834	282,721	300,514	313,090	381,080	67,990	22%
Purchasing	0	0	0	142,820	0	(142,820)	-100%
Human Resources	0	0	0	352,375	0	(352,375)	-100%
City Clerk	236,449	233,239	240,637	210,653	263,764	53,111	25%
Finance/Accounting	653,271	636,159	633,988	555,253	668,922	113,669	20%
Accounts Receivable	94,314	97,604	97,094	96,097	113,347	17,250	18%
Non-Departmental	377,689	483,806	575,063	1,171,262	1,710,587	539,325	46%
Public Safety-Bench Warrant	10,413	3,491	1,058	3,548	17,061	13,513	381%
Code Enforcement	280,531	278,211	242,838	224,344	689,789	465,445	207%
Facility Maintenance	0	0	0	803,187	(10,192)	(813,379)	-101%
Computer Center	0	0	0	822,142	0	(822,142)	-100%
Fleet Maintenance	0	0	0	259,261	0	(259,261)	-100%
Planning	160,720	124,794	153,591	217,485	303,359	85,874	39%
Animal Control	334,736	366,340	424,796	350,665	403,151	52,486	15%
Dispatch	485,704	520,944	501,131	529,076	701,870	172,794	33%
Police	5,432,936	5,091,966	4,953,109	5,590,012	6,329,272	739,260	13%
Fire	1,261,449	1,362,982	1,645,473	1,623,896	2,431,614	807,718	50%
FEMA	0	97,103	2,901	0	0	0	0%
A.P.S. Resource Program	274,635	315,466	226,056	230,104	240,631	10,527	5%
GIS/Land Management	54,422	53,674	57,753	60,492	0	(60,492)	-100%
Total Expenditures	10,287,374	10,298,270	10,490,297	13,896,967	14,795,412	898,445	6%
Transfers Out							
Transfers Out (12)	1,007,895	1,185,397	1,569,565	0	1,654,038	1,654,038	0%
Transfers Out (15)	49484	0	0	7,842	11,410	3,568	45%
Transfers Out (24)	0	0	6,400	87,339	0	(87,339)	0%
Transfers Out (27)	425769	293950	370,217	381,825	414,230	32,405	8%
Transfers Out (32)	3058899	2717986	3,096,567	3,107,114	3,777,626	670,512	22%
Transfers Out (36)	0	0	0	5,000	0	(5,000)	-100%
Transfers Out (48)	857	0	0	363,344	0	(363,344)	-100%
Transfers Out (71)	506300	438928	312,785	347,696	482,729	135,033	39%
Transfers Out (75)	55453	39797	46,089	31,316	36,566	5,250	17%
Transfers Out (90)	143834	234052	143,834	143,834	245,313	101,479	71%
Transfers Out (91)	0	0	0	0	61,371	61,371	0%
Transfers Out (107)	61,920	61,920	33,000	33,000	33,000	0	0%
Total Transfers Out	5,310,411	4,972,030	5,578,457	4,508,310	6,716,283	2,207,973	49%
Total Expenditures & Other Finance Uses	15,597,785	15,270,300	16,068,754	18,405,277	21,511,695	3,106,418	17%
Net Change in Fund Balance	(95,154)	1,096,588	1,012,082	601,118	(3,634,411)	(4,235,529)	-705%
Ending Cash Fund Balance	6,527,257	7,623,845	8,635,927	9,237,045	5,602,634	(3,634,411)	-39%
diff cash 101 & Inv 103	0	0	0				
DFA Required Reserve							1,232,951
Fund Reserve Policy							487,127

LEGISLATIVE

The City Commission is the legislative and policy making body of the City of Alamogordo, and is directly responsible to the general public. The Commission is vested with all powers and authority, except as otherwise provided for in the Charter, and is charged with all duties and obligations imposed on municipalities and their governing bodies by the Constitution and Statutes of the State of New Mexico. The Legislative division promotes and protects the well-being of the citizens of Alamogordo and assures continued improvement in the quality of services; provides necessary leadership so that policies and actions of the Commission result in efficient and effective government; enacts Ordinances, adopts a budget, develops rules and regulations; and provides a forum for citizen involvement in City government.

The City has a total of seven Commission members. Each a member serves a four year term with elections staggered three and four. The Mayor is elected at large by the citizens of Alamogordo. The Mayor Pro Tem is chosen by the affirmative vote of a majority of the entire Commission. As compensation for their work on behalf of the citizens, commission members are paid \$500 per month; the Mayor is paid \$800 per month.

Legislative Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	78,517	83,899	81,878	77,755	78,947	1,192	2%
Utilities	245	248	550	859	1,466	607	71%
Other Services	40,988	37,757	37,373	32,212	11,750	(20,462)	-64%
Grand Total	119,750	121,904	119,801	110,826	92,163	(18,663)	-17%

CITY MAYOR AND COMMISSIONERS

		<u>TERM</u>	<u>DISTRICT</u>
<i>Mayor-At-Large</i>	Richard Boss	March 2018	
<i>Mayor Pro-Tem</i>	Alfonso "Al" Hernandez	March 2020	5
<i>Commissioners:</i>	Jason Baldwin	March 2020	1
	Nadia Sikes	March 2018	2
	Susan Payne	March 2020	3
	Jenny Turnbull	March 2018	4
	Erica Martin	March 2020	6

MAJOR CHANGES

Utilities - Increase in phone charges

Other Services - Moved OCDEC Payment to Non-Departmental Contract Services

EXECUTIVE/CITY MANAGER

The City Manager is responsible for fulfilling the objectives of the City Commission, and effectively and efficiently managing the City organization. The City Manager is the Chief Executive Officer of the City, and is charged, by charter, to carry out all ordinances, rules and regulations adopted by the City Commission, and making recommendations to them concerning the community in general, and City organization in particular.

The City Manager is also the Director for the Administration Department, which includes the Offices of the City Attorney, City Clerk and City Manager. Additionally, the Office of Human Resources reports directly to the City Manager as does the following personnel: the Assistant City Manager(s), the Police Chief, the Finance Director, the Public Works Director, the City Engineer and the Senior Executive Assistant/ Public Information Officer.

Executive/City Manager Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	220,418	219,051	306,207	209,158	431,804	222,646	106%
Supplies	1,908	1,264	1,850	886	1,475	589	66%
Utilities	1,519	1,594	1,789	1,735	2,415	680	39%
Other Services	7,834	5,957	4,356	18,600	23,300	4,700	25%
Capital	0	0	292	0	0	0	**
Grand Total	231,679	227,866	314,494	230,379	458,994	228,615	99%

Staffing Position Titles	Budgeted	Budgeted	Budgeted
	Positions	Positions	Positions
	FY16	FY17	FY18
City Manager	1.00	1.00	1.00
Assitant City Manager	1.00	1.00	1.00
Exec Assist	1.00	1.00	1.00
Comm & Public Info Officer	0.00	0.00	1.00
Total	3.00	3.00	4.00

MAJOR CHANGES

- Salaries & Benefits - New position for Communication/Public Information Officer
- Utilities - Increase in phone charges
- Other Services - Contract services increased

EXECUTIVE/LEGAL

The City’s legal department is the legal advisor to the City Commission, to various City boards, committees and to the City administration and departments. The department provides a full range of dedicated, in-house legal services intended to ensure the legality of legislation, contracts, and programs, as well as ethically and competently defending legal actions filed against the City and its employees. Examples of the functions performed by the Legal Department include:

- Providing day-to-day legal advice and counseling to the City Commission, the City Manager, administrative staff, boards, and committees and the various departments, divisions and staff of the City of Alamogordo.
- Preparing and reviewing all legal documents and contracts.
- Assisting with the collection of debts owed to the City on such matters as water accounts, weed abatements, library charges, and damage to City owned property.
- Drafting and reviewing real estate documents.
- Working with outside legal counsel.
- Assisting with water rights acquisitions, preparing and monitoring protests to applications for water wells filed both by the City and by outside parties.
- Coordinating claims and proceedings with the New Mexico Self Insurer’s Fund.
- Prosecuting all municipal ordinance violations.

The City Attorney’s Office does not represent private citizens in private legal matters involving the City or otherwise.

Executive/Legal Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Expenditures							
Salaries & Benefits	251,502	269,760	274,846	275,821	332,000	56,179	20%
Supplies	3,816	2,880	2,879	3,547	4,475	928	26%
Maintenance	0	0	1,500	1,502	2,800	1,298	86%
Utilities	2,061	1,736	1,741	1,174	1,845	671	57%
Other Services	25,072	8,345	19,268	31,046	39,960	8,914	29%
Capital	390	0	280	0	0	0	**
Grand Total	282,841	282,721	300,514	313,090	381,080	67,990	22%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
City Attorney	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00
Paralegal	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	1.00
Total	3.00	3.00	4.00

MAJOR CHANGES

Salaries & Benefits - Full time Administrative Assistant

Maintenance - Increase in software support /purchase of full court enterprise license

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Water liens filed	30	0	13	45
Weed abatement liens	25	38	47	20
Water liens released	10	10	25	25
Weed abatement liens released	30	25	27	30
Library Civil Complaints filed	4	26	24	0
Walk-in Complaints Interviewed and screened	20	15	35	20
Contracts prepared/reviewed	75	26	61	80

EXECUTIVE/CITY CLERK

The City Clerk's Office is the official recording and corresponding secretary of the City Commission. It is responsible for being the custodian of all records of the municipality, including but not limited to, Ordinances, Resolutions, agreements, and City Commission minutes, and serves as the clearinghouse for information about the municipal government. It is responsible for providing election services to voters, petitioners, city departments and candidates so they can participate in the election process. We also administer all business registrations, special licenses, and Cemetery Deeds.

Executive/City Clerk Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	176,617	185,749	176,537	180,577	193,277	12,700	7%
Supplies	9,028	9,909	8,028	8,652	11,020	2,368	27%
Maintenance	0	6,916	7,987	10,708	150	(10,558)	-99%
Utilities	1,988	1,765	1,682	1,887	2,527	640	34%
Other Services	48,767	29,413	45,527	8,829	56,790	47,961	543%
Capital	0	0	876	0	0	0	**
Grand Total	236,400	233,752	240,637	210,653	263,764	53,111	25%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
City Clerk	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Records & Archive Clerk	0.50	0.50	0.50
Total	3.50	3.50	3.50

MAJOR CHANGES

- Maintenance - Software support moved to MIS Department
- Utilities - Increase in phone charges
- Other Services - Election Year

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Administered Special & Regular Commission Meetings & Special Housing Authority Meetings	70	70	72	72
Business Registration Renewals processed	2000	2100	2000	2200
% of Voter Turnout for Election	N/A	19.54%	N/A	50%
Percent of Elections conducted without legal challenge	N/A	100%	N/A	100%

* Elections are every other year

FINANCE/ACCOUNTING

The Department of Finance oversees the operational and capital finances of a \$70 million municipal corporation and manages the City’s financial assets and resources in accordance with the goals established by City Commission, the City Manager, and in compliance with applicable laws, principles, rules, and regulations promulgated by the DFA, State Statutes and Generally Accepted Accounting Principles. The Finance Department is also responsible for standardization of processes city-wide in areas of finance/budget. The Finance Director oversees the operations of Management Information Systems (MIS) and Customer Service/Utility Billing.

The Finance/Accounting Division is organized into five areas: Accounting, Payroll, Accounts Payable, Internal Controls, and Budget.

Finance/Accounting Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	570,833	581,032	575,877	505,919	585,487	79,568	16%
Supplies	10,747	9,536	13,650	9,876	12,920	3,044	31%
Utilities	1,763	1,305	1,479	1,341	3,265	1,924	143%
Other Services	69,928	42,543	41,192	36,867	66,750	29,883	81%
Other Expense	0	0	0	1,250	500	(750)	-60%
Capital	0	0	1,790	0	0	0	**
Grand Total	653,271	634,416	633,988	555,253	668,922	113,669	20%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Finance Director	0.80	0.80	0.80
Accounting Manager	1.00	1.00	1.00
Accounting Technician	1.00	1.00	1.00
Accounting Specialist	1.00	1.00	1.00
Senior Accountant	1.00	0.00	0.00
Accountant	0.00	1.00	1.00
Administrative Assistant - Finance	1.00	1.00	1.00
Payroll Accounting Technician	1.00	1.00	1.00
Lead Payroll Accounting Technician	1.00	1.00	1.00
Budget Analyst	1.00	1.00	1.00
Internal Control Analyst	1.00	1.00	1.00
Accounts Payable Specialist	2.00	2.00	2.00
Total	11.80	11.80	11.80

MAJOR CHANGES

Utilities - Increase in Phone Charges.

Other Services - Increase in Audit Fees & Contract Services in case of special audit.

Other Expense - No anticipated large purchases.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Improve & Update finance policies	85%	75%	85%	90%
Provide user departments and staff training on financial software use, report informatin, budgeting and finance policies	70%	85%	95%	100%
Maintain an unqualified opinion on the City's annual audit and clear of findings	95%	98%	100%	100%

FINANCE/ACCOUNTS RECEIVABLE

The scope of Accounts Receivable Division functional duties and responsibilities include providing financial, administrative and cashiering services. The services need to be provided in an accurate and efficient manner. All duties will be performed in adherence to the established policies and procedures of the City of Alamogordo Ordinances. Processing and monitoring payment and expenditures in a timely and competent manner are among the main responsibilities of the Division. The Accounts Receivable Division functions and activities fall within the affairs to be managed by the Finance Department.

Finance/Accounts Receivable Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	88,780	92,886	92,709	91,670	106,059	14,389	16%
Supplies	4,463	3,278	2,917	2,779	2,075	(704)	-25%
Maintenance	879	1,080	1,248	1,442	1,442	0	0%
Utilities	134	133	138	138	766	628	455%
Other Services	58	492	82	68	1,100	1,032	1518%
Other Expense	0	0	0	0	1,905	1,905	**
Capital	0	0	0	0	0	0	**
Grand Total	94,314	97,869	97,094	96,097	113,347	17,250	18%

Staffing Position Titles	Budgeted Positions	Budgeted Positions	Budgeted Positions
	FY16	FY17	FY18
Cashier Supervisor	1.00	1.00	1.00
General Cashier/Customer Service	1.50	1.50	1.50
Total	2.50	2.50	2.50

MAJOR CHANGES

Supplies - No anticipated large purchases - chairs purchased in 2017

Utilities - Increase in Phone Charges .

Other Services - Utilizing more on-line training opportunities.

Other Expense - Increase in Computer Hardware.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Complete business process analysis and training to enhance utilization of software applications.	85%	100%	95%	95%
Complete cross-training all Customer Service Cashiers in entire Utility Billing processing.	70%	85%	85%	100%

ADMINISTRATION/NON-DEPARTMENTAL

This division within the General Fund accounts for the utilities, building maintenance/fax/postage machines and other services provided for general operations of City Hall. Also included within this budget are the contractual services for Emergency Medical Services / Ambulance Services between the City of Alamogordo and Otero County.

Administration/Non-Departmental Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Supplies	134	109	143	185	5,708	5,523	2985%
Maintenance	4,251	3,858	3,042	1,888	3,500	1,612	85%
Utilities	81,894	82,006	78,927	62,375	94,178	31,803	51%
Other Services	291,378	338,859	388,523	829,290	1,164,584	335,294	40%
Capital	0	0	104,428	277,524	442,617	165,093	59%
Grand Total	377,657	424,832	575,063	1,171,262	1,710,587	539,325	46%

MAJOR CHANGES

Maintenance - New equipment/less maintenance expense

Capital - Re-Stucco City Hall & Sign \$100,000 (Optional Project) & Trane Unit
 FY17 included HVAC replacement at CH, CH Carpet Replacement & Radio Voting System.

Note: Budgeting GRT Rededication from Fund 49.

POLICE DEPARTMENT/BENCH WARRANT

This division within the General Fund accounts for the utilities, building maintenance/fax/postage machines and other services provided for general operations of City Hall. Also included within this budget are the contractual services for Emergency Medical Services / Ambulance Services between the City of Alamogordo and Otero County.

Police Department/Bench Warrant Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
<i>Expenditures</i>							
Salaries & Benefits	6,158	2,047	0	3,156	5,453	2,297	73%
Supplies	4,255	1,307	1,058	392	11,608	11,216	2861%
Grand Total	10,413	3,354	1,058	3,548	17,061	13,513	381%

MAJOR CHANGES

Salaries & Benefits - Increase in budgeted overtime.

Supplies - Increase in tools/small equipment.

FIRE DEPARTMENT/CODE ENFORCEMENT

The Fire Department Code Enforcement Division provides the services most commonly associated with ensuring compliance of the City of Alamogordo Code of Ordinances, and the enforcement of violations of the Code; as it relates to: advertising; garbage, trash, refuse and debris; inoperable vehicles; unlawful accumulation of growth; business license/registrations enforcement; garage and yard sales; vegetation; and the enforcement of the International Property Maintenance Code addressing dilapidated and unsafe structures.

Fire Department/Code Enforcement Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
<i>Expenditures</i>							
Salaries & Benefits	256,585	251,891	209,363	162,259	206,202	43,943	27%
Supplies	17,283	15,539	14,479	20,704	23,537	2,833	14%
Maintenance	989	777	690	2,181	1,500	(681)	-31%
Utilities	3,081	2,972	4,202	4,443	6,010	1,567	35%
Other Services	1,217	6,537	10,106	945	426,094	425,149	44989%
Other Expense	0	0	0	2,707	1,520	(1,187)	-44%
Insurance Premiums	1,376	1,646	1,943	1,970	2,266	296	15%
Capital	0	0	2,055	29,135	22,660	(6,475)	-22%
Grand Total	280,531	279,362	242,838	224,344	689,789	465,445	207%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Code Enforcement Supervisor	1.00	1.00	1.00
Code Enforcement Officer	3.00	3.00	3.00
Code Enforcement Abatement W	0.00	0.00	1.00
Total	4.00	4.00	5.00

MAJOR CHANGES

- Salaries & Benefits - Part-time to Full-Time Abatement Worker & Employee Benefit Increase
- Other Services - Decrease Alamogordo Beautification, Sahara Apartments in FY17 will carry-over to FY18
- Other Expense - Laptop for Code Enforcement Laborer
- Capital - No capital approved for FY18, FY17 purchased vehicle

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Improve and maintain customer service and community accesebilty	90%	90%	100%	100%
Implementation of increased electronic document exchange in interdepartmental communications and enforcement actions.	15%	20%	85%	100%
Enforcement of International Property Maintenance Code (Unsafe)	30	25	16	Projections could be higher or remain the same in all catagories for FY 2018
Calls for Service	9695	8904	6633	
Dnagerous Containers	6	0	4	
Advertising	881	61	707	
Business Registrations	283	61	122	
Dumpsters	231	55	106	
Garage Sales	77	48	67	
Garbage	1143	1070	732	
Graffiti	77	43	44	
Hedges	98	86	75	
House Numbers	71	313	71	
Auto Storage	220	136	123	
Outdoor Storage	178	113	98	
Sidewalks	1171	1234	724	
RV's	10	12	10	
Trees	266	218	182	
Weeds	5560	5548	3472	
Water	67	41	33	

ADMINISTRATION/PLANNING & ZONING

Planning and Zoning is a function of the Community Development Division responsible for current and long-range municipal planning. For FY15 this function will also incorporate the ordinance review function for building and construction permits.

- Responsible for planning, zoning, and other land use activity within COA and the extra-territorial platting jurisdiction as staff for the Planning and Zoning Commission.
- Responsible for developing new ordinances and standards in response to City Commission requests. This allows for additional public hearings in the rule-making process.
- Reviews requests for subdivisions, building permits, business licenses and certifications, and zoning certifications for compliance with zoning and subdivision regulations and conformity with the policies, objectives and goals of the Comprehensive Plan.
- Manages the application, public meeting and hearing processes by which the City evaluates and responds to requests for land use changes (annexations, subdivisions, zoning, acquisition and devolution of City real estate, etc.) and other activities that relate to either current or long range planning for our community.

Administration/Planning & Zoning Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	119,228	117,210	129,524	155,680	235,302	79,622	51%
Supplies	454	1,386	2,312	4,873	2,400	(2,473)	-51%
Utilities	649	666	804	577	1,942	1,365	237%
Other Services	40,389	6,886	20,507	56,244	63,715	7,471	13%
Capital	0	0	444	111	0	(111)	-100%
Grand Total	160,720	126,148	153,591	217,485	303,359	85,874	39%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
City Planner	1.00	1.00	1.00
Planning & Zoning Admin Assist	0.50	0.50	0.50
Grant Compliance Officer	1.00	1.00	1.00
Administrator Coordinator	1.00	1.00	1.00
Total	3.50	3.50	3.50

MAJOR CHANGES

Supplies - Decrease in Office & Computer Supplies

Utilities - Increase in phone charges/added City Planner

Other Services - Decrease Contract Services - Comprehensive Plan in FY17 will carry-over.

Capital - No capital in FY18

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
P&Z Cases	23	24	20	20
Administrative Subdivisions	3	4	2	4
Zoning Determinations	26	22	24	23
Permit Zoning Determinations	200	200	200	200

POLICE DEPARTMENT/ANIMAL CONTROL

The function of the Animal Control Division is to enforce City of Alamogordo Animal Control ordinances; impound stray animals within Alamogordo; increase public health by reducing the spread of animal-borne diseases, such as rabies, plague, hookworm, roundworm and other parasites or diseases that can be transmitted to humans, to be a deterrent to violators of animal ordinances by issuing citations to offenders; and to provide a safe, caring and humane facility for the impoundment, adoption and occasional euthanasia of stray animals.

Police Department/Animal Control Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	253,865	274,307	250,611	259,970	271,601	11,631	4%
Supplies	30,443	30,799	29,242	29,278	47,796	18,518	63%
Maintenance	2,714	2,194	1,668	2,391	2,413	22	1%
Utilities	17,621	18,110	17,317	15,753	21,543	5,790	37%
Other Services	30,093	67,922	58,252	43,273	54,798	11,525	27%
Capital	0	0	67,706	0	5,000	5,000	**
Grand Total	334,736	393,332	424,796	350,665	403,151	52,486	15%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Animal Control Manager	1.00	1.00	1.00
Animal Control Officer	4.00	4.00	4.00
Kennel Officer	1.00	1.00	1.00
Animal Control Admin. Secr	1.00	1.00	1.00
Total	7.00	7.00	7.00

MAJOR CHANGES

Capital - Pro Software purchase

Performance Measures (Based on Calendar Year)	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Total Calls for Service	3,509	3,438	3,127	3,351
Total Euthanized Animals	1,033	864	796	763
Total Animals Adopted	956	848	774	804
Non Traffic Citations Issued	96	66	48	141
Animals Returned to Owner	542	593	457	483

POLICE DEPARTMENT/DISPATCH

The Alamogordo Police Department Dispatch Center provides the citizens of Alamogordo with the most professional and efficient dispatchers attainable for police, fire and EMS calls.

Police Department/Dispatch Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	426,526	451,371	438,395	495,126	570,178	75,052	15%
Supplies	1,000	993	697	1,040	1,061	21	2%
Maintenance	34,463	41,452	37,582	4,656	86,806	82,150	1764%
Utilities	23,158	23,218	23,280	26,521	22,126	(4,395)	-17%
Other Services	557	3,221	1,177	1,018	1,699	681	67%
Capital	0	0	0	715	20,000	19,285	2697%
Grand Total	485,704	520,255	501,131	529,076	701,870	172,794	33%

Staffing Position Titles	Budgeted	Budgeted	Budgeted
	Positions	Positions	Positions
	FY16	FY17	FY18
Dispatch Supervisor	1.00	1.00	1.00
Certified Dispatcher	7.00	7.00	7.00
Dispatch Trainee	5.00	5.00	5.00
Total	13.00	13.00	13.00

MAJOR CHANGES

Other Services - Increase in In-Service training FY17 due to certifications

Capital - No new Capital for FY18

Performance Measures (Based on Calendar Year)	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Total calls dispatched - Police	40,555	40,403	40,510	42,904
Total calls dispatched - Fire	420	416	594	416
Total calls dispatched - EMS	7244	7668	7932	7244

POLICE DEPARTMENT/POLICE

The primary functions of the Alamogordo Police Department include the preservation of law and order, the prevention and detection of crime, the apprehension of offenders, and the protection of persons and property in accordance with Federal Law, State Law, and City Ordinances.

The Alamogordo Police Department strives to maintain the highest standards of excellence in all we do utilizing sound traffic enforcement, crime prevention strategies, and animal control services and continue as a state leader in law enforcement

The Alamogordo Police Department has the following core values:

Duty - We will fulfill our responsibilities as police officers despite challenges

Honor – We never betray our profession, our integrity, or the public trust

Courage – We will hold ourselves and others accountable for our actions

Respect – We will have dignity and treat others the way we want to be treated

Police Department/Police Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	4,519,001	4,250,977	4,130,919	4,127,022	4,591,957	464,935	11%
Supplies	236,883	235,993	211,671	271,178	332,492	61,314	23%
Maintenance	70,155	59,841	65,620	58,169	72,102	13,933	24%
Utilities	77,975	87,126	88,112	76,246	105,025	28,779	38%
Other Services	178,975	189,817	219,682	233,148	313,663	80,515	35%
Capital	349,947	0	237,105	824,249	914,033	89,784	11%
Grand Total	5,432,936	4,823,754	4,953,109	5,590,012	6,329,272	739,260	13%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Police Chief	1.00	1.00	1.00
Administrative Manager	1.00	1.00	1.00
Deputy Police Chief	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00
Records Clerk	3.00	3.00	3.00
Captain	2.00	2.00	2.00
Lieutenant	3.00	3.00	3.00
Sergeant	8.00	8.00	8.00
Police Officer	41.00	41.00	41.00
Evidence Technician	2.00	2.00	2.00
Custodian	0.50	0.50	0.50
Total	64.50	64.50	64.50

MAJOR CHANGES

Capital - More Capital for vehicles and new roof in FY17, funds for PSAP were paid in FY17.

Performance Measures (Based on Calendar Year)	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Calls for Service (police)	20,094	14,136	17,115	17,115
Total Arrests	2,621	2,389	2,505	2,505
Drug Arrests	442	245	344	344
DWI Arrests	169	117	143	143
Traffic Accidents	998	1,781	1,390	1,390

FIRE DEPARTMENT/FIRE

The Alamogordo Fire Department provides services for the suppression of fire within the City, educates the public on fire prevention, performs fire inspections and assists Community Development in ensuring a fire safe community. This Department also assists Otero County and Holloman AFB Fire Departments and other departments in mutual aid response during emergencies.

Fire Department/Fire Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	1,085,789	1,147,225	1,197,389	1,285,019	1,485,379	200,360	16%
Supplies	12,491	32,856	35,128	31,629	46,066	14,437	46%
Maintenance	0	0	7,004	27,004	14,000	(13,004)	-48%
Utilities	0	0	0	8,806	0	(8,806)	-100%
Other Services	163,169	163,169	102,847	271,438	186,169	(85,269)	-31%
Capital	0	0	303,105	0	700,000	700,000	**
Grand Total	1,261,449	1,343,250	1,645,473	1,623,896	2,431,614	807,718	50%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Fire Chief	1.00	1.00	1.00
Deputy Fire Chief/Fire Manager	1.00	1.00	0.00
Deputy Fire Chief	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00
Administrative Assistant-Fire	1.00	1.00	1.00
Fire Lieutenant	3.00	3.00	3.00
Firefighter	15.00	15.00	16.00
Total	23.00	23.00	23.00

MAJOR CHANGES

- Maintenance - Reduced to reflect actual expenditures
- Utilities - Moved to Fund 33
- Other Services - Reduced to reflect actual expenditures
- Capital - Increased Capital for Fund Fire Truck

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Calls for Service	839	1300	1803	Projections could be higher or remain the same in all catagories for FY 2018
Structure Fires	18	16	25	
Vehicle Fires	23	17	22	
Rescues/Assisted Vehicle Accidents	11	41	41	
Hazardous Conditions/Fire Alarms/Smoke Calls	557	564	664	
EMS Assist	183	605	991	
Miscellaneous Fires	47	57	60	

FIRE DEPARTMENT/FEMA

This division accounts for receipts and disbursements of monies from grant funding from the Federal Emergency Management Agency and the State of New Mexico for disaster relief and emergency assistance.

Fire Department/FEMA Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
<i>Expenditures</i>							
Other Services	0	21,176	2,901	0	0	0	**
Grand Total	0	21,176	2,901	0	0	0	**

MAJOR CHANGES

Other Services - Grant Completed

POLICE DEPARTMENT/A.P.S. RESOURCE PROGRAM

This program is a joint effort between the Alamogordo Police Department and the Alamogordo Public Schools (APS). Funding is provided by APS at 50% of total costs. The objective of the School Resource Program is to establish a spirit of community policing and to be a liaison between students, staff and law enforcement, which will ultimately reduce the number of juvenile incidences and crime.

Police Department/A.P.S. Resource Program Department Summary

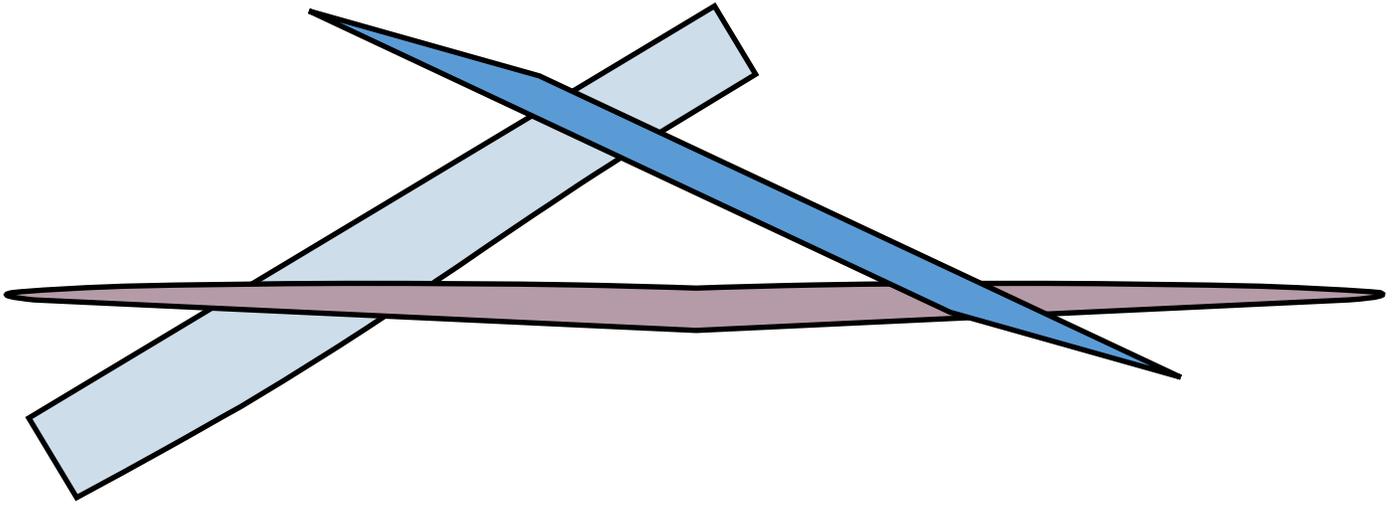
BUDGET SUMMARY	FY2014 Actual	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget	\$ Change	% Change
Expenditures							
Salaries & Benefits	269,757	312,965	225,840	229,931	239,731	9,800	4%
Supplies	3,153	1,512	216	173	900	727	420%
Maintenance	430	0	0	0	0	0	**
Other Services	1,295	890	0	0	0	0	**
Grand Total	274,635	315,367	226,056	230,104	240,631	10,527	4.6%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
School Resource Police Officer	3.00	3.00	3.00
Total	3.00	3.00	3.00

MAJOR CHANGES

Supplies - Increase in Uniform costs

Performance Measures (Based on Calendar Year)	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Conduct Presentations	12	51	27	20
Bailiff Duties Truancy Courts	10	0	0	0
After School Events	83	140	58	60
Teen Court Meetings	22	33	19	20
Car Seat Clinics	6	12	9	10
Parent Meetings	332	138	75	80



Internal Service Fund



INTERNAL SERVICE FUND

COMPARATIVE BUDGET STATEMENT

	FY14 ACTUALS 6/30/2014	FY15 ACTUALS 6/30/2015	FY16 ACTUALS 6/30/2015	FY17 ACTUALS 6/30/2015	FY18 PRELIM BUDGET	\$ CHANGE	% CHANGE
Beginning Cash Fund Balance	51,415	220,796	490,396	365,931	0	(365,931)	**
Revenues							
User Fees	70,395	38,192	2,118	0	0	0	**
Miscellaneous Revenue	326,597	315,831	319,589	0	450,889	450,889	**
Grants	0	0	0	0	0	0	**
Investment Income	0	4,363	1,827	0	0	0	**
Total Revenues	396,992	358,386	323,534	0	450,889	450,889	**
Other Financing Sources							
Transfers In	2,169,186	2,192,259	2,574,128	0	2,897,780	2,897,780	**
Total Other Financing Sources	2,169,186	2,192,259	2,574,128	0	2,897,780	2,897,780	**
Total Revenues & Other Financing	2,566,178	2,550,645	2,897,662	0	3,348,669	3,348,669	**
Expenditures							
Fleet Management	243,996	151,792	168,851	0	141,896	141,896	**
Procurement	117,573	116,324	116,178	0	169,309	169,309	**
Human Resources	299,254	317,443	328,578	0	411,741	411,741	**
Non-Departmental	185,104	200,715	227,680	0	230,154	230,154	**
Facility Maintenance	627,518	579,094	1,067,316	0	841,674	841,674	**
MIS/Computer Center	491,214	641,257	846,789	0	1,197,894	1,197,894	**
Fleet Maintenance	388,159	274,420	266,735	0	318,516	318,516	**
Accounts Payable	43,979	0	0	0	0	0	**
Total Expenditures	2,396,797	2,281,045	3,022,127	0	3,311,184	3,311,184	**
Other Financing Uses							
Transfers Out	0	0	0	365,931	0	(365,931)	-100%
Total Other Financing Uses	0	0	0	365,931	0	(365,931)	-100%
Total Expenditures & Other Finance Uses	2,396,797	2,281,045	3,022,127	365,931	3,311,184	2,945,253	805%
Net Change in Fund Balance	169,381	269,600	(124,465)	(365,931)	37,485	403,416	-110%
Ending Cash Fund Balance	220,796	490,396	365,931	0	37,485	37,485	**

INTERNAL SERVICES ALLOCATION SUMMARY

The Internal Service Fund is established to provide financing for activities of services provided in-house by the using department. The City currently provides central services for personnel, safety, fleet, management information systems, and facility maintenance. In addition, the primary insurance for liability and auto and other insurance protection provided for all functions is recorded within the Internal Service Fund. These services are rendered to other departments of the city on a cost-reimbursement basis. Below is an explanation of how the cost-reimbursements are established for each service provided.

Fleet Management division charges each user the actual cost of fuels and insurance. An allocation based on the number of vehicles per department and their MRU (maintenance repair unit) rating is charged to those departments for preventive maintenance required for the upkeep of the city fleet.

Facility Maintenance allocations are based upon the percentage of time determined to service each function of facility maintenance activities. These activities included DPS, Electrical Maintenance, Heating & Cooling, Plumbing, and Traffic Light Maintenance. Various methods were utilized to determine the allocation cost – time spent, square footage of buildings maintained or direct costs to users.

Purchasing - Operational costs, excluding salaries & benefits, for each division are calculated as a percentage of the total city operations. This percentage is then applied to the operational budget of the purchasing division to determine the allocation amount for each division. All divisions must utilize the purchasing division to process requisitions to spend budgeted operational monies.

MIS (Management Information Systems) operations are allocated by the total number of computer-related items utilized by each division and assessed a percentage of the total items. The MIS operational budget is then allocated to users based upon this percentage of computer-related items.

The **Human Resource Division** allocation is based upon the total staffing in each division as a percentage of the total employees, which is applied to the operational costs of the Personnel Division.

The **Human Resource Safety Division** allocation identifies the worker's compensation liability rate per staff member. A percentage of totals are calculated and this percentage is applied to the operational costs of the Safety Division.

ADMINISTRATION/PURCHASING

The Purchasing Department is responsible for reviewing and administering the Public Purchasing Ordinance to maintain integrity and provide assistance in this area to all departments within the City's organization. The Purchasing Department ensures that all quotes, purchases, IFB's, Public Works Bid's and RFP's are awarded according to the City Public Purchasing Ordinance and the State Procurement Code. In addition, the Purchasing Department oversees the Central Receiving Warehouse.

Administration/Purchasing Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Expenditures							
Salaries & Benefits	114,227	98,257	99,466	100,918	105,704	4,786	5%
Supplies	5,266	4,866	4,698	5,588	7,926	2,338	42%
Maintenance	1,362	(228)	161	457	1,300	843	184%
Utilities	1,179	921	911	918	1,978	1,060	115%
Other Services	(4,461)	12,508	10,942	34,939	42,401	7,462	21%
Capital	0	0	0	0	10,000	10,000	**
Grand Total	117,573	116,324	116,178	142,820	169,309	26,489	19%
** In FY17 Purchasing was in the General Fund							

Staffing Position Titles	Budgeted	Budgeted	Budgeted
	Positions	Positions	Positions
	FY16	FY17	FY18
Procurement Manager	0.90	0.90	0.90
Procurement Specialist	1.00	1.00	1.00
Inventory Administrator	0.10	0.10	0.10
Central Receiving Attendant	0.10	0.10	0.10
Total	2.10	2.10	2.10

MAJOR CHANGES			
Utilities - Increase in phone charges.			
Capital - Roof Repair (Optional Project).			

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget as of 8-30-17
Number of Purchase Orders Processed.	2,656	2,850	2,889	807
Number of IFB's PW's RFP's RFQ's Quotes Co-Op and sole source Processed	113	92	92	7
Surplus Property Disposals	23,509	68,903	173,871	1,603

ADMINISTRATION/HUMAN RESOURCES

Once referred to as “Personnel”, the role and functions of Human Resources have rapidly expanded, partly in response to regulatory requirements affecting employers---to include such responsibilities as equal employment opportunity programs, health and safety efforts, labor relations, more complex and variable benefits programs, specialized training and development, and a range of organizational development, and career planning programs that had not been considered essential in simpler times.

The HR management strategic role emphasizes that the employees are the most valuable resources and they represent a significant investment in the organization. The operational role of HR management is administrative and tactical in nature; ensuring that there is compliance with city policies, equal employment opportunity and other employment laws and regulations.

Administration/Human Resources Department Summary

BUDGET SUMMARY	FY2014 Actual	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget	\$ Change	% Change
Expenditures							
Salaries & Benefits	263,118	263,179	259,327	285,487	330,228	44,741	16%
Supplies	4,171	3,204	3,411	3,201	3,950	749	23%
Maintenance	137	1,956	6,181	6,194	7,120	926	15%
Utilities	1,582	1,637	1,622	1,651	2,742	1,091	66%
Other Services	30,116	48,136	58,037	55,842	67,701	11,859	21%
Capital	130	7,044	0	0	0	0	**
Grand Total	299,254	325,156	328,578	352,375	411,741	59,366	17%
** In FY17 Human Resources was in the General Fund							

Staffing Position Titles	Budgeted Positions	Budgeted Positions	Budgeted Positions
	FY16	FY17	FY18
Human Resource Director	1.00	1.00	1.00
Human Resource Generalists	2.00	2.00	2.00
Senior Human Resource Generalis	1.00	1.00	1.00
Safety/Benefits Administrator	0.00	0.00	0.50
Administrative Assistant	0.75	0.75	0.75
Total	4.75	4.75	5.25

MAJOR CHANGES					
Salaries & Benefits - New Safety & Benefits Administrator - split 50/50 with Fund 81					
Utilities - Increase in phone charges					

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
% of employees meeting safety training requirement.	83%	81%	90%	95%
% of regular employees who resigned for other employment.	7%	8%	8%	7%
Workers Compensation Experience Modifier.	1.56%	1.23%	1.14%	1.21%
% of new hires terminated during introductory period.	1%	5%	6%	1%

PUBLIC WORKS/FACILITY MAINTENANCE

The Facility Maintenance Department’s fundamental role is providing quality repairs and maintenance services to City owned facilities including permanent building structures, traffic lights, alarm systems, radio and telephone. Minor maintenance and repair services include structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance.

Public Works/Facility Maintenance Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Expenditures							
Salaries & Benefits	451,685	458,754	456,039	483,880	561,740	77,860	16%
Supplies	28,689	29,918	23,367	20,744	76,076	55,332	267%
Maintenance	77,202	75,817	75,611	88,519	149,849	61,330	69%
Utilities	7,623	8,467	10,720	9,609	16,644	7,035	73%
Other Services	32,330	34,621	5,771	12,634	26,961	14,327	113%
Capital	0	34,630	495,808	187,801	10,404	(177,397)	-94%
Grand Total	597,529	642,207	1,067,316	803,187	841,674	38,487	5%
** In FY17 Facility Maintenance was in the General Fund							

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Dispatcher/Clerk	1.00	1.00	1.00
Electrical Foreman	0.00	0.00	1.00
Electrician	2.00	2.00	1.00
Electronic Tech Apprentice	1.00	1.00	1.00
Electronic Technician	1.00	1.00	1.00
Manager	1.00	1.00	1.00
Facility Maintenance/Pool Technician	0.00	0.00	1.00
Facility Maintenance Foreman	0.00	0.00	1.00
Facility Maintenance Technician	2.00	2.00	1.00
Facility Maintenance HVAC	1.00	1.00	1.00
Total	9.00	9.00	10.00

MAJOR CHANGES								
Utilities - Increase in Phone Charges.								
Other Expense - Increase in Equipment to Replace Old HVAC Units in FY 18.								
Capital - Decrease in Capital from FY17 to FY18, Radio voting system in FY17 - Funds will carry over.								

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Provide the maximum level of maintenance for public facilities, equipment, and services to support and efficiently serve the City.	100%	99%	90%	100%
Number of work orders completed	2,148	2,072	2,297	2,300
Number of preventative maintenance work orders completed.	352	360	383	400
Percent of work orders completed within 24 hrs of initial request for service.	98%	97%	99%	100%
Work orders exceeding 40 hrs labor.	14	15	10	10

FINANCE/MIS

The MIS Division is responsible for the maintenance of over 425 workstations, 10 servers, 9 HyperV Virtual servers, 2 IBM mid-range systems, a citywide 6 fiber run computer network, multiple wireless access points, computer support to all departments and the main VoIP phone system. The MIS Division functions and activities are managed by the Finance Department.

Finance/MIS Department Summary

BUDGET SUMMARY	FY2014 Actual	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget	\$ Change	% Change
Expenditures							
Salaries & Benefits	260,003	260,881	251,792	239,026	257,621	18,595	8%
Supplies	4,462	4,372	6,929	2,125	5,330	3,205	151%
Maintenance	153,405	306,867	310,965	304,152	315,557	11,405	4%
Utilities	3,524	4,181	4,208	4,233	6,540	2,307	55%
Other Services	14,271	63,985	75,899	100,489	477,680	377,191	375%
Other Expense	0	0	0	5,688	6,593	905	16%
Insurance Premiums	1,133	971	971	971	971	0	0%
Capital	54,416	122,040	196,025	165,458	127,602	(37,856)	-23%
Grand Total	491,214	763,297	846,789	822,142	1,197,894	375,752	46%
** In FY17 MIS was in the General Fund							

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
MIS Manager	1.00	1.00	1.00
Systems Analyst	1.00	1.00	1.00
Computer Specialist	2.00	2.00	2.00
Administrative Secretary	0.50	0.50	0.50
Total	4.50	4.50	4.50

MAJOR CHANGES
Supplies - Increase in fuel and computer supplies
Utilities - Increase in phone charges
Capital - Decrease in Capital, funds will carryover for ongoing projects.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
IT Replacement Program	54 units = 15.42%	96 units = 27.43%	80 units = 22.86%	Estimated 70 units = 20%
Projects	ActiveNet - Renewal	Civic Center Alcohol POS	TinyPulse activation	Scheduled:
	APD Quatred Barcode	MS Office 365 Install	Municipal Court WiFi	IBM Power 8 installation
	Network Backup Server	MS Exchange / Outlook Install	Civic Center WiFi	City Hall re-carpet
	Cognos BI V10	Online Utility Bill Payment	Senior Center WiFi	APD re-carpet
	IT Assessment	APD Mobile Data Terminal Prep	Alameda Zoo WiFi	Network Server Upgrade - 3
	City Clerk Agenda Apps	Records Management Prep	Library WiFi Upgrade	Cognos V11 - Upgrade/Training
	Municipal Court Server		IBM Power 8 replacement prep	Records Management Training
	PHA Fiber Replacement			Superior EDGE Apps
	Meter Read - Zenner			IBM Storewise SANS upgrade

PUBLIC WORKS/FLEET MAINTENANCE

The Fleet Management Division of the Public Works Department provides for all operational aspects of the City of Alamogordo's fleet of vehicles and equipment. This includes procurement, maintenance, fueling, insuring and disposal, thus allowing other Departments/Divisions to perform their missions.

Public Works/Fleet Maintenance Department Summary

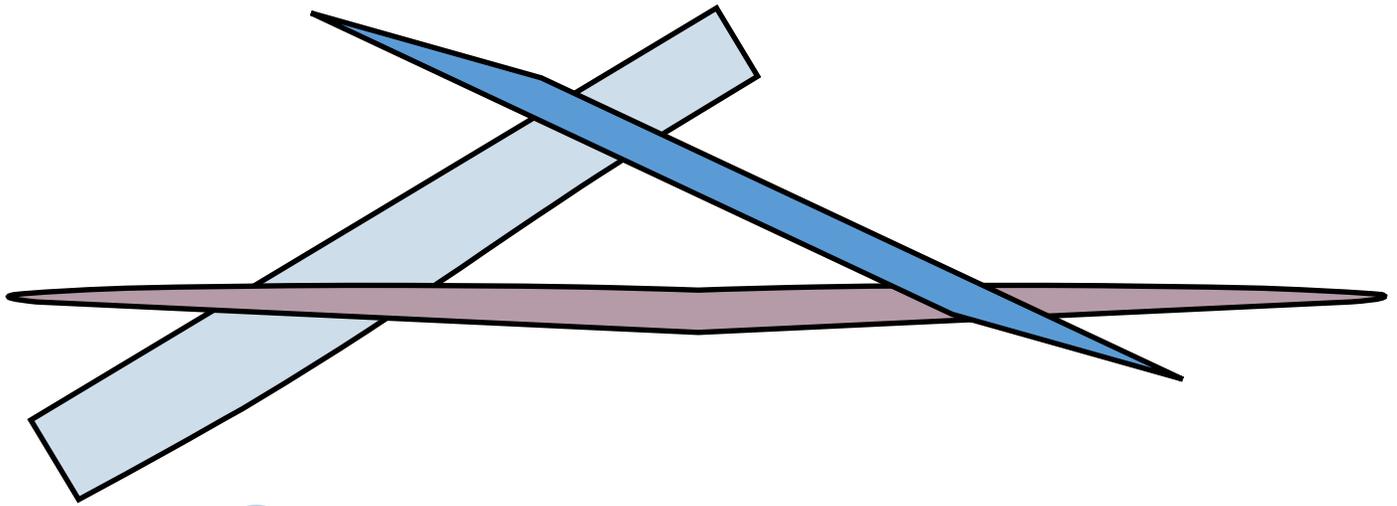
<i>BUDGET SUMMARY</i>	<i>FY2014 Actual</i>	<i>FY2015 Actual</i>	<i>FY2016 Actual</i>	<i>FY2017 Actual</i>	<i>FY2018 Budget</i>	<i>\$ Change</i>	<i>% Change</i>
Expenditures							
Supplies	91,014	54,302	22,879	0	0	0	**
Insurance Premiums	152,982	150,738	168,851	140,597	141,896	1,299	1%
Grand Total	243,996	205,040	191,730	140,597	141,896	1,299	1%
** In FY17 Fleet Services were in the Fund 96 (Self-Insured)							

<i>BUDGET SUMMARY</i>	<i>FY2014 Actual</i>	<i>FY2015 Actual</i>	<i>FY2016 Actual</i>	<i>FY2017 Actual</i>	<i>FY2018 Budget</i>	<i>\$ Change</i>	<i>% Change</i>
Expenditures							
Salaries & Benefits	254,877	239,598	236,318	205,361	251,022	45,661	22%
Supplies	8,268	9,067	9,026	34,474	38,737	4,263	12%
Maintenance	6,268	8,862	2,324	7,936	8,158	222	3%
Utilities	10,228	9,578	9,292	8,184	14,280	6,096	74%
Other Services	2,006	5,509	7,969	1,500	4,500	3,000	200%
Insurance Premiums	1,806	1,806	1,806	1,806	1,819	13	1%
Capital	103,335	1,910	0	0	0	0	**
Grand Total	386,788	276,330	266,735	259,261	318,516	59,255	23%
** In FY17 Fleet Maintenance was in the General Fund							

Staffing Position Titles	Budgeted	Budgeted	Budgeted
	Positions	Positions	Positions
	FY16	FY17	FY18
Fleet Maintenance Manager	1.00	1.00	1.00
Mechanic	3.00	3.00	3.00
Fleet Maintenance Parts Clerk	1.00	1.00	1.00
Total	5.00	5.00	5.00

MAJOR CHANGES				
Utilities: Increase in all Utilities (Phone Electricity & Gas)				
Other Services - Increase in Training & Travel				

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
City real property is effectively obtained and managed in the public's interest, and meets city goals and objectives.	100%	99%	90%	100%
Number of units maintained.	401	398	415	425
Percent of work orders for preventative maintenance performed.	48.50%	45.34%	51.20%	70.00%
Non-scheduled work orders.	1,095	1,729	1,423	1,400
Service Calls.	50	79	87	80
Total work orders processed.	2,125	3,163	3,326	3,400
Vehicles Retrieved.	4	8	7	10



Special Revenue



SPECIAL REVENUE FUND

COMPARATIVE BUDGET STATEMENT

	FY14 ACTUALS	FY15 ACTUALS	FY16 ACTUALS	FY17 ACTUALS	FY18 PRELIM BUDGET	\$ CHANGE	% CHANGE
Beginning Cash Fund Balance	8,116,238	9,691,852	8,983,716	9,661,481	10,437,158	775,677	8%
Revenues							
Taxes	4,141,914	4,332,032	4,546,303	4,568,388	4,548,744	(19,644)	0%
Fees & Permits	199,932	180,887	654,435	648,398	647,031	(1,367)	0%
User Fees	1,405,283	1,340,761	714,138	589,927	680,361	90,434	15%
Fines	401,168	216,346	131,817	174,322	170,522	(3,800)	-2%
Miscellaneous Revenue	1,447,537	1,638,271	236,508	795,907	157,340	(638,567)	-80%
Grants	58,735	100,079	2,656,585	1,892,962	3,537,263	1,644,301	87%
Investment Income	0	-	128,187	111,685	100,821	(10,864)	-10%
Total Revenues	7,654,569	7,808,376	9,067,973	8,781,589	9,842,082	1,060,493	12%
Transfers-In							
	4,641,180	3,887,337	4,309,766	5,748,639	7,323,907	1,575,268	27%
Total Transfers In	4,641,180	3,887,337	4,309,766	5,748,639	7,323,907	1,575,268	27%
Total Revenues & Other Financing	12,295,749	11,695,713	13,377,739	14,530,228	17,165,989	2,635,761	18%
Expenditures							
Corrections - City Expense	119,208	115,231	79,943	96,309	105,975	9,666	10%
Lodger's Tax - Promotional	217,140	237,080	240,698	206,661	331,559	124,898	60%
Court Automation	69,718	63,558	52,454	71,394	65,462	(5,932)	-8%
Lodger's Tax - City's Share	359,062	316,063	351,225	412,785	675,720	262,935	64%
D.A.R.E. Donations	13,763	5,464	8,891	8,802	13,309	4,507	51%
Municipal Court	374,400	384,226	381,577	392,876	412,253	19,377	5%
Police Contingency	15,022	13,638	7,846	6,815	7,700	885	13%
Community Services	3,151,332	3,377,475	3,331,777	3,618,217	3,983,624	365,407	10%
State Fire Protection	491,170	364,232	806,037	477,561	938,187	460,626	96%
Law Enforcement	127,519	91,471	79,848	86,292	110,128	23,836	28%
State Highway	28,443	19,709	32,735	18,897	28,200	9,303	49%
Traffic Safety	41,267	23,148	17,706	21,036	28,000	6,964	33%
Transportation	1,379,894	1,572,915	1,675,742	2,872,311	4,492,394	1,620,083	56%
Engineering	329,334	234,308	353,006	362,342	382,163	19,821	5%
Senior Center	1,055,551	1,430,051	1,063,275	1,028,979	1,245,082	216,103	21%
Retired & Senior Vol. Program	225,702	270,797	241,790	250,431	261,466	11,035	4%
ESGRT .0625%	7,591	6,139	375,146	289,607	312,538	22,931	8%
Self-Insured Fund	16,609	20,776	33,554	140,956	56,413	(84,543)	-60%
Liabilities/Deductibles	175,511	122,069	97,415	54,460	190,000	135,540	249%
Total Expenditures	8,198,236	8,668,350	9,230,665	10,416,731	13,640,173	3,223,442	31%
Transfers Out							
	2,521,899	3,735,499	3,469,309	3,337,820	9,210,407	5,872,587	176%
Total Transfers Out	2,521,899	3,735,499	3,469,309	3,337,820	9,210,407	5,872,587	176%
Total Expenditures & Other Finance Uses	10,720,135	12,403,849	12,699,974	13,754,551	22,850,580	9,096,029	66%
Net Change in Fund Balance	1,575,614	(708,136)	677,765	775,677	(5,684,591)	(6,460,268)	-833%
Ending Cash Fund Balance	9,691,852	8,983,716	9,661,481	10,437,158	4,752,567	(5,684,591)	-54%

SPECIAL REVENUE/CORRECTIONS - JAIL

This fund is established to account for the expenses related to jail costs. Funds are transferred from the General Fund (11) and Corrections (Fund 27).

Special Revenue/Corrections - Jail Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Fees & Permits	6,950	5,950	5,550	7,015	5,550	(1,465)	-21%
Fines	109,083	91,656	66,767	88,916	75,522	(13,394)	-15%
Total Revenues	116,033	97,606	72,317	95,931	81,072	(14,859)	-15%
Transfers							
Transfers In	49,484	0	0	7,842	11,410	3,568	45%
Transfers Out	3,419	2,375	1,479	0	1,530	1,530	0%
Total Net Transfers	46,065	(2,375)	(1,479)	7,842	9,880	2,038	26%
Appropriations/Expenditures							
Other Services	119,208	115,231	82,872	96,309	105,975	9,666	10%
Total Appropriations/Expenditures	119,208	115,231	82,872	96,309	105,975	9,666	10%

MAJOR CHANGES

Transfers In - Budget will be adjusted at mid-year.
Only the amount required will be transferred to balance fund.

SPECIAL REVENUE/LODGER'S TAX-PROMOTIONS

To act as point of contact for tourist-related information by representing and promoting the City of Alamogordo before visitors and local community alike. Further, to develop tourism attraction programs and to participate with tourism entities locally, statewide and regionally on other related projects

Special Revenue/Lodger's Tax - Promotions Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Revenues							
Taxes & Fees	189,245	200,424	212,029	220,441	211,161	(9,280)	-4%
Miscellaneous Revenue	3,134	3,322	3,140	(8)	(10)	(2)	25%
Grants	25,000	40,000	20,000	0	0	0	0%
Investment Income	583	1,279	1,174	1,020	962	(58)	-6%
Total Revenues	217,962	245,025	236,343	221,453	212,113	(9,340)	-4%

Transfers							
Tranfers In	0	0	0	0	0	0	0%
Transfers Out	5,485	5,121	2,743	0	4,584	4,584	0%
Total Net Transfers	(5,485)	(5,121)	(2,743)	0	(4,584)	(4,584)	0%

Appropriations/Expenditures							
Salaries & Benefits	11,618	11,938	14,270	16,598	16,412	(186)	-1%
Supplies	82	53	139	31	203	172	555%
Utilities	0	549	604	606	0	(606)	-100%
Other Services	205,440	224,312	232,655	189,426	314,944	125,518	66%
Total Appropriations/Expenditures	217,140	236,852	247,668	206,661	331,559	124,898	60%

Staffing Position Titles	Budgeted Positions	Budgeted Positions	Budgeted Positions
	FY16	FY17	FY18
Special Events Manager	0.25	0.25	0.25
Executive Assistant-	0.25	0.25	0.00
Total	0.25	0.25	0.25

MAJOR CHANGES

Utilities - Phone moved to Fund 37 KAB.
 Other Services - Advertising expense reduced.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Special Funded Event Contracts	7	7	10	10
Trade Shows	10	13	16	15
Guests @ Vistor Center	10,000	10,917	10,900	11,000
Guests @ Area Attractions	600,000	642,976	632,059	686,687
Rack Cards Distributed	30,000	60,350	40,500	42,113
Website Google Anallytics	0	57,903	60,000	75,838
Tourism Advertisements	30	30	32	30
Billboards	4	6	8	6

SPECIAL REVENUE/COURT AUTOMATION

To act as point of contact for tourist-related information by representing and promoting the City of Alamogordo before visitors and local community alike. Further, to develop tourism attraction programs and to participate with tourism entities locally, statewide and regionally on other related projects

Special Revenue/Court Automation Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Revenues							
Fines	44,851	37,921	25,757	40,142	53,000	12,858	32%
Grants	15,851	32,540	23,103	24,779	28,500	3,721	15%
Investment Income	374	520	500	142	188	46	32%
Total Revenues	61,076	70,981	49,360	65,063	81,688	16,625	26%
Transfers							
Tranfers In	0	0	0	0	0	0	0%
Transfers Out	17,958	19,313	20,126	0	29,303	29,303	0%
Total Net Transfers	(17,958)	(19,313)	(20,126)	0	(29,303)	(29,303)	0%
Expenditures (1201) Judicial							
Salaries & Benefits	6,280	5,972	6,473	5,460	8,474	3,014	55%
Supplies	5,684	5,558	6,778	8,350	8,920	570	7%
Maintenance	11,243	3,608	4,332	4,058	4,493	435	11%
Utilities	2,270	1,829	1,893	1,872	1,875	3	0%
Other Services	10,038	11,269	10,900	37,375	20,620	(16,755)	-45%
Other Expense	0	0	0	0	4,730	4,730	**
Capital Outlay	28,979	21,303	8,454	350	0	(350)	-100%
Total Judicial	64,494	49,539	38,830	57,465	49,112	(8,353)	-15%
Expenditures (2701) State Court Automation							
Supplies	1,545	0	0	0	0	0	
Maintenance	829	11,163	11,011	11,070	13,100	2,030	18%
Other Services	2,850	2,856	2,858	2,859	3,250	391	14%
Total State Court Automation	5,224	14,019	13,869	13,929	16,350	2,421	17%
Total Appropriations/Expenditures	69,718	63,558	52,699	71,394	65,462	(5,932)	-8%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Judicial Aide/File Clerk	0.65	0.65	0.65
Total	0.65	0.65	0.65

MAJOR CHANGES

Capital - No Capital requests for FY18.

SPECIAL REVENUE/LODGER'S TAX-CITY

The Civic Center provides facilities and services for meetings, seminars, conventions, trade expositions, concerts, and social, educational, cultural, business or entertainment events plus maintains the exterior of the Chamber of Commerce building.

Special Revenue/Lodger's Tax-City Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Taxes & Fees	282,213	300,376	318,084	330,661	328,677	(1,984)	-1%
User Fees	56,494	45,985	59,713	58,511	72,037	13,526	23%
Fines	535	1,594	0	0	0	0	**
Miscellaneous Revenue	60,353	6,430	(618)	431	388	(43)	-10%
Grants	0	0	45,726	(2,491)	0	2,491	-100%
Investment Income	1,165	1,960	2,142	1,862	1,756	(106)	-6%
Total Revenues	400,760	356,345	425,047	388,974	402,858	13,884	4%
Transfers							
Tranfers In	0	0	0	11,013	208,987	197,974	1798%
Transfers Out	1,720	1,720	33,845	1,720	45,445	43,725	2542%
Total Net Transfers	(1,720)	(1,720)	(33,845)	9,293	163,542	154,249	1660%
Appropriations/Expenditures							
Salaries & Benefits	146,075	116,659	107,073	131,981	172,334	40,353	31%
Supplies	10,720	8,529	8,815	11,977	17,427	5,450	46%
Maintenance	1,191	1,243	1,344	1,856	1,776	(80)	-4%
Utilities	29,167	26,971	35,850	30,942	39,185	8,243	27%
Other Services	165,206	155,005	146,584	191,921	216,245	24,324	13%
Other Expense	0	0	979	14,960	10,927	(4,033)	-27%
Insurance Premiums	6,703	6,913	7,762	8,056	9,173	1,117	14%
Capital Outlay	0	833	59,144	21,092	208,653	187,561	889%
Total Appropriations/Expenditures	359,062	316,153	367,551	412,785	675,720	262,935	64%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Special Events Manager	0.50	0.50	0.50
Civic Center Maintenance	1.00	1.00	1.00
Civic Center Specialist	1.00	1.00	1.00
Beverage Servers	0.30	0.30	0.30
Total	2.80	2.80	2.80

MAJOR CHANGES

Miscellaneous Revenue - FY17 Cash Over/Short.

Transfer In - Transfer FY18 for Civic Center Roof

Other Expense - FY18 Table & Chairs.

Capital - No new Capital allocated for FY18, Carryover capital for Roof

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Number of auditorium reservations.	55	60	10	10
Total attendance of patrons at events.	8,250	900	16	15
City Sponsored special events	11	13	10,900	11,000
Liquor sales at events	23,000	24,000	18,666	29,908

SPECIAL REVENUE/D.A.R.E. DONATIONS

This fund accounts for receipts and disbursements of monies donated by individuals who are court ordered to contribute to the D.A.R.E. program as part of their sentencing. This account continues to receive contributions from citizens/organizations in Alamogordo. This comprehensive program provides funding for officers that teach approximately 500 students annually.

The donations are restricted for the exclusive benefit of the D.A.R.E. program. These funds are used to pay overtime to D.A.R.E. officers, train new D.A.R.E. officers and maintain their current certification, purchase instructional supplies and to fund other related costs for special projects associated with D.A.R.E., such as Saturday in the Park, D.A.R.E. Picnic and D.A.R.E. graduations.

Special Revenue/D.A.R.E Donations Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Revenues							
User Fees	5,539	7,564	10,991	14,524	4,000	(10,524)	-72%
Interest Income	105	120	124	108	102	(6)	-6%
Total Revenues	5,644	7,684	11,115	14,632	4,102	(10,530)	-72%
Appropriations/Expenditures							
Salaries & Benefits	3,262	445	786	2,444	4,309	1,865	76%
Other Services	10,501	5,019	8,105	6,358	9,000	2,642	42%
Total Appropriations/Expenditures	13,763	5,464	8,891	8,802	13,309	4,507	51%

MAJOR CHANGES

Other Services - Fewer donations and carry over of expenses.

SPECIAL REVENUE/MUNICIPAL COURT

Municipal Courts were created to secure the just, speedy and inexpensive determination of every municipal court action. Rule 8-101.

Under state statute 35-14-1 any municipality with a population over 2500 shall have established a municipal court.

The Municipal Court's purpose is to not gather revenue but to adjudicate the violators of the ordinances of the City of Alamogordo in a fair and impartial manner. It is important that the fines and fees collected are placed into line items that are not under the control of the court, thus avoiding a perception of impropriety. The following are the fines and fees for violations of ordinances within the City of Alamogordo:

1. Correction Fee (\$20.00) - This fee goes to fund 015-0000-315-14.04 to offset the cost of Prisoner Support. See state statute 35-14-11.
2. City Automation Fee (\$13.00) – This fee goes to fund 019-0000-315-14.12 and is used by the court for automation, supplies and training.
3. State Automation Fee (\$6.00) – This fee goes to fund 039-0000-315.14-12 and is sent to the state for automation of the municipal courts throughout the state. The Alamogordo Municipal Court applies for and receives approximately \$50,000 in reimbursement from this fund. This fund is used to pay for software, maintenance and helps support MIS.
4. Judicial Education Fee (\$3.00) – 039-0000-315-14.13. This fee is collected and sent to the State Treasurer to assist the Judicial Education Center to train the municipal judges and clerks throughout the state.
5. Bench Warrant Fee (100.00) – This fee is split 50/50 and goes to DPS fund 011-2804.-315-14.06 and Court fund 027-2801-315-14.06. The court pays for the salary of a part time filing clerk with their half.
6. DWI Screening Fee (\$100.00) – This fee goes to fund 011-0000-312-11.18. It is used to offset the cost of DWI supervision by the court.
7. Based on the monthly reports for fiscal year 13/14 the court will collect approximately \$272,474.00 in fees and \$270,388.00 in fines. In addition, approximately \$28,268.00 was worked off through community service for a total of \$571,130.00.

There are other fees collected by the court that do not directly affect the operation of the Alamogordo Municipal Court such as: Traffic Safety Fee (\$8.00), DWI Prevention Fee (\$75.00), Lab/Drug/Alcohol Fee (\$85.00), and Drug Analysis Fee (\$75.00).

Special Revenue/Municipal Court Department Summary

BUDGET SUMMARY	FY2014 Actual	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget	\$ Change	% Change
Revenues							
Fines	3,790	13,174	11,937	10,865	10,000	(865)	-8%
Investment Income	0	208	0	0	0	0	0%
Total Revenues	3,790	13,382	11,937	10,865	10,000	(865)	-8%
Transfers							
Tranfers In	425,769	293,950	370,217	381,825	414,230	32,405	8%
Transfers Out	5,443	6,067	5,709	0	6,977	6,977	0%
Total Net Transfers	420,326	287,883	364,508	381,825	407,253	25,428	7%
Appropriations/Expenditures							
Salaries & Benefits	291,453	295,351	301,330	307,603	317,381	9,778	3%
Supplies	2,884	2,368	4,778	2,494	4,350	1,856	74%
Utilities	3,169	3,166	3,288	3,318	5,073	1,755	53%
Other Services	41,813	77,700	74,913	69,945	72,920	2,975	4%
Other Expense	0	0	0	7,377	0	(7,377)	-100%
Insurance Premiums	1,787	2,180	2,459	2,139	2,529	390	18%
Capital Outlay	5,951	4,190	0	0	10,000	10,000	100%
Total Appropriations/Expenditures	347,057	384,955	386,768	392,876	412,253	19,377	5%

Staffing Position Titles	Budgeted Positions	Budgeted Positions	Budgeted Positions
	FY16	FY17	FY18
Municipal Judge	1.00	1.00	1.00
Municipal Judge Substitute	0.01	0.01	0.01
Court Administrator	1.00	1.00	1.00
Deputy Court Clerk	1.00	1.00	1.00
Judicial Clerk	1.00	1.00	1.00
Judicial Specialist	1.00	1.00	1.00
Judicial Aide/File Clerk	0.35	0.35	0.35
Total	5.36	5.36	5.36

MAJOR CHANGES

- Utilities - Increase in Phone Charges
- Capital - Carpet for Front Office
- Other Expense - Small Equipment Items in FY17

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Number of cases docketed	9,500	10,161	10,274	10,674
Number of trials heard	250	246	312	250
Number of arraignments held	2,900	3,223	3,588	2,900
Number of adult and juvenile community service hours worked	3,000	4,802	7,515	300
Number of juveniles attending Teen Court	100	123	137	100

SPECIAL REVENUE/POLICE CONTINGENCY

This fund accounts for the revenue and disbursement of confiscated items and the expense of confidential criminal investigations

Special Revenue/Police Contingency Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Miscellaneous Revenue	4,993	21,161	3,235	2,865	3,622	757	26%
Interest Income	319	362	372	323	305	(18)	-6%
Total Revenues	5,312	21,523	3,607	3,188	3,927	739	23%
Appropriations/Expenditures							
Utilities	15,022	9,248	8,037	6,815	7,500	685	10%
Other Services	0	4,390	192	0	200	200	**
Total Appropriations/Expenditures	15,022	13,638	8,229	6,815	7,700	885	13%

MAJOR CHANGES

No Major Changes

SPECIAL REVENUE/COMMUNITY SERVICES FUND

This fund combines several departments that provide services to the City of Alamogordo and accounts for the financing of goods and services provided to the community by the Community Service departments.

Special Revenue/Community Services Fund Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Revenues							
User Fees	429,634	373,877	443,215	370,008	402,424	32,416	9%
Fines	13,912	13,061	11,570	10,318	9,000	(1,318)	0%
Miscellaneous Revenue	46,350	15,960	65,123	85,250	58,990	(26,260)	-31%
Grants	68,679	62,111	48,309	54,496	11,000	(43,496)	0%
Interest Income	1,694	1,636	0	0	0	0	0%
Total Revenues	560,269	466,645	568,217	520,072	481,414	(38,658)	-7%
Transfers							
Transfers In							
Fund 11 - General Fund	3,058,899	2,717,986	3,096,567	3,107,114	3,777,626	670,512	22%
Fund 69 - '94 GRT	0	0	0	3,296	5,134	1,838	56%
Transfers Out	427,487	410,283	419,525	15,480	519,875	504,395	0%
Total Net Transfers	2,631,412	2,307,703	2,677,042	3,094,930	3,262,885	167,955	5%
Appropriations/Expenditures							
Cemetery	81,433	79,847	53,038	79,809	92,270	12,461	16%
Leisure Services	925,018	1,043,231	988,792	1,129,971	1,012,577	(117,394)	-10%
Parks	907,708	966,596	940,894	978,276	1,169,370	191,094	20%
Zoo	445,500	481,342	477,346	498,879	728,985	230,106	46%
Community Services Admin	0	0	0	143,754	147,414	3,660	3%
Library	791,673	801,708	813,237	787,528	833,008	45,480	6%
Total Appropriations/Expenditures	3,151,332	3,372,724	3,273,307	3,618,217	3,983,624	365,407	10%

Summary includes all departments illustrated in the following pages.

SPECIAL REVENUE/CEMETERY

Cemetery staff is available to assist families in locating grave sites of loved ones; to open and close graves during funeral services, to set up for services and to provide disinterment upon request. Staff also performs general turf maintenance, work on the irrigation systems, set headstones, and maintain record of funerals.

Special Revenue/Cemetery Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Revenues							
User Fees	38,275	30,045	57,708	38,000	42,000	4,000	11%
Miscellaneous Revenue	8,884	(16,494)	(39)	(10)	(10)	0	0%
Investment Income	1,694	1,636	0	0	0	0	0%
Total Revenues	48,853	15,187	57,669	37,990	41,990	4,000	11%
Transfers							
Tranfers In	45,447	75,287	8,685	44,399	60,710	16,311	37%
Transfers Out	12,867	10,627	13,316	2,580	10,430	7,850	0%
Total Net Transfers	32,580	64,660	(4,631)	41,819	50,280	8,461	20%
Appropriations/Expenditures							
Salaries & Benefits	73,840	73,652	53,825	68,351	78,249	9,898	14%
Supplies	1,792	1,411	1,640	1,660	1,620	(40)	-2%
Maintenance	2,806	3,244	1,602	3,336	4,080	744	22%
Utilities	5,242	5,134	6,770	5,224	6,881	1,657	32%
Other Services	1	1	0	0	243	243	0%
Miscellaneous Expense	(3,216)	(4,684)	(12,244)	0	0	0	0%
Insurance Premiums	968	1,089	1,445	1,238	1,197	(41)	-3%
Total Appropriations/Expenditures	81,433	79,847	53,038	79,809	92,270	12,461	16%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Cemetery Sexton	1.00	1.00	1.00
Cemetery Laborer	1.00	1.00	1.00
Total	2.00	2.00	2.00

MAJOR CHANGES

Transfers In - Budget will be adjusted at mid-year. Only the amount required will be transferred to balance the fund.

Salary & Benefits - Vacant position budgeted with full benefits.

Other Services - Increase in printing expected.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Casket Services Provided.	55	60	47	55
Creation Remains Services Provided.	28	28	32	28
Headstone Installations Provided.	43	50	46	43

SPECIAL REVENUE/LEISURE SERVICES

The Leisure Services Department offers a wide range of fitness, sports activities, programs and special events which augment a superb schedule of year round leisure services and recreation for the community.

Special Revenue/Leisure Services Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Revenues							
User Fees	292,562	238,749	279,894	232,310	245,724	13,414	6%
Misc. Revenue (Credit Card Fees)	(2,826)	(3,676)	(4,042)	6,471	(3,000)	(9,471)	-146%
Total Revenues	289,736	235,073	275,852	238,781	242,724	3,943	2%
Transfers							
Tranfers In	796,458	339,607	801,572	890,555	839,219	(51,336)	-6%
Transfers Out	120,827	129,825	116,780	2,580	161,277	158,697	6151%
Total Net Transfers	675,631	209,782	684,792	887,975	677,942	(210,033)	-24%
Appropriations/Expenditures							
Salaries & Benefits	627,689	660,162	606,434	373,876	482,024	108,148	29%
Supplies	70,423	63,899	57,736	64,543	41,014	(23,529)	-36%
Maintenance	22,620	23,974	18,901	45,289	20,951	(24,338)	-54%
Utilities	164,852	136,903	128,220	117,214	167,487	50,273	43%
Other Services	18,165	21,992	34,339	440,086	32,767	(407,319)	-93%
Other Expense	0	0	0	2,098	6,899	4,801	229%
Insurance Premiums	21,085	23,063	24,484	22,976	25,419	2,443	11%
Capital Outlay	184	113,238	118,678	63,889	236,016	172,127	269%
Total Appropriations/Expenditures	925,018	1,043,231	988,792	1,129,971	1,012,577	(117,394)	-10%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Aquatics Supervisor	1.000	1.000	0.000
Head Lifeguard	0.500	0.500	0.000
Lifeguard	2.175	2.175	0.000
Lifeguard-Seasonal/Part-time	0.837	0.837	3.210
Aquatics/Recreation Coordinator	0.000	0.000	1.000
Recreation Aide	1.875	1.875	1.875
Recreation Aide- Seasonal	1.298	1.298	1.299
Recreation Assistant-Seasonal	0.462	0.462	0.462
Recreation Assistant	1.000	1.000	1.000
Recreation Cashier-Seasonal	0.288	0.288	0.288
Recreation Clerk	2.000	2.000	2.000
Recreation Clerk - Part-time	0.725	0.725	0.725
Recreation Clerk-Seasonal	0.288	0.288	0.288
Recreation Facility Manager	1.000	1.000	1.000
Recreation Technician	1.000	1.000	1.000
Recreation Center Custodian	1.000	1.000	1.000
Special Events Manager	0.250	0.250	0.250
Total	15.70	15.70	15.40

MAJOR CHANGES

Salaries & Benefits - Adjustment in pool positions, Benefit changes.

Maintenance - Decrease in Pool Mechanical Equipment-moved to Facility Maintenance.

Capital - FY17 Pool Equipment and Restroom Addition, Will carry-over if not completed. No new capital for FY18.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Youth Programs offered.	11	11	11	11
Registered youth in programs.	3,852	3,886	3,923	15
Registered adults in programs.	257	263	267	267
Ball field, Park, Rec Center rentals.	1,498	1,511	2,145	2,200
Special Events Held.	19	19	19	19
Membership & punch passes sold.	381	374	336	390
Paid daily gym users.	2,587	2,478	2,123	2,200
Paid daily weight room users.	1,287	1,293	1,245	1,250

SPECIAL REVENUE/PARKS

The Parks Division maintains in excess of 300 acres of parks and sports-related areas in order to provide improved quality of life to the citizens of Alamogordo

Special Revenue/Parks Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Miscellaneous Revenue	128	4,974	3,957	11,469	0	(11,469)	0%
Grants	0	5,000	5,000	5,000	5,000	0	0%
Total Revenues	128	9,974	8,957	16,469	5,000	(11,469)	-70%
Transfers							
Tranfers In	1,021,301	1,044,192	1,024,344	964,387	1,256,608	292,221	30%
Transfers Out	113,721	87,570	92,407	2,580	92,238	89,658	0%
Total Net Transfers	907,580	956,622	931,937	961,807	1,164,370	202,563	21%
Appropriations/Expenditures							
Salaries & Benefits	707,762	726,955	722,641	707,795	793,589	85,794	12%
Supplies	54,981	54,760	43,272	56,075	86,355	30,280	54%
Maintenance	65,339	80,005	62,507	78,444	104,417	25,973	33%
Utilities	58,492	62,465	62,198	63,540	70,397	6,857	11%
Other Services	668	693	660	200	10,700	10,500	5250%
Other Expense	0	0	0	0	1,150	1,150	0%
Insurance Premiums	19,979	21,183	22,683	20,541	21,586	1,045	5%
Capital Outlay	487	20,535	26,933	51,681	81,176	29,495	57%
Total Appropriations/Expenditures	907,708	966,596	940,894	978,276	1,169,370	191,094	20%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Parks Foreman	1.00	1.00	1.00
Parks Laborer	6.00	6.00	7.00
Parks Laborer-Seasonal	3.46	3.46	3.00
Parks Maintenance	7.00	7.00	7.00
Parks Maintenance/Welder	1.00	1.00	1.00
Parks Mechanic	1.00	1.00	1.00
Parks Supervisor	1.00	1.00	1.00
Total	20.46	20.46	21.00

MAJOR CHANGES

Grants - Tree Grant

Supplies - Implemented Post and Pre Emergent Herbicides.

Maintenance - Park Maintenance Supplies, Sand/Topdressing Materials, Playground Repair Parts.

Other Services - Tree Removal

Capital Outlay - No Equipment or Vehicle Requests in FY18

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Total Acres Maintained	445	447	447	447
Acres per FTE	26	26	26	26
Cost per Acre	2,116	2,205	2,127	2,205
Acres per 1,000 population	14	14	14	14

SPECIAL REVENUE/ZOO

The Alameda Park Zoo was established in 1898. The site consists of an area seven acres long and one and one-half acres wide. Located in southern New Mexico, the climate biome is considered warm desert. The zoo is inhabited by native cottonwood trees, as well as non-indigenous plant species including elm, willow, palm locust, and a number of local and exotic shrubs. Public facilities include a gift shop, restrooms, playground, pavilions, picnic area, education center, and a series of exhibits housing over 265 animals.

Special Revenue/Zoo Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Revenues							
User Fees	73,504	75,802	80,495	78,340	81,700	3,360	4%
Miscellaneous Revenue	25,574	28,839	39,104	41,582	36,000	(5,582)	-13%
Total Revenues	99,078	104,641	119,599	119,922	117,700	(2,222)	0%
Transfers							
Tranfers In	378,838	406,838	390,806	381,537	647,330	265,793	70%
Transfers Out	32,416	30,137	33,059	2,580	36,045	33,465	0%
Total Net Transfers	346,422	376,701	357,747	378,957	611,285	232,328	61%
Appropriations/Expenditures							
Salaries & Benefits	322,143	316,830	309,084	324,766	384,336	59,570	18%
Supplies	71,127	80,236	86,741	89,959	108,157	18,198	20%
Maintenance	459	2,088	2,356	1,414	2,677	1,263	89%
Utilities	41,837	68,224	48,702	58,420	45,301	(13,119)	-22%
Other Services	6,359	9,230	11,763	7,385	20,505	13,120	178%
Other Expense	0	0	5,705	2,339	17,000	14,661	627%
Insurance Premiums	3,575	3,957	4,228	3,700	4,305	605	16%
Capital Outlay	0	777	8,767	10,896	146,704	135,808	1246%
Total Appropriations/Expenditures	445,500	481,342	477,346	498,879	728,985	230,106	46%

Staffing Position Titles	Budgeted Positions	Budgeted Positions	Budgeted Positions
	FY16	FY17	FY18
Zoo Curator	1.00	1.00	1.00
Zoo Facility Support Staff	1.00	1.00	1.00
Zoo Gift Shop Cashier	0.75	0.75	0.75
Zoo Manager	1.00	1.00	1.00
Zookeeper	2.00	2.00	4.00
Part-time Zookeeper	3.00	3.00	0.60
Total	8.75	8.75	8.35

MAJOR CHANGES

Salary & Benefits - 2 part-time to 1 full-time, 1 new Zoo keeper.

Miscellaneous Revenue - Decreased Gift Shop Revenues.

Other Services - Increase in Training & Travel and Memberships & Dues.

Other Expense - Small Equipment Expenses Taken from Capital Outlay.

Capital Outlay - FY17 Perimeter Fence and Waterfowl Deck Replacement. Will carry-over if not complete.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Number of Exhibits	40	42	42	43
Number of Species	79	80	85	85
Number of Special Events	7	6	10	10
Increase Zoo Attendance by 2%	65,000	66,300	82,937	84,596
Education programs	9	9	6	6
Injured animals program	12	7	11	7
Endangered Species	7	6	8	6

SPECIAL REVENUE/COMMUNITY SERVICES ADMINISTRATION

The Community Services Administrative Department is responsible for the management of all aspects of Community Services to include; Cemetery, Leisure Services (Recreation Center), Parks, Alamogordo Zoo, Library, Bonito Campground, Golf Course, Senior Center and Retired Senior Volunteer Programs. The allocations of expenditures within this department are those directly related to the operations of the Community Services Departments.

Special Revenue/Community Services Administration Department Summary

BUDGET SUMMARY	<i>FY2014 Actual</i>	<i>FY2015 Actual</i>	<i>FY2016 Actual</i>	<i>FY2017 Actual</i>	<i>FY2018 Budget</i>	<i>\$ Change</i>	<i>% Change</i>
Transfers							
Transfers In	0	0	0	146,334	160,095	13,761	9%
Transfers Out	0	0	0	2,580	12,681	10,101	0%
Total Net Transfers	0	0	0	143,754	147,414	0	0%
Appropriations/Expenditures							
Salaries & Benefits	0	0	0	140,855	142,852	1,997	1%
Supplies	0	0	0	1,581	1,750	169	11%
Maintenance	0	0	0	74	200	126	170%
Utilities	0	0	0	859	1,263	404	47%
Other Services	0	0	0	250	1,025	775	310%
Insurance Premiums	0	0	0	135	324	189	140%
Total Appropriations/Expenditures	0	0	0	143,754	147,414	3,660	3%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Community Services Director	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00
Total	2.00	2.00	2.00

MAJOR CHANGES

Utilities - Increase in Phone Charges.

Other Services - Increase in Training & Travel and Memberships.

This was a new Department in FY17.

SPECIAL REVENUE/LIBRARY

The City Library provides local citizens educational, informational, and recreational resources in print and non-print formats.

Special Revenue/Library Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Revenues							
User Fees	25,293	29,281	25,118	21,358	33,000	11,642	55%
Fines	13,912	13,061	11,570	10,318	9,000	(1,318)	-13%
Miscellaneous Revenue	14,590	2,317	26,143	25,738	26,000	262	1%
Grants	68,679	57,111	43,309	49,496	6,000	(43,496)	-88%
Total Revenues	122,474	101,770	106,140	106,910	74,000	(32,910)	0%
Transfers							
Tranfers In	816,855	852,062	871,060	683,198	966,212	283,014	41%
Transfers Out	147,656	152,124	163,963	2,580	207,204	204,624	0%
Total Net Transfers	669,199	699,938	707,097	680,618	759,008	78,390	12%
Appropriations/Expenditures							
Salaries & Benefits	537,899	567,016	556,979	554,502	578,281	23,779	4%
Supplies	130,545	152,379	167,714	156,568	149,359	(7,209)	-5%
Maintenance	(9,839)	6,237	7,922	8,956	9,062	106	1%
Utilities	38,623	37,120	39,436	35,045	47,590	12,545	36%
Other Services	23,076	21,263	27,540	21,048	23,050	2,002	10%
Other Expense	0	0	0	0	3,334	3,334	0%
Insurance Premiums	10,638	11,501	12,113	11,409	12,332	923	8%
Capital Outlay	60,731	6,192	1,533	0	10,000	10,000	0%
Total Appropriations/Expenditures	791,673	801,708	813,237	787,528	833,008	45,480	6%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Library Manager	1.00	1.00	1.00
Head of Circulation	1.00	1.00	1.00
Library Assistant	1.00	1.00	1.00
Library Clerk	4.13	4.13	4.13
Library Clerk - Children's	0.63	0.63	0.63
Library Maintenance	0.75	0.75	0.75
Library Page	1.88	1.88	1.88
Library Cataloger	1.00	1.00	1.00
Reference Librarian	2.00	2.00	2.00
Youth Services Librarian	1.00	1.00	1.00
Total	14.38	14.38	14.38

MAJOR CHANGES

Grants - Most grants in FY18 are not budgeted until they are received.

Supplies - Books are Grant related.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Increase eBook Circulation by 5%	2,306	3,132	3,226	3,387
Increase Internet Sign-ups by 2%	20,199	21,204	21,225	21,650

SPECIAL REVENUE/STATE FIRE PROTECTION

The State of New Mexico charges and collects taxes on property insurance premiums throughout the state. These taxes are then distributed to the State of New Mexico Fire Protection Fund, for distribution by the New Mexico State Fire Marshal's Office for the maintenance and advancement of all fire protection departments in the state, who provide structural fire protection. These funds are distributed to local public bodies for the operation, maintenance, and improvement of fire protection services throughout the state. These funds must be applied for annually, and are distributed based on the eligibility, number and type of fire stations, and the communities ISO (Insurance Service Office) rating. A better ISO classification rating caused an increase in the department Fire Protection Fund Distribution.

Special Revenue/State Fire Protection Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Grants	599,737	521,771	621,617	633,658	456,393	(177,265)	-28%
Miscellaneous Revenue	0	0	0	530	0	(530)	-100%
Interest Income	1,399	5,276	8,657	4,164	3,825	(339)	-8%
Total Revenues	601,136	527,047	630,274	638,352	460,218	(178,134)	-28%
Expenditures							
Supplies	182,744	73,983	106,552	116,611	169,409	52,798	45%
Maintenance	53,269	55,891	56,365	59,959	64,857	4,898	8%
Utilities	57,007	60,121	67,159	50,508	70,488	19,980	40%
Other Services	14,541	14,214	23,957	32,066	72,032	39,966	125%
Other Expense	0	0	3,800	68,493	81,966	13,473	20%
Insurance Premiums	27,181	27,375	6,927	7,313	28,727	21,414	293%
Capital Outlay	32,415	10,568	417,499	65,346	399,410	334,064	511%
Debt Service	124,013	122,278	125,514	77,266	51,298	(25,968)	-34%
Total Expenditures	491,170	364,430	807,773	477,562	938,187	460,625	96%

MAJOR CHANGES

Grants - Reduction in FY18.

Maintenance - Due to Grants Reduction.

Utilities - Electricity moved from Fund 11 General Fund.

Other Expenses - Due to Grants Reduction.

Insurance Premiums - Fleet Insurance moved from Fund 11 General Fund.

Capital Outlay - Allocated towards a new Fire Truck.

Debt Service - Reduced due to Loan #8 Fire Pumper to be paid off in FY17.

SPECIAL REVENUE/LAW ENFORCEMENT FUND

Law Enforcement Protection

Pursuant to State Statute 29-13-3, there is created in the State Treasury, the Law Enforcement Protection Fund. Ten percent of all money received for fees, licenses, penalties and taxes from life, general casualty and title insurance is paid to the State Treasurer and credited to the Law Enforcement Protection Fund. The purpose of the Fund Act is to provide the equitable distribution of the funds to Municipal Police and County Sheriff's Departments for use in the maintenance and improvement of these departments in order to enhance the efficiency and effectiveness of law enforcement services provided.

Traffic Safety Grants

Funding is received from the New Mexico Traffic Safety Bureau. This funding is from the conviction of a DWI offender. These grant funds are to be used for equipment, overtime enforcement projects (which include underage drinking enforcement, roadblocks, operation buckle down, and alcohol free events), training and prevention materials.

Special Revenue/Law Enforcement Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Grants	119,292	99,821	81,966	72,381	110,128	37,747	52%
Total Revenues	119,292	99,821	81,966	72,381	110,128	37,747	52%
Transfers							
Tranfers In	0	0	0	5,000	0	(5,000)	-100%
Total Net Transfers	0	0	0	(5,000)	0	5,000	-100%
Expenditures							
Salaries & Benefits	40,959	26,568	24,378	13,148	48,186	35,038	266%
Supplies	9,247	12,055	4,417	828	2,500	1,672	202%
Maintenance	0	0	16,140	16,140	18,786	2,646	16%
Utilities	470	471	471	329	500	171	52%
Other Services	36,230	32,109	30,044	35,563	31,542	(4,021)	-11%
Other Expense	0	0	0	0	2,000	2,000	0%
Capital Outlay	40,613	15,148	14,223	20,284	6,614	(13,670)	-67%
Total Expenditures	127,519	86,351	89,673	86,292	110,128	23,836	28%

MAJOR CHANGES

Salaries & Benefits - Increase in Overtime.

Capital Outlay - FY17 Purchased Tasers

SPECIAL REVENUE/STATE HIGHWAY FUND

Keep Alamogordo Beautiful is the City's litter eradication, beautification, waste reduction and community education program. Funding is made possible from an annual grant through New Mexico Clean and Beautiful, a division of the State of New Mexico Tourism Department.

Special Revenue/State Highway Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Revenues							
Fees & Permits	21,035	21,511	21,737	23,423	21,500	(1,923)	-8%
Grants	17,975	10,104	25,365	5,103	15,200	10,097	198%
Interest Income	309	593	1,119	973	917	(56)	-6%
Total Revenues	39,319	32,208	48,221	29,499	37,617	8,118	28%
Transfers							
Transfers In	0	0	0	0	0	0	0%
Transfers Out	1,124	1,124	1,006	0	752	752	0%
Total Net Transfers	1,124	1,124	1,006	0	752	752	0%
Expenditures							
Salary & Benefits	7,056	1,602	0	0	0	0	0%
Supplies	13,451	11,423	26,545	10,572	18,600	8,028	76%
Utilities	162	401	0	0	0	0	0%
Other Services	7,774	5,498	6,190	8,325	9,600	1,275	15%
Total Expenditures	28,443	18,924	32,735	18,897	28,200	9,303	49%

MAJOR CHANGES

Supplies - Increase in Landscaping & Beautification.

SPECIAL REVENUE/TRAFFIC SAFETY FUND

In 1990, the State Legislature acted to create the Traffic Safety education and enforcement fund by attaching a \$3.00 fee to each penalty assessment and traffic conviction under the State Motor Vehicle Code.

On January 18, 2008, this fee was increased to \$8.00. These monies are used for public outreach programs and education activities, as well as, law enforcement needs to promote traffic safety in our area.

Special Revenue/Traffic Safety Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Fines	27,761	23,481	15,786	24,081	23,000	(1,081)	-4%
Interest Income	314	435	513	446	420	(26)	-6%
Total Revenues	28,075	23,916	16,299	24,527	23,420	(1,107)	-5%
Expenditures							
Supplies	9,618	4,233	1,206	4,536	5,000	464	10%
Maintenance	400	320	16,500	16,500	19,146	2,646	16%
Other Expenses	0	0	0	0	3,854	3,854	0%
Capital Outlay	31,249	18,595	0	0	0	0	0%
Total Expenditures	41,267	23,148	17,706	21,036	28,000	6,964	33%

MAJOR CHANGES

No Major Changes

SPECIAL REVENUE/1984 GROSS RECEIPTS

The 1984 Gross Receipts Tax Fund accounts for a one-quarter of one percent Municipal Gross Receipts Tax option enacted by Ordinance 891, effective in 1984 and amended in 1993 to be used for road and street repairs and maintenance, flood control measures, street lighting, drainage system repairs, rehabilitation, maintenance and weed control, and weed abatement.

This gross receipts tax revenue has been pledged and pays (by transfer) the debt service for the 2000 Flood Control Gross Receipts Tax Revenue Bond and the 2008 NMFA Loan obligation. This fund also transfers operational costs to the Transportation Fund (44) for street, weed and drainage maintenance and capital.

Special Revenue/1984 Gross Receipts Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Gross Receipts 1/4%	1,468,985	1,532,493	1,623,403	1,606,914	1,618,762	11,848	1%
Interest Income	20,160	24,660	40,913	45,637	40,739	(4,898)	-11%
Total Revenues	1,489,145	1,557,153	1,664,316	1,652,551	1,659,501	6,950	0%
Transfers							
Transfers In	0	0	0	0	0	0	0%
Transfers Out							
Transfer to Fund 11 General Fund	0	0	0	70,518	200,000	129,482	184%
Transfer to Fund 44 Transportation	27,464	170,490	6,300	1,086,111	1,551,070	464,959	43%
Transfer to Fund 50 Property Acquis	0	0	41,168	0	0	0	0%
Transfer to Fund 56 Flood Control	0	1,201,863	0	0	2,384,564	2,384,564	0%
Transfer to Fund 59 GRT P & I	534,343	534,343	534,342	497,972	534,344	36,372	7%
Total Transfers Out	561,807	1,906,696	581,810	1,654,601	4,669,978	3,015,377	182%
Total Net Transfers	(561,807)	(1,906,696)	(581,810)	(1,654,601)	(4,669,978)	(3,015,377)	182%

MAJOR CHANGES

Transfers Out -
 General Fund 11 - Police Parking Lot ADA.
 Transportation Fund 44 - Reduced Subsidy.
 Flood Control Fund 56- Utility Relocation Only.
 GRT P & I Fund 59 - Increase in Debt Service Payments in FY18.

SPECIAL REVENUE/TRANSPORTATION FUND

This fund was established to account for the one-cent gasoline tax revenues earmarked for local street and bridge capital items. The Gas Tax Reserve comes from the excise tax of gasoline sales in the City of Alamogordo.

Special Revenue/Transportation Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Revenues							
Taxes	367,246	383,123	405,851	401,729	385,691	(16,038)	-4%
Fees & Permits	175	465	2,510	1,745	1,500	(245)	-14%
State Shared Fees	656,571	667,012	611,542	598,465	597,891	(574)	0%
Miscellaneous Revenue	15,986	7,294	41,395	75,966	3,000	(72,966)	-96%
Grants	29,468	127,568	359,179	131,467	1,835,326	1,703,859	1296%
Interest Income	9,558	8,573	4,684	1,722	2,276	554	32%
Total Revenues	1,079,004	1,194,035	1,425,161	1,211,094	2,825,684	1,614,590	133%
Transfers							
Transfers In							
Transfer From Fund 42 '84 GRT	27,464	170,490	6,300	1,086,111	1,551,070	464,959	43%
Transfer From Fund 61 '91 GRT	0	0	27,083	300,000	267,599	(32,401)	-11%
Transfer From Fund 69 '94 GRT	258	0	91,520	0	0	0	0%
Total Transfers In	27,722	170,490	124,903	1,386,111	1,818,669	432,558	31%
Transfers Out							
Transfer to Fund 12 Internal Services	173,219	138,154	125,258	0	143,420	143,420	0%
Transfer to Fund 63 Engineering	0	0	10,625	0	0	0	0%
Transfer to Fund 107 Self-Ins	17,200	17,200	17,200	17,200	17,200	0	0%
Total Transfers Out	190,419	155,354	153,083	17,200	160,620	143,420	0%
Total Net Transfers	(162,697)	15,136	(28,180)	1,368,911	1,658,049	289,138	21%
Appropriations/Expenditures							
NonDepartmental	454	568	341	143,866	111,140	(32,726)	-23%
Street Departmental	1,166,496	1,112,503	1,116,493	1,336,965	1,775,212	438,247	33%
Weed & Drainage	3,488	283,793	298,018	240,244	350,912	110,668	46%
Street Maint. Program	208,695	50,202	259,262	1,151,236	2,255,130	1,103,894	96%
Total Appropriations/Expenditures	1,379,133	1,447,066	1,674,114	2,872,311	4,492,394	1,620,083	56%

SPECIAL REVENUE/TRANSPORTATION NON-DEPARTMENTAL

This fund was established to account for the one-cent gasoline tax revenues earmarked for local street and bridge capital items. The Gas Tax Reserve comes from the excise tax of gasoline sales in the City of Alamogordo.

Special Revenue/Transportation Non-Departmental Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Appropriations/Expenditures							
Other Services	454	568	341	143,866	111,140	(32,726)	-23%
Total Appropriations/Expenditures	454	568	341	143,866	111,140	(32,726)	-23%

MAJOR CHANGES

Other Services - Zia Transportation moved from General Fund 11

SPECIAL REVENUE/STREET MAINTENANCE

This division is responsible for street and alley maintenance. This includes pothole repair, sign installation and maintenance, street striping and pavement marker installation, alley maintenance, street sweeping, and hazardous materials cleanup.

Special Revenue/Street Maintenance Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Appropriations/Expenditures							
Salaries & Benefits	546,483	405,235	403,594	440,544	447,165	6,621	2%
Supplies	78,923	77,969	48,536	139,845	257,606	117,761	84%
Maintenance	122,090	76,541	103,017	120,116	119,180	(936)	-1%
Utilities	365,228	410,005	416,608	429,330	553,265	123,935	29%
Other Services	696	308	203	500	2,600	2,100	420%
Other Expense	0	0	0	1,292	2,030	738	57%
Insurance Premiums	21,784	21,955	22,057	17,306	16,992	(314)	-2%
Capital Outlay	31,292	120,490	122,478	188,032	376,374	188,342	100%
Total Appropriations/Expenditures	1,166,496	1,112,503	1,116,493	1,336,965	1,775,212	438,247	33%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Infrastructure Maintenance Manager	1.00	1.00	1.00
Street Foreman	1.00	1.00	1.00
Street Maintenance Worker	6.00	6.00	6.00
Total	8.00	8.00	8.00

MAJOR CHANGES

Capital Outlay - Hot Mix Truck.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Protect and extend the life of the City's roadways with proper maintenance and reconstruction.	100%	100%	100%	100%
Promote an effective, well planned system of roadways that establishes a functional, safe and aesthetic hierarchy of streets while incorporating the latest advanced technologies	100%	100%	100%	100%
Complete 100% of work order requests for Street Maintenance.	7,912	8,000	8,295	9,000

SPECIAL REVENUE/DRAINAGE/WEED MAINTENANCE

This division is responsible for the maintenance of all drainage channels and related structures. Additionally, it is responsible for weed and mosquito control, graffiti eradication, culvert and drain maintenance and installation, soil stabilization, spillway construction and maintenance and tree trimming.

Special Revenue/Drainage/Weed Maintenance Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Appropriations/Expenditures							
Salaries & Benefits	3,488	159,643	122,432	150,607	215,960	65,353	43%
Supplies	0	10,562	12,173	12,289	21,678	9,389	76%
Maintenance	0	22,412	94,055	54,739	98,872	44,133	81%
Utilities	0	0	0	0	494	494	0%
Other Services	0	0	203	175	900	725	414%
Other Expense	0	0	0	4,729	5,000	271	6%
Insurance Premiums	0	1,596	7,592	3,179	8,008	4,829	152%
Capital Outlay	0	89,580	61,563	14,526	0	(14,526)	-100%
Total Appropriations/Expenditures	3,488	283,793	298,018	240,244	350,912	110,668	46%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Weed/Drainage Maint Foreman	0.00	1.00	1.00
Light Equipment Operator	1.00	0.00	0.00
Weed/Drainage Maint Laborer	4.00	5.00	3.00
Weed/Drainage Technician	0.00	0.00	1.00
Weed/Drainage Worker	0.00	0.00	1.00
Weed/Drainage Laborer-Seasonal	2.00	0.00	0.00
Total	7.00	6.00	6.00

MAJOR CHANGES

Salaries & Benefits - 2 Positions added for the Springs Crew

Capital Outlay - No Requests for FY18.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Protect and extend the life of the City's drainage system with proper maintenance and re-construction.	100%	100%	100%	100%
Ensure that existing subdivisions are adequately and efficiently served with well planned, coordinated, and maintained infrastructure.	100%	100%	100%	100%
Complete 100% of work order requests for Drainage Maintenance.	2,287	2356	1021	2000

SPECIAL REVENUE/STREET CAPITAL PROJECTS

This division was established to account for street infrastructure Projects.

Special Revenue/Street Capital Projects Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Appropriations/Expenditures							
Other Services	3,863	36,285	43,002	68,064	176,968	108,904	160%
Capital Outlay	177,368	6,946	215,757	684,615	397,250	(287,365)	-42%
ICIP	27,464	6,971	503	398,557	1,680,912	1,282,355	322%
Total Appropriations/Expenditures	208,695	50,202	259,262	1,151,236	2,255,130	1,103,894	96%

MAJOR CHANGES

Street Projects Carried over to FY18

SPECIAL REVENUE/ENGINEERING

The Engineering Department provides project planning, budgeting, engineering and design, and project management for the city's capital projects. The department provides operational support and consulting to other departments. The department provides plan review services, FEMA floodplain management (with a certified floodplain manager on staff), traffic operation support, water and sewer operation support, technical support for grant writing, maintains the 5-year Capital Improvement Program for streets, and the 5-year Street Maintenance Program. The department also manages the city's interest in the Army Corps of Engineers Flood Reduction Project.

Special Revenue/Engineering Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Fees & Permits	15,361	12,608	17,841	17,750	20,590	2,840	16%
User Fees	8	62	48	93	100	7	8%
Engineering Fees	145,920	91,787	101,985	17,675	55,000	37,325	211%
Total Revenues	161,289	104,457	119,874	35,518	75,690	40,172	113%
Transfers							
Transfers In							
Transfer From Fund 44 Transportation	0	0	10,625	0	0	0	0%
Transfer From Fund 61 '91 GRT Inf.	200,000	0	15,395	163,393	213,958	50,565	31%
Transfer From Fund 65 Inspections	0	0	169	0	0	0	0%
Transfer to Fund 81 Water/Sewer	0	0	169,020	163,393	213,958	50,565	31%
Total Transfers In	200,000	0	195,209	326,786	427,916	101,130	31%
Transfers Out							
Transfer to Fund 12 Internal Services	21,624	35,736	43,699	0	52,897	52,897	0%
Total Transfers Out	21,624	35,736	43,699	-	52,897	52,897	0%
Total Net Transfers	178,376	(35,736)	151,510	326,786	375,019	48,233	15%
Appropriations/Expenditures							
Salaries & Benefits	297,745	198,485	301,122	287,484	283,619	(3,865)	-1%
Supplies	3,820	3,871	3,785	5,635	7,206	1,571	28%
Maintenance	403	1,036	119	2,236	4,544	2,308	103%
Utilities	2,203	2,115	3,519	3,867	6,167	2,300	59%
Other Services	20,847	26,252	26,982	46,155	76,163	30,008	65%
Other Expense	0	0	0	13,041	0	(13,041)	0%
Insurance Premiums	1,805	2,549	4,152	3,924	4,464	540	14%
Capital Outlay	2,511	0	11,120	0	0	0	0%
Total Appropriations/Expenditures	329,334	234,308	350,799	362,342	382,163	19,821	5%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Engineering Manager	0.00	0.00	0.40
City Civil Engineer	1.00	1.00	0.00
Public Works Inspector	1.00	1.00	0.00
Project Manager	2.00	2.00	2.00
P&Z/Eng Admin Assist	0.50	0.50	0.50
GIS/Land Management Coordinator	0.00	0.00	1.00
Total	4.50	4.50	3.90

MAJOR CHANGES

Maintenance - GIS added to Engineering Department for FY18.

Utilities - Additional Cell Phone added for GIS.

Other Expense - No Small Equipment Purchases in FY18.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Number of flood plain determinations/flood-related letters	140	150	100	50
Active projects managed by Engineering	18	19	8	11

SPECIAL REVENUE/1994 GROSS RECEIPTS

This fund serves as an income fund for the one-quarter percentage of 1% Municipal Gross Receipts Tax Revenues.

The Gross Receipts Tax was adopted through Ordinance No. 684 and became effective January 1, 1985. This Gross Receipts Tax Income is used first and foremost to pay the debt service obligation of the 2002 and 2004 Gross Receipts Tax Revenue Bonds.

The dedicated purpose as described by the Ordinance is for capital improvements, which may include a storage reservoir; public safety buildings and fire substations; flood control projects; and library building improvements.

Special Revenue/1994 Gross Receipts Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Gross Receipts 1/4%	1,468,985	1,532,493	1,623,403	1,606,914	1,618,762	11,848	1%
Interest Income	20,160	24,660	40,913	45,637	40,739	(4,898)	-11%
Total Revenues	1,489,145	1,557,153	1,664,316	1,652,551	1,659,501	6,950	0%
Transfers							
Transfers In	0	0	0	0	0	0	0%
Transfers Out							
Transfer to Fund 11 General Fund	0	0	0	70,518	200,000	129,482	184%
Transfer to Fund 44 Transportation	27,464	170,490	6,300	1,086,111	1,551,070	464,959	43%
Transfer to Fund 50 Property Acquis	0	0	41,168	0	0	0	0%
Transfer to Fund 56 Flood Control	0	1,201,863	0	0	2,384,564	2,384,564	0%
Transfer to Fund 59 GRT P & I	534,343	534,343	534,342	497,972	534,344	36,372	7%
Total Transfers Out	561,807	1,906,696	581,810	1,654,601	4,669,978	3,015,377	182%
Total Net Transfers	(561,807)	(1,906,696)	(581,810)	(1,654,601)	(4,669,978)	(3,015,377)	182%

MAJOR CHANGES

- Transfers Out -
- General Fund 11 No Requests for FY18.
- Civic Center Fund 20 - No Requests for FY18.
- Community Services Fund 32 - No Requests for FY18.
- Property Acquis Fund 50 - Fund Discontinued in FY18.
- Flood Control Fund 56 - Utility Relocation.
- GRT P & I Fund 59 - Increase in Debt Service Intercept.

SPECIAL REVENUE/SENIOR CENTER

The Senior Center provides a variety of services for persons 60 and over. It is a program governed by Federal Guidelines, administered by the North Central New Mexico Economic Development District/NM Aging & Long Term Services Department, and sponsored by the City of Alamogordo.

Special Revenue/Senior Center Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
User Fees	157,972	150,263	150,171	140,421	151,800	11,379	8%
Miscellaneous Revenue	9,189	13,941	15,453	13,715	20,350	6,635	48%
Grants	60,264	442,256	925,361	521,963	594,773	72,810	14%
Total Revenues	227,425	606,460	1,090,985	676,099	766,923	90,824	13%
Transfers							
Transfers In							
Transfer From Fund 11 General Fnd	506,300	438,928	312,785	347,696	482,729	135,033	39%
Total Transfers In	506,300	438,928	312,785	347,696	482,729	135,033	39%
Transfers Out							
	0	0	43,699	0	0	0	0%
Total Net Transfers	506,300	438,928	269,086	347,696	482,729	135,033	39%
Appropriations/Expenditures							
Salaries & Benefits	615,722	619,604	560,034	599,218	653,314	54,096	9%
Supplies	219,608	230,837	226,847	219,265	226,086	6,821	3%
Maintenance	53,914	52,837	60,144	14,320	67,960	53,640	375%
Utilities	61,420	63,831	64,282	51,293	84,037	32,744	64%
Other Services	64,575	77,411	73,629	125,460	98,843	(26,617)	-21%
Other Expense	0	0	0	0	1,460	1,460	0%
Insurance Premiums	16,883	18,404	19,300	19,423	20,882	1,459	8%
Capital Outlay	23,429	367,127	157,656	0	92,500	92,500	0%
Total Appropriations/Expenditures	1,055,551	1,430,051	1,161,892	1,028,979	1,245,082	216,103	21%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Home Services Supervisor	1.00	1.00	1.00
Nutrition Coordinator/Program Aide	1.00	1.00	1.00
Assistant Food Services Admin	1.00	1.00	1.00
Food Services Administrator	1.00	1.00	1.00
Kitchen Aide	1.50	1.50	1.50
Kitchen Custodian	1.00	1.00	1.00
Kitchen Cook	1.00	1.00	1.00
Meals on Wheels Aide	0.63	0.63	0.63
Data Entry Clerk	0.45	0.45	0.45
Receptionist	1.00	1.00	1.00
Senior Center Maintenance	1.00	1.00	1.00
Senior Info/Resource Coordinator	1.00	1.00	1.00
Senior Program Aide/Bus Driver	2.00	2.00	2.00
Senior Services Supervisor	1.00	1.00	1.00
Senior Homemaker	0.73	0.73	0.73
Senior Center Manager	1.00	1.00	1.00
Special Events Manager	0.00	0.00	0.25
Administrative Assistant	1.00	1.00	1.00
Fitness Coordinator	0.48	0.48	0.48
Total	17.78	17.78	18.03

MAJOR CHANGES

Miscellaneous Revenue - United Way Reduced.

Maintenance - Internal Service charges were in Other Services in FY17.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Transportation - one way	14,520	13,550	13,210	14,000
Congregate - Meals	41,974	42,000	39,532	42,500
Home Delivered Meals	35,343	34,000	31,980	32,000

SPECIAL REVENUE/RETIRED & SENIOR VOLUNTEER PROGRAM COMBINED

This fund enables seniors who are 55 years of age and older to provide a wide range of volunteer services to the City of Alamogordo to meet the pressing needs of the community.

Special Revenue/Retired & Senior Volunteer Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Miscellaneous Revenue	8,183	8,869	6,000	6,000	6,000	0	0%
Grants	178,956	200,211	255,577	208,606	243,393	34,787	17%
Total Revenues	187,139	209,080	261,577	214,606	249,393	34,787	16%
Transfers							
Transfers In							
Transfer From Fund 11 General Fnd	55,453	39,797	46,089	31,316	36,566	5,250	17%
Total Transfers In	55,453	39,797	46,089	31,316	36,566	5,250	17%
Transfers Out	12,754	12,709	12,999	0	19,593	19,593	0%
Total Net Transfers	42,699	27,088	33,090	31,316	16,973	(14,343)	-46%
Appropriations/Expenditures							
Retired & Senior Volunteer Program	112,073	136,627	105,412	122,839	125,594	2,755	2%
Senior Companion Program	65,505	75,280	68,978	68,165	71,041	2,876	4%
Foster Grandparent Program	48,124	58,890	67,059	59,427	64,831	5,404	9%
Total Appropriations/Expenditures	225,702	270,797	241,449	250,431	261,466	11,035	4%

SPECIAL REVENUE/RETIRED & SENIOR VOLUNTEER PROGRAM

The Retired and Senior Volunteer Program (RSVP) staff recruits, trains and places senior volunteers in meaningful volunteer services in Alamogordo and throughout Otero County to positively impact pressing community needs. RSVP actively seeks out non-profit and governmental organizations wherein senior volunteers can augment paid staff in providing volunteer services that benefit the entire community. Senior volunteers strengthen communities by providing services that community budgets cannot afford and by building bridges across generations.

Special Revenue/Retired & Senior Volunteer Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Appropriations/Expenditures							
Salaries & Benefits	61,571	58,966	46,415	51,610	66,973	15,363	30%
Supplies	7,471	12,612	10,251	10,154	10,954	800	8%
Utilities	769	806	810	812	1,366	554	68%
Other Services	31,683	60,234	43,416	55,111	42,003	(13,108)	-24%
Other Expense	0	0	0	0	1,200	1,200	0%
Insurance Premiums	2,961	2,965	3,139	3,173	3,098	(75)	-2%
Capital Outlay	7,618	1,044	1,381	1,979	0	(1,979)	0%
Total Appropriations/Expenditures	112,073	136,627	105,412	122,839	125,594	2,755	2%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
RSVP Volunteer Coordinator	1.00	1.00	1.00
Senior Volunteer Program Administrator	0.85	0.85	0.85
Total	1.85	1.85	1.85

MAJOR CHANGES

Salaries & Benefits - Due to changes in positions and benefits.

Utilities - Increase in Phone Charges.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Number of seniors and low-income persons who report their needs have been met.	4,600	4,400	4,100	4,600
Registered RSVP Volunteers	378	504	335	455
Major fundraisers by SAC	3	2	3	3

SPECIAL REVENUE/SENIOR COMPANION PROGRAM

The Senior Companion Program (SCP) recruits, trains, and supervises Senior Companion volunteers to serve one-to-one with frail and elderly persons in Alamogordo and throughout Otero County. The SCP Volunteer Coordinator assesses homebound client needs and nursing home client needs to create a care plan that specifies what duties the Senior Companion volunteers will perform. Some frail and elderly citizens are able to live in their own homes independently and with dignity due to the program's supportive services. Senior Companions assist with activities of daily living but, above all, provide companionship. These volunteers also provide short periods of relief to primary caregivers. Many Senior Companions serve clients for several years and form meaningful friendships. Volunteers are carefully chosen for compatibility with their clients. The SCP Volunteer Coordinator provides close supervision to ensure mutually beneficial experiences for clients and volunteers.

Special Revenue/Senior Companion Program Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Appropriations/Expenditures							
Salaries & Benefits	24,568	25,501	25,592	25,816	27,281	1,465	6%
Supplies	5,505	7,106	5,332	3,777	4,790	1,013	27%
Maintenance	48	179	0	0	200	200	0%
Utilities	0	0	0	0	5	5	0%
Other Services	34,942	42,015	37,534	38,170	38,211	41	0%
Insurance Premiums	442	479	520	402	554	152	38%
Total Appropriations/Expenditures	65,505	75,280	68,978	68,165	71,041	2,876	4%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
SCP/FGP Volunteer Coordinator	0.75	0.75	0.75
Senior Volunteer Program Administrator	0.08	0.08	0.08
Total	0.83	0.83	0.83

MAJOR CHANGES

Maintenance - Increase in Fleet Commercial Parts.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Senior Companions Serving	9	11	10	16
Residents/Homebound clients served	36	48	42	40
Homebound Alzheimer's/Dementia clients	4	7	2	2

SPECIAL REVENUE/FOSTER GRANDPARENT PROGRAM

Foster Grandparents serve as mentors, tutors, and caregivers for children and youth with special needs. Foster Grandparents offer emotional support to children who have been abused and neglected, mentor troubled teenagers and young mothers, and care for premature infants and children with physical disabilities. Special needs children are identified and assessed by schoolteachers, and a work plan is developed in a cooperative effort between school personnel and the FGP Coordinator. The FGP Coordinator closely monitors the volunteer's duties, schedule and working conditions to ensure that the experience is beneficial for all involved.

Special Revenue/Foster Grandparent Program Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Appropriations/Expenditures							
Salaries & Benefits	10,176	10,536	9,885	10,123	11,111	988	10%
Supplies	4,717	9,695	11,897	11,910	12,075	165	1%
Maintenance	100	0	0	0	100	100	0%
Other Services	32,774	38,382	44,921	37,191	41,184	3,993	11%
Insurance Premiums	357	277	356	203	361	158	78%
Total Appropriations/Expenditures	48,124	58,890	67,059	59,427	64,831	5,404	9%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
SCP/FGP Volunteer Coordinator	0.25	0.25	0.25
Senior Volunteer Program Administrator	0.08	0.08	0.08
Total	0.33	0.33	0.33

MAJOR CHANGES

No Major Changes

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Foster Grandparents serving	9	11	15	16
Students receiving one-on-one assistance	36	48	40	64

SPECIAL REVENUE/ESGRT .0625%

The 1992 Gross Receipts Tax Fund accounts for a one-sixteenth of one percent (.0625%) gross receipts tax dedication adopted in 1992 to be used for the acquisition, construction, operations of solid waste, water facilities sewer systems, and related projects.

Special Revenue/ESGRT 0.625% Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Taxes	367,246	383,123	405,851	401,729	385,691	(16,038)	-4%
Grants	0	2,889	303,572	243,000	0	(243,000)	-100%
Interest Income	13,301	22,502	23,196	14,523	13,696	(827)	-6%
Total Revenues	380,547	408,514	732,619	659,252	399,387	(259,865)	-39%
Transfers							
Transfers In	0	0	0	0	0	0	0%
Transfers Out							
Transfer To Fund 24 Capital Imp	0	0	37,301	0	0	0	0%
Transfer To Fund 81 Water/Sewer	0	0	0	0	15,000		0%
Transfer To Fund 86 Solid Waste	0	0	0	0	110,000	110,000	0%
Transfer To Fund 113 '09 Go Bond	0	0	800,000	0	0	0	0%
Total Transfers Out	0	0	837,301	-	125,000	125,000	0%
Total Net Transfers	0	0	(837,301)	-	(125,000)	(125,000)	0%
Appropriations/Expenditures							
Other Services	7,591	3,250	74,580	64,040	245,203	181,163	283%
Capital Outlay	0	2,889	300,566	225,567	67,335	(158,232)	-100%
Total Appropriations/Expenditures	7,591	6,139	375,146	289,607	312,538	22,931	8%

MAJOR CHANGES

Grants - No Grant in FY18.

Transfers Out: Carryover transfers for projects.

Solid Waste Fund 86 - FY18 Capital Equipment Rep:

Other Services - No Grant in FY18.

Capital Outlay - No Capital Requests in FY18.

SPECIAL REVENUE/FLEET COLLISION/SELF INSURANCE

This fund provides the City of Alamogordo with funds used toward self-paid and comprehensive claims on City-owned trucks and automotive equipment. Through NMSIF the City pays liability on all motorized vehicles that requires a registration, currently \$323.71 per year or \$26.98 per month. The City does not charge for collision due to the fact that we average \$15,000 per year for repairs earned through interest which exceeds the average repairs. For vehicles that have a purchase price of \$50,000 or more, NMSIF sets a price for comp and collision based on the purchase price. Heavy equipment is also covered by NMSIF through a company called Inland Marine although there is no liability added to heavy equipment.

Special Revenue/Fleet Collision/Self Insurance Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual	Actual	Actual	Actual	Budget		
Revenues							
User Fees	50,000	50,000	50,000	0	50,000	50,000	0%
Miscellaneous Revenue	0	13,395	1,079	145,018	10,000	(135,018)	-93%
Interest Income	4,291	7,434	9,757	7,354	7,515	161	2%
Total Revenues	54,291	70,829	60,836	152,372	67,515	(84,857)	-56%
Transfers							
Transfers In	0	0	0	0	0	0	0%
Transfers Out							
Transfer To Fund 11 General Fund	0	0	0	300,000	0	(300,000)	0%
Total Transfers Out	0	0	0	300,000	0	(300,000)	-100%
Total Net Transfers	0	0	0	(300,000)	0	300,000	-100%
Appropriations/Expenditures							
Insurance Premiums	16,609	20,776	31,898	140,956	56,413	(84,543)	-60%
Total Appropriations/Expenditures	16,609	20,776	31,898	140,956	56,413	(84,543)	-60%

MAJOR CHANGES

Transfers Out - FY17 for Vehicle Replacement.

SPECIAL REVENUE/LIABILITIES/DEDUCTIBLES

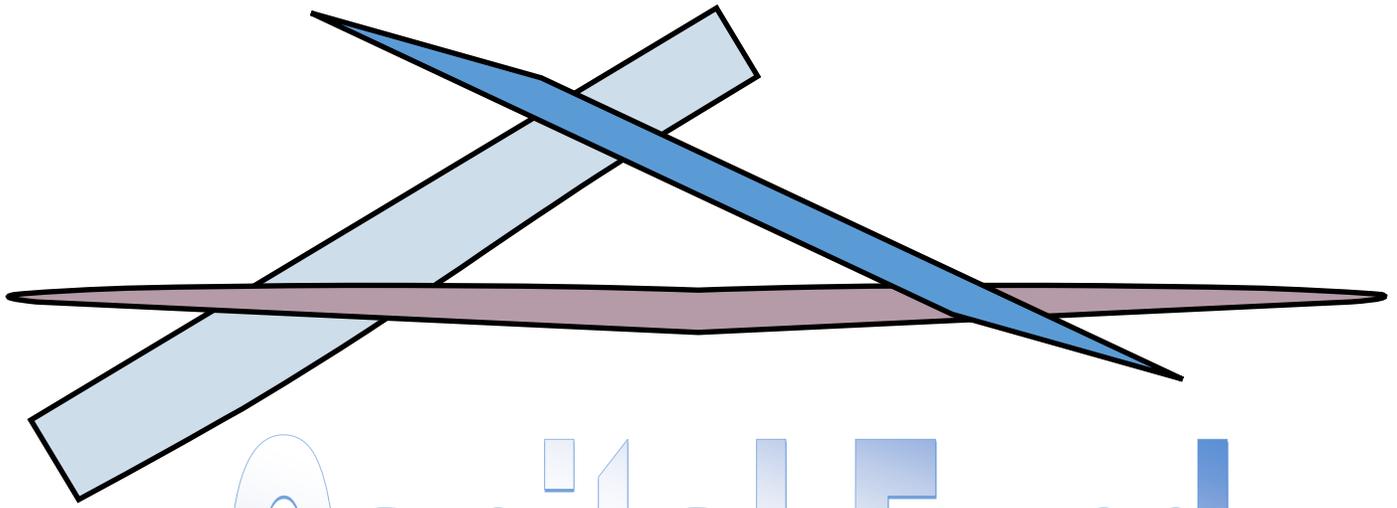
This fund provides the City of Alamogordo with an accounting of self-paid claims, NM unemployment security, and the deductibles for general liability. Each year, each department is assessed a premium comparable to a premium charged by New Mexico Self Insurer's Fund.

Special Revenue/Liabilities/Deductibles Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Miscellaneous Revenue	0	0	0	448,484	0	(448,484)	-100%
Interest Income	2,557	4,865	5,966	5,160	4,865	(295)	-6%
Total Revenues	2,557	4,865	5,966	453,644	4,865	(448,779)	-99%
Transfers							
Transfers In							
Transfer From Fund 11 General Oper	61,920	61,920	33,000	33,000	33,000	0	0%
Transfer From Fund 20 Lodgers' Tax	1,720	1,720	1,720	1,720	1,720	0	0%
Transfer From Fund 32 Community Sv	15,480	15,480	15,480	15,480	15,480	0	0%
Transfer From Fund 44 Transportation	17,200	17,200	17,200	17,200	17,200	0	0%
Transfer From Fund 81 Water/Sewer	68,800	68,800	68,800	68,800	68,800	0	0%
Transfer From Fund 86 Solid Waste	3,440	3,440	1,000	1,000	1,000	0	0%
Transfer From Fund 90 Golf Course	1,720	1,720	1,720	1,720	1,720	0	0%
Transfer From Fund 94 Landfill	1,720	1,720	1,720	1,720	1,720	0	0%
Total Transfers In	172,000	172,000	140,640	140,640	140,640	0	0%
Transfers Out			0	0	0	0	0%
Total Net Transfers	172,000	172,000	140,640	140,640	140,640	0	0%
Appropriations/Expenditures							
Other Services	58,529	26,225	18,108	15,520	65,000	49,480	319%
Insurance Premiums	116,982	95,844	73,084	38,940	125,000	86,060	221%
Total Appropriations/Expenditures	175,511	122,069	91,192	54,460	190,000	135,540	249%

MAJOR CHANGES

Miscellaneous Revenue - Insurance Recoveries
 Other Services & Insurance - Increase unemployment insurance and Self-paid claims.



Capital Fund



CAPITAL PROJECTS FUND

COMPARATIVE BUDGET STATEMENT

<i>BUDGET SUMMARY</i>	<i>FY2014 Actual</i>	<i>FY2015 Actual</i>	<i>FY2016 Actual</i>	<i>FY2017 Actual</i>	<i>FY2018 Budget</i>	<i>\$ Change</i>	<i>% Change</i>
Beginning Cash Fund Balance	55,553,226	51,922,396	50,251,492	44,513,901	45,247,900	15,710,293	(14,561,313)
Revenues							
Taxes	5,508,694	5,746,849	6,087,761	6,025,928	6,038,692	12,764	0%
User Fees	26,367	38,367	37,286	68,130	0	(68,130)	-100%
Miscellaneous Revenue	12,915	520,775	107,625	1,201	0	(1,201)	-100%
Grants	1,713,360	2,955,844	5,560,340	2,290,487	4,111,895	1,821,408	80%
Investment Income	394,608	259,099	478,803	426,613	410,009	(16,604)	-4%
Bonds & Loans	44,006	316,203	372,102	5,610,874	293,729	(5,317,145)	-95%
Total Revenues	7,699,950	9,837,137	12,643,917	14,423,233	10,854,325	(3,568,908)	-25%
Transfers-In							
Transfers In	555,555	2,100,230	4,360,331	513,882	3,787,666	3,273,784	637%
Total Transfers In	555,555	2,100,230	4,360,331	513,882	3,787,666	3,273,784	637%
Total Revenues & Other Financing	8,255,505	11,937,367	17,004,248	14,937,115	14,641,991	(295,124)	-2%
Expenditures							
(24) Grant Capital Improvement	109,204	30,319	200,148	616,828	150,696	(466,132)	-76%
(40) Airport Improvement Projects	570,236	2,621,209	3,564,676	679,443	0	(679,443)	-100%
(48) New Mexico C.D.B.G.	37,887	3,282	14,067	763,390	0	(763,390)	-100%
(49) Municipal GRT .2500% (1986)	863,734	120,569	271,668	103,583	572,945	469,362	453%
(50) Property Acquisition	8,377	8,905	399,632	102,999	0	(102,999)	-100%
(54) Reverse Osmosis Project	0	0	0	0	0	0	#DIV/0!
(56) Flood Control Project - Corps of Eng	25,574	1,522,651	144,020	2,785,690	4,019,762	1,234,072	44%
(105) Economic Development GRT .1250%	70,319	1,190,571	271,774	147,954	737,246	589,292	398%
(109) Street Capital GRT .5000%	589,764	242,017	977,153	773,493	12,117,379	11,343,886	1467%
(113) GO Bond - Sewer (2009)	250,462	329,602	2,953,103	97,409	0	(97,409)	-100%
(114) Sidewalk Revolving Loans	0	0	0	0	32,360	32,360	0%
(116) Regional Water Supply Trans Line	799,819	33,551	1,226,923	0	0	0	0%
(117) Revenue Bond - Jt W/S (2011)	519	314,908	389,621	10,000	0	(10,000)	-100%
(118) NMFA Loan #15- Streets (2011)	3,734,470	2,517,132	0	0	0	0	0%
(119) GRT Rev Bond - Qual. of Life (2012)	362,048	649,647	94,074	342,040	3,108,082	2,766,042	809%
(121) GO Bond - Fun Center (2014)	0	103,272	109,208	2,827,589	3,161,121	333,532	12%
(122) GO Bond - Streets (2014)	0	203,817	1,035,651	1,336,344	1,964,484	628,140	47%
Total Expenditures	7,422,413	9,891,452	11,651,718	10,586,762	25,864,075	15,277,313	144%
Transfers Out							
Transfers Out	4,463,922	3,716,819	11,090,121	3,616,354	18,315,523	14,699,169	406%
Total Transfers Out	4,463,922	3,716,819	11,090,121	3,616,354	18,315,523	14,699,169	406%
Total Expenditures & Other Finance Uses	11,886,335	13,608,271	22,741,839	14,203,116	44,179,598	29,976,482	211%
Net Change in Fund Balance	(3,630,830)	(1,670,904)	(5,737,591)	733,999	(29,537,607)	(30,271,606)	-4124%
Ending Cash Fund Balance	51,922,396	50,251,492	44,513,901	45,247,900	15,710,293	-14,561,313	-14,561,315

CAPITAL PROJECTS FUND/GRANT CAPITAL IMPROVEMENT

The Grant Capital Improvement fund was created to account for miscellaneous projects that do not fit within any other specific fund, but must be accounted for in the budget. Since the Grant Coordinator handles Capital Outlay fund projects assigned to him and assists in administering and monitoring all grants for the City through individual department project administrators, Grant Capital Improvement projects vary in the implementation stage.

Capital Projects Fund/Grant Capital Improvement Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Grant	104,234	24,779	162,321	529,489	251,463	(278,026)	-53%
Total Revenues	104,234	24,779	162,321	529,489	251,463	(278,026)	-53%
Transfers							
Transfers In	0	0	43,701	87,339	0	(87,339)	-100%
Transfers Out	0	0	52,880	0	0	0	**
Total Net Transfers	0	0	(9,179)	87,339	0	(87,339)	-100%
Expenditures							
Supplies	0	0	0	4,856	10,000	5,144	106%
Other Services	0	5,540	200,148	246,475	32,044	(214,431)	-87%
Capital	109,204	24,779	0	365,497	108,652	(256,845)	-70%
Grand Total	109,204	30,319	200,148	616,828	150,696	(466,132)	-76%

MAJOR CHANGES

Grants - Reduction in grants for FY18. Some grant funds from FY17 have been carried-over.

Other Services - Reduction in grants for FY18.

Capital - Reduction in grants for FY18.

CAPITAL PROJECTS FUND/AIRPORT IMPROVEMENT PROJECT

The Grant Capital Improvement fund was created to account for miscellaneous projects that do not fit within any other specific fund, but must be accounted for in the budget. Since the Grant Coordinator handles Capital Outlay fund projects assigned to him and assists in administering and monitoring all grants for the City through individual department project administrators, Grant Capital Improvement projects vary in the implementation stage.

Capital Projects Fund/Airport Improvement Project Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Revenues							
Grant	505,087	1,902,540	3,922,656	655,540	0	(655,540)	-100%
Total Revenues	505,087	1,902,540	3,922,656	655,540	0	(655,540)	-100%
Transfers							
Transfers In	0	178,484	202,517	36,667	0	(36,667)	-100%
Transfers Out	569,949	2,056,033	3,993,266	0	0	0	**
Total Net Transfers	569,949	2,234,517	(3,790,749)	36,667	0	(36,667)	-100%
Expenditures							
Other Services	9,856	7,859	10,669	963	0	(963)	-100%
Capital	560,380	2,613,350	3,554,007	678,480	0	(678,480)	-100%
Grand Total	570,236	2,621,209	3,564,676	679,443	0	(679,443)	-100%

MAJOR CHANGES

Airport Improvement Projects Fund was discontinued in FY18.
Projects were moved to the Airport Fund.

CAPITAL PROJECTS FUND/NEW MEXICO C.D.B.G.

The Small Cities Community Development Block Grant Program (CDBG) is a United States Department of Housing and Urban Development (HUD) competitive program established under Title I of the Housing and Community Development Act of 1974 (as amended). The Small Cities CDBG program assists communities with essential infrastructure (such as constructing community facilities and housing), promote economic development, and maintain a suitable living environment. The CDBG program is administered at the state level by the New Mexico Finance and Administration – Local Government Division (NMDF&A-LGD) under §2.110.2 NMAC.

The CDBG grant program’s state and national objectives require that the funded activities address at least one of the following:

1. Benefit principally low to moderate income families;
2. Aid in the prevention or elimination of slums or blight; or
3. To help meet an urgent need of recent origin that pose a serious and immediate threat to the health and welfare of the community where other financial resources are not available.

Capital Projects Fund/New Mexico C.D.B.G Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Revenues							
Miscellaneous Revenue	0	0	107,625	0	0	0 **	
Grant	41,999	0	0	309,769	170,512	(139,257)	-45%
Total Revenues	41,999	0	107,625	309,769	170,512	(139,257)	-45%
Transfers							
Transfers In	5,066	0	0	260,732	0	(260,732)	-100%
Transfers Out	0	0	0	0	0		
Total Net Transfers	5,066	0	0	260,732	0	(260,732)	-100%
Expenditures							
Other Services	857	3,282	14,009	9,417	0	(9,417)	-100%
Capital	37,030	0	58	753,973	0	(753,973)	-100%
Grand Total	37,887	3,282	14,067	763,390	0	(763,390)	-100%

MAJOR CHANGES

Grants - Applied for every 2 years. Next application in FY19.

CAPITAL PROJECTS FUND/1986 GROSS RECEIPTS TAX

The purpose of this fund is to account for the one-quarter of one-percent gross receipts tax that is dedicated to the purpose of repair, upgrade, rehabilitate, replace and install water facilities outside of the City limits. Included in the eligible projects, but not limited to, are filter plants, including acquisition of necessary real property rights, water rights and payments to bond funds for the purpose of these projects.

The 1986 Gross Receipts Tax was also pledged against two new loans with the New Mexico Finance Authority (NMFA). The loan detail is covered under the Debt Service Section.

Capital Projects Fund/1986 Gross Receipts Tax Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
<i>Revenues</i>							
Taxes	1,468,985	1,532,493	1,623,403	1,606,914	1,618,762	11,848	1%
Investment Income	63,658	91,372	113,790	103,304	96,121	(7,183)	-7%
Total Revenues	1,532,643	1,623,865	1,737,193	1,710,218	1,714,883	4,665	0%
<i>Transfers</i>							
Transfers In	0	0	241,859	0	0	0	**
Transfers Out	1,235,815	487,618	939,901	1,375,623	10,022,074	8,646,451	629%
Total Net Transfers	(1,235,815)	(487,618)	(698,042)	(1,375,623)	(10,022,074)	(8,646,451)	629%
<i>Expenditures</i>							
Other Services	26,629	13,182	58,140	48,481	25,000	(23,481)	-48%
Capital	837,105	107,387	213,528	55,102	547,945	492,843	894%
Grand Total	863,734	120,569	271,668	103,583	572,945	469,362	453%

MAJOR CHANGES

Transfers-Out - FY18 included \$6.3 million for Desalination Plant.

Other Services - Reduction in contract services for FY18.

Capital - FY17 included well improvements; no capital requests for FY18.

CAPITAL PROJECTS FUND/PROPERTY ACQUISITION

The Property Acquisition Fund is for the purpose of acquiring right-of-way and easements necessary for the completion of City projects as well as expenses involved in the disposition of City property (legal notices, surveys, appraisals, etc.). This fund also supports activities related to City property that is rented to others. The income and expenses from those rentals are accounted for in this fund.

Capital Projects Fund/Property Acquisition Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		<i>Change</i>
Revenues							
User Fees	26,367	38,367	37,286	68,130	0	(68,130)	-100%
Miscellaneous Revenue	0	0	0	1,201	0	(1,201)	-100%
Investment Income	1,104	1,719	1,362	601	0	(601)	-100%
Total Revenues	27,471	40,086	38,648	69,932	0	(69,932)	-100%
Transfers							
Transfers In	0	0	239,998	54,485	0	(54,485)	-100%
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	239,998	54,485	0	(54,485)	-100%
Expenditures							
Other Services	2,081	0	2,123	56,968	0	(56,968)	-100%
Capital	6,296	8,905	397,509	46,031	0	(46,031)	-100%
Grand Total	8,377	8,905	399,632	102,999	0	(102,999)	-100%

MAJOR CHANGES

Fund 50 discontinued in FY18.

CAPITAL PROJECTS FUND/REVERSE OSMOSIS PROJECT

To provide an alternate source of water for residents of the City of Alamogordo using reverse osmosis technology.

The Reverse Osmosis project removes water with high mineral content from within the Tularosa Basin, reduces the mineral content and places the additional water into the City's water supply. Studies were completed in 99-00 to determine possible sites. This was followed by the NEPA studies, which are funded by a federal grant. The next step will be construction of the plant, wells, and transmission lines, which are anticipated to be funded by the City and the Federal Government. Monies reserved in this fund are planned for the City's share of the project. This fund is used in conjunction with Fund 49.

The Office of the State Engineers (OSE) approved the city's permit for 4,000 acre feet of new water. The OSE's decision was challenged in District Court where the city prevailed. The District Court's decision was appealed and the appellate court ruled in favor of the District Court decision in November 2009. The decision was then brought before the NM Supreme Court which refused to hear the matter. This essentially ended any challenge to the OSE's decision.

Capital Projects Fund/RO/Snake Tank Project Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Revenues							
Grants	14,669	111,072	123,924	795,689	3,639,920	2,844,231	357%
Investment Income	2,442	2,148	833	0	0	0	**
Loan & Bond Proceeds	44,006	316,203	372,102	976,632	293,729	(682,903)	-70%
Total Revenues	61,117	429,423	496,859	1,772,321	3,933,649	2,161,328	122%
Transfers							
Transfers In	0	0	0	645,747	6,339,072	5,693,325	882%
Transfers Out	144,854	687,672	646,431	0	0	0	**
Total Net Transfers	(144,854)	(687,672)	(646,431)	645,747	6,339,072	5,693,325	882%
Expenditures							
Other Services	89,601	7,122	150,996	17,012	64	(16,948)	-100%
Capital	153,951	584,972	635,579	2,404,700	9,574,557	7,169,857	298%
Debt Service	0	4,755	4,912	12,893	10,264	(2,629)	-20%
Grand Total	243,552	596,849	791,487	2,434,605	9,584,885	7,150,280	294%

MAJOR CHANGES

Grants - No new grants in FY18. Desal Project carried-over.

Loan & Bond Proceeds - No loan & bond proceeds in FY18.

Transfers / Expenditures - Reverse Osmosis / Desal Project remaining balances carried over to FY18.

CAPITAL PROJECTS FUND/99 GRT FLOOD CONTROL BOND

This fund was established to account for the financing of a portion of the cost of the acquisition, extension, enlargement, betterment, repair and improvement of a flood control project in cooperation with the United States Department of the Army Corp of Engineers.

The project consists of the construction of the North Diversion Channel and the South/McKinley diversion Channel within the City. The project is expected to be constructed in phases over a period of approximately 10 years. The total cost of the project is expected to be \$72,000,000. Of that amount, the city is required to pay at least 25% of total project cost (\$15,000,000). Of this 25%, the city can apply up to 20% in in-kind expenses.

Capital Projects Fund/99 GRT Flood Control Bond Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Revenues							
Investment Income	7,586	7,274	7,507	(1,252)	1,254	2,506	-200%
Loan & Bond Proceeds	0	0	0	2,531,968	0	(2,531,968)	-100%
Total Revenues	7,586	7,274	7,507	2,530,716	1,254	(2,529,462)	-100%
Transfers							
Transfers In	0	1,201,863	0	74,659	3,787,666	3,713,007	4973%
Transfers Out	0	0	74,258	0	0	0	**
Total Net Transfers	0	1,201,863	(74,258)	74,659	3,787,666	3,713,007	4973%
Expenditures							
Other Services	18,612	22,211	23,208	9,054	15,555	6,501	72%
Capital	6,962	1,500,440	120,812	2,744,668	4,004,207	1,259,539	46%
Debt Service	0	0	0	31,968	0	(31,968)	-100%
Grand Total	25,574	1,522,651	144,020	2,785,690	4,019,762	1,234,072	44%

MAJOR CHANGES

Loan & Bond Proceeds - Refinanced Series 2004 GRT Bond (flood control) in FY2017.

Transfers-In - Project transfers will carry-over to FY18.

Other Services - No in-house engineering fees in FY18.

Debt Service - No bond refinancing expense in FY18.

CAPITAL PROJECTS FUND/91 GRT INFRASTRUCTURE (.0625)

This fund is used to account for the one-sixteenth of one-percent gross receipt tax enacted in 1991 and implemented on January 1, 1992 (Ordinance 826). This increment is dedicated for either the payment of special obligation bonds issued pursuant to a revenue bond act or for repair, replacement, construction and acquisition of infrastructure improvements, including, but not limited to, sanitary sewer lines, storm sewers and other drainage improvements, water, water rights, water lines and utilities, streets, alleys, right-of-way, easements and land within the municipality or within the extraterritorial zone of the our municipality.

Capital Projects Fund/91 GRT Infrastructure (.0625) Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Revenues							
Taxes	367,246	383,123	405,851	401,729	385,691	(16,038)	-4%
Investment Income	2,166	5,110	7,186	6,197	5,844	(353)	-6%
Total Revenues	369,412	388,233	413,037	407,926	391,535	(16,391)	-4%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	200,000	178,484	312,944	500,060	831,557	331,497	66%
Total Net Transfers	(200,000)	(178,484)	(312,944)	(500,060)	(831,557)	(331,497)	66%

MAJOR CHANGES

Transfers-Out - Carry-Over Projects for FY18.

CAPITAL PROJECTS FUND/ECONOMIC DEVELOPMENT

The Economic Development Fund was established and has been maintained primarily with a monthly .1250% of the NM State Gross Receipts tax revenue set up with the adoption of COA Ordinance #1366. These funds are for the purpose of economic development including marketing of the City to prospective new companies and employers. The Economic Development Fund has come up for vote on a number of occasions and has continually been approved to by the voters. This tax is currently scheduled to sunset again on December 31, 2020.

Capital Projects Fund/Economic Development Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Revenues							
Taxes	734,493	766,247	811,701	803,457	796,715	(6,742)	-1%
Grants	250,000	825,000	124,000	0	50,000	50,000	**
Investment Income	188,298	60,466	76,173	71,942	67,842	(4,100)	-6%
Total Revenues	1,172,791	1,651,713	1,011,874	875,399	914,557	39,158	4%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
Expenditures							
Other Services	70,319	1,190,571	271,774	147,954	737,246	589,292	398%
Grant Total	70,319	1,190,571	271,774	147,954	737,246	589,292	398%

MAJOR CHANGES

Other Services - FY18 includes funds for incentive programs.

CAPITAL PROJECTS FUND/STREET CAPITAL GRT

This fund accounts for the Municipal Capital Outlay Gross Receipts Tax ¼% option enacted by Ordinance No. 1188, effective 07/01/2004 and the Municipal Gross Receipts Tax ¼% option enacted by Ordinance No. 1312, effective 07/01/2008. Both GRT increments have been dedicated to construction and improvements of streets.

FY2013 "04 GRT Moved from Fund 44

Capital Projects Fund/Street Capital GRT Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Taxes	2,937,970	3,064,986	3,246,806	3,213,828	3,237,524	23,696	1%
Miscellaneous Revenue	0	500,000	0	0	0	0	**
Investment Income	44,262	86,949	117,817	120,930	114,038	(6,892)	-6%
Total Revenues	2,982,232	3,651,935	3,364,623	3,334,758	3,351,562	16,804	1%
Transfers							
Transfers In	398,520	0	197,473	0	0	0	**
Transfers Out	1,120,808	1,116,652	1,118,717	1,094,924	1,122,820	27,896	3%
Total Net Transfers	(722,288)	(1,116,652)	(921,244)	(1,094,924)	(1,122,820)	(27,896)	3%
Expenditures							
Other Services	28,557	41,972	30,883	75	45,000	44,925	59900%
Capital	561,207	200,045	946,270	773,418	12,072,379	11,298,961	1461%
Grand Total	589,764	242,017	977,153	773,493	12,117,379	11,343,886	1467%

MAJOR CHANGES

Other Services -Carry-over in-house engineering expenses in FY18.

Capital - Street Maintenance project carried-over to FY18.

CAPITAL PROJECTS FUND/2009 SEWER IMPROVEMENT BOND

The 2009 Sewer Improvement Bond Acquisition was issued to provide funds for the purpose of financing the construction and improvement of a Sewer Plant.

Capital Projects Fund/2009 Sewer Improvement Bond Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$	%
	Actual	Actual	Actual	Actual	Budget	Change	Change
Revenues							
Miscellaneous Revenue	12,915	0	0	0	0	0	**
Investment Income	7,386	6,093	990	0	0	0	**
Total Revenues	20,301	6,093	990	0	0	0	**
Transfers							
Transfers In	7,115	7,330	2,571,040	0	0	0	**
Transfers Out	276,205	329,823	2,953,103	0	0	0	**
Total Net Transfers	(269,090)	(322,493)	(382,063)	0	0	0	**
Expenditures							
Other Services	7,115	7,330	6,647	0	0	0	**
Capital	243,347	322,272	2,946,456	97,409	0	(97,409)	-100%
Grand Total	250,462	329,602	2,953,103	97,409	0	(97,409)	-100%

MAJOR CHANGES

Fund 113 discontinued in FY18. WWTP construction completed.

CAPITAL PROJECTS FUND/SIDEWALK REVOLVING LOANS

This fund provides the City of Alamogordo with an accounting of loans financed through the city for qualified property owners. The qualified property owners finance through the city for the placement/repair of sidewalks, curb cuts and driveway ramps on their property.

Capital Projects Fund/Sidewalk Revolving Loans Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$	%
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>	<i>Change</i>	<i>Change</i>
Revenues							
Investment Income	973	1,514	1,786	1,554	1,465	(89)	-6%
Total Revenues	973	1,514	1,786	1,554	1,465	(89)	-6%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
Expenditures							
Supplies	0	0	0	0	60	60	**
Other Services	0	0	0	0	300	300	**
Capital	0	0	0	0	32,000	32,000	**
Grand Total	0	0	0	0	32,360	32,360	**

MAJOR CHANGES

No Major Changes

CAPITAL PROJECTS FUND/REG. WATER SUPPLY TRANS LN

This fund provides the City of Alamogordo with an accounting of loans financed through the city for qualified property owners. The qualified property owners finance through the city for the placement/repair of sidewalks, curb cuts and driveway ramps on their property.

Capital Projects Fund/Reg. Water Supply Trans Ln. Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Revenues							
Grants	797,371	92,453	1,227,439	0	0	0	**
Total Revenues	797,371	92,453	1,227,439	0	0	0	**
Transfers							
Transfers In	0	24,881	217,312	0	0	0	**
Transfers Out	790,142	53,818	1,468,783	0	0	0	**
Total Net Transfers	(790,142)	(28,937)	(1,251,471)	0	0	0	**
Expenditures							
Capital	799,819	33,551	1,226,923	0	0	0	**
Grand Total	799,819	33,551	1,226,923	0	0	0	**

MAJOR CHANGES

No Major Changes

CAPITAL PROJECTS FUND/2011 JT W/S REF/IMP REV BOND

The 2011 Refunding of the Joint Utility System Revenue Bond was issued to provide funds for the purpose of financing the construction and improvement of a Sewer Plant.

Capital Projects Fund/2011 Jt. W/S Ref/Imp Rev Bond Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Revenues							
Investment Income	5,951	5,984	3,899	0	0	0	**
Total Revenues	5,951	5,984	3,899	0	0	0	**
Transfers							
Transfers In			0	0	0	0	**
Transfers Out	519	79,302	625,227	0	0	0	**
Total Net Transfers	519	79,302	(625,227)	0	0	0	**
Expenditures							
Capital	519	314,908	389,621	10,000	0	(10,000)	-100%
Grand Total	519	314,908	389,621	10,000	0	(10,000)	-100%

MAJOR CHANGES

Fund 117 discontinued in FY18. WWTP construction completed.

CAPITAL PROJECTS FUND/2011 NMFA STATE GRT STREET FUND

This fund accounts for the NMFA Loan enacted by Ordinance No. 1410, effective 11/15/2011. The loan was authorized for the purpose of providing funds for the acquisition, construction, installation and improvement for various street projects.

Capital Projects Fund/2011 NMFA State GRT Street Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Revenues							
Miscellaneous Revenue	0	20,775	0	0	0	0	**
Investment Income	50,700	10,287	0	0	0	0	**
Total Revenues	50,700	31,062	0	0	0	0	**
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	415,338	102,761	197,473	0	0	0	**
Total Net Transfers	(415,338)	(102,761)	(197,473)	0	0	0	**
Expenditures							
Capital	3,734,470	2,517,132	0	0	0	0	**
Grand Total	3,734,470	2,517,132	0	0	0	0	**

MAJOR CHANGES

Fund 118 discontinued in FY17. Street projects completed.

CAPITAL PROJECTS FUND/2012GRT REF/IMP REVENUE BOND

This fund accounts for the refunding of the 2002 GRT Revenue Bond enacted by Ordinance No. 1414, effective 02/17/2012. The revenue bond was authorized for the purpose of providing funds for the acquisition, construction, improving, furnishing, equipping, rehabilitating, making additions to various buildings, streets, parks, recreational facilities and open space.

Capital Projects Fund/2012 GRT Ref/Imp Revenue Bond Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	Actual	Actual	Actual	Actual	Budget		Change
Revenues							
Investment Income	20,082	16,322	18,619	26,567	21,970	(4,597)	-17%
Loan & Bond Proceeds	0	0	0	2,102,274	0	(2,102,274)	-100%
Total Revenues	20,082	16,322	18,619	2,128,841	21,970	(2,106,871)	-99%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
Expenditures							
Debt Service	0	0	0	26,543	0	(26,543)	-100%
Capital	362,048	649,647	94,074	315,497	3,108,082	2,792,585	885%
Grand Total	362,048	649,647	94,074	342,040	3,108,082	2,766,042	809%

MAJOR CHANGES

Loan and Bond Proceeds - Refinanced Series 2004 GRT Revenue Bond in FY17.

Debt Service - Bond refinance expenses in FY17.

Capital - Quality of Life projects carried-over to FY18.

CAPITAL PROJECTS FUND/2014A GO BONDS-FUN CENTER

This 2015 GO Bond – Fun Center was issued to provide funds for the purpose of beautifying, improving, acquiring, constructing, equipping and improving land and buildings for public parks and related recreational facilities.

Capital Projects Fund/2014A GO Bonds-Fun Center Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Investment Income	0	4,799	80,229	59,607	64,297	4,690	8%
Total Revenues	0	4,799	80,229	59,607	64,297	4,690	8%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
Expenditures							
Capital	0	103,272	109,208	2,827,589	3,161,121	333,532	12%
Grand Total	0	103,272	109,208	2,827,589	3,161,121	333,532	12%

MAJOR CHANGES

Capital - Fun Center project carried over to FY18.

CAPITAL PROJECTS FUND/2014B GO BONDS-STREETS

This 2015 GO Bond – Streets was issued to provide funds for the purpose of constructing, repairing and otherwise improving streets and bridges.

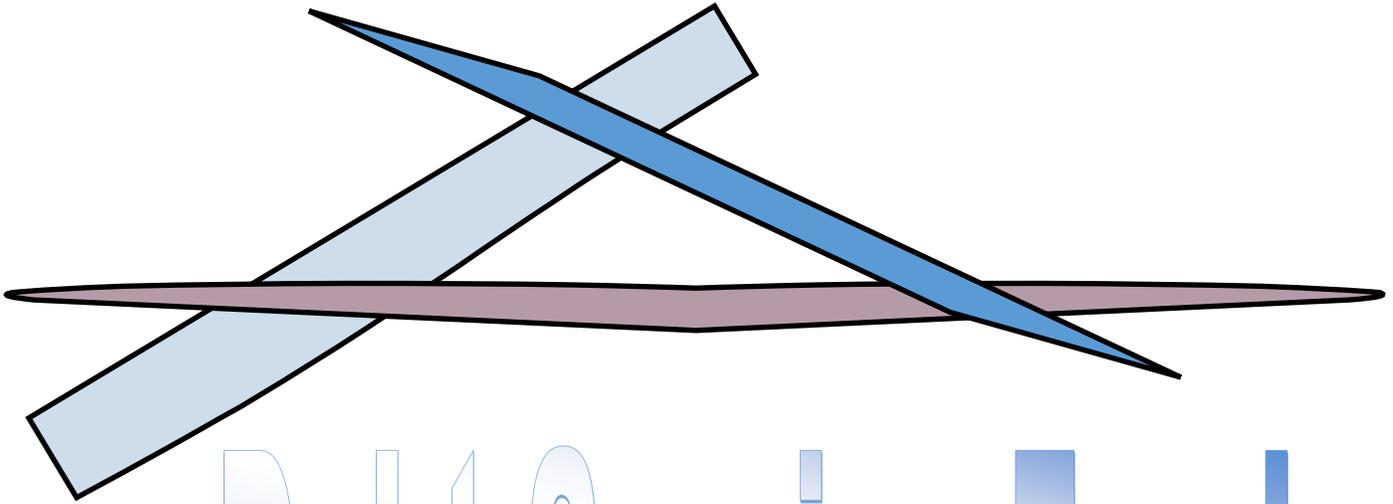
Capital Projects Fund/2014B GO Bonds-Streets Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	%
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		<i>Change</i>
Revenues							
Investment Income	0	1,749	48,612	37,163	37,178	15	0%
Total Revenues	0	1,749	48,612	37,163	37,178	15	0%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
Expenditures							
Other Services	0	83,867	15,539	5,499	0	(5,499)	-100%
Capital	0	119,950	1,020,112	1,330,845	1,964,484	633,639	48%
Grand Total	0	203,817	1,035,651	1,336,344	1,964,484	628,140	47%

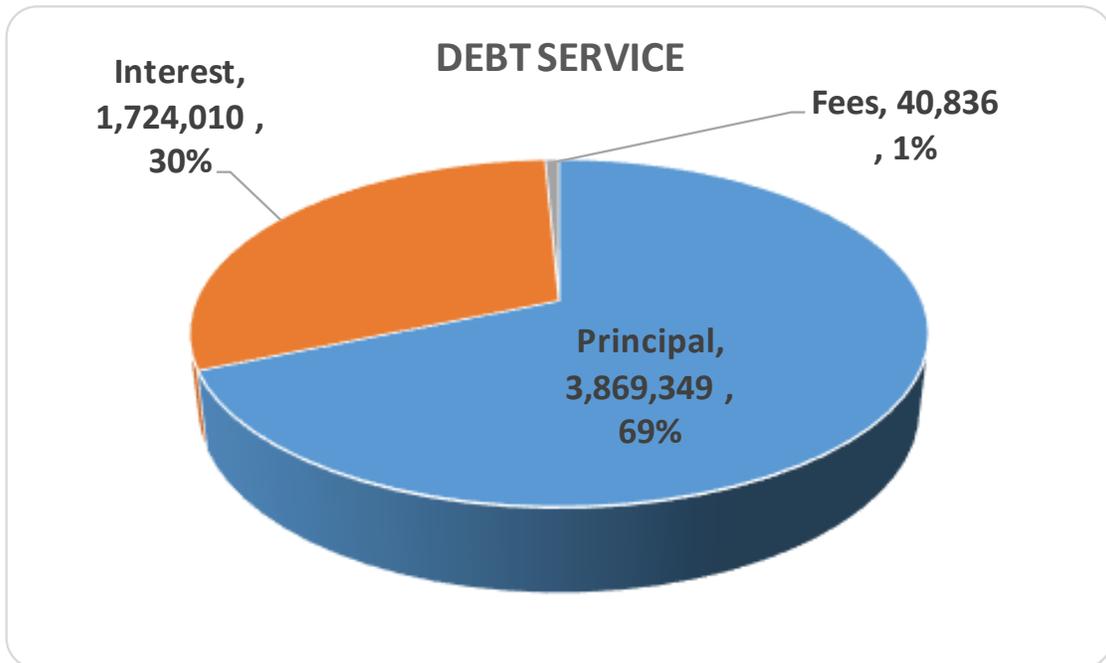
MAJOR CHANGES

Other Services - 1st Street project carried-over to FY18.

Capital - 1st Street project carried-over to FY18.



Debt Service Fund



DEBT SERVICE FUND

COMPARATIVE BUDGET STATEMENT

BUDGET SUMMARY	FY2014 Actual	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget	\$ Change	% Change
Beginning Cash Fund Balance	-	3,534,307	2,302,034	2,366,490	2,121,417	(245,073)	-10%
Revenues							
Property Taxes	751,199	1,019,976	1,022,194	1,007,896	1,038,144	30,248	3%
Interest Income	11,219	18,410	19,959	20,077	17,131	(2,946)	-15%
Loan Proceeds	0	0	0	12,870,758	0	(12,870,758)	-100%
Total Revenues	762,418	1,038,386	1,042,153	13,898,731	1,055,275	(12,843,456)	-92%
Transfers-In							
Transfer In (11)	0	7,589	0	0	0	0	0%
Transfer In (42)	534,343	534,343	534,342	497,972	534,344	36,372	7%
Transfer In (49)	663,256	418,560	423,927	429,876	518,729	88,853	21%
Transfer In (69)	1,133,447	1,137,426	1,135,414	1,165,466	2,111,764	946,298	81%
Transfer In (81)	1,835,667	545,761	336,890	1,382,917	1,488,488	105,571	8%
Transfer In (82)	248,999	0	0	0	0	0	0%
Transfer In (109)	1,120,808	1,116,652	1,118,717	1,094,924	1,122,820	27,896	3%
Total Transfers	5,536,520	3,760,331	3,549,290	4,571,155	5,776,145	1,204,990	26%
Expenditures							
Other Services	1,784	0	3,533	3,220	7,000	3,780	117%
Debt Service	2,762,847	3,948,843	4,523,454	18,711,739	5,627,195	(13,084,544)	-70%
Total Expenditures	2,764,631	3,948,843	4,526,987	18,714,959	5,634,195	(13,080,764)	-70%
Ending Cash Fund Balance	3,534,307	2,302,034	2,366,490	2,121,417	3,318,642	1,197,225	56%

DEBT SERVICE FUND SUMMARY

Fund 53 General Obligation – The purpose of this fund is to account for the servicing of principal and interest payments for any General Obligation Bonds. These bonds are pledged against property tax revenues.

Fund 59 Revenue Bond – The purpose of this fund is to account for the servicing of principal and interest payments for any debt pledged with Gross Receipts Tax revenues.

Fund 82 JT. Water/Sewer Revenue – The purpose of this fund is to account for the servicing of principal and interest requirements on any debt pledged with Water /Sewer revenues.

Types of Bonds and Loan Obligations:

Revenue Bonds pledge specific recurring revenue sources of the municipality, most commonly the City's gross receipts tax and water/sewer system revenues. Revenue bonds may be issued for constructing, purchasing, furnishing, equipping, rehabilitating, making additions or improvements to one or more public buildings or purchasing and improving grounds. Water/Sewer revenue bonds are utilized to treat or improve the infrastructure of the City's Water system. Revenue bonds are enacted by action of the City Commission and do not require voter approval.

General Obligation Bonds are authorized by the voters of the City of Alamogordo. The debt limit shall not exceed four percent (4%) of the value of the taxable property in the City. The City may, however, contract debt in excess of such limitation for the construction or purchase of a system for supplying water or a sewer system for the City. Based on a 2016 assessed valuation of \$554,484,818 the City's general obligation debt limit is \$22,179,393. The City presently has \$16,926,200 outstanding general obligation debt as of 06/30/2016. The Series 2011 and 2009 G.O. Bonds are for Roadway Improvements. The 2009 Series is split between roads and waste water improvements. The Series 2014A GO Bond is for the Fun Center, and the Series 2014B GO Bond is for the First Street Realignment. Accordingly, the City has a legal debt margin of \$5,253,193 or available debt capacity.

Summary of Bonds Issued

CITY OF ALAMOGORDO				
Schedule of Bonded Debt				
Fiscal Year 2017-2018				
DESCRIPTION	DATE OF ISSUE	MATURITY DATE	AMOUNT ISSUED	OUTSTANDING 06/30/2018
GENERAL OBLIGATION BONDS				
General Obligation Fire Protection Bonds and Refunding, Series 2011	04/15/11	08/01/20	\$1,350,000	\$413,400
General Obligation Waste Water Treatment Plant and Street Bonds, Series 2009	02/01/10	08/01/29	\$7,420,000	\$5,675,000
General Obligation Fun Center 2014A	12/24/14	08/01/34	\$6,000,000	\$5,745,000
General Obligation Streets 2014B	12/24/14	08/01/34	\$4,500,000	\$4,350,000
<i>TOTAL GENERAL OBLIGATION BONDS</i>			<u>\$19,270,000</u>	<u>\$16,183,400</u>
TOTAL - ALL BONDS			<u>\$19,270,000</u>	<u>\$16,183,400</u>

DEBT SERVICE LOAN OBLIGATION SUMMARIES

The City of Alamogordo entered into several loan agreements with the New Mexico Finance Authority (NMFA).

Summary of Loan Obligations Issued

Schedule of Loan Obligations (NMFA) Fiscal Year 2017-2018				
DESCRIPTION	DATE OF ISSUE	MATURITY DATE	AMOUNT ISSUED	OUTSTANDING 06/30/2018
Fire Station - NMFA, 2000	7/1/2000	5/1/2020	\$572,223	\$87,542
Westside R.O. Project - NMFA Loan, 2006 (Water Project)	6/30/2006	5/1/2032	\$6,565,000	\$3,644,510
Precheck Westside Project, NMFA Loan 2006 (Water Project)	8/11/2006	5/1/2026	\$730,453	\$368,473
Flood Control - NMFA 7 , 2008	11/21/2008	6/1/2028	\$3,620,000	\$0
Street Projects - NMFA 9, 2008B	12/12/2008	6/1/2028	\$7,350,000	\$0
Jt. Utility Project - NMFA 10 #2283-PP, 2009A	6/18/2009	6/1/2029	\$5,340,000	\$3,475,000
Reg Wtr Pipeline WTB80- NMFA 11, 2010	2/1/2010	6/1/2030	\$1,127,000	\$682,941
Street Projects - NMFA 15, 2011	12/23/2011	6/1/2031	\$7,640,000	\$5,470,000
Jt. Water and Sewer Improvement Loan, Series 2011 (Refunding Series 1998)	11/18/2011	6/2/2031	\$9,812,674	\$6,983,669
Gross Receipts Tax Refunding and Revenue Bonds, Series 2000 (NMFA Flood Control)	4/15/2011	6/1/2021	\$2,735,456	\$732,700
NMFA 2012 GRT Refunding Imp Loan	2/17/2012	6/1/2027	\$8,130,000	\$4,695,000
Mobile Desalination - NMFA 17, 2013 (1)	8/16/2013	5/1/2035	\$1,140,425	\$833,438
Mobile Desalination - NMFA 18, 2013 (2)	12/27/2013	5/1/2035	\$1,515,000	\$1,432,164
GRT Ref&Imp Loan 3471-PP, 2016A	7/1/2016	6/1/2029	\$6,870,000	\$5,740,000
MGRT Loan. 2016	8/19/2016	6/1/2028	\$2,770,000	\$2,650,000
SSGRT Loan 2016B	8/19/2016	6/1/2028	\$5,150,000	\$4,915,000
Jt Utility Loan, 2016	8/19/2016	6/1/2025	\$2,715,000	\$2,128,000
TOTAL LOAN OBLIGATIONS			\$56,278,231	\$43,838,437

DEBT SERVICE/GENERAL OBLIGATION P&I

The primary purpose of this fund is to account for the servicing of principal and interest payments for the General Obligation Bonds. These two (2) bonds are pledged against property tax revenues. The 2009 and 2011 bonds are for Streets and Water Improvements.

Debt Service/General Obligation P&I Department Summary

BUDGET SUMMARY	FY2014	FY2015 Actual	FY2016	FY2017	FY2018	\$ Change	% Change
	Actual		Actual	Actual	Budget		
Revenues							
Property Taxes	751,199	1,019,976	1,022,194	1,007,896	1,038,144	30,248	3%
Interest Income	2,619	4,003	2,458	3,659	2,083	(1,576)	-43%
Total Revenues	753,818	1,023,979	1,024,652	1,011,555	1,040,227	28,672	3%
Transfers							
Transfers In							
	0	7,589	0	0	0	0	0%
Total Transfers In	0	7,589	0	0	0	0	0%
Transfers Out							
Transfer to Fund 81 Water/Sewer	249,660	275,940	109,500	0	0	0	0%
Transfer to Fund 82 Jt W/S P & I	248,999	0	0	0	0	0	0%
Total Transfers Out	498,659	275,940	109,500	0	0	0	0%
Total Net Transfers	(498,659)	(268,351)	(109,500)	0	0	0	0%
Expenditures							
Other Services	2,035	0	0	0	0	0	0%
Principle	179,200	460,000	366,400	350,900	391,900	41,000	12%
Interest	43,332	278,285	708,359	654,066	642,206	(11,860)	-2%
Total Expenditures	224,567	738,285	1,074,759	1,004,966	1,034,106	29,140	3%

MAJOR CHANGES

DFA just released a new formula for calculating property tax revenues.

DEBT SERVICE/GRT P&I

This fund was established to account for the servicing of principal and interest payments for any debt pledged with Gross Receipts Tax revenues. This fund receives GRT revenue transfers from funds 42 (1984 GRT), 49 (1986 GRT), 69 (1994 GRT), and 109 (2008 GRT).

Debt Service/GRT P&I Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Interest Income	3	12	116	720	334	(386)	-54%
Loan Proceeds	0	0	0	10,155,758	0	(10,155,758)	-100%
Total Revenues	3	12	116	10,156,478	334	(10,156,144)	-100%
Transfers							
Transfers In (42)	534,343	534,343	534,342	497,972	534,344	36,372	7%
Transfers In (69)	1,133,447	1,137,426	1,135,414	1,165,466	2,111,764	946,298	81%
Transfers In (109)	1,120,808	1,116,652	1,118,717	1,094,924	1,122,820	27,896	3%
Total Transfers	2,788,598	2,788,421	2,788,473	2,758,362	3,768,928	1,010,566	37%
Expenditures							
Other Services	892	0	317	230,059	17,815	(212,244)	-92%
Principle	1,808,343	1,845,741	1,889,465	11,209,303	2,090,401	(9,118,902)	-81%
Interest	979,368	942,683	898,699	1,331,609	559,395	(772,214)	-58%
Total Expenditures	2,788,603	2,788,424	2,788,481	12,770,971	2,667,611	(10,103,360)	-79%

MAJOR CHANGES

Loan Proceeds - Refinanced Series 2004 GRT Revenue Bonds, 7/1/2016.

Trans-In - (42) Principal and Interest increase for FY18 per NMFA schedule

Trans-In - (69) Principal and Interest increase for FY18 per NMFA schedule

Debt Service - Paid off balance of refinanced Series 2004 GRT Revenue Bonds, 7/1/2016.

DEBT SERVICE/JT WATER/SEWER P&I

The purpose of this fund is to account for the servicing of principal and interest requirements on any debt pledged with water/sewer system revenues. This fund receives transfers from 49 (1986 GRT) and 81 (water/sewer operations). There are debt service reserves set aside in the fund totaling \$1,545,100 as per required.

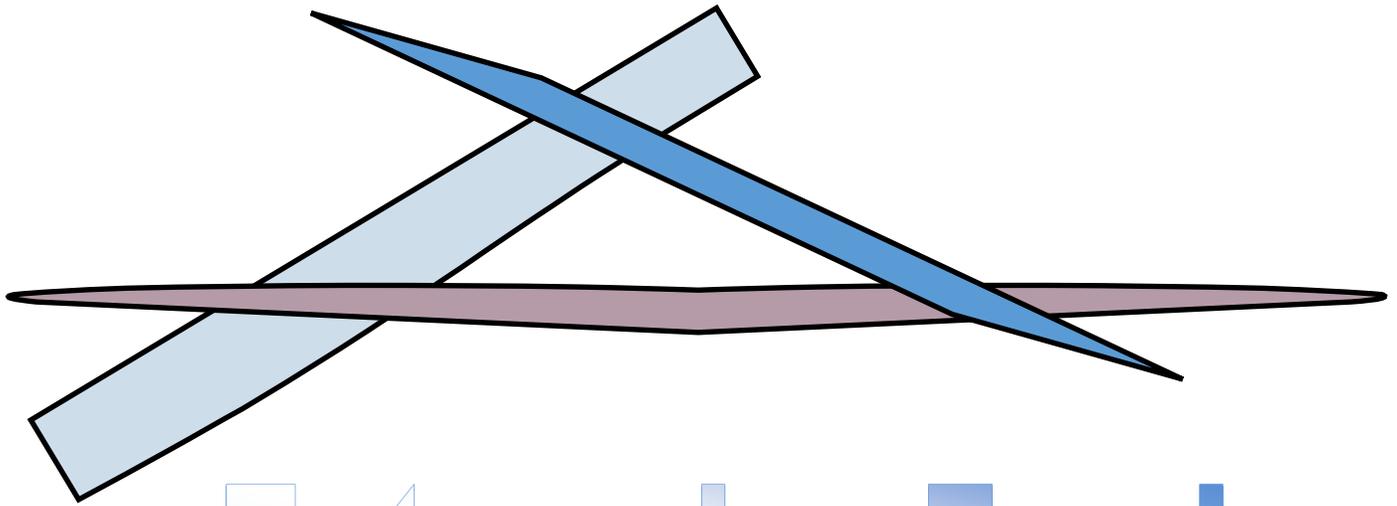
Debt Service/Jt Water/Sewer P&I Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Interest Income	8,597	14,395	17,385	15,698	14,714	(984)	-6%
Loan Proceeds	0	0	0	2,715,000	0	(2,715,000)	-100%
Total Revenues	8,597	14,395	17,385	2,730,698	14,714	(2,715,984)	-99%
Transfers							
Transfers In (49)	663,256	418,560	423,927	429,876	518,729	88,853	21%
Transfers In (81)	1,586,007	269,821	228,390	1,382,917	1,488,488	105,571	8%
Total Transfers	2,249,263	688,381	652,317	1,812,793	2,007,217	194,424	11%
Expenditures							
Other Sevices	16,455	15,377	18,540	86,267	23,021	(63,246)	-73%
Principle	0	0	0	4,302,460	1,387,048	(2,915,412)	-68%
Interest	706,908	682,697	645,207	550,295	522,409	(27,886)	-5%
Total Expenditures	723,363	698,074	663,747	4,939,022	1,932,478	(3,006,544)	-61%

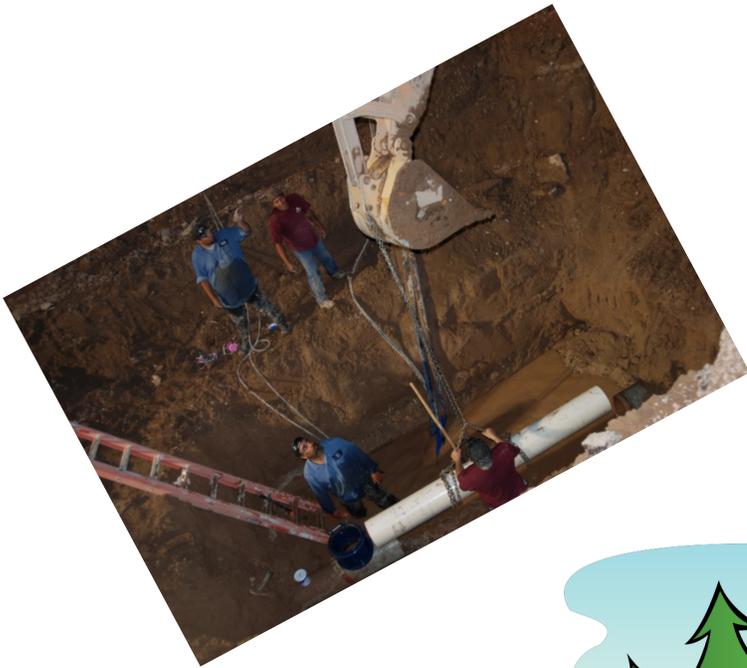
MAJOR CHANGES

Loan Proceeds - Refinanced Series 2005 Jt W/S Bonds, 8/19/2016.

Debt Service - Paid off balance of refinanced Series 2005 Jt W/S Bonds, 8/19/2016.



Enterprise Fund



ENTERPRISE FUNDS

COMPARATIVE BUDGET STATEMENT

<i>BUDGET SUMMARY</i>	<i>FY2014 Actual 06/30/2014</i>	<i>FY2015 Actual 06/30/2015</i>	<i>FY2016 Actual 06/30/2016</i>	<i>FY2017 Actual 06/30/2017</i>	<i>FY2018 Budget</i>	<i>\$ Change</i>	<i>% Change</i>
<i>Beginning Cash Fund Balance</i>	5,770,437	7,253,768	13,888,686	12,082,569	14,877,091	3,388,863	28%
Revenues							
User Fees	12,413,443	12,710,206	13,089,972	13,527,326	13,869,701	342,375	3%
Miscellaneous Revenue	162,760	44,071	88,225	51,024	8,163	(42,861)	-84%
Grants	30,943	3,760,689	162,256	451,307	4,413,186	3,961,879	878%
Investment Income	89,606	142,419	155,557	131,440	117,444	(13,996)	-11%
Total Revenues	12,696,752	16,657,385	13,496,010	14,161,097	18,408,494	4,247,397	30%
Transfers-In	242,247	3,859,200	242,247	3,332,661	3,246,865	(85,796)	-3%
Total Transfers In	242,247	3,859,200	242,247	3,332,661	3,246,865	(85,796)	-3%
Total Revenues & Other Financing	12,938,999	20,516,585	13,738,257	17,493,758	21,655,359	4,161,601	24%
Expenditures							
Water/Sewer Operating	5,762,664	8,406,604	7,590,786	7,619,148	26,577,161	18,958,013	249%
Solid Waste Collection System	1,741,134	1,801,199	1,823,400	1,942,628	2,031,540	88,912	5%
Bonito Campground	378,529	51,376	588,854	72,689	2,714	(69,975)	-96%
Golf Course	1,362,035	1,418,224	1,484,732	1,648,869	1,611,562	(37,307)	-2%
Airport	172,918	165,183	177,791	234,943	612,419	377,476	161%
Total Expenditures	9,417,280	11,842,586	11,665,563	11,518,276	30,835,396	19,317,120	168%
Transfers Out	2,038,388	2,039,081	3,878,811	3,180,960	2,308,191	(872,769)	-27%
Total Transfers Out	2,038,388	2,039,081	3,878,811	3,180,960	2,308,191	(872,769)	-27%
Total Expenditures & Other Finance Uses	11,455,668	13,881,667	15,544,374	14,699,236	33,143,587	18,444,351	125%
Net Change in Fund Balance	1,483,331	6,634,918	(1,806,117)	2,794,522	(11,488,228)	(14,282,750)	-511%
<i>Ending Cash Fund Balance</i>	<i>7,253,768</i>	<i>13,888,686</i>	<i>12,082,569</i>	<i>14,877,091</i>	<i>3,388,863</i>	<i>-10,893,887</i>	<i>-73%</i>

ENTERPRISE FUND/WATER/SEWER FUND

The Water and Sewer Fund was created to account for the operations and maintenance of the water and sewer services. Operations are divided into seven (7) operational sections; Central Receiving 081-1602, Public Works Administration 081-1803, Customer Service 081-2202, Utility Maintenance 081-5503, Water Filter Plant 081-5703, Wastewater Treatment Plant 081-5603 and Construction 081-7803. These departments have separate narratives to explain their functions. Capital Improvements are also divided into a separate division 081-9300.

Enterprise Fund/Water/Sewer Fund All Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
User Fees	9,035,726	9,295,693	9,585,583	9,885,485	10,229,201	343,716	3%
Micellaneous Revenue	(13,046)	136,854	74,923	45,407	5,753	(39,654)	-87%
Grants	0	0	0	371,062	4,166,925	3,795,863	1023%
Investment Income	48,982	137,641	134,592	126,865	113,588	(13,277)	-10%
Total Revenues	9,071,662	9,570,188	9,795,098	10,428,819	14,515,467	4,086,648	39%
Transfers							
Transfers In	2,425,891	1,569,145	5,833,688	3,078,827	2,630,181	(448,646)	-15%
Transfers Out	1,945,710	619,664	2,420,135	1,615,110	2,096,435	481,325	30%
Total Net Transfers	480,181	949,481	3,413,553	1,463,717	533,746	(929,971)	-64%
Expenditures							
Bonito Lake (0008)	0	0	137	661,329	9,212,307	8,550,978	1293%
Purchasing/Central Recv (1602)	71,032	107,476	118,349	95,607	101,574	5,967	6%
Public Works Admin (1803)	879,358	1,113,698	1,089,907	1,391,259	1,209,878	(181,381)	-13%
Customer Service (2202)	535,160	2,936,785	725,231	665,866	804,302	138,436	21%
Utility Maintenance (5503)	942,859	847,488	1,248,973	878,669	1,590,093	711,424	81%
Wastewater Treatment Plant (5603)	372,165	872,806	820,336	844,964	1,388,918	543,954	64%
Water Filter Plant (5703)	822,653	1,037,780	1,194,022	1,117,644	1,646,439	528,795	47%
Construction (7803)	657,379	614,802	624,951	616,256	1,184,463	568,207	92%
Water/Sewer Capital (9003)	822,058	897,979	1,750,839	1,347,554	9,439,187	8,091,633	600%
Grand Total	5,102,664	8,428,814	7,572,745	7,619,148	26,577,161	18,958,013	249%

ENTERPRISE FUND/BONITO LAKE

This department is responsible for the management and daily operation of the Bonito Lake Watershed and Water Supply.

Enterprise Fund/Bonito Lake Department Summary

BUDGET SUMMARY	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Utilities	0	0	137	3,112	4,275	1,163	37%
Other Services	0	0	0	10,200	23,664	13,464	132%
Capital	0	0	0	648,017	9,184,368	8,536,351	1317%
Grand Total	0	0	137	661,329	9,212,307	8,550,978	1293%

MAJOR CHANGES

Lake Restoration-Project carried-over to FY18

ENTERPRISE FUND/CENTRAL RECEIVING

This department is a division of Purchasing and includes 90% of the Central Receiving salary and benefits. Central Receiving maintains inventories for City supplies and materials for departments throughout the City; however, it is estimated that the bulk of inventory is related directly to the Utility Fund and; therefore, the bulk of expenditures for salaries and benefits is charged directly to the Water & Sewer Fund.

Enterprise Fund/Central Receiving Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	71,032	86,051	78,933	80,883	82,966	2,083	3%
Supplies	0	3,055	3,994	3,524	3,800	276	8%
Maintenance	0	0	268	0	1,200	1,200	**
Utilities	0	975	1,394	1,403	2,267	864	62%
Other Services	0	4,366	33,760	1,605	11,341	9,736	607%
Capital	0	13,029	0	8,192	0	(8,192)	-100%
Grand Total	71,032	107,476	118,349	95,607	101,574	5,967	6%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Procurement Manager	0.10	0.10	0.10
Inventory Administrator	0.90	0.90	0.90
Central Receiving Attendant	0.90	0.90	0.90
Total	1.90	1.90	1.90

MAJOR CHANGES

Utilities-Telephone & Electricity Increase
 Capital - F17 Warehouse Doors. FY18 no approved Capital

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Percentage of Inventory error ratio monetary value.	1.26%	2.42%	1.26%	1.26%
Inventory error ratio by physical stock.	15.70%	7.87%	1.00%	1.00%

ENTERPRISE FUND/ADMINISTRATIVE SERVICES

The Public Works Administrative Department is responsible for the management of all aspects of Public Works to include; Utilities Maintenance, Utilities Construction, Bonito Lake Water Operations, Wastewater and Water Filter Plants, Fleet Maintenance, Facility Maintenance, Street Maintenance, Convenience Center, Landfill Operations and Drainage Maintenance. We also manage the Solid Waste Collection Contract with Southwest Disposal. The allocations of expenditures within this department are those directly related to the operations of the Water and Sewer Fund.

Enterprise Fund/Administrative Services Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	311,398	272,451	292,218	285,819	316,771	30,952	11%
Supplies	1,783	1,996	1,965	1,866	2,100	234	13%
Maintenance	227	210	19	258	850	592	229%
Utilities	4,409	4,970	4,333	3,283	6,788	3,505	107%
Other Services	561,541	834,071	791,372	1,100,033	861,369	(238,664)	-22%
Capital	0	0	0	0	22,000	22,000	**
Grand Total	879,358	1,113,698	1,089,907	1,391,259	1,209,878	(181,381)	-13%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Administrative Assistant	1.00	1.00	1.00
Utilities Director	1.00	1.00	1.00
Contract Coordinator	1.00	1.00	0.60
Dispatch/Clerk	1.00	1.00	1.00
Total	4.00	4.00	3.60

MAJOR CHANGES

Maintenance-Increase in Heating & Cooling, Building & Structures.

Capital-Vehicle for Safety & Benefits position.

Other Services-Internal Services were in Other Services FY17.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Ensure that existing subdivisions are adequately and efficiently served with well planned, coordinated, and maintained infrastructure.	100%	100%	100%	100%
Guide growth to protect the environment and the community economic vitality.	100%	100%	100%	100%
Ensure that new development is efficiently integrated into existing infrastructure and that the costs are balanced with the revenues generated.	100%	100%	100%	100%

ENTERPRISE FUND/CUSTOMER SERVICES

The Customer Service/Utility Billing Division is responsible for reading, maintaining, and billing of more than 13,000 water, sewer, garbage and miscellaneous accounts each month. The Division handles requests to initiate and terminate services, answers customer inquiries concerning their accounts and performs billing maintenance necessary to send accurate and timely bills to our customers. Staff monitors and processes collections on delinquent accounts for both Accounts Receivable and Utility Billing.

Enterprise Fund/Customer Services Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	394,321	413,025	362,163	379,952	418,763	38,811	10%
Supplies	78,572	84,109	70,564	80,140	107,502	27,362	34%
Maintenance	1,635	3,548	17,932	33,368	24,332	(9,036)	-27%
Utilities	10,555	10,236	10,726	8,953	13,090	4,137	46%
Other Services	50,077	65,079	79,214	72,445	80,553	8,108	11%
Capital	0	2,360,788	184,632	91,008	160,062	69,054	76%
Grand Total	535,160	2,936,785	725,231	665,866	804,302	138,436	21%

Staffing Position Titles	Budgeted	Budgeted	Budgeted
	Positions	Positions	Positions
	FY16	FY17	FY18
Finance Director	0.20	0.20	0.20
Customer Service Manager	1.00	1.00	1.00
General Cashier/Customer Service	1.50	1.50	1.50
Meter Technician	2.00	2.00	2.00
Meter Technician Supervisor	1.00	1.00	1.00
Utility Billing Clerk	1.00	1.00	1.00
Utility Billing Clerk/Collections	1.00	1.00	1.00
Utility Billing Supervisor	1.00	1.00	1.00
Total	8.70	8.70	8.70

MAJOR CHANGES

Supplies-New small tools for techs & additional new meters.

Maintenance-Decrease in Software Support

Capital-Maintenance Equipment & Vehicles purchased in FY17, no new request for FY18

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Amount of Write-Offs	15,000	14,378	13,000	15,000
% diff of Production vs Billed Water	10%	11%	10%	10%
New Radio Read System Implemented	12,300	23,000	23,000	12,300

ENTERPRISE FUND/UTILITY MAINTENANCE

The Utility Maintenance Division is responsible for the operation of the City’s Water Distribution and Wastewater Collection Systems.

Enterprise Fund/Utility Maintenance Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	555,231	552,333	569,356	591,642	727,171	135,529	23%
Supplies	70,941	61,259	39,856	48,658	67,972	19,314	40%
Maintenance	138,191	136,770	141,714	141,292	150,038	8,746	6%
Utilities	48,000	48,223	45,231	41,604	56,246	14,642	35%
Other Services	53,461	48,903	45,239	53,867	57,272	3,405	6%
Capital	77,035	0	407,577	1,606	531,394	529,788	32988%
Grand Total	942,859	847,488	1,248,973	878,669	1,590,093	711,424	81%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Supervisor	1.00	1.00	1.00
Utility Maintenance Foreman	0.00	1.00	1.00
Maintenance Welder	1.00	1.00	1.00
Utility Maintenance Worker	8.00	7.00	7.00
Total	10.00	10.00	10.00

MAJOR CHANGES

- Capital-Capital for FY18
 - 5 Yd Dump Truck
 - Service Truck
 - Hydro Stop Equipment
 - Hydraulic Unit

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Ensure that the residents have a reliable water system that meets all health and safety standards.	100%	100%	100%	100%
Length of Water Distribution Main replaced	1,780	1,260	1,000	1,500
Repair 100% of reported water breaks within one day	98%	100%	100%	100%
Percentage of broken water main valves found that were repaired or replaced	100%	100%	100%	100%

ENTERPRISE FUND/WASTEWATER TREATMENT PLANT

The Wastewater Treatment Plant Division is responsible for the operation and maintenance of the City's Wastewater Treatment Plant and Collection Systems.

Enterprise Fund/Wastewater Treatment Plant Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	196,222	217,094	196,503	224,997	393,490	168,493	75%
Supplies	26,134	100,378	89,140	94,740	137,001	42,261	45%
Maintenance	40,903	76,097	100,891	98,290	114,857	16,567	17%
Utilities	72,890	417,655	372,231	359,915	532,105	172,190	48%
Other Services	36,016	61,582	61,571	67,022	82,140	15,118	23%
Capital	0	0	0	0	129,325	129,325	**
Grand Total	372,165	872,806	820,336	844,964	1,388,918	543,954	64%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Wastewater Plant Manager	1.00	1.00	1.00
Wastewater Plant Foreman	0.00	0.00	1.00
WW Plant Operator/Maint Laborer	4.00	4.00	6.00
Total	5.00	5.00	8.00

MAJOR CHANGES

- Salary & Benefits-2 New Plant Laborer
- Capital-Capital for FY18
 - Grit Pump
 - 10' Trailer
 - Pump Repair Kit
 - Mixer Repair Kit
 - John Deere Cutter Mower Deck
 - Mixer
 - Samplers

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Ensure that reuse resources are sustainably managed, conserved and protected to provide for long term supply.	100%	100%	100%	100%
Ensure that system modification and process changes are completed within established NMED guidelines.	100%	100%	100%	100%
Days WWTP is in compliance with NMED discharge permit.	365	365	365	365

ENTERPRISE FUND/WATER FILTER PLANT

The Wastewater Treatment Plant Division is responsible for the operation and maintenance of the City's Wastewater Treatment Plant and Collection Systems.

Enterprise Fund/Water Filter Plant Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	473,111	460,921	482,043	500,789	660,566	159,777	32%
Supplies	210,829	165,280	204,995	179,296	209,818	30,522	17%
Maintenance	51,270	41,309	71,472	57,449	65,345	7,896	14%
Utilities	10,268	300,905	299,720	242,309	477,357	235,048	97%
Other Services	77,175	69,365	91,444	101,655	126,353	24,698	24%
Capital	0	0	44,348	36,146	107,000	70,854	196%
Grand Total	822,653	1,037,780	1,194,022	1,117,644	1,646,439	528,795	47%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Water Quality Manager	1.00	1.00	1.00
Water Plant Foreman	0.00	0.00	1.00
Water Plant Operator/Maint	7.00	7.00	9.00
Water/WW Control Systems	1.00	1.00	1.00
Total	9.00	9.00	12.00

MAJOR CHANGES

- Salary & Benefits-2 New Water Plant Technicians for Springs Maintenance
- Capital-Capital for FY18
 - Springs Crew Cab Truck
 - Trailer

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Conduct water quality monitoring and reporting programs to ensure the highest quality water is being delivered and to ensure compliance with regulatory requirements.	100%	100%	100%	100%
Ensure that reuse resources are sustainably managed, conserved and protected to provide for long term supply and drought reserve.	100%	100%	100%	100%
Days water is in compliance with all permit requirements.	365	365	365	365

ENTERPRISE FUND/CONSTRUCTION

The Utility Construction Division is responsible for the installation of new infrastructure, the replacement of concrete structures and the laying of new pavement as it relates to a funded project. This division is also responsible for the existing infrastructure, concrete and paving for the City.

Enterprise Fund/Construction Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Salaries & Benefits	351,764	354,863	381,846	369,688	451,632	81,944	22%
Supplies	278,443	207,259	211,852	216,416	238,324	21,908	10%
Maintenance	19,599	45,240	23,921	21,762	26,010	4,248	20%
Utilities	1,349	1,229	1,142	1,186	2,275	1,089	92%
Other Services	6,224	6,211	6,190	7,203	8,222	1,019	14%
Capital	0	0	0	0	458,000	458,000	**
Grand Total	657,379	614,802	624,951	616,256	1,184,463	568,207	92%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Utility Construction Supervisor	1.00	1.00	1.00
Utility Construction Foreman	0.00	1.00	1.00
Utility Construction Technician	0.00	4.00	4.00
Utility Construction Laborer	9.00	4.00	4.00
Total	10.00	10.00	10.00

MAJOR CHANGES

Capital-Capital for FY18

- Case Backhoe
- 10 yd Dump Truck
- Volvo Front End Loader Rehab
- 5 yd Dump Truck

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Complete 100% of all projects on-time and within budget.	100%	100%	95%	100%
Implement appropriate improvements to replace inadequate water distribution systems, extend services, and improve the wastewater collection system in a timely and cost efficient manner.	100%	100%	100%	100%
Ensure that current and future water service needs are met.	100%	100%	100%	100%
Complete 100% of all service requests from other departments on-time and within budget.	100%	100%	100%	100%

ENTERPRISE FUND/WATER/SEWER CAPITAL PROJECTS

This division was established to account for the water/sewer improvements related to the miscellaneous street projects.

Enterprise Fund/Water/Sewer Capital Projects Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Expenditures							
Other Services	0	832	0	25,508	132,840	107,332	421%
Capital	822,058	897,147	1,750,839	1,322,046	9,306,347	7,984,301	604%
Grand Total	822,058	897,979	1,750,839	1,347,554	9,439,187	8,091,633	600%

MAJOR CHANGES

Other Services-Contract Services for West Side Est Engineering
 Capital-New Projects:
 Springs Fencing
 Lower Alamo Rehab
 Decrease in Water Line Improvements

ENTERPRISE FUND/SOLID WASTE COLLECTION SYSTEM

This Division is responsible for the collection, recycling, and transfer of non-hazardous solid waste from area residents and contractors. The main solid waste collection operation is contracted with Southwest Disposal.

The City also operates the LaVelle Road Solid Waste Disposal Convenience Center. At this site, area residents and contractors are allowed to drop off solid waste.

Enterprise Fund/Solid Waste Collection System Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
User Fees	1,980,690	1,987,649	2,024,674	2,116,109	2,060,227	(55,882)	-3%
Micellaneous Revenue	112,604	15,603	2,339	2,503	1,010	(1,493)	-60%
Investment Income	237	1,449	3,097	2,704	1,916	(788)	-29%
Total Revenues	2,093,531	2,004,701	2,030,110	2,121,316	2,063,153	(58,163)	-3%
Transfers							
Transfers In	0	0	0	0	110,000	110,000	**
Transfers Out	125,948	125,013	125,408	99,413	126,980	27,567	28%
Total Net Transfers	(125,948)	(125,013)	(125,408)	(99,413)	(16,980)	82,433	-83%
Expenditures-Nondivisional							
Other Services	1,426,580	1,674,712	1,568,159	1,614,735	1,652,685	37,950	2%
Total Expenditures	1,426,580	1,674,712	1,568,159	1,614,735	1,652,685	37,950	2%
Expenditures-Convenience Center							
Salaries & Benefits	145,216	142,077	143,972	153,550	147,838	(5,712)	-4%
Supplies	18,366	22,244	21,007	24,663	22,920	(1,743)	-7%
Maintenance	7,126	16,824	8,157	42,253	23,837	(18,416)	-44%
Utilities	7,269	7,497	7,249	6,549	9,219	2,670	41%
Other Services	178,533	87,885	94,632	100,878	65,041	(35,837)	-36%
Capital	0	3,594	0	0	110,000	110,000	**
Total Expenditures	356,510	280,121	275,017	327,893	378,855	50,962	16%
Grand Total	1,783,090	1,954,833	1,843,176	1,942,628	2,031,540	88,912	5%

MAJOR CHANGES

Maintenance-Decrease in Fleet Commercial Parts.

Capital-No new capital requested in FY18. Casrried over from FY17.

Utilities-Increase in Electricity.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Protect and enhance Alamogordo's natural environments that solid wastes re generated no master than natural systems and technology can process them.	100%	100%	100%	100%
Percent of Compliance with State Regulations.	100%	100%	100%	100%

ENTERPRISE FUND/BONITO CAMPGROUND

This division is responsible for the management and daily operation of the Campground Recreational Enterprise.

Enterprise Fund/Bonito Campground Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
<i>Revenues</i>							
Micellaneous Revenue	10,318	3,375	75	0	0	0	**
Grants	681,598	3,074,211	150,311	74,000	65,871	(8,129)	-11%
Investment Income	2,659	778	312	807	823	16	2%
Total Revenues	694,575	3,078,364	150,698	74,807	66,694	(8,113)	-11%
<i>Transfers</i>							
Transfers In	39,470	0	0	0	0	0	**
Transfers Out	0	0	0	2,980,414	0	(2,980,414)	-100%
Total Net Transfers	39,470	0	0	(2,980,414)	0	2,980,414	-100%
<i>Expenditures</i>							
Other Services	0	2,605	14,026	17,130	2,714	(14,416)	-84%
Capital	370,296	48,857	0	55,559	0	(55,559)	-100%
Grand Total	370,296	51,462	14,026	72,689	2,714	(69,975)	-96%

MAJOR CHANGES

Bonito Lake & Dam Restoration moved to Fund 81 FY17.
Campground currently closed.

ENTERPRISE FUND/DESERT LAKE GOLF COURSE

Desert Lakes Golf Course is a full service 18-hole golf facility. It has a full service restaurant, a fully stocked pro shop, extensive practice facilities and driving range. It serves the golfing public 364 days per year, weather permitting. The course has a PGA class - A professional under contract to provide pro shop services and golf activities. The City has a Golf Course Superintendent who provides maintenance services for the course.

Enterprise Fund/Desert Lake Golf Course Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
User Fees	1,242,118	1,279,938	1,329,120	1,380,614	1,421,000	40,386	3%
Micellaneous Revenue	3,043	1,400	6,794	2,925	1,400	(1,525)	-52%
Investment Income	724	1,002	376	0	0	0	**
Total Revenues	1,245,885	1,282,340	1,336,290	1,383,539	1,422,400	38,861	3%
Transfers							
Transfers In	143,834	234,052	143,834	143,834	245,313	101,479	71%
Transfers Out	64,586	52,485	51,911	1,720	51,151	49,431	2874%
Total Net Transfers	79,248	181,567	91,923	142,114	194,162	52,048	37%
Expenditures-Nondivisional							
Maintenance	0	0	0	0	4,412	4,412	**
Utilities	7,500	10,000	10,000	10,000	0	(10,000)	-100%
Other Services	842,180	878,175	912,915	982,488	1,000,400	17,912	2%
Total Expenditures	849,680	888,175	922,915	992,488	1,004,812	12,324	1%
Expenditures-Maintenance							
Salaries & Benefits	267,781	280,110	303,304	309,827	306,614	(3,213)	-1%
Supplies	91,632	95,208	95,280	107,218	114,350	7,132	7%
Maintenance	36,878	40,766	42,238	47,467	47,150	(317)	-1%
Utilities	44,138	31,379	31,205	25,949	35,944	9,995	39%
Other Services	71,929	56,101	42,072	95,190	47,692	(47,498)	-50%
Capital	0	16,056	54,352	70,730	55,000	(15,730)	-22%
Total Expenditures	512,358	519,620	568,451	656,381	606,750	(49,631)	-8%
Grand Total	1,362,038	1,407,795	1,491,366	1,648,869	1,611,562	(37,307)	-2%

Staffing Position Titles	Budgeted	Budgeted	Budgeted
	Positions	Positions	Positions
	FY16	FY17	FY18
Superintendent	1.00	1.00	1.00
Assistant Superintendent	1.00	1.00	1.00
Laborer	3.00	3.00	3.00
Laborer - Seasonal	2.16	2.16	2.00
Mechanic	1.00	1.00	1.00
Irrigation Specialist	1.00	1.00	1.00
Total	9.16	9.16	9.00

MAJOR CHANGES

Transfer In-Additional Subsidy from General Fund
 Non-divisional Utilities-Electricity now paid by Golf Pro
 Capital-Golf Course Doors, Golf Course Cart Paths

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Total rounds of play	42,697	42,514	42,617	42,700
Tournaments & Leagues	44	40	44	40
League participants	450	450	450	450
Growth of game Programs	6	10	6	10
COG participants	550	1,000	550	550
Overall Maintenance survey	410	450	435	435

ENTERPRISE FUND/WHITE SANDS REGIONAL AIRPORT

The Alamogordo-White Sands Regional Airport is a general aviation airport owned and operated by the City of Alamogordo. The Airport is a designated United States Forest Service Fire Tanker Base. The tanker aircraft are on station at the Airport as needed, but generally from April through September annually. The Civil Air Patrol has a squadron based at the Airport providing search and rescue functions. The Airport has two runways, one paved and the other dirt. The City owns the terminal building, maintenance shop, fire station, and 1500 acres of fenced-in property.

Enterprise Fund/White Sands Regional Airport Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
<i>Revenues</i>							
User Fees	154,639	146,330	151,193	145,118	159,273	14,155	10%
Miscellaneous Revenue	18,680	11,115	3,377	189	0	(189)	-100%
Grants	30,943	8,031	11,945	6,245	180,390	174,145	2789%
Investment Income	624	1,549	1,836	1,064	1,117	53	5%
Total Revenues	204,886	167,025	168,351	152,616	340,780	188,164	123%
<i>Transfers</i>							
Transfers In	569,949	2,056,003	3,993,266	0	261,371	261,371	**
Transfers Out	41,944	28,845	28,275	0	33,625	33,625	**
Total Net Transfers	528,005	2,027,158	3,964,991	0	227,746	227,746	**
<i>Expenditures</i>							
Salaries & Benefits	74,007	88,279	90,284	88,455	94,566	6,111	7%
Supplies	9,854	18,127	25,027	32,528	33,350	822	3%
Maintenance	23,203	11,201	14,909	17,958	303,395	285,437	1589%
Utilities	30,371	30,005	31,093	26,368	38,636	12,268	47%
Other Services	35,483	11,205	160,559	45,638	142,472	96,834	212%
Capital	0	4,150	0	23,995	0	(23,995)	-100%
Grand Total	172,918	162,967	321,874	234,943	612,419	377,476	161%

Staffing Position Titles	Budgeted Positions FY16	Budgeted Positions FY17	Budgeted Positions FY18
Airport Manager	0.80	0.80	0.80
Light Equipment Operator	1.00	1.00	1.00
Total	1.80	1.80	1.80

MAJOR CHANGES

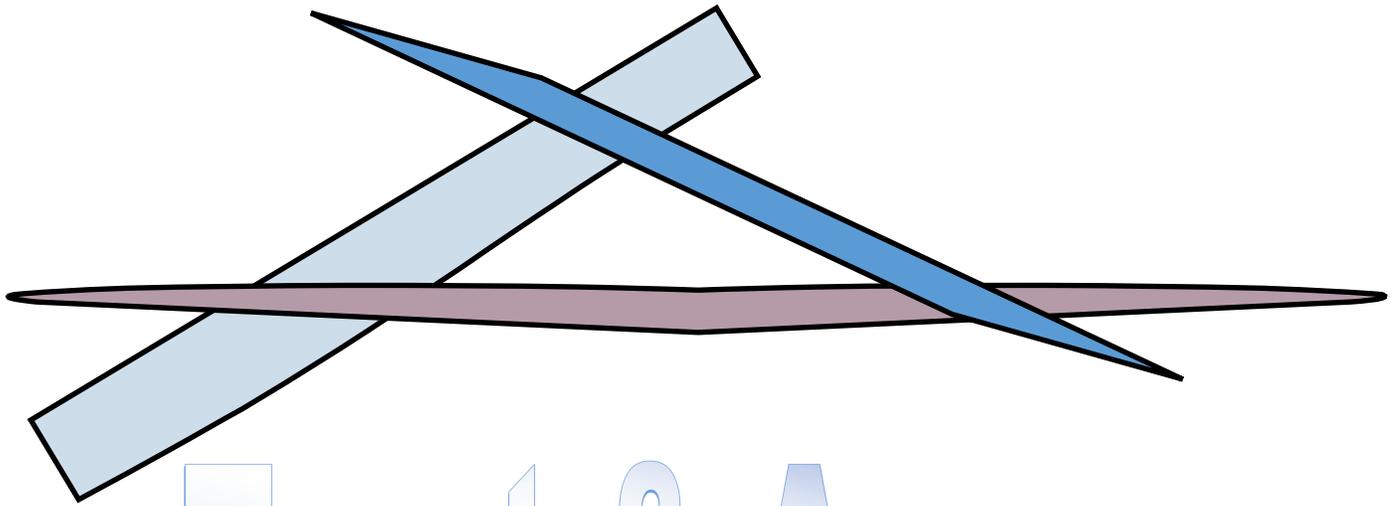
Grants-FY18 No new NMDOT grants budgeted.

Transfers In-No new Capital in FY18.

Maintenance-No maintenance grant.

Capital-No new capital requests for FY18.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Federal Grants completed on time per FAA Contracts	100%	100%	90%	100%
Cost Per Acre Maintained	99.78	99.78	99.78	99.78



Trust & Agency



TRUST & AGENCY FUNDS

COMPARATIVE BUDGET STATEMENT

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Beginning Cash Fund Balance	9,103,539	9,017,909	9,370,523	10,310,548	10,245,277	(65,271)	-1%
Revenues							
User Fees	1,603,417	1,640,823	2,125,543	2,163,638	1,496,749	(666,889)	-31%
Fines	66,488	62,878	49,227	56,045	80,500	24,455	44%
Miscellaneous	70,445	58,777	77,712	46,769	20,450	(26,319)	-56%
Grants	1,110,157	622,678	917,465	1,349,195	844,548	(504,647)	-37%
Investment Income	36,694	51,319	69,214	65,383	63,185	(2,198)	-3%
Total Revenues	2,887,201	2,436,475	3,239,161	3,681,030	2,505,432	(1,175,598)	-32%
Transfers-In							
Tranfers-In	0	0	0	0	0	0	0%
Total Transfers In	0	0	0	0	0	0	0%
Total Revenues & Other Financing	2,887,201	2,436,475	3,239,161	3,681,030	2,505,432	(1,175,598)	-32%
Expenditures							
Designated Gift	1,610	4,294	12,485	5,030	0	(5,030)	-100%
State Judicial	60,568	49,742	41,703	34,333	75,500	41,167	120%
Alamo Senior Center Gift	6,337	10,430	39,391	39,751	48,778	9,027	23%
Otero/Greentree Regional Landfill	1,143,925	801,670	1,016,188	1,777,825	3,325,908	1,548,083	87%
Housing Low Rent Opr	1,154,122	972,181	861,882	873,920	953,822	79,902	9%
Housing Homeownership Opr	20,025	161,257	23,397	267,041	97,830	(169,211)	-63%
Housing Capital Fund Projects	583,964	81,994	302,291	746,681	290,016	(456,665)	-61%
Total Expenditures	2,970,551	2,081,568	2,297,337	3,744,581	4,791,854	1,047,273	28%
Transfers Out							
Transfers Out	2,280	2,293	1,799	1,720	27,906	26,186	1522%
Total Transfers Out	2,280	2,293	1,799	1,720	27,906	26,186	1522%
Total Expenditures & Other Finance Uses	2,972,831	2,083,861	2,299,136	3,746,301	4,819,760	1,073,459	29%
Net Change in Fund Balance	(85,630)	352,614	940,025	(65,271)	(2,314,328)	(2,249,057)	3446%
Ending Cash Fund Balance	9,017,909	9,370,523	10,310,548	10,245,277	7,930,949	-2,314,328	-23%

TRUST & AGENCY/DESIGNATED GIFT FUND

This fund was established to account for receipts and disbursements of funds donated by other entities or private individuals for designated and specific purposes. Fund balance is allocated to the appropriate divisions. Interest income allocation will be determined at year-end based upon divisional activity throughout the year.

Trust & Agency/Designated Gift Fund Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
User Fees	2,181	4,334	2,776	3,270	0	(3,270)	-100%
Investment Income	178	276	401	313	0	(313)	-100%
Total Revenues	2,359	4,610	3,177	3,583	0	(3,583)	-100%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	25,432	25,432	**
Total Net Transfers	0	0	0	0	(25,432)	(25,432)	**
Expenditures							
Supplies	290	3,267	6,087	1,154	0	(1,154)	-100%
Maintenance		(269)	1,251	810	0	(810)	-100%
Other Services	1,320	1,281	5,147	3,066	0	(3,066)	-100%
Grand Total	1,610	4,279	12,485	5,030	0	(5,030)	-100%

MAJOR CHANGES

Fund discontinued -Donations moving to each Department

TRUST & AGENCY/CEMETERY-PERPETUAL CARE FUND

This fund was established to account for the accumulation of funds for the future maintenance of the cemetery.

Trust & Agency/Cemetery-Perpetual Care Fund Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
Miscellaneous Revenue	11,775	10,600	19,788	12,600	12,000	(600)	-5%
Investment Income	6,112	8,640	10,418	9,230	8,666	(564)	-6%
Grand Total	17,887	19,240	30,206	21,830	20,666	(1,164)	-5%

MAJOR CHANGES

No Major Changes

TRUST & AGENCY/STATE JUDICIAL FUND

This fund accounts for the collection and disbursement derived from convicted persons of traffic violations and traffic violations of operating motor vehicles under the influence of alcohol or drugs. These fees are as follows:

- ◆ Section 12-6-12.2 of the City Uniform Traffic Code provides for the imposition of a \$65 fee on persons convicted of driving a motor vehicle while under the influence of alcohol or drugs. These fees are used to help cover the cost of chemical and other tests used to determine the level or amount of alcohol or drugs. This fee is sent to the State of New Mexico DFA.
- ◆ Section 12-6-12.2 of the City Uniform Traffic Code provides for the imposition of a \$75 fee on persons convicted of driving a motor vehicle while under the influence of alcohol or drugs. These fees are used for the prevention of DWI offenders. This fee is sent to the State of New Mexico DFA.
- ◆ Section 11-04-020 of the City Municipal Code provides for the imposition of a fee for persons convicted of unlawful possession of marijuana. Persons shall pay, in addition to any fine, a \$75 fee. Funds collected are to help defray the cost of chemical and other analyses of controlled substances. This fee is sent to the State of New Mexico DFA.
- ◆ State Statute 35-14-11 Municipal Ordinance; court costs; collection and purpose provides for the imposition of a \$20 corrections fee to help defray the costs of housing prisoners at a detention facility. This fee remains in the city. The imposition of a \$3 judicial education fee to be used for training and education of judicial employees and a \$6 state court automation fee to help defray the costs of maintaining, purchasing and operation of court automation systems in Municipal Courts and these fees are sent to the State of New Mexico DFA.

Trust & Agency/State Judicial Fund Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
<i>Revenues</i>							
Fines	60,302	49,335	41,672	52,118	75,500	23,382	45%
Total Revenues	60,302	49,335	41,672	52,118	75,500	23,382	45%
<i>Expenditures</i>							
Other Services	60,353	49,368	41,610	34,333	75,500	41,167	120%
Grand Total	60,353	49,368	41,610	34,333	75,500	41,167	120%

MAJOR CHANGES

No Major Changes

TRUST & AGENCY/SENIOR CENTER GIFT FUND

The Senior Center Gift Fund receives funding primarily from donations and fund raising events. Proceeds are restricted to expenditures for Senior Center improvements or events.

Trust & Agency/Senior Center Gift Fund Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
User Fees	27,156	25,118	24,347	26,281	27,885	1,604	6%
Investment Income	472	846	1,318	1,063	1,066	3	0%
Total Revenues	27,628	25,964	25,665	27,344	28,951	1,607	6%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	560	573	79	0	754	754	**
Total Net Transfers	(560)	(573)	(79)	0	(754)	(754)	**
Expenditures							
Supplies	2,541	529	3,562	16,684	25,642	8,958	54%
Maintenance	22	2,415	22,880	2,195	4,805	2,610	119%
Other Services	3,774	7,486	13,516	19,572	18,331	(1,241)	-6%
Capital	0	0	1,300	1,300	0	(1,300)	-100%
Grand Total	6,337	10,430	41,258	39,751	48,778	9,027	23%

MAJOR CHANGES

Supplies & Other Services -Senior Center donation funds carried-over to FY18.

Capital-No capital allocated for FY18.

TRUST & AGENCY/OTERO-GREENTREE REGIONAL LANDFILL FUND

The Otero-Greentree Regional Landfill is owned by Otero County and Lincoln County and includes those municipalities within those jurisdictions. The City is the Managing Agency for this operation. The Otero-Greentree Regional Landfill is a New Mexico permitted solid waste facility designed to dispose of residential, commercial and construction waste. Additionally, it is permitted to accept certain special waste such as asbestos and sludge waste. The Landfill was designed with a life span of 99 years. It was incorporated in January 1994.

Trust & Agency/Otero-Greentree Regional Landfill Fund Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
User Fees	1,201,530	1,187,188	1,780,443	1,759,391	1,155,985	(603,406)	-34%
Miscellaneous Revenue	69,510	13,451	69,849	45,071	5,500	(39,571)	-88%
Investment Income	27,192	39,273	55,019	52,645	51,376	(1,269)	-2%
Total Revenues	1,298,232	1,239,912	1,905,311	1,857,107	1,212,861	(644,246)	-35%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	1,720	1,720	1,720	1,720	1,720	0	0%
Total Net Transfers	(1,720)	(1,720)	(1,720)	(1,720)	(1,720)	0	0%
Expenditures							
Salaries & Benefits	293,938	311,947	294,562	339,827	358,913	19,086	6%
Supplies	130,923	93,212	74,969	109,065	157,096	48,031	44%
Maintenance	58,867	161,879	86,434	136,142	150,785	14,643	11%
Utilities	11,901	12,751	11,389	11,356	15,279	3,923	35%
Other Services	159,938	202,179	273,992	265,053	501,488	236,435	89%
Other Expense	2,000	2,526	0	11,840	20,000	8,160	69%
Capital	346,931	214,856	307,051	904,542	2,122,347	1,217,805	135%
Grand Total	1,004,498	999,350	1,048,397	1,777,825	3,325,908	1,548,083	87%

MAJOR CHANGES

User Fees-Reduction in asbestos fees.

Miscellaneous Revenue - Reduction in equipment materials sales.

Maintenance-Equipment Maintenance & Building & Structures costs are down.

Other Services-Increase in Contingencies.

Other Expense - Increase in Tools & new pump and Computer Software in FY18.

Capital-Cell Development & Well Testing in FY18.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Protect and enhance Alamogordo's natural environments that solid wastes re generated no master than natural systems and technology can process them.	100%	100%	100%	100%
Percent of Compliance with State Regulations.	100%	100%	100%	100%

TRUST & AGENCY/HOUSING LOW RENT OPERATING FUND

The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Trust & Agency/Housing Low Rent Operating Fund Department Summary

BUDGET SUMMARY	FY2014	FY2015	FY2016	FY2017	FY2018	\$ Change	% Change
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
Revenues							
User Fees	374,188	398,224	317,883	264,770	267,879	3,109	1%
Fines	6,186	13,318	7,330	3,902	5,000	1,098	28%
Miscellaneous Revenue	(14,125)	(19,536)	(13,190)	(11,120)	2,950	14,070	-127%
Grants	526,768	540,684	557,738	602,514	554,532	(47,982)	-8%
Investment Income	1,542	1,334	1,251	1,215	1,190	(25)	-2%
Total Revenues	894,559	934,024	871,012	861,281	831,551	(29,730)	-3%
Transfers							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
Expenditures-Operating							
Salaries & Benefits	251,481	265,618	282,298	251,356	261,845	10,489	4%
Supplies	5,103	6,053	6,604	8,211	8,420	209	3%
Maintenance	1,380	1,540	3,113	1,680	1,800	120	7%
Utilities	177,124	196,970	124,970	71,323	81,645	10,322	14%
Other Services	172,640	175,624	153,997	195,765	160,817	(34,948)	-18%
Capital	0	0	1,316	0	0	0	**
Total Expenditures	607,728	645,805	572,298	528,335	514,527	(13,808)	-3%
Expenditures-Maintenance							
Salaries & Benefits	174,191	165,455	178,183	194,200	215,795	21,595	11%
Supplies	68,380	84,381	96,044	93,778	96,550	2,772	3%
Maintenance	13,429	12,162	12,638	10,732	18,968	8,236	77%
Utilities	338	375	556	840	824	(16)	-2%
Other Services	23,118	46,525	20,242	15,062	62,658	47,596	316%
Capital	27,252	25,803	75,535	30,973	41,000	10,027	32%
Total Expenditures	306,708	334,701	383,198	345,585	435,795	90,210	26%
Grand Total	914,436	980,506	955,496	873,920	950,322	76,402	9%

Staffing Position Titles	Budgeted	Budgeted	Budgeted
	Positions	Positions	Positions
	FY16	FY17	FY18
PHA Bookkeeper	0.80	0.80	0.80
Office Assistant	1.00	1.00	1.00
Operations Manager	0.93	0.93	0.93
Property Management Coordinator	1.00	1.00	1.00
Occupancy Specialist	1.00	1.00	1.00
Eligibility Specialist	1.00	1.00	1.00
Total	5.73	5.73	5.73

Staffing Position Titles	Budgeted	Budgeted	Budgeted
	Positions	Positions	Positions
	FY16	FY17	FY18
Laborer	1.00	1.00	1.00
Maintenance Foreman	1.00	1.00	1.00
Building Maintenance	3.00	3.00	3.00
PHA Grounds Maintenance	0.00	1.00	1.00
Total	5.00	5.00	5.00

MAJOR CHANGES

Capital - Reduction in Construction.

Performance Measures	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Budget
Occupancy rate low rent only	92%	97%	100%	98%

TRUST & AGENCY/HOUSING HOMEOWNERSHIP OPERATING FUND

The Housing Authority assists income eligible families with housing needs within the guidelines set forth by Housing and Urban Development (HUD).

Trust & Agency/Housing Homeownership Operating Fund Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
<i>Revenues</i>							
User Fees	0	30,000	0	108,926	45,000	(63,926)	-59%
Fines	0	225	224	25	0	(25)	-100%
Miscellaneous Revenue	1,872	50,577	1,264	218	0	(218)	-100%
Investment Income	1,140	932	807	917	887	(30)	-3%
Total Revenues	3,012	81,734	2,295	110,086	45,887	(64,199)	-58%
<i>Transfers</i>							
Transfers In	0	0	0	0	0	0	**
Transfers Out	0	0	0	0	0	0	**
Total Net Transfers	0	0	0	0	0	0	**
<i>Expenditures-Operating</i>							
Salaries & Benefits	9,834	13,966	16,927	15,783	18,252	2,469	16%
Supplies	307	183	167	35	95	60	171%
Maintenance	488	1,059	1,465	0	0	0	**
Utilities	3,895	3,919	2,961	985	1,190	205	21%
Other Services	5,433	5,666	6,433	10,190	3,293	(6,897)	-68%
Capital	0	132,007	0	240,048	75,000	(165,048)	-69%
Total Expenditures	19,957	156,800	27,953	267,041	97,830	(169,211)	-63%
<i>Expenditures-Maintenance</i>							
Supplies	68	4,166	0	471	0	(471)	-100%
Total Expenditures	68	4,166	0	471	0	(471)	-100%
Grand Total	20,025	160,966	27,953	267,512	97,830	(169,682)	-63%

Staffing Position Titles	Budgeted	Budgeted	Budgeted
	Positions	Positions	Positions
	FY16	FY17	FY18
PHA Bookkeeper	0.20	0.20	0.20
Operations Manager	0.07	0.07	0.07
Total	0.27	0.27	0.27

MAJOR CHANGES

Maintenance, Other Services & Capital-No longer active
 Participation in the program - all costs reduced.

1. Close the Homeownership Program and evaluate ways to fund other low-income rehabilitation or home acquisition.
2. No homes sold. No new property acquisition.
3. Property located at 2408 Cuba was approved to become a scattered site low-rent public housing property until such time that a Homeownership applicant agrees to purchase the home through the Homeownership program.

TRUST & AGENCY/HOUSING CAPITAL PROJECTS FUND

The prime objective of the Housing Authority is to promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination. Capital Funds are reserved for improvements on the investment of 220 public housing units included in the Annual Contributions Contract. Every 5 years and annually, a plan is submitted to HUD identifying the improvements planned for that period. All improvements are based on the Physical Needs Assessment that is completed before the 5 year plan is due. Annual plans update HUD on the progress toward the 5 year goals.

Trust & Agency/Housing Capital Projects Fund Department Summary

<i>BUDGET SUMMARY</i>	<i>FY2014</i>	<i>FY2015</i>	<i>FY2016</i>	<i>FY2017</i>	<i>FY2018</i>	<i>\$ Change</i>	<i>% Change</i>
	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>		
<i>Revenues</i>							
Grants	283,964	81,994	302,021	746,681	290,016	(456,665)	-61%
Total Revenues	283,964	81,994	302,021	746,681	290,016	(456,665)	-61%
<i>Expenditures</i>							
Capital	583,964	81,994	302,021	746,681	290,016	(456,665)	-61%
Grand Total	583,964	81,994	302,021	746,681	290,016	(456,665)	-61%

MAJOR CHANGES

FY17 project balance will be carried-over to FY18.

Appendix

Budget Resolution

Glossary of Terms

Glossary of Acronyms

Organizational Chart

2018 Positions

2018 Staffing

Transfer Summaries

FY18 Capital Allocations



RESOLUTION NO. 2017-25

A RESOLUTION REQUESTING THE DEPARTMENT OF FINANCE AND ADMINISTRATION, STATE OF NEW MEXICO, APPROVE REVISED BUDGET FIGURES FOR CERTAIN LINE ITEMS IN THE CITY'S BUDGET FOR FISCAL YEAR 2017-2018.

WHEREAS, the City of Alamogordo, New Mexico wishes approval to change some of the budget line item figures of various funds; and

WHEREAS, the Department of Finance and Administration, State of New Mexico, gave its written interim approval to the City of Alamogordo, New Mexico's annual budget on June 15, 2016, for fiscal year 2017-2018; and

WHEREAS, the City of Alamogordo, New Mexico, has tabulated on the following pages the additional resources and expenditures for fiscal year 2017-2018.

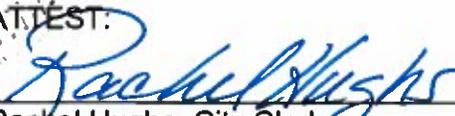
NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE CITY OF ALAMOGORDO, NEW MEXICO, that the City's annual budget for fiscal year 2017-2018 be and hereby is revised as of August 9, 2017 to reflect a more true and accurate projection of the actual revenues and expenditures for fiscal year 2017-2018 as shown on the following pages.

NOW, BE IT FURTHER RESOLVED BY THE GOVERNING BODY OF THE CITY OF ALAMOGORDO, NEW MEXICO, that the Department of Finance and Administration, State of New Mexico, be requested to give its written approval to the revised budget figures computed on August 9, 2017 as a more true and accurate projection of the actual revenues and expenditures for fiscal year 2017-2018.

PASSED, APPROVED AND ADOPTED by the Governing Body of the City of Alamogordo, New Mexico, at a Regular Meeting held this 9th day of August 2017.

CITY OF ALAMOGORDO, NEW MEXICO,
A NEW MEXICO MUNICIPAL CORPORATION

By: 
Richard A. Boss, Mayor


ATTEST:

Rachel Hughes, City Clerk

APPROVED AS TO FORM:

Petria Schreiber, Asst. City Attorney

Glossary of Terms

A

ACCRUAL BASIS OF ACCOUNTING - Method under which revenue is recognized when earned and expenses are recognized when incurred.

AUDIT - An audit is prepared by an independent certified public accountant or CPA. The primary objective of an audit is to determine if the City's Financial Statements fairly represent the City's financial position.

B

BALANCED BUDGET - A budget in which estimated revenues equal estimated appropriations.

BEGINNING CASH BALANCE - The beginning cash balance is comprised of residual funds brought forward from the previous fiscal year ending balance.

BOND - Written promise to pay a specified amount of principle and interest by a defined term or maturity.

BUDGET - A financial plan of operation that describes anticipated revenues and expenditures.

BUDGET ADJUSTMENT - A procedure to revise a budget appropriation either by City Commission approval through the adoption of a budget resolution or by City Manager authorization to adjust appropriations within a departmental division budget.

BUDGET CALENDAR - The schedule of dates and events followed by City Departments in the preparation, adoption, and administration of the yearly budget.

BUDGET MESSAGE - The opening section of the budget, which provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations made by the City Manager.

C

CAPITAL EXPENDITURE - Funds spent for the acquisition of a long-term asset. A capital expenditure may only be made against an approved budget amount.

CAPITAL IMPROVEMENT - Any project that adds value to city property, buildings, or which costs \$25,000 or more.

CAPITAL IMPROVEMENT PROGRAM - A plan for capital expenditures to be incurred each year over a fixed period, setting forth each capital project, identifying the expected beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures.

CAPITAL OUTLAY - The purchase of an item which must cost \$5,000 or more and have a life expectancy of two (2) years or more. Examples include vehicles, carpet and equipment.

CAPITAL PROJECT FUND - A fund used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

CARRYOVER - Amount of money remaining at the end of the preceding fiscal year and available in the current fiscal year through approval by the City Commission.

CASH BASIS - The method of accounting under which revenues are recorded when received and expenditures are recorded when paid.

D

DEBT SERVICE - The amount of revenue that must be provided for payment to insure the extinguishment of all principal, interest and fees on all City bonds.

DEBT SERVICE FUND - A fund used to account for the accumulation of resources for and the payment of, general long-term debt principal and interest.

DEPARTMENT - A major administrative division of the City that indicates overall management responsible for an operation or group of related operations.

E

ENTERPRISE FUND - A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

EXPENDITURE - Any payment disbursed by the city accounts. Expenditures may only be made against an approved budget amount.

F

FIXED ASSETS – Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, and equipment.

FISCAL YEAR - A twelve month period to which the annual operating budget applies and at the end of which the City government determines its financial position and the results of its operations.

FUND BALANCE - The difference between assets and liabilities is reported as fund balance in governmental funds.

G

GENERAL FUND - The largest fund within the City. The general fund accounts for most of the financial resources of the government not specifically accounted for in other funds.

GENERAL OBLIGATION BONDS - Bonds sold by the City to finance capital improvements. Property tax is the source of revenue for payment of these bonds.

GRANT - A contribution of monies by one governmental unit to another to be used or expended for a specified purpose, activity, or facility.

H

HOME RULE – Home Rule charter that acts as the city’s basic governing document over local issues, New Mexico State Law continues to prevail over statewide concerns adopted by NM Const. Article X, Section 6.

I

INFRASTRUCTURE - Assets that support the life and wellbeing of the city community, examples include roads, water and sewer lines, public buildings, and parks.

INTER-FUND TRANSFERS - Amounts transferred from one fund to another. These amounts are included in the budget of both funds either transferred in or transferred out.

INTERNAL SERVICE FUND - A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

J - L

LINE ITEM - Refers to the specific account used to budget funds (i.e., salary & benefits, supplies, utilities, etc.).

LODGER’S TAX - This is a fee charged to customers of local hotels & motels that is used for the operations of the Civic Center and Tourism and Promotion.

M

MODIFIED ACCRUAL BASIS - Method under which revenues are recognized in the period they become available and measurable and the expenditures are recognized in the period the associated liability is incurred.

N - O

OPERATING BUDGET - The portion of the budget that pertains to the expenditures related to daily operations (i.e., salary & benefits, supplies and maintenance). Since an operating budget is a short term budget, capital outlay items are excluded because they are a long term cost.

P

PERFORMANCE MEASURES - A performance measure is a quantitative or qualitative indicator expressed in terms of a planned level of activity and directly related to department's objectives and goals. These measures provide a basis for determining the degree of achievement of the objectives and goals.

PROJECTION – Estimation of future revenues and expenditures based on trends, current economic conditions and financial forecasts.

R

RESERVE - An account used to indicate that a portion of fund equity is legally restricted for a specific purpose and is not available for general appropriation.

REVENUE - Any money received by the city as fees, tax, grant or other source.

REVENUE BONDS - Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund or other designated sources such as Gross Receipts Tax.

S

SPECIAL ASSESSMENT DISTRICTS - These are districts that receive capital improvements. Since these improvements increase the value of the property in a specific area, only the property owners benefiting from the improvements pay for the improvements.

SPECIAL REVENUE FUND - A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

SUBSIDY - A sum of money transferred from the General Fund to assist City run departments utilized by the public (i.e., Senior Center) with operations.

T

TRANSFERS – Amounts distributed from one fund to finance activities in another fund. Transfers In are shown as revenue in the receiving fund and transfers out are considered expenditures in the originating fund.

TRUST & AGENCY FUND - A fund used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. These include (a) Expendable Trust Funds, (b) Nonexpendable Trust Funds, (c) Pension Trust Funds, and (d) Agency Funds.

U - Z

USER FEES - The payment of a fee for direct receipt of public service by the party benefiting from the service (i.e., swimming pools).

Glossary of Acronyms

A

ADA – Americans with Disabilities Act

AFD – Alamogordo Fire Department

AFOTZ - Alamogordo Friends of the Zoo

APD – Alamogordo Police Department

APSOA - Alamogordo Public Safety Officers Association

APS - Alamogordo Public Schools

B -C

CDBG - Community Development Block Grant

CDWI - Community Driving While Intoxicated

CIAP - Capital Improvement Assistance Program

CIP - Capital Improvements Program

COA - City of Alamogordo

COE - Corps of Engineers

COLA - Cost of Living Adjustment

D

D.A.R.E. - Drug Abuse Resistance Education

DFA - Department of Finance and Administration for the State of New Mexico

DWI - Driving While Intoxicated

E

EDPS - Effluent Discharge Project Surcharge

ESGRT - Environmental Services Gross Receipts Tax

F

FAA - Federal Aviation Administration

FEMA - Federal Emergency Management Agency

FEO - Fire Equipment Operator

FTEN - Fire and Emergency Television Network

FGP - Foster Grandparent Program

FSS - Family Self Sufficiency

FTE - Full Time Equivalent

FTO - Field Training Officer

FY - Fiscal Year

G

GAAP - Generally Accepted Accounting Principles

GASB - Governmental Accounting Standards Board

GFOA - Government Finance Officers Association

GIS - Geographic Information Systems

GO - General Obligation

GRT - Gross Receipts Tax

H

HIDTA - High Intensity Drug Trafficking Area

I

ICBO - International Council of Building Officials

ICIP - Infrastructure Capital Improvement Project

ISO - Insurance Service Office

J

JPA - Joint Powers Authority

L - M

MIS - Management Information Systems

MRU - Maintenance Repair Unit

N

NEPA - National Environmental Protection Act

NMML - New Mexico Municipal League

NMSBVI - New Mexico School for the Blind and Visually Impaired

O - P

P&I - Principal and interest

PHA - Public Housing Authority

R

RFP - Request for Proposal

RSVP - Retired Senior Volunteer Program

S

SAD - Special Assessment District

SCADA – Supervisory Control and Data Acquisition System

SCP - Senior Companion Program

SSP - Self Sufficiency Program

T - U

UCR - Uniform Crime Report

USER FEES - The payment of a fee for direct receipt of public service by the party benefiting from the service (i.e., swimming pools).

USFS - United States Forest Service

UT - Utility

V-Z

W/S - Water/Sewer

WMD - Weapons of Mass Destruction

WWTP - Wastewater Treatment Plant

Position	2016 FTE	2017 FTE	2018 FTE	2018/2017 Change
Executive, Legal & Human Resources	10.750	10.750	13.750	3.00
City Manager	1.00	1.00	1.00	0.00
Assitant City Manager	1.00	1.00	1.00	0.00
Exec Assist	1.00	1.00	1.00	0.00
Comm & Public Info Officer	0.00	0.00	1.00	1.00
City Attorney	1.00	1.00	1.00	0.00
Assistant City Attorney	1.00	1.00	1.00	0.00
Paralegal 1	1.00	1.00	1.00	0.00
Paralegal 2	0.00	0.00	1.00	1.00
Human Resource Director	1.00	1.00	1.00	0.00
Human Resource Generalists	2.00	2.00	2.00	0.00
Senior Human Resource Generalist	1.00	1.00	1.00	0.00
Safety/Benefits Administrator	0.00	0.00	1.00	1.00
Administrative Assistant	0.75	0.75	0.75	0.00
City Clerk & Municipal Court	9.510	9.510	9.510	0.00
City Clerk	1.00	1.00	1.00	0.00
Deputy City Clerk	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Records & Archive Clerk	0.50	0.50	0.50	0.00
Municipal Judge	1.00	1.00	1.00	0.00
Municipal Judge Substitute	0.01	0.01	0.01	0.00
Court Administrator	1.00	1.00	1.00	0.00
Deputy Court Clerk	1.00	1.00	1.00	0.00
Judicial Clerk	1.00	1.00	1.00	0.00
Judicial Specialist	1.00	1.00	1.00	0.00
Judicial Aide/File Clerk	1.00	1.00	1.00	0.00
Administration	23.800	24.800	24.200	(0.60)
City Planner	1.00	1.00	1.00	0.00
Planning & Zoning Admin Assist	0.50	0.50	0.50	0.00
Grant Compliance Officer	1.00	1.00	1.00	0.00
Administrator Coordinator	1.00	1.00	1.00	0.00
Procurement Manager	1.00	1.00	1.00	0.00
Procurement Specialist	1.00	1.00	1.00	0.00
Inventory Administrator	1.00	1.00	1.00	0.00
Central Receiving Attendant	1.00	1.00	1.00	0.00
Airport Manager	0.80	0.80	0.80	0.00
Light Equipment Operator	1.00	1.00	1.00	0.00
PHA Bookkeeper	1.00	1.00	1.00	0.00

Office Assistant	1.00	1.00	1.00	0.00
Operations Manager	1.00	1.00	1.00	0.00
Property Management Coordinator	1.00	1.00	1.00	0.00
Occupancy Specialist	1.00	1.00	1.00	0.00
Eligibility Specialist	1.00	1.00	1.00	0.00
Laborer	1.00	1.00	1.00	0.00
Maintenance Foreman	1.00	1.00	1.00	0.00
Building Maintenance	3.00	3.00	3.00	0.00
PHA Grounds Maintenance	0.00	1.00	1.00	0.00
Engineering Manager	0.00	0.00	0.40	0.40
City Civil Engineer	1.00	1.00	0.00	(1.00)
Public Works Inspector	1.00	1.00	0.00	(1.00)
Project Manager	2.00	2.00	2.00	0.00
P&Z/Eng Admin Assist	0.50	0.50	0.50	0.00
GIS/Land Management Coordinator	0.00	0.00	1.00	1.00

Finance	25.000	25.000	25.000	0.00
Finance Director	1.00	1.00	1.00	0.00
Accounting Manager	1.00	1.00	1.00	0.00
Accounting Technician	1.00	1.00	1.00	0.00
Accounting Specialist	1.00	1.00	1.00	0.00
Senior Accountant	1.00	0.00	0.00	0.00
Accountant	0.00	1.00	1.00	0.00
Administrative Assistant - Finance	1.00	1.00	1.00	0.00
Payroll Accounting Technician	1.00	1.00	1.00	0.00
Lead Payroll Accounting Technician	1.00	1.00	1.00	0.00
Budget Analyst	1.00	1.00	1.00	0.00
Internal Control Analyst	1.00	1.00	1.00	0.00
Accounts Payable Specialist	2.00	2.00	2.00	0.00
Customer Service Manager	1.00	1.00	1.00	0.00
Meter Technician	2.00	2.00	2.00	0.00
Meter Technician Supervisor	1.00	1.00	1.00	0.00
Utility Billing Clerk	1.00	1.00	1.00	0.00
Utility Billing Clerk/Collections	1.00	1.00	1.00	0.00
Utility Billing Supervisor	1.00	1.00	1.00	0.00
Cashier Supervisor	1.00	1.00	1.00	0.00
General Cashier/Customer Service	3.00	3.00	3.00	0.00
MIS Manager	1.00	1.00	1.00	0.00
Systems Analyst	1.00	1.00	1.00	0.00
Computer Specialist	2.00	2.00	2.00	0.00
Administrative Secretary	0.50	0.50	0.50	0.00

Fire & Police	114.500	114.500	115.500	1.00
Fire Chief	1.00	1.00	1.00	0.00
Deputy Fire Chief/Fire Manager	1.00	1.00	0.00	(1.00)
Deputy Fire Chief	1.00	1.00	1.00	0.00
Executive Secretary	1.00	1.00	1.00	0.00
Administrative Assistant-Fire	1.00	1.00	1.00	0.00
Fire Lieutenant	3.00	3.00	3.00	0.00
Firefighter	15.00	15.00	16.00	1.00
Code Enforcement Supervisor	1.00	1.00	1.00	0.00
Code Enforcement Officer	3.00	3.00	3.00	0.00
Code Enforcement Abatement Wkr	0.00	1.00	1.00	0.00
Police Chief	1.00	0.00	1.00	1.00
Administrative Manager	1.00	1.00	1.00	0.00
Deputy Police Chief	1.00	1.00	1.00	0.00
Administrative Assistant	2.00	2.00	2.00	0.00
Records Clerk	3.00	3.00	3.00	0.00
Captain	2.00	2.00	2.00	0.00
Lieutenant	3.00	3.00	3.00	0.00
Sergeant	8.00	8.00	8.00	0.00
Police Officer	41.00	41.00	41.00	0.00
Evidence Technician	2.00	2.00	2.00	0.00
Custodian	0.50	0.50	0.50	0.00
School Resource Police Officer	3.00	3.00	3.00	0.00
Animal Control Manager	1.00	1.00	1.00	0.00
Animal Control Officer	4.00	4.00	4.00	0.00
Kennel Officer	1.00	1.00	1.00	0.00
Animal Control Admin. Secr	1.00	1.00	1.00	0.00
Dispatch Supervisor	1.00	1.00	1.00	0.00
Certified Dispatcher	7.00	7.00	7.00	0.00
Dispatch Trainee	5.00	5.00	5.00	0.00
Cultural Services	95.520	95.520	96.557	1.04
Aquatics Supervisor	1.00	1.00	0.00	(1.00)
Head Lifeguard	0.50	0.50	0.00	(0.50)
Lifeguard	2.18	2.18	0.00	(2.18)
Lifeguard-Seasonal/Part-time	0.84	0.84	3.51	2.67
Aquatics/Recreation Coordinator	0.00	0.00	1.00	1.00
Recreation Aide	1.88	1.88	1.88	0.00
Recreation Aide- Seasonal	1.30	1.30	1.30	0.00
Recreation Assistant-Seasonal	0.46	0.46	0.46	0.00
Recreation Assistant	1.00	1.00	1.00	0.00
Recreation Cashier-Seasonal	0.29	0.29	0.29	0.00
Recreation Clerk	2.00	2.00	2.00	0.00
Recreation Clerk - Part-time	0.73	0.73	0.73	0.00
Recreation Clerk-Seasonal	0.29	0.29	0.29	0.00

Recreation Facility Manager	1.00	1.00	1.00	0.00
Recreation Technician	1.00	1.00	1.00	0.00
Recreation Center Custodian	1.00	1.00	1.00	0.00
Special Events Manager	0.25	0.25	0.25	0.00
Cemetery Sexton	1.00	1.00	1.00	0.00
Cemetery Laborer	1.00	1.00	1.00	0.00
Parks Foreman	1.00	1.00	1.00	0.00
Parks Laborer	6.00	6.00	7.00	1.00
Parks Laborer-Seasonal	3.46	3.46	3.00	(0.46)
Parks Maintenance	7.00	7.00	7.00	0.00
Parks Maintenance/Welder	1.00	1.00	1.00	0.00
Parks Mechanic	1.00	1.00	1.00	0.00
Parks Supervisor	1.00	1.00	1.00	0.00
Zoo Curator	1.00	1.00	1.00	0.00
Zoo Facility Support Staff	1.00	1.00	1.00	0.00
Zoo Gift Shop Cashier	0.75	0.75	0.75	0.00
Zoo Manager	1.00	1.00	1.00	0.00
Zookeeper	2.00	2.00	4.00	2.00
Part-time Zookeeper	3.00	3.00	1.50	(1.50)
Community Services Director	1.00	1.00	1.00	0.00
Executive Assistant	1.00	1.00	1.00	0.00
Library Manager	1.00	1.00	1.00	0.00
Head of Circulation	1.00	1.00	1.00	0.00
Library Assistant	1.00	1.00	1.00	0.00
Library Clerk	4.13	4.13	4.13	0.00
Library Clerk - Children's	0.63	0.63	0.63	0.00
Library Maintenance	0.75	0.75	0.75	0.00
Library Page	1.88	1.88	1.88	0.00
Library Cataloger	1.00	1.00	1.00	0.00
Reference Librarian	2.00	2.00	2.00	0.00
Youth Services Librarian	1.00	1.00	1.00	0.00
Home Services Supervisor	1.00	1.00	1.00	0.00
Nutrition Coordinator/Program Aide	1.00	1.00	1.00	0.00
Assistant Food Services Admin	1.00	1.00	1.00	0.00
Food Services Administrator	1.00	1.00	1.00	0.00
Kitchen Aide	1.50	1.50	1.50	0.00
Kitchen Custodian	1.00	1.00	1.00	0.00
Kitchen Cook	1.00	1.00	1.00	0.00
Meals on Wheels Aide	0.63	0.63	0.63	0.00
Data Entry Clerk	0.45	0.45	0.45	0.00
Receptionist	1.00	1.00	1.00	0.00
Senior Center Maintenance	1.00	1.00	1.00	0.00
Senior Info/Resource Coordinator	1.00	1.00	1.00	0.00
Senior Program Aide/Bus Driver	2.00	2.00	2.00	0.00
Senior Services Supervisor	1.00	1.00	1.00	0.00

Senior Homemaker	0.73	0.73	0.73	0.00
Senior Center Manager	1.00	1.00	1.00	0.00
Special Events Manager	0.00	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Fitness Coordinator	0.48	0.48	0.48	0.00
RSVP Volunteer Coordinator	1.00	1.00	1.00	0.00
Senior Volunteer Program Administrator	1.00	1.00	1.00	0.00
Superintenant	1.00	1.00	1.00	0.00
Assistant Superintendent	1.00	1.00	1.00	0.00
Laborer	3.00	3.00	3.00	0.00
Laborer - Seasonal	2.16	2.16	2.16	0.00
Mechanic	1.00	1.00	1.00	0.00
Irrigation Specialist	1.00	1.00	1.00	0.00
Special Events Manager	1.00	1.00	1.00	0.00
Civic Center Maintenance	1.00	1.00	1.00	0.00
Civic Center Specialist	1.00	1.00	1.00	0.00
Beverage Servers	0.30	0.30	0.30	0.00

Public Works	79.00	79.00	83.60	4.60
Dispatcher/Clerk	1.00	1.00	1.00	0.00
Electrical Foreman	0.00	0.00	1.00	1.00
Electrician	2.00	2.00	1.00	(1.00)
Electronic Tech Apprentice	1.00	1.00	1.00	0.00
Electronic Technician	1.00	1.00	1.00	0.00
Manager	1.00	1.00	1.00	0.00
Facility Maintenance/Pool Technician	0.00	0.00	1.00	1.00
Facility Maintenance Foreman	0.00	0.00	1.00	1.00
Facility Maintenance Technician	2.00	2.00	0.00	(2.00)
Facility Maintenance HVAC	1.00	1.00	1.00	0.00
Fleet Maintenance Manager	1.00	1.00	1.00	0.00
Mechanic	3.00	3.00	3.00	0.00
Fleet Maintenance Parts Clerk	1.00	1.00	1.00	0.00
Infrastructure Maintenance Manager	1.00	1.00	1.00	0.00
Street Foreman	1.00	1.00	1.00	0.00
Street Maintenance Worker	6.00	6.00	6.00	0.00
Weed/Drainage Maint Foreman	0.00	1.00	1.00	0.00
Light Equipment Operator	1.00	0.00	0.00	0.00
Weed/Drainage Maint Laborer	4.00	5.00	3.00	(2.00)
Weed/Drainage Technician	0.00	0.00	1.00	1.00
Weed/Drainage Worker	0.00	0.00	1.00	1.00
Weed/Drainage Laborer-Seasonal	2.00	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Utilities Director	1.00	1.00	1.00	0.00
Contract Coordinator	1.00	1.00	0.60	(0.40)
Dispatch/Clerk	1.00	1.00	1.00	0.00

Supervisor	1.00	1.00	1.00	0.00
Utility Maintenance Foreman	0.00	1.00	1.00	0.00
Maintenance Welder	1.00	1.00	1.00	0.00
Utility Maintenance Worker	8.00	7.00	7.00	0.00
Wastewater Plant Manager	1.00	1.00	1.00	0.00
Wastewater Plant Foreman	0.00	1.00	1.00	0.00
WW Plant Operator/Maint Laborer	4.00	4.00	6.00	2.00
Water Quality Manager	1.00	1.00	1.00	0.00
Water Plant Foreman	0.00	0.00	1.00	1.00
Water Plant Operator/Maint	7.00	7.00	9.00	2.00
Water/WW Control Systems	1.00	1.00	1.00	0.00
Utility Construction Supervisor	1.00	1.00	1.00	0.00
Utility Construction Foreman	0.00	1.00	1.00	0.00
Utility Construction Technician	0.00	4.00	4.00	0.00
Utility Construction Laborer	9.00	4.00	4.00	0.00
Convenience Center Heavy Equip	1.00	1.00	1.00	0.00
Convenience Center Supervisor	1.00	1.00	1.00	0.00
Convenience Center Technician	1.00	1.00	1.00	0.00
Convenience Center Laborer	1.00	1.00	1.00	0.00
Technician	1.00	1.00	1.00	0.00
Laborer	1.00	1.00	1.00	0.00
Supervisor	1.00	1.00	1.00	0.00
Maintenance Worker	1.00	1.00	1.00	0.00
Landfill Heavy Equip Opr	3.00	3.00	3.00	0.00
Mechanic	1.00	1.00	1.00	0.00
Total FTE Employees	358.08	359.08	368.12	9.04

Staffing

The following table outlines the budgeted staffing levels by department. Included are full-time, part-time and seasonal positions. More details are within each department summary.

Department	FTE FY16	FTE FY17	FTE FY18
Executive & Legal	13.000	15.000	15.000
Full-Time	13.000	13.000	15.000
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Municipal Court	6.010	6.010	6.010
Full-Time	5.000	5.000	5.000
Part-Time	1.010	1.010	1.010
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Airport	1.800	1.800	1.800
Full-Time	1.000	1.000	1.000
Part-Time	0.800	0.800	0.800
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Otero/Greentree Landfill	8.000	8.000	8.000
Full-Time	8.000	8.000	8.000
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Animal Control	7.000	7.000	7.000
Full-Time	7.000	7.000	7.000
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Parks & Recreation	36.160	36.160	38.150
Full-Time	27.000	27.000	27.000
Part-Time	5.700	5.700	8.150
Temporary	3.460	3.460	3.000

Department	FTE FY16	FTE FY17	FTE FY18
Cemetery	2.000	2.000	2.000
Full-Time	2.000	2.000	2.000
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Planning & Zoning	3.500	3.500	3.500
Full-Time	3.500	3.500	3.500
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
City Clerk	3.500	3.500	3.500
Full-Time	3.000	3.000	3.000
Part-Time	0.500	0.500	0.500
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Police & Dispatch	80.500	80.500	80.500
Full-Time	80.000	80.000	80.000
Part-Time	0.500	0.500	0.500
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Civic Center	2.800	2.800	2.800
Full-Time	2.000	2.000	2.000
Part-Time	0.800	0.800	0.800
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Public Housing	11.000	11.000	11.000
Full-Time	11.000	11.000	11.000
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Finance	11.800	11.800	11.800
Full-Time	11.800	11.800	11.800
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Fire & Code Department	27.000	27.000	28.000
Full-Time	27.000	27.000	28.000
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Golf Course	9.160	9.160	9.000
Full-Time	7.000	7.000	7.000
Part-Time	2.160	2.160	2.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Human Resources	4.750	4.750	5.250
Full-Time	4.000	4.000	4.500
Part-Time	0.750	0.750	0.750
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Information Technology	4.500	4.500	4.500
Full-Time	4.000	4.000	4.000
Part-Time	0.500	0.500	0.500
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Library	14.376	14.376	14.376
Full-Time	10.000	10.000	10.000
Part-Time	4.376	4.376	4.376
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Public Works	67.000	66.000	72.600
Full-Time	67.000	66.000	72.600
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Purchasing & Receiving	4.000	4.000	4.000
Full-Time	4.000	4.000	4.000
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Senior Center & RSVP	20.790	20.790	21.040
Full-Time	20.000	20.000	20.000
Part-Time	0.790	0.790	1.040
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Solid Waste	4.000	4.000	4.000
Full-Time	4.000	4.000	4.000
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Utility Billing/Customer Service	8.700	8.700	8.700
Full-Time	8.700	8.700	8.700
Part-Time	0.000	0.000	0.000
Temporary	0.000	0.000	0.000

Department	FTE FY16	FTE FY17	FTE FY18
Zoo	8.750	8.750	8.325
Full-Time	6.000	6.000	6.000
Part-Time	2.750	2.750	2.325
Temporary	0.000	0.000	0.000

Staffing By Department

The following table outlines the new staffing levels by department.

	FY2017 Budgeted Positions	FY2018 Budgeted Positions	FY18 Adopted Change	
FY18 New Approved Positions				
<u>Executive & Legal</u>	3.000	4.000	1.000	Communications/Public Information Officer
	3.000	4.000	1.000	Paralegal 1
<u>Fire & Code</u>	4.000	5.000	1.000	Reclassify PT to FT Abatement Officer
<u>Human Resources</u>	4.750	5.750	1.000	Safety & Benefits Administrator - Split between General Fund & Public Works 50/50
<u>Public Works</u>	71.000	75.000	4.000	Reclassify 2 seasonal to 1 FT laborer 2 Wastewater Plant Laborer 2 Water Filter Plant Laborer
<u>Zoo</u>	8.750	8.350	(0.400)	Maintenance/Zookeeper Reclassify 2 PT to 1 Full-time
<u>Parks & Recreation</u>	20.460	21.000	0.540	Parks Laborer

Transfer Summary

Transfers In

ANALYSIS OF INTERFUND TRANSACTIONS - FY18

	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 BUDGET	\$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfers to General Op (11) from:						
Internal Services (12)	0	0	365,931	0	(365,931)	-100%
Capital Improvement (24)	0	29,524	0	20,298	20,298	**
1984 GRT (42)	0	0	70,518	200,000	129,482	183.62%
1986 GRT (49)	0	0	300,000	647,505	347,505	115.84%
1994 Gross Receipts (69)	0	128,881	39,900	0	(39,900)	-100%
Self - Insured (96)	0	0	300,000	0	(300,000)	-100%
Economic Development (105)	0	0	0	500,000	500,000	**
Total Transfers to General Op	0	158,405	1,076,349	1,367,803	291,454	27.08%
Transfers to Internal Service Fund (12) from:						
General Operating (11)	1,185,397	1,569,565	0	1,657,118	1,657,118	**
Corrections (15)	2,375	1,479	0	1,530	1,530	**
Lodger's (16)	5,121	2,743	0	4,584	4,584	**
Court Automation (19)	18,313	20,126	0	29,303	29,303	**
Lodger's Tax (20)	32,486	32,125	0	43,725	43,725	**
Corrections (27)	6,067	5,709	0	6,977	6,977	**
Leisure Services (32)	394,803	404,045	0	504,395	504,395	**
State Highway Clean Up (37)	1,506	1,006	0	752	752	**
Transportation Fund (44)	138,154	125,258	0	143,420	143,420	**
Engineering (63)	35,736	43,699	0	52,897	52,897	**
Building Codes (65)	9,707	0	0	0	0	**
1994 Gross Receipts (69)	0	0	0	0	0	**
Senior Gift (74)	573	79	0	754	754	**
RSVP (75)	12,709	12,999	0	19,593	19,593	**
Water/Sewer (81)	246,542	250,834	0	325,189	325,189	**
Solid Waste (86)	23,160	25,995	0	27,567	27,567	**
Golf Course (90)	50,765	50,191	0	49,431	49,431	**
Airport (91)	28,845	28,275	0	33,625	33,625	**
Total Transfers to Internal Service	2,192,259	2,574,128	0	2,900,860	2,900,860	**
Transfers to Corrections -City Expense (15) from:						
General Operating (11)	0	0	7,842	11,410	3,568	45.50%
Total Transfers to Corrections - City Expense	0	0	7,842	11,410	3,568	45.50%
Transfers to Lodger's Tax -City Expense (20) from:						
1994 GRT (69)	0	0	11,013	208,987	197,974	1797.64%
Total Transfers to Lodger's Tax - City Expense	0	0	11,013	208,987	197,974	1797.64%
Transfers to Grant Capital Improvement (24) from:						
General Fund (11)	0	6,400	87,339	0	(87,339)	-100%
Environmental GRT (89)	0	37,301	0	0	0	**
Total Transfers to Grant Capital Improvement	0	43,701	87,339	0	(87,339)	-100%
Transfers to Corrections (27) from:						
General Operating (11)	293,950	370,217	381,825	414,230	32,405	8.49%
Total Transfers to Corrections	293,950	370,217	381,825	414,230	32,405	8.49%
Transfers to Leisure Services (32) from:						
General Operating (11)	2,717,986	3,096,567	3,107,114	4,042,114	935,000	30.09%
1994 GRT (69)	0	0	3,296	5,134	1,838	55.76%
Total Transfers to Leisure Services	2,717,986	3,096,567	3,110,410	4,047,248	936,838	30.12%
Transfers to Law Enforcement (36) from:						
General Operating (11)	0	0	5,000	0	(5,000)	-100%
Total Transfers to Law Enforcement	0	0	5,000	0	(5,000)	-100%
Transfers to Airport Improvement Proj. (40) from:						
1991 GRT (61)	178,484	202,517	36,667	0	(36,667)	-100%
Total Transfers to Airport Improvement Proj.	178,484	202,517	36,667	0	(36,667)	-100%

Transfer to Transportation Fund (44) from:						
1984 GRT (42)	170,490	6,300	1,086,111	1,551,070	464,959	42.81%
1991 GRT Infrastructure (61)	0	27,083	300,000	267,599	(32,401)	-10.80%
1994 GRT (69)	0	91,520	0	0	0	**
Total Transfers to Transportation	170,490	124,903	1,386,111	1,818,669	432,558	31.21%
Transfers to C.D.B.G. (48) from:						
General Fund (11)	0	0	363,344	0	(363,344)	-100%
Total Transfers to C.D.B.G.	0	0	363,344	0	(363,344)	-100%
Transfers to 86 Gross Receipts (49) from:						
Reg Water Supply (116)	0	241,859	0	0	0	**
Total Transfers to Reg Water Supply	0	241,859	0	0	0	**
Transfers to Property Acquisition (50) from:						
1984 GRT (42)	0	41,168	0	0	0	**
1986 GRT (49)	0	124,572	0	0	0	**
1999 GRT FLOOD (56)	0	74,258	0	0	0	**
1994 GRT (69)	0	0	54,485	0	(54,485)	-100%
Total Transfers to Property Acquisition	0	239,998	54,485	0	(54,485)	-100%
Transfers to General Obligation P&I (53) from:						
Fire Bond (103)	7,589	0	0	0	0	**
Total Transfers to Reg Water Supply	7,589	0	0	0	0	**
Transfers to R.O /Snake Tank Project (54) from:						
86 GRT (49)	0	0	645,747	6,339,072	5,693,325	881.66%
Total Transfers to R.O./Snake Tank Project	0	0	645,747	6,339,072	5,693,325	881.66%
Transfer to 99 GRT Flood Control (56) from:						
1984 GRT (42)	1,201,863	0	0	2,384,564	2,384,564	**
1991 GRT Infrastructure (61)	0	0	0	150,000	150,000	**
1994 GRT (69)	0	0	74,659	1,253,102	1,178,443	1578.43%
Total Transfers to 99 GRT Flood Control	1,201,863	0	74,659	3,787,666	3,713,007	4973.29%
Transfer to GRT P&I (59) from:						
1984 GRT (42)	534,343	534,342	497,972	534,344	36,372	7.30%
1994 GRT (69)	1,137,426	1,135,414	1,165,466	2,111,764	946,298	81.19%
2004 GRT (109)	1,116,652	1,118,717	1,094,924	1,122,820	27,896	2.55%
Total Transfers to GRT P & I	2,788,421	2,788,473	2,758,362	3,768,928	1,010,566	36.64%
Transfer to Community Development (63) from:						
Transportation (44)	0	10,625	0	0	0	**
91 GRT Infrastructure (61)	0	15,395	163,393	213,958	50,565	30.95%
Inspectors (65)	0	0	0	0	0	**
Water/Sewer (81)	0	169,020	163,393	213,958	50,565	30.95%
Total Transfer to Community Development	0	195,040	326,786	427,916	101,130	30.95%
Transfer to Inspections (65) from:						
General Fund (11)	0	0	0	0	0	**
Transportation (44)	27,015	0	0	0	0	**
Water/Sewer (81)	27,171	0	0	0	0	**
Total Transfers to Transportation	54,186	0	0	0	0	**
Transfer to 94 Gross Receipts (69) from:						
Capital Improvement (24)	0	23,356	0	0	0	**
Total Transfers to 94 Gross Receipts	0	23,356	0	0	0	**
Transfer to Alamo Senior Center (71) from:						
General Operating (11)	438,928	312,785	347,696	482,729	135,033	38.84%
Total Transfers to Alamo Senior Center	438,928	312,785	347,696	482,729	135,033	38.84%
Transfer to RSVP (75) from:						
General Operating (11)	39,797	46,089	31,316	36,566	5,250	16.76%
Total Transfers to RSVP	39,797	46,089	31,316	36,566	5,250	16.76%

Transfer to Water/Sewer (81) from:						
86 GRT (49)	0	0	0	2,516,768	2,516,768	**
GO P&I (53)	0	0	0	0	0	**
RO/Snake Tank (54)	0	0	0	0	0	**
Solid Waste (86)	98,413	98,413	98,413	98,413	0	0.00%
Bonito Lake (88)	0	0	2,980,414	0	(2,980,414)	-100%
ESGRT .0625% (89)	0	0	0	265,000	265,000	**
2009 GO Bond (113)	0	0	0	0	0	**
Reg Water Supply (116)	0	0	0	0	0	**
2011 JT W/S (117)	0	0	0	0	0	**
Total Transfers to Water/Sewer	98,413	98,413	3,078,827	2,880,181	(198,646)	0
Transfer to 1998 JT Water/Sewer P & I (82) from:						
86 GRT (49)	418,560	423,927	429,876	518,729	88,853	20.67%
Water/Sewer (81)	1,482,895	1,481,472	1,382,917	1,488,488	105,571	7.63%
Total Transfers to JT W/S P & I	1,901,455	1,905,399	1,812,793	2,007,217	194,424	10.73%
Transfer to Solid Waste (86) from:						
ESGRT .0625% (89)	0	0	0	110,000	110,000	**
Total Transfers to Solid Waste	0	0	0	110,000	110,000	**
Transfer to Golf Course (90) from:						
General Operating (11)	234,052	143,834	143,834	245,313	101,479	70.55%
Total Transfers to Golf Course	234,052	143,834	143,834	245,313	101,479	70.55%
Transfer to Airport (91) from:						
General Opr (11)	0	0	0	61,371	61,371	**
Airport Imp (40)	0	0	0	226,961	226,961	**
Total Transfers to Airport	0	0	0	288,332	288,332	**
Transfer to Self-Insured/Liability (107) from:						
General Operating (11)	61,920	33,000	33,000	33,000	0	0.00%
Lodger's Tax (20)	1,720	1,720	1,720	1,720	0	0.00%
Leisure Services (32)	15,480	15,480	15,480	15,480	0	0.00%
Transportation (44)	17,200	17,200	17,200	17,200	0	0.00%
Water/Sewer (81)	68,800	68,800	68,800	68,800	0	0.00%
Solid Waste (86)	3,440	1,000	1,000	1,000	0	0.00%
Golf Course (90)	1,720	1,720	1,720	1,720	0	0.00%
Landfill (94)	1,720	1,720	1,720	1,720	0	0.00%
Total Transfers to Self-Insured	172,000	140,640	140,640	140,640	0	0.00%
Transfer to Street Capital GRT (109) from:						
NMFA STR (118)	0	197,473	0	0	0	**
Total Transfers to Street Capital GRT	0	197,473	0	0	0	**
Transfer to 2009 GO Bond Acq (113) from:						
Water/Sewer (81)	7,330	1,771,040	0	0	0	**
ESGRT .0625% (89)	0	800,000	0	0	0	**
Total Transfers to 2009 GO Bond Acq	7,330	2,571,040	0	0	0	**
Transfer to Reg Water Supply Trans Ln (116) from:						
86 GRT (49)	24,881	217,312	0	0	0	**
Total Transfers to Reg Water Trans Ln	24,881	217,312	0	0	0	**
TOTAL TRANSFERS FROM	12,522,084	15,692,149	15,881,045	31,283,767	15,402,722	96.99%

** One or more zero value fields

Transfer Summary

Transfers Out

ANALYSIS OF INTERFUND TRANSACTIONS - FY18

	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 BUDGET	\$ INCREASE (DECREASE)	% INCREASE (DECREASE)
Transfers from General Fund (11) to:						
Internal Service Fund (12)	1,185,397	1,569,565	0	1,657,118	1,657,118	**
Corrections (15)	0	0	7,842	11,410	3,568	45.50%
Capital Imp (24)	0	6,400	87,339	0	(87,339)	-100%
Corrections (27)	293,950	370,217	381,825	414,230	32,405	8.49%
Leisure Services (32)	2,717,986	3,096,567	3,107,114	4,042,114	935,000	30.09%
Law Enforcement (36)	0	0	5,000	0	(5,000)	-100%
C.D.G.B. (48)			363,344	0	(363,344)	-100%
Alamo Senior Center (71)	438,928	312,785	347,696	482,729	135,033	38.84%
RSVP (75)	39,797	46,089	31,316	36,566	5,250	16.76%
Golf Course (90)	234,052	143,834	143,834	245,313	101,479	70.55%
Airport (91)	0	0	0	61,371	61,371	**
Self-Insured (107)	61,920	33,000	33,000	33,000	0	0.00%
Total Transfers from General Fund	4,972,030	5,578,457	4,508,310	6,983,851	2,475,541	54.91%
Transfer from Internal Services (12) to:						
General Fund (11)	0	0	365,931	0	(365,931)	-100%
Total Transfers from Internal Services	0	0	365,931	0	(365,931)	-100%
Transfer from Corrections - City Expense (15) to:						
Internal Svc (12)	2,375	1,479	0	1,530	1,530	**
Total Transfers from Corrections	2,375	1,479	0	1,530	1,530	**
Transfers from Lodgers (16) to:						
Internal Services (12)	5,121	2,743	0	4,584	4,584	**
Total Transfer from Lodgers	5,121	2,743	0	4,584	4,584	**
Transfers from Court Automation (19) to:						
Internal Services (12)	18,313	20,126	0	29,303	29,303	**
Total Transfer from Court Automation	18,313	20,126	0	29,303	29,303	**
Transfers from Lodger's Tax-City (20) to:						
Internal Services (12)	32,486	32,125	0	43,725	43,725	**
Self-Insured (107)	1,720	1,720	1,720	1,720	0	0.00%
Total Transfers from Lodger's Tax-City	34,206	33,845	1,720	45,445	43,725	2542.15%
Transfers from Grant Capital Imp (24) to:						
General Fund (11)	0	29,524	0	0	0	**
94 GRT (69)	0	23,356	0	0	0	**
Total Transfers from Grant Capital Imp	0	52,880	0	0	0	**
Transfers from Designated Gift Fund (22) to:						
General Fund (11)	0	0	0	20,298	20,298	**
Community Service (32)	0	0	0	5,134	5,134	**
Total Transfer from Court Automation	0	0	0	25,432	25,432	**
Transfers from Municipal Court (27) to:						
Internal Services (12)	6,067	5,709	0	6,977	6,977	**
Total Transfer from Municipal Court	6,067	5,709	0	6,977	6,977	**
Transfers from Leisure Services (32) to:						
Internal Services (12)	394,803	404,045	0	504,395	504,395	**
Self-Insured (107)	15,480	15,480	15,480	15,480	0	0.00%
Total Transfer from Leisure Services	410,283	419,525	15,480	519,875	504,395	3258.37%
Transfers from State Highway Clean Up (37) to:						
Internal Services (12)	1,506	1,006	0	752	752	**
Total Transfer from State Highway Clean Up	1,506	1,006	0	752	752	**

Transfer from 1984 Gross Receipts (42) to:						
General Fund (11)	0	0	70,518	200,000	129,482	183.62%
Transportation Fund (44)	170,490	6,300	1,086,111	1,551,070	464,959	42.81%
Property Acq (50)	0	41,168	0	0	0	**
Flood Control (56)	1,201,863	0	0	2,384,564	2,384,564	**
GO Revenue Bond P & I (59)	534,343	534,342	497,972	534,344	36,372	7.30%
Total Transfers from 1984 Gross Receipts	1,906,696	581,810	1,654,601	4,669,978	3,015,377	233.73%
Transfer from Transportation Fund (44) to:						
Internal Service Fund (12)	138,154	125,258	0	143,420	143,420	**
Engineering (63)	0	10,625	0	0	0	**
Inspections (65)	27,015					
Self Insured (107)	17,200	17,200	17,200	17,200	0	0.00%
Total Transfers from Transportation Fund	182,369	153,083	17,200	160,620	143,420	833.84%
Transfer from '86 Gross Receipts (49) to:						
General Fund (11)	0	0	300,000	647,505	347,505	115.84%
Property Acquisition (50)	0	124,572	0	0	0	**
RO/Sanke Tank (54)	0	0	645,747	6,339,072	5,693,325	881.66%
Water/Sewer Opr (81)	0	0	0	2,516,768	2,516,768	**
98 JT W/S (82)	418,560	423,927	429,876	518,729	88,853	20.67%
Reg Water (116)	24,881	217,312	0	0	0	**
Total Transfers from '86 Gross Receipts	443,441	765,811	1,375,623	10,022,074	8,646,451	1018.17%
Transfers from 1999 GRT Flood Control (56) to:						
Property Acquisition (50)	0	74,258	0	0	0	**
Total Transfer from 1999 GRT Flood Control	0	74,258	0	0	0	**
Transfer from 1991 GRT Infrastructure (61) to:						
Airport Imp (40)	178,484	202,517	36,667	0	(36,667)	-100%
Transportation (44)	0	27,083	300,000	267,599	(32,401)	-10.80%
99 GRT Flood Control (56)	0	0	0	150,000	150,000	**
Engineering (63)	0	83,344	163,393	213,958	50,565	30.95%
Airport (91)	0	0	0	226,961	226,961	**
Total Transfers from 1991 GRT Infrastructure	178,484	312,944	500,060	858,518	358,458	71.68%
Transfers from Community Development (63) to:						
Internal Services (12)	35,736	43,699	0	52,897	52,897	**
Total Transfer from Community Development	35,736	43,699	0	52,897	52,897	**
Transfers from Inspections(65) to:						
Internal Services (12)	9,707	0	0	0	0	**
Total Transfer from Community Development	9,707	0	0	0	0	**
Transfer from 1994 Gross Receipts (69) to:						
General Op (11)	0	128,881	39,900	0	(39,900)	-100%
Civic Center (20)	0	0	11,013	208,987	197,974	1797.64%
Community Service (32)	0	0	3,296	0		
Transportation (44)	0	91,520	0	0	0	**
Property Acq (50)	0	0	54,485	0	(54,485)	-100%
Flood Control (56)	0	0	74,659	1,253,102	1,178,443	1578.43%
GO Revenue Bond P & I (59)	1,137,426	1,135,414	1,165,466	2,111,764	946,298	81.19%
Total Transfers from 1994 Gross Receipts	1,137,426	1,355,815	1,348,819	3,573,853	2,228,330	164.96%
Transfer from Senior Center Gift Fund (74) to:						
Internal Service Fund (12)	573	79	0	754	754	**
Total Transfers from Senior Center Gift Fund	573	79	0	754	754	**
Transfer from RSVP (75) to:						
Internal Service Fund (12)	12,709	12,999	0	19,593	19,593	**
Total Transfers from RSVP	12,709	12,999	0	19,593	19,593	**

Transfer from Water/Sewer Fund (81) to:						
Internal Service Fund (12)	246,542	250,834	0	325,189	325,189	**
Community Development (63)	0	101,071	163,393	213,958	50,565	30.95%
Inspections (65)	27,171					
98 Jt W/S (82)	1,482,895	1,481,472	1,382,917	1,488,488	105,571	7.63%
Self-Insured (107)	68,800	68,800	68,800	68,800	0	0.00%
09 GO Bond (113)	7,330	1,771,040	0	0	0	**
Total Transfers from Water/Sewer	1,832,738	3,673,217	1,615,110	2,096,435	481,325	29.80%
Transfer from Solid Waste (86) to:						
Internal Service Fund (12)	23,160	25,995	0	27,567	27,567	**
Water/Sewer (81)	98,413	98,413	98,413	98,413	0	0.00%
Self-Insured (107)	3,440	1,000	1,000	1,000	0	0.00%
Total Transfers from Solid Waste	125,013	125,408	99,413	126,980	27,567	27.73%
Transfer from Bonito Lake (88) to:						
Water/Sewer (81)	0	0	2,980,414	0	(2,980,414)	-100%
Total Transfers from Bonito Lake	0	0	2,980,414	0	(2,980,414)	-100%
Transfer from ESGRT (89) to:						
Water/Sewer (81)	0	37,301	0	265,000	265,000	**
Solid Waste (86)	0	0	0	110,000	110,000	**
09 GO Bond (113)	0	800,000	0	0	0	**
Total Transfers from ESGRT	0	837,301	0	375,000	375,000	**
Transfer from Golf Course (90) to:						
Internal Service Fund (12)	50,765	50,191	0	49,431	49,431	**
Self-Insured (107)	1,720	1,720	1,720	1,720	0	0.00%
Total Transfers from Golf Course	52,485	51,911	1,720	51,151	49,431	2873.90%
Transfer from Airport (91) to:						
Internal Service Fund (12)	28,845	28,275	0	33,625	33,625	**
Total Transfers from Airport	28,845	28,275	0	33,625	33,625	**
Transfer from Landfill Operating (94) to:						
Self-Insured (107)	1,720	1,720	1,720	1,720	0	0.00%
Total Transfers from Landfill Operating	1,720	1,720	1,720	1,720	0	0.00%
Transfer from Self-Insured (96) to:						
General Fund (11)	0	0	300,000	0	(300,000)	-100%
Total Transfers from Self-Insured	0	0	300,000	0	(300,000)	-100%
Transfer from 2000 Fire Services Bond (103) to:						
GO P&I (53)	7,589	0	0	0	0	**
Total Transfers from Self-Insured	7,589	0	0	0	0	**
Transfer from Economic Development (105) to:						
General Fund (11)	0	0	0	500,000	500,000	**
Total Transfers from Economic Development	0	0	0	500,000	500,000	**
Transfer from 2004 Capital Outlay GRT (109) to:						
Rev Bond P&I (59)	1,116,652	1,118,717	1,094,924	1,122,820	27,896	2.55%
Total Transfers from 2004 Capital Outlay GRT	1,116,652	1,118,717	1,094,924	1,122,820	27,896	2.55%
Transfer from Reg Water Supply Trans Ln (116) to:						
1986 GRT (49)	0	241,859	0	0	0	**
Water/Sewer (81)	0	0	0	0	0	**
Total Transfers from Reg Water Supply Trans Ln	0	241,859	0	0	0	**
Transfer from 2011 NMFA ST GRT Street #15 (118) to:						
2004 GRT (109)	0	197,473	0	0	0	**
Total Transfers from Jt W/S Ref/Imp Revbd	0	197,473	0	0	0	**
TOTAL TRANSFERS TO	12,522,084	15,692,149	15,881,045	31,283,767	15,402,722	96.99%

** One or more zero value fields

Capital/Equipment Replacement

GF NON-DEPARTMENTAL	FY2017	FY2018	FY2019	FY2020
20 Ton Trane HVAC (City Hall)	86,000	80,000	80,000	0
City Hall Carpet/Furniture/Security	260,000	0	0	0
City Hall Re-Stucco Building & Sign	0	100,000	0	0
Total Non-Departmental	346,000	180,000	80,000	0

POLICE DEPARTMENTS	FY2017	FY2018	FY2019	FY2020
Radar Trailer	0	8,000	0	0
Vehicles & Equipment	476,081	0	245,619	225,000
Sally Port Area Roof	0	150,000	0	0
Police Parking Lot ADA	0	200,000	0	0
PSAP	424,439	0	0	0
Police Department Carpet	250,000	0	0	0
Garage Roof	476,081	0	0	0
Repare APD & Animal Control Roofs	168,782	0	0	0
Police Generator	70,000	0	0	0
Tasers	0	6,614	0	0
Dispatch Work Stations	20,000	0	0	0
Total Police Departments	1,885,383	364,614	245,619	225,000

ANIMAL CONTROL	FY2017	FY2018	FY2019	FY2020
Pro Application Software (Animal Control)	0	5,000	0	0
Total Animal Control	0	5,000	0	0

FIRE DEPARTMENT	FY2017	FY2018	FY2019	FY2020
Fire Truck Replacement	300,000	400,000	400,000	0
Fire Apparatus	0	70,111	0	0
Code Enforcement Vehicle	22,660	0	22,600	0
Building Improvements	0	12,500	7,000	7,000
Fire Department Radio Voting System	217,000	0	0	0
Total Fire Department	539,660	482,611	429,600	7,000

HUMAN RESOURCES	FY2017	FY2018	FY2019	FY2020
Benefits/Safety Vehicle	0	22,000	0	0
Total Human Resources	0	22,000	0	0

PARKS & RECREATION	FY2017	FY2018	FY2019	FY2020
Parks Vehicles	70,668	0	161,500	0
Total Parks & Recreation	70,668	0	161,500	0

ZOO	FY2017	FY2018	FY2019	FY2020
Replace Walking Trails with Asphalt	0	0	25,000	0
New parking lot	0	0	45,000	0
Replace Netting Over Walk Through Aviary	0	0	25,000	0
Equipment Replacement	0	10,000	0	0
Total Zoo	0	10,000	95,000	0

CIVIC CENTER	FY2017	FY2018	FY2019	FY2020
Camera and Alarm System	0	10,192	0	0
Total Civic Center	0	10,192	0	0

MUNICIPAL COURT	FY2017	FY2018	FY2019	FY2020
Replace Carpet With Tile	0	10,000	0	0
Replace Courtroom Seating	0	0	50,000	0
Replace Copier Workstation and Equipment	0	0	0	11,000
Judges Chamber Furniture	5,000	0	0	0
Total Municipal Court	5,000	10,000	50,000	11,000

MANAGEMENT INFORMATION SYSTEMS	FY2017	FY2018	FY2019	FY2020
PC Printer Monitor Replacement	77,353	70,000	70,000	70,000
Questys Imaging	63,826	0	0	0
SunGard Edge	26,467	0	0	0
Server for All City	0	15,000	0	0
SunGard Cognos BI	31,599	0	0	0
Total Management Information Systems	199,245	85,000	70,000	70,000

PURCHASING & CENTRAL RECEIVING	FY2017	FY2018	FY2019	FY2020
Repair Roof	0	10,000	0	0
Total Purchasing & Central Receiving	0	10,000	0	0

SENIOR CENTER	FY2017	FY2018	FY2019	FY2020
Reroof Exercise Building	0	23,000	0	0
LED Lighting Throught Building	0	0	17,000	0
Total Senior Center	0	23,000	17,000	0

PUBLIC WORKS	FY2017	FY2018	FY2019	FY2020
Heated Hot Mix Truck	0	200,000		
F-350 Crew Cab 4x4 & Trailer	0	0	62,551	0
Electric Service Poles Trailer	0	0	16,000	0
Bonito Lake Restoration	0	1,500,000	0	0
Utility Maintenance Service Truck	0	45,000	0	0
Hydro Stop Equipment	0	68,000	0	0
Hydraulic Unit	0	90,000	0	0
5 Yard Dump Truck Replacement	0	130,000	0	0
Grit Pump -Wastewater	0	28,972	0	0
10' Trailer	0	5,775	0	0
Pump Repair Kits	0	10,929	0	0
Mixer Repair Kit	0	13,184	0	0
John Deere Cutter Mower Deck	0	32,000	0	0
Mixer Repair Kit	0	27,600	0	0
Samplers	0	10,865	0	0
Springs Compound Fencing Phase 1	0	61,675	0	0
Springs Crew Cab Truck	0	67,000	0	0
Big Tex Trailer	0	40,000	0	0
Lower Alamo Rehab	0	811,000	0	0
Case Backhoe	0	98,000	0	0
10 Yard Dump Truck	0	165,000	0	165,000
Volvo Front End Loader Rehab	0	65,000	0	0
5 Yard Dump Truck	0	130,000	130,000	0
Front End Loader Replacement	0	0	0	190,000
10th Street Water Tower Rehab	0	0	250,000	0
6" Water Main and Service Line Replacement	0	0	400,000	250,000
8" Sewer Collection Main Replacement	0	0	300,000	0
Streets Water Line Improvements	800,000	800,000	800,000	800,000
Foothills GST Rehab	0	0	1,052,000	0
Calahan GST Rehab	0	0	865,000	817,000
Upper Heights GST Rehab	0	0	0	0
Lower Heights GST	0	0	821,000	0
Lower Alamo GST Rehab	0	0	0	811,000
Pipeline Relocation	0	200,000	0	0
Water Relocation - Corp of Engineers	0	500,000	0	0
Street Capital Program	5,617,710	1,800,000	0	0
Sidewalk Revolving Loan	0	32,000	0	0
Flood Control - Corp of Engineers	0	2,994,000	0	0
Total Public Works	6,417,710	9,926,000	4,696,551	3,033,000

AIRPORT	FY2017	FY2018	FY2019	FY2020
Airside Sign, Carpet & Pilot Lounge Furniture	11,300	0	0	0
Taxiway Crack Sealant	277,000	0	0	0
Total Airport	288,300	0	0	0

GOLF COURSE	FY2017	FY2018	FY2019	FY2020
Toro Fairway Mower with Gang Unit	48,000	0	0	0
Cushman Turf Truckster	25,000	0	0	0
Golf Course Cart Barn Re-Stucco	0	0	20,000	0
Golf Course Doors	0	25,000	0	0
Golf Course Cart Paths	0	30,000	0	0
Total Golf Course	73,000	55,000	20,000	0

PUBLIC HOUSING	FY2017	FY2018	FY2019	FY2020
Miscellaneous Construction Projects	30,973	30,000	0	0
Cost of Homes Sold	0	75,000	0	0
Capital Dwellings/Structures	0	265,000	0	0
Total Airport	30,973	370,000	0	0

OTERO/GREENTREE LANDFILL	FY2017	FY2018	FY2019	FY2020
2 Test Wells	7,880	45,000	0	0
Cell Development	39,118	1,020,882	0	0
Total Airport	46,998	1,065,882	0	0

TOTAL CAPITAL ALLOCATED	9,902,937	12,619,299	5,865,270	3,346,000
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